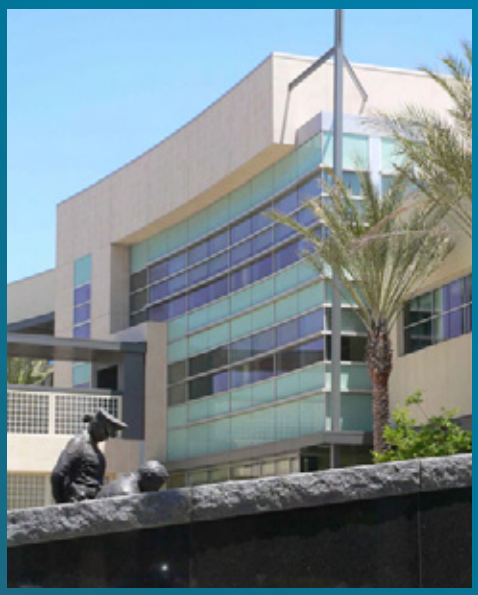
ADOPTED BUDGET

FY | 2011-12

CITY OF CHULA VISTA



City Hall and sunset photos taken by Duane Bazzel

California

CITY OF
CHULA VISTA

ADOPTED BUDGET
FISCAL YEAR 2011-12

CHERYL COX
MAYOR

PATRICIA AGUILAR
COUNCILMEMBER

PAMELA BENSOUSSAN
COUNCILMEMBER

STEVE CASTANEDA
COUNCILMEMBER

RUDY RAMIREZ
COUNCILMEMBER

JAMES D. SANDOVAL
City Manager

DONNA NORRIS
City Clerk

GLEN R. GOOGINS
City Attorney

CITY OF
CHULA VISTA

ADMINISTRATION

James D. Sandoval	City Manager
Scott Tulloch	Assistant City Manager
Gary Halbert	Assistant City Manager

DIRECTORS

Michael Meacham	Director of Economic Development
Maria Kachadoorian	Director of Finance/ Treasurer
Dave Hanneman	Fire Chief
Kelley Bacon	Director of Human Resources/ IT Services
Betty Waznis	Director of Library
David Bejarano	Chief of Police
Richard Hopkins	Director of Public Works
Buck Martin	Director of Recreation

CITY OF
CHULA VISTA

ORGANIZATION CHART

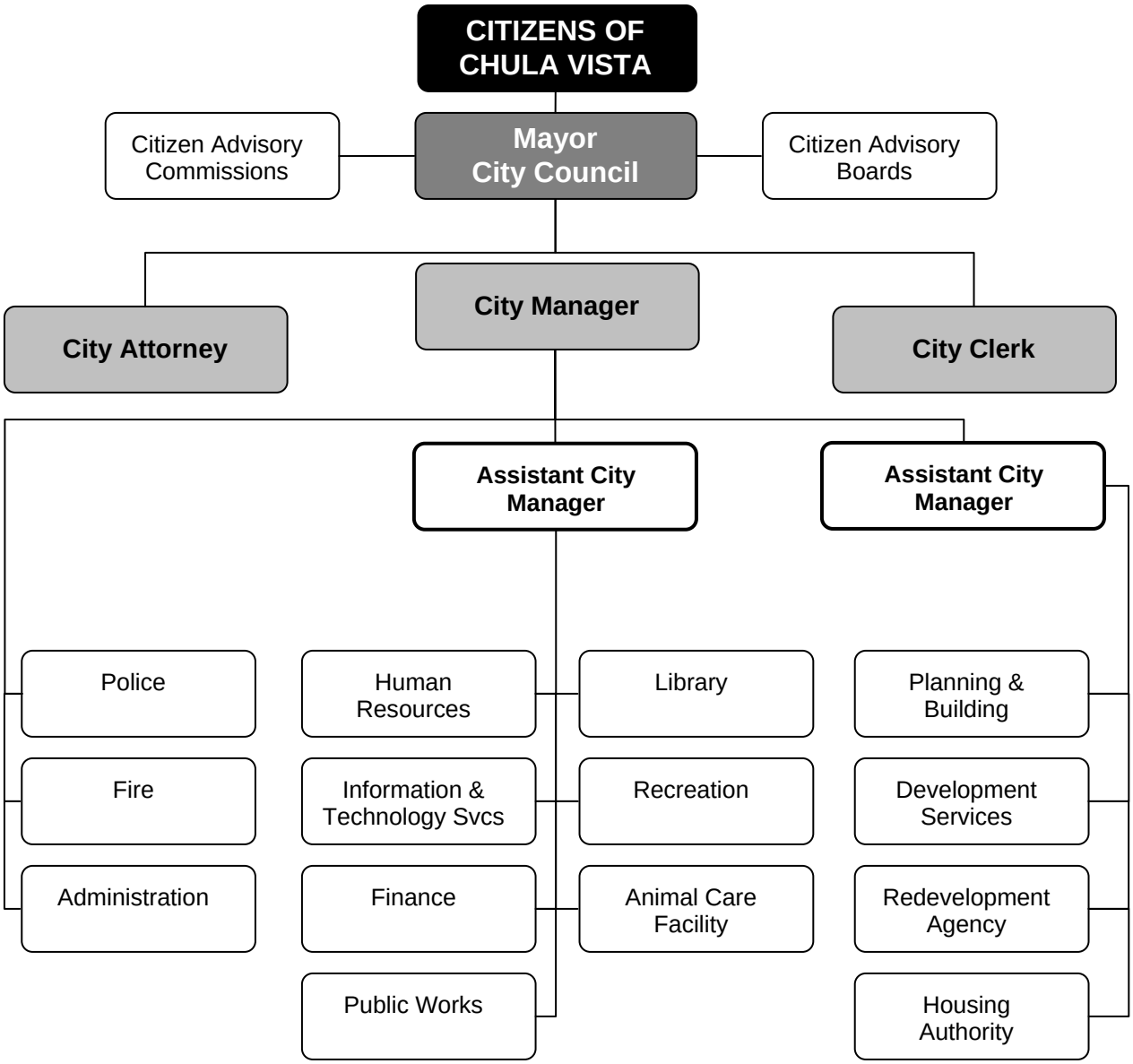


TABLE OF CONTENTS

BUDGET MESSAGE **1**

Letter from the City Manager 3
Budget Process 9
Economic Overview 13
All Funds Summary 17
Summary of Staffing Changes 25

GENERAL FUND SUMMARY **37**

General Fund Expenditure Summary 39
General Fund Revenue Summary 53
General Fund Five Year Financial Forecast 65
Department Summary Reports 69

DEVELOPMENT SERVICES FUND **163**

REDEVELOPMENT & HOUSING FUNDS **175**

Redevelopment Agency Funds 177
Housing Authority Funds 187

SEWER FUNDS **191**

TRANSIT FUNDS **201**

FLEET FUND **209**

CAPITAL PROJECT FUNDS **215**

DEBT SERVICE FUNDS **229**

OTHER FUNDS **237**

CAPITAL IMPROVEMENT PROGRAM (CIP) 269

Capital Improvement Program Summary 271
Revenue Summary 277
Expenditure Summary 283
Capital Improvement Projects Summary 291

SUMMARY TABLES 295

Fund Appropriations by Department and Expenditure Category 297
Schedule of Revenues 303
Fund Balance Projections 319
Schedule of Inter-fund Transfers 329
Authorized Positions by Department 337

APPENDIX 351

Fiscal Policies 353
Investment Policies 357
Debt Administration 371
Gann Appropriation Limit 377
Legal Debt Margin 379
Accounting Systems and Budgetary Control 381
List of Acronyms 385
Glossary 389
Chula Vista at a Glance 395

DOCUMENT GUIDE

The budget document is organized in a manner to facilitate a general understanding of the City's fiscal status, to present management's assessment of major issues and, finally, to present the plan for allocating resources to address those issues during the coming fiscal year. The budget document is organized as follows: Budget Message, General Fund Summary, Other Funds, Capital Improvement Program, Summary Tables, and Appendix.

BUDGET MESSAGE

This section provides an executive summary of the City's all funds budget, outlines major fiscal issues confronting the City, summarizes the region's economic outlook, and highlights significant budgetary changes for fiscal year 2011-12. It also highlights the sources and uses of funds and provides information on the General Fund reserves. A summary of staffing changes is provided at the end of this section.

GENERAL FUND

The General Fund budget funds the day-to-day operations of most city services. This section of the document provides an overview of General Fund revenues and expenditures, staffing changes, and budgetary trends. This section is followed by Department Summary reports that include departmental mission statements and operating budgets for each General Fund department.

OTHER FUNDS

In order to facilitate understanding of the different funding sources, this portion of the document has been organized into the following categories: Development Services Fund, Redevelopment and Housing Funds, Sewer Funds, Transit Funds, Fleet Fund, Capital Project Funds, Debt Service Funds, and Other Funds. Detailed descriptions, funding and staffing levels are provided for each fund. Due to various legal restrictions these funds are limited in their uses and generally cannot be

applied to fund day-to-day operations such as Police and Fire services.

CAPITAL IMPROVEMENT PROGRAM

This section provides an overview of the City's Capital Improvement Program for the coming fiscal year. The Capital Improvement Program accounts for the acquisition, rehabilitation, or construction of major capital facilities, infrastructure, or equipment. Information regarding recommended funding for new or existing capital improvement projects is organized by project type. More detailed information about each capital project, including project area maps, project status, expenditures to date, current year appropriations, and future funding, can be found in the Capital Improvement Program budget document.

SUMMARY TABLES AND APPENDIX

The summary tables provide a quick way to view budget allocations by department (or fund) and expenditure category, revenues by fund and type, projected fund balances by fund, and Council authorized positions by department. The appendix contains supplementary information on a variety of topics including an overview of the budget development process along with relevant timelines and milestones, fiscal and investment policies, debt administration, and a glossary of finance and budget terms.

CITY OF CHULA VISTA

ADOPTED BUDGET

FISCAL YEAR 2012

BUDGET MESSAGE

Letter from the City Manager

Budget Process

Economic Overview

All Funds Summary

Summary of Staffing Changes

JULY 1, 2011

HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL

It is my pleasure to present the operating and capital improvement program for fiscal year 2011-12 for the City of Chula Vista. The proposed budget for fiscal year 2011-12 represents the City's financial plan for the coming fiscal year and is a result of the fiscal challenges the City has faced due to the economic recession that has been experienced across the nation. The development of the fiscal year 2011-12 General Fund budget has been a challenging process but with the leadership of our City Council, the cooperation of the City's bargaining groups, and the dedication of our employees the General Fund budget presented in this document is balanced and continues to provide core services to the community.

Chula Vista, like many cities throughout the nation, continues to struggle with the impacts of the national recession. The City has experienced significant reductions to its revenue sources. Since 2008, the City has experienced a decline across all major revenues sources including a 14% drop in Property Tax revenue, a 13% decline in Motor Vehicle License Fees (MVLF), and a 7% decrease in Sales Tax revenues. Through these economic challenges, the City has responded with the necessary actions to stabilize the City's finances and has positioned itself to better weather future economic downturns. Over the last few years the City has:

- Stabilized and maintained operating reserves
- Adopted a new reserve policy that increases the operating reserve goal from 8% to 15% and establishes two new reserves funds – Economic Contingency Reserve and Catastrophic Event Reserve
- Maintained A- bond rating, which indicates that Chula Vista has a stable financial outlook
- Implemented comprehensive pension reform for current and future employees
- Maintained the majority of core services.

BUDGET DEVELOPMENT

As part of the development of the fiscal year 2010-11 budget, the Five Year Financial Forecast for fiscal years 2010-11 to 2014-15 was developed. Primarily because of a continuing decline in revenues, the Five Year Financial Forecast reflected an ongoing structural imbalance in the General Fund budget. The fiscal year 2010-11 adopted budget was balanced with the use of one-time revenues in order to better assess the "new normal" for City revenues and develop a long-term budget balancing plan. Work on the budget balancing plan began in August 2010. Given the magnitude of the projected deficit, City management began the budget process for fiscal year 2011-12 significantly ahead of schedule. This extended process allowed for the following:

- An independent review of the assumptions used in developing the Five Year Financial Forecast. The City contracted Public Financial Management Group, an independent financial advisory service, to review the Five Year Financial Forecast.

- Establishment of an Economic Advisory Group largely made up of private sector financial experts to provide feedback in the budget process and other financial matters.

- Community outreach to present the City's financial outlook and the impacts of the proposed budget balancing plan on City services.

- Negotiations with the City's bargaining groups to lower personnel costs in order to avoid layoffs and minimize service impacts.

- Development of a budget-balancing plan for fiscal year 2011-12. The budget-balancing plan was implemented in January 2011, with the exception of Police layoffs that were delayed.

As part of the development of the fiscal year 2011-12 budget, a total of 88.0 positions were eliminated from the budget. This reduction in staffing has resulted in reductions in all service areas. Some of the major service reductions implemented this year include:

- Elimination of graffiti abatement crews

- Reduced hours of operation at Library branches

- Reduced hours of operation at Recreation centers

- Reduced staffing on the Police Street Team
- Eliminated Park Ranger staffing
- Tree trimming staffing eliminated; limited service provided on a contractual basis
- Reduction of School Resource Officers
- Reduced Custodial services for all City facilities
- Eliminated recreational swimming hours
- Eliminated most free programming at Recreation Centers
- Books and materials budget for Library branches reduced by 86%

As noted previously, the City has experienced significant revenue reductions in recent years. The fiscal year 2011-12 budget represents the fifth consecutive budget that has required expenditure reductions in order to keep expenditures in line with declining revenues. The General Fund staffing changes are discussed in greater detail in subsequent sections in this document.

CITYWIDE GOALS AND THE FUTURE

Our City continues to look and move forward as it manages its way through the challenges that have been presented by the current economic conditions. In an effort to position itself favorably as it emerges from these challenges, our City has developed a series of strategic goals to help guide it as it moves forward. These goals are structured around the broader themes and issues that affect the City's future. Each strategic goal is supported by multiple strategic objectives. These goals are as follows:

1. Sustainable Development
2. Clean Green Healthy Environment
3. Quality Cultural, Educational and Recreational Opportunities
4. Good Government
5. Infrastructure, Public Buildings and Other Assets

6. Public Safety
7. Fiscal Responsibility
8. Economic Vitality
9. Community

In addition to continuing to work on these citywide goals, we will begin work on the next phase of the Chula Vista Fiscal Health Plan. There are three new initiatives that we will focus on in the coming year:

1. Implementation of the Continuous Improvement/Lean program – some of the components of this program include: determining appropriate service levels, developing departmental staffing analysis plans, continuing to identify and implement efficiency measures, and further developing public/private partnerships and public/public partnerships. The City's Continuous Improvement program is strongly supported by coaching and training provided by Goodrich Aerostructures.

2. Development of a Recovery and Progress Plan - the development of this plan will help us consider short-term and long-term resource allocation. One of the components of this plan includes development of a long term financial plan that will identify and help determine a strategy for addressing deferred maintenance and equipment replacement.

3. Renewed focus on Economic Development – during the current fiscal year I reorganized Conservation and Environmental Services and reassigned the Director of Conservation and Environmental Services to be the Director of Economic Development. This position will focus on short-term and mid-term initiatives that will help the City be more financially stable. I also believe that marketing is key to the City's economic development success. To help support this important effort, the budget includes a Marketing and Communications position which is funded out of cable and other communications revenues.

In the coming fiscal year we anticipate a modest recovery in our local economy. The City of Chula Vista has been financially challenged the last few years and there are many competing priorities as City revenues begin to grow. The implementation of the Continuous Improvement/Lean program, the development of a Recovery and Progress Plan, and a renewed focus on economic development will help focus our resources in the most cost effective manner.

ACKNOWLEDGEMENT

In closing, I would like to thank City staff for their continued hard work and dedication in serving our community. The implementation of various budget reduction measures over the past few years has resulted in some very difficult cuts that have had a negative impact on service delivery. I am proud to say that despite these reductions City staff continues to deliver quality services. While we cannot provide the same level of service it is through the extraordinary effort of staff that the quality of services we can provide are as good or better than ever.

This document is the result of many months of hard work on the part of many members of this organization. Department Heads and their staff worked collaboratively with the Finance Department in preparing the recommendations contained within this document. Developing a balanced budget that remains responsive to community needs and service expectations would not have been possible without their combined professionalism and teamwork.

Respectfully submitted,

James D. Sandoval
City Manager

CITY OF
CHULA VISTA

BUDGET PROCESS

The fiscal year 2011-12 budget cycle began significantly ahead of schedule this year due to the identification of a projected deficit of $12.5 million in the Five Year Financial Forecast; this deficit grew to $19.5 million when revenue and expenditures were updated and reflected the loss of Prop H. Due to the magnitude of the projected deficit, the budget process included an independent review of the assumptions used in developing the Five Year Financial Forecast, establishment of an Economic Advisory Group largely made up of private sector financial experts to provide feedback on the budget process, community outreach to present the City's financial outlook and the impacts of the proposed budget balancing plan on City services, negotiations with the City's bargaining groups to lower personnel costs, and development of a budget balancing plan for fiscal year 2011-12. This process began in August 2010 with an initial meeting of the City's Executive team to discuss the operating budget. From there, multiple internal and external meetings were held as well as negotiations with the City's bargaining groups as the City Manager worked toward development and implementation of the Budget Balancing Plan. After completion of these steps, the Finance Department worked with City departments from January through March to finalize the proposed operating budget. On April 14, 2011, a balanced General Fund budget was presented to City Council.

BUDGET CALENDAR

June 8th: *Five Year Financial Forecast presentation to City Council*

August: *Initial meeting of Executive team to discuss budget*

August - October: *Internal meetings to produce City Manager's Budget Reduction Plan*

October 5th: *Manager's Budget Reduction Plan presented to City Council and public*

September – January: *Negotiations with City bargaining groups and public meetings to discuss operating budget*

December - January: *Management staff evaluate, score, and rank proposed CIP projects*

January: *Implementation of Budget Reduction Plan*

January – March: *Finalize proposed budget*

April 14th: *Present balanced General Fund budget to City Council and provided overview of Capital Improvement budget*

May 24th: *Budget submitted to City Council*

June 7th: *Public hearing on budget*

June 21st: *Adoption of budget*

Although a component of the City Manager's overall budget, the CIP budget is developed separately by

Public Work's staff. The CIP budget process runs parallel to the development process for the City's operating budget. Creation of the fiscal year 2011-12 CIP budget began in November 2010 with a review of current CIP projects and identification by Finance of revenue and fund balance projections. Throughout November and December, department liaisons input proposed projects into the CIP software program. During the months of December and January, CIP management staff evaluated, scored, and ranked the proposed projects. By March 2011, the proposed fiscal year 2011-12 CIP Budget was finalized. The proposed CIP budget was also presented to Council on April 14, 2011.

The City Manager transmitted the proposed operating and CIP budget documents to City Council for review on May 24th. On June 7th, the City Council considered the budget for adoption with a public hearing held prior to Council taking action on this item. Per City Council's request, the proposed budget was brought back to Council on June 21st for further discussion. The proposed budget was adopted by City Council at that time. Copies of the proposed budget were made available for public review in the Office of the City Clerk and City libraries approximately 2 weeks prior to the June 7th public hearing.

As set forth in the City Charter, at any meeting after the adoption of the budget, the City council may amend or supplement the budget by motion adopted by affirmative votes of at least four members. Throughout the year, the Finance Department provides Council with quarterly fiscal status reports comparing expenditure and revenue projections to budgeted amounts, highlighting any variances and recommending corrective actions as necessary.

General Fund Budget Development Milestones

- October 5, 2010
  Presentation of the City Manager's Budget Balancing Plan to the City Council.

- January 2011
  Implementation of Budget Balancing Plan.

- April 14, 2011
  Presentation to City Council of the Fiscal Year 2011-2012 General Fund Proposed Budget and CIP budget overview.

- May 24, 2011
  As required by City Charter, the City Manager's proposed budget was submitted to the City Council at least thirty-five days before the beginning of the fiscal year. Copies of the proposed budget were available for public review in the Office of the City Clerk and City libraries at least ten days before the public hearing, as required by City Charter.

- June 7, 2011

  A public hearing was held before Council considered the adoption of the budget in order to give residents an additional opportunity to participate in the budget process. In compliance with the City Charter, a notice of this meeting was published in the local newspaper at least ten days prior to the public hearing. Adoption of the budget requires the affirmative votes of at least three members of the Council. City Council requested the proposed budget be brought back to a subsequent council meeting for further review.

- June 21, 2011

  The proposed budget was brought back to City Council for further discussion and adoption. The Council voted (with Council member abstentions on certain capital improvement projects and project areas) to adopt the fiscal year 2011-12 budget.

CITY OF
CHULA VISTA

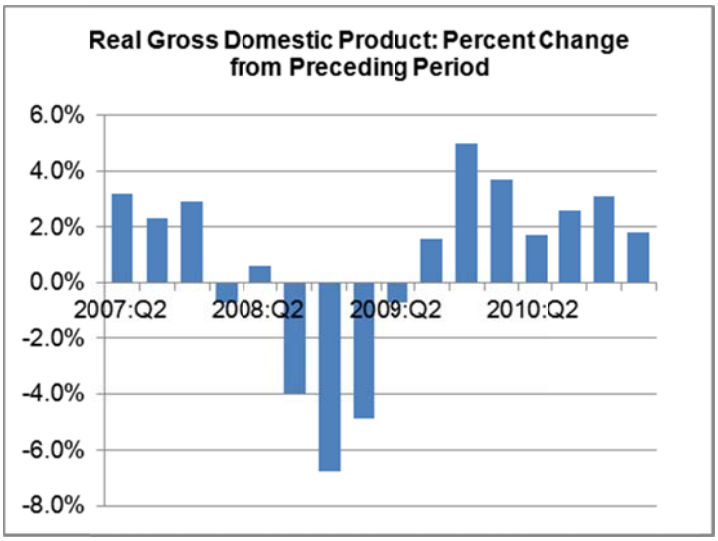
ECONOMIC OVERVIEW

This section of the budget document identifies and outlines economic indicators that impact some of the City's major revenue projections. Several sources are used to forecast City revenues using national, state and local area economic trends. Sources include: the UCLA Anderson Forecast (National and State), U.S. Bureau of Labor Statistics (National and San Diego region), California Department of Finance (State), and the University of San Diego Index of Leading Economic Indicators (San Diego region).

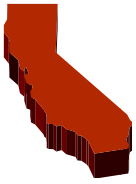
In December 2007, the national economy officially entered a recession, now projected to be the worst since 1929. Although the recession officially ended in June 2009 according to the National Bureau of Economic Research, the significant decline in economic activity during this period severely impacted all sectors including government agencies. The affects to the national economy have been lasting as the recovery is predicted to be slow and to extend over a substantial period of time. In its second quarterly report of 2011, the UCLA Anderson Forecast is cautious regarding the national economy, as real Gross Domestic Product (GDP) continues to grow at a steady pace and employment continues to gradually increase. Nevertheless, the recession cut jobs so deeply that the projected growth in GDP will be insufficient to surpass the employment peak reached in early 2008. The Forecast differentiates between normal growth and the type of growth necessary for real recovery, explaining that in a recovery, the economy would experience 5–6 percent growth with payrolls growing at 250,000–300,000 per month and unemployment falling noticeably. Further, the Forecast notes that a recovery is not simply a matter of the economy returning to where it was when the recession began but rather a return to trend — a matter of the economy getting to where it would have been had there been no recession. This requires more than 3 percent GDP growth. The Forecast also indicates that that the recovery will remain weak until consumption of

homes and automobiles increases as these sectors comprise a significant portion of the personal consumption segment national GDP.

In the second quarter Forecast GDP growth is projected at 3% through 2013. Unemployment will remain relatively high as the projected GDP growth rate is will only generate 150,000 to 200,000 jobs per month and is not projected to impact the unemployment rate.



Source: Bureau of Economic Analysis, U.S. Department of Commerce

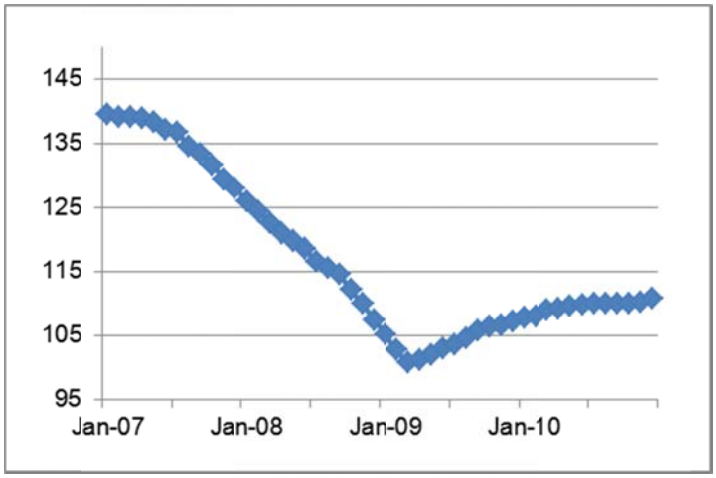


California's forecast, according to the UCLA Anderson Forecast, reflects the mixed signals emanating from the State's economic data. Job creation in California remains sluggish and California's unemployment rate is predicted to be substantially above the U.S. rate at the end of 2013. The forecast calls for 1.7% employment growth in 2011, 2.4% in 2012 and 3.1% in 2013. Unemployment will continue to fall through the year, averaging 11.7% in 2011. Employment growth won't push the unemployment rate below double-digits until the second quarter of 2013, reaching 9.2% by the end of that year.[1] The Forecast also indicates that a change in demographics as indicated by the 2010 Census will result in a shift in demand towards apartments and condominiums. This shift is projected adversely impact the California local inland economies in three ways. First, workers are less likely to move inland into an apartment and commute toward the coast. Second, fewer construction workers are required to build multi-family units. And third, the inland areas of California are more dependent on construction to fuel the regional economy than coastal areas. Taken to together, these impacts are projected to adversely affect the state economy. The end of year growth is projected to be slightly faster than the U.S. as increases in U.S. consumption levels will be magnified in California's logistics industry and increases in exports to the growing economies of Asia will disproportionately affect California.[2]

[1] *UCLA Anderson Forecast Press Release June 15, 2011.*
[2] *UCLA Anderson Forecast Press Release March 11, 2011.*

The City of Chula Vista felt the effects of the recession earlier than most agencies primarily due to the rapid residential growth experienced through 2005 and the effects of the foreclosure crisis, which eventually spread across the Country. The University of San Diego's Index of Leading Economic Indicators for San Diego County rose 0.7 percent in May. The gain was led by increases in job postings and an increase in the leading economic indicators for the national economy. With the exception of a slight drop in consumer confidence, all other economic indicators rose in the month of May including initial claims for unemployment insurance, stock prices and building permits.[3] The outlook for the local economy continues to be positive. One area where things are picking up is the labor market, with 24,700 jobs added in San Diego County between March 2010 and March 2011. While the gain is welcome, the local economy still has a long way to go to fully recover. At the March rate of job growth, it will take another four years to get back to the same local level of employment as the peak in December 2007.[4]

San Diego Index of Leading Economic Indicators



Source: University of San Diego

According to the California Department of Finance, Chula Vista moved up in ranking to become the 14th largest incorporated city in the state between 2000 and 2010. However, during the same time period, the number of housing unit vacancies increased by 117.9%. Although the county realized gains in the number of building permits authorized, the housing market continues to show instability. June 2011 home prices in San Diego County were down 1.6% from a year ago according to DataQuick, a real estate analytical firm based in San Diego. The reported median price for all home sales was $330,000. Two of Chula Vista's five zip codes saw decreases in the median price of single-family residences while two zip codes increased, one remained unchanged according to the report. As most cities and counties across the nation, Chula Vista continues to move forward in its economic recovery.

---

[3] *University of San Diego School of Business Administration, USD Index of Leading Economic Indicators, June 29, 2011.*

[4] *University of San Diego School of Business Administration, USD Index of Leading Economic Indicators, April 28, 2011.*

Data for June 2011 Compared to June 2010

Zip Code	Locale	Median Price		Percent Change
		2010	2011	
91910	North	$323,000	$341,250	5.7%
91911	South	$310,000	$249,000	-19.7%
91913	Eastlake	$385,000	$347,500	-9.7%
91914	NE	$467,500	$490,500	4.9%
91915	SE	$385,000	$385,000	0.0%

Source: San Diego Union Tribune

ALL FUNDS SUMMARY

The following section provides an overview of the combined all funds budget. Detailed descriptions, funding, and staffing levels are provided for each fund under the corresponding fund section in this document. This section is intended to provide a citywide overview of the adopted fiscal year 2011-12 budget.

All Funds Revenue Summary

For fiscal year 2011-12, the projected revenues for All Funds total $268.9 million. This includes $44.5 million in inter fund transfers. Revenues for fiscal year 2011-12 are projected to decrease approximately 11.9% when compared to fiscal year 2010-11. Charges for Services (18.5%) represent the largest source of revenue. In the coming fiscal year this revenue category is projected to realize $49.8 million – which includes $32.9 million from sewer related service charges and $4.8 million from bus fare fees. This revenue category also accounts for development related fees. Other Local Taxes represents the next largest revenue source; it represents 17.1% of the all funds budget. This revenue category includes sales tax, franchise taxes, utility taxes, and business licenses taxes, as well as transient occupancy taxes. Revenue from Other Agencies (16.6%) represents the next largest revenue source, followed by Transfers In from Other Funds (16.6%), Property Taxes (14.6%), Other Revenue (12.8%), Use of Money (1.1%), Fines, Forfeitures, and Penalties (1.1%), Development Impact Fees (0.9%) and Licenses and Permits (0.8%).

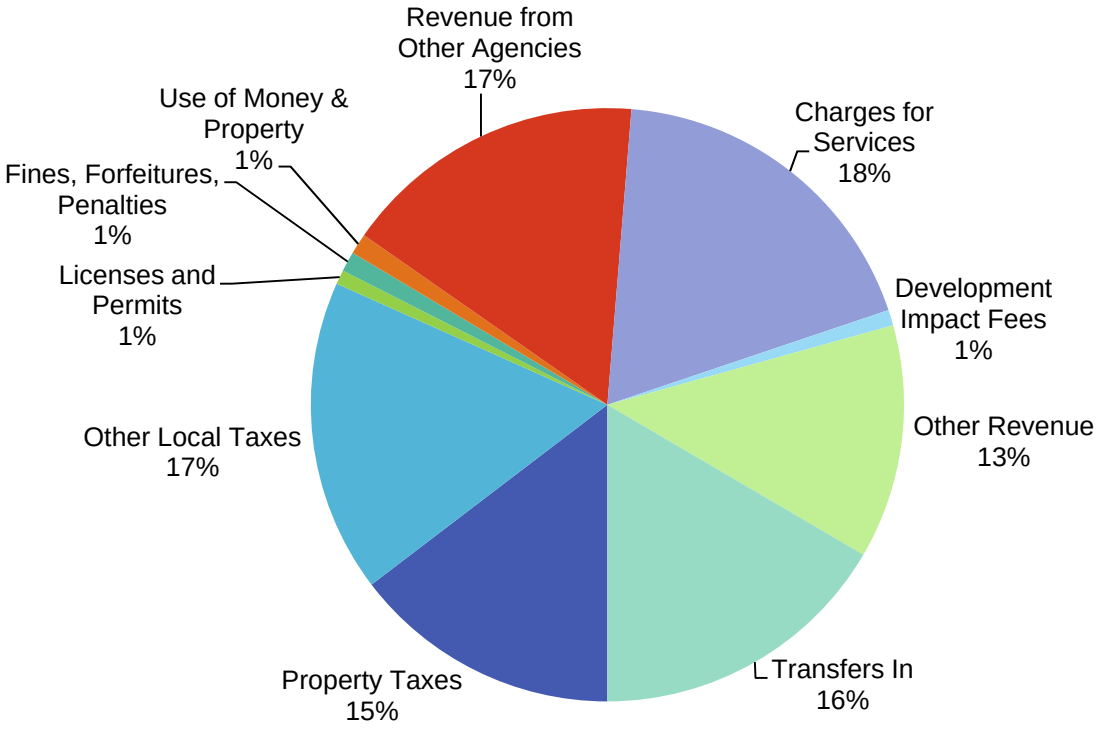
The Schedule of Revenues report, included in the Summary Tables section, reflects the projected revenues for fiscal year 2011-12 at the fund and revenue type level.

Sources of Funds (All Funds Combined)

Fiscal Year 2009 to Fiscal Year 2012 Revenues (In Thousands)

Revenue Category	FY08-09 Actual	FY09-10 Actual	FY10-11 Projected	FY 2011-12 Projected	FY 2011-12 Change
Property Taxes	$ 43,041	$ 39,619	$ 38,577	$ 39,338	$ 761
Other Local Taxes	$ 47,777	$ 45,465	$ 46,594	$ 45,871	$ (723)
Licenses and Permits	$ 2,042	$ 2,306	$ 2,496	$ 2,104	$ (392)
Fines,Forfeitures&Penalties	$ 3,317	$ 3,124	$ 2,381	$ 2,919	$ 538
Use of Money	$ 12,232	$ 8,121	$ 17,251	$ 3,016	$ (14,236)
Rev. from Other Agencies	$ 43,841	$ 45,846	$ 44,120	$ 44,674	$ 554
Charges for Services	$ 54,744	$ 60,863	$ 46,371	$ 49,833	$ 3,462
Development Impact Fees	$ 1,749	$ 2,409	$ 2,271	$ 2,294	$ 22
Other Revenue	$ 59,018	$ 75,963	$ 34,123	$ 34,281	$ 158
Transfers In	$ 53,082	$ 68,574	$ 70,903	$ 44,538	$ (26,365)
Total All Funds Revenue	**$ 320,843**	**$ 352,292**	**$ 305,089**	**$ 268,867**	**$ (36,222)**

Total Revenues Fiscal Year 2011-12 (All Funds Combined)



All Funds Expenditure Summary

The combined expenditure budget for all City funds totals $289.5 million; $44.5 million represents inter-fund transfers. The All Funds budget includes a General Fund budget of $124.6 million and a Capital Improvement Program (CIP) budget of $22.7 million; the remaining $142.2 million reflects inter-fund transfers and the operating budget for the non-General Fund funds including Sewer, Redevelopment, Development Services, Transit, and Fleet.

When comparing the fiscal year 2010-11 projected expenditures to the fiscal year 2011-12 adopted budget, the largest change in expenditures is occurring in the Transfers Out category. This category reflects a decrease of $26.4 million from the prior year. These changes correspond with the reductions in the Transfers In revenue category and largely reflect the elimination of the transactions related to the sale of the lower Sweetwater property. Most notably the decrease reflects the elimination of a transfer-out of $10.2 million from the Eastern Park Acquisition and Development (PAD) Fund to the Western Park Acquisition and Development Fund, a net reduction of $7.8 million from the South West/Towne Center II/Otay Valley fund to the RDA debt service fund, and the elimination of $5.3 million from the RDA debt service fund to the General Fund. The Capital expenses category reflects a decrease of $10.4 million; this decrease largely is comprised of the elimination of the expenditures related to the purchase of the lower Sweetwater Property in the Western PAD Fund ($9.6 million). The Capital expenditure category includes funding for rehab grants, computer and software equipment, and automotive equipment. The Personnel Services category reflects a net decrease of $3.9 million. This decrease largely reflects the implementation of the budget balancing plan in the General Fund, which resulted in a reduction in staffing, as well as the changes to retirement benefits for represented and non-represented employees.

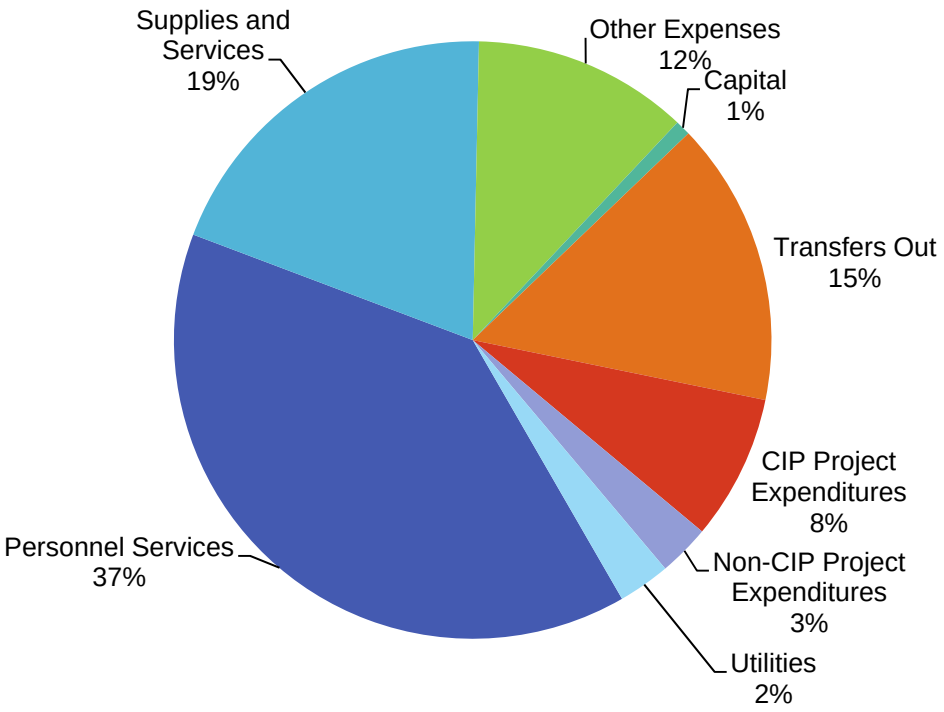
The total number of recommended permanent positions for fiscal year 2011-12 is 924.75, of which 777.25 are included in the General Fund and 147.50 are included in various other funds. The authorized staffing represents a net reduction of 80.0 positions when compared to the fiscal year 2010-11 adopted budget. The Authorized Positions by Department report is included in the Summary Tables section of this document; it provides the proposed staffing by classification and department. A summary of the staffing changes is included in the Staffing Changes section.

Uses of Funds (All Funds Combined)

Fiscal Year 2009 to Fiscal Year 2012 Expenditures (In Thousands)

Expenditure Category	FY08-09 Actual	FY09-10 Actual	FY 10-11 Projected	FY 2011-12 Adopted	FY 2011-12 Change
Personnel Services	$ 127,815	$ 118,542	$ 117,025	$ 113,129	$ (3,896)
Supplies and Services	$ 44,354	$ 50,488	$ 56,277	$ 56,717	$ 440
Other Expenses	$ 68,640	$ 71,411	$ 33,339	$ 33,821	$ 481
Capital	$ 915	$ 1,253	$ 12,794	$ 2,392	$ (10,402)
Transfers Out	$ 53,082	$ 68,574	$ 70,853	$ 44,538	$ (26,315)
CIP Project Expenditures	$ 20,182	$ 28,282	$ 20,926	$ 22,729	$ 1,803
Other Project Expenditures	$ 1,234	$ 2,547	$ 6,499	$ 8,076	$ 1,577
Utilities	$ 6,424	$ 6,486	$ 7,550	$ 8,128	$ 577
Net Budget	**$ 322,645**	**$ 347,583**	**$ 325,263**	**$ 289,530**	**$ (35,733)**

Total Budget Fiscal Year 2011-12 (All Funds Combined)



Projected Changes in Undesignated Fund Balances

The following table provides a summary by fund type of the projected revenues and expenditures for fiscal year 2011-12 and the projected impact to their respective undesignated fund balance. Undesignated fund balance represents available, expendable financial resources in a governmental fund; undesignated fund balance is sometimes referred to as available reserves.

As noted in the table below, the fiscal year 2011-12 budgets for the General Fund and the Development Services Fund are balanced with no anticipated impact to the available reserve levels. The Sewer Fund and Transit Fund are projected to enhance their available reserve levels in the coming year while the Redevelopment Agency, Other Funds, Capital Project Funds, Debt Service Funds, and Fleet Management Funds are all anticipated to draw down available reserve levels.

Summary of Net Impact to Available Reserves by Fund

Fiscal Year 2011-12 (In Thousands)

Fund	Proj Avail. Reserve Bal 6/30/11	Revenues	Expenditures	Net Impact	Proj Avail. Reserve Bal 6/30/12
General Fund	$ 10,576	$ 124,579	$ 124,579	$ -	$ 10,576
Development Services Fund	$ (501)	$ 6,151	$ 6,151	$ -	$ (501)
Redevelopment Agency	$ (15,726)	$ 30,263	$ 35,161	$ (4,898)	$ (20,624)
Sewer Funds	$ 67,588	$ 33,763	$ 33,756	$ 7	$ 67,595
Transit Funds	$ 267	$ 6,466	$ 6,379	$ 87	$ 354
Other Funds	$ 24,512	$ 43,085	$ 48,279	$ (5,194)	$ 19,317
Capital Projects Funds	$ 38,371	$ 6,881	$ 11,736	$ (4,855)	$ 33,516
Debt Service Funds	$ (18,247)	$ 14,036	$ 19,582	$ (5,546)	$ (23,793)
Fleet Management	$ 1,086	$ 3,644	$ 3,908	$ (264)	$ 822
Total All Funds Budget	**$ 107,927**	**$ 268,867**	**$ 289,530**	**$ (20,663)**	**$ 87,263**

Note: The Debt Service Funds and Redevelopment Agency carry a deficit that reflects long-term advances/ outstanding debt obligations in Fund 451 and Fund 691.

The net impact to available reserves for all funds is a net decrease of $20.7 million. The following provides a brief summary of the funds with a projected change in available fund balance greater than 10%:

- The largest use of available reserves is occurring in the Debt Service Funds, in total funds in this category will use approximately $5.5 million in reserves. The use of reserves largely

reflects the expenditure of $4.9 million for the existing Police Facility and Civic Center Certificates of Participation (COPs) using the bond proceeds received in fiscal year 2009-10.

- The next largest use of reserves is occurring in the Other Funds category, with funds in this category using approximately $5.2 million in reserves. Most notably the FY2000 Community Development Block Grant Fund will use $2.0 million in reserves for two capital improvement projects: Alpine Avenue Improvements ($1.0 million) and Elm Avenue Improvements ($1.0 million), both of which are funded from Section 108 loan proceeds. The Transportation Sales Tax Fund (estimated net impact to reserves $1.8 million) and Traffic Signal Fund (estimated net impact to reserves $0.5 million) will also use reserves for capital improvement projects. The Workers Comp fund is budgeted conservatively and reflects the use of $0.8 million in reserves. The Environmental Service Fund reflects the use of $0.4 million in program enhancements. The remaining $0.8 million in use of reserves reflects miscellaneous capital improvement projects, grant expenditures, and equipment purchases.
- Redevelopment Agency funds will use approximately $4.9 million in reserves; this largely reflects the use of $4.0 million in reserves in the Low and Moderate Income Housing Fund for the production of affordable housing projects.
- Capital Project funds will use approximately $4.9 million in reserves for various capital improvement projects. Most notably, the Transportation DIF fund will use $4.6 million in reserves for capital improvement projects including the Heritage Road Bridge Replacement ($2.1 million) and Otay Lakes Road Widening ($1.5 million).
- The budget for the Fleet Management funds reflects the use of approximately $264,000 from reserves. The budget for this fund includes monies for emergency equipment purchases and a conservative fuel budget to account for unexpected fluctuations in fuel costs. The fiscal year 2011-12 budget also includes a transfer of $87,000 from the Equipment Replacement fund to the Transit Fund for equipment replacement charges that were charged to the Transit Fund for future equipment purchases. These equipment purchases will now be reflected directly in the Transit fund therefore the funds previously paid to the Equipment Replacement Fund will be transferred back to the Transit Fund.
- Transit funds reflect an increase in available reserves of $87,000. This reflects the transfer from the Equipment Replacement Fund discussed above.

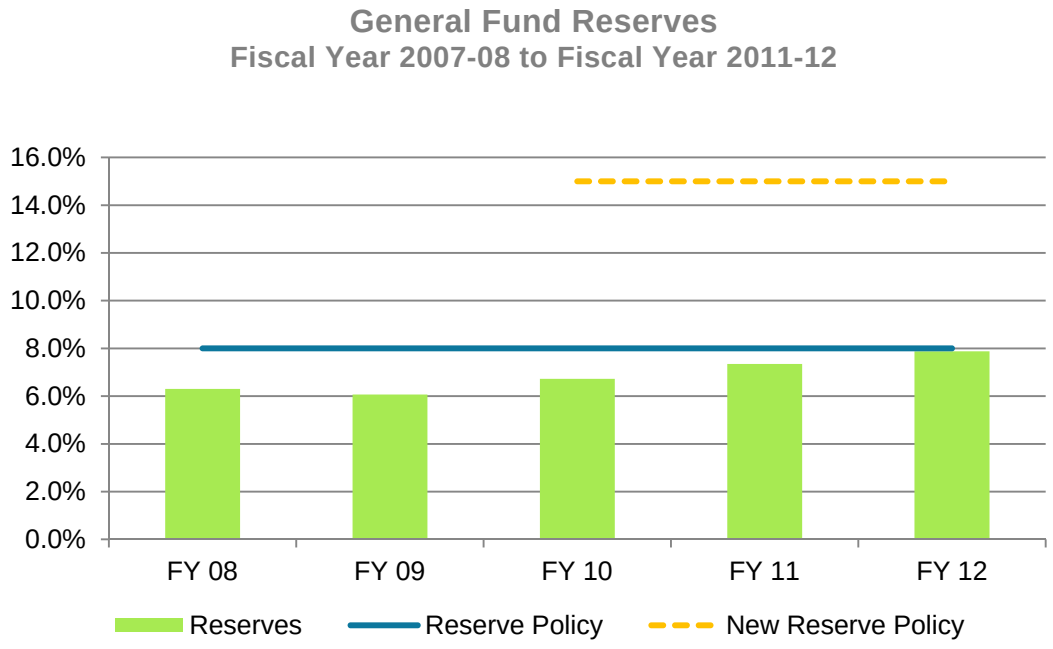
General Fund Available Reserves

In November 2009, the City Council approved a resolution updating the City's General Fund Available Reserve Policy. The new reserve policy:

- Provides updated guidelines for the use of reserves
- Sets a new long-term goal for a higher General Fund Reserve level, from 8% to 15%
- Includes the establishment of two new reserve funds - the Economic Contingency Reserve and the Catastrophic Event Reserve

Due to the continued fiscal challenges in the General Fund, the fiscal year 2011-12 adopted budget does not assume an increase in reserve levels. The new policy will take several years to implement but once fully implemented the new General Fund Reserve policy will require higher reserve levels, which will help mitigate the negative impact on revenues from economic fluctuations, position the City to withstand State revenue takeaways, and provide a resource to fund unforeseen expenditure requirements.

The Third Quarter Financial Report indicates that the General Fund reserves will remain at $10.2 million. Reserve levels have stabilized as the City has implemented significant budget reduction measures to mitigate the negative impacts to General Fund reserves. Over the past few years, budget reduction measures have included a reduction in City services and programs, reduced staffing, and the implementation of an administrative freeze on all non-essential expenditures. The following chart depicts the General Fund reserves since fiscal year 2007-08.



CITY OF
CHULA VISTA

SUMMARY OF STAFFING CHANGES

The fiscal year 2011-12 budget includes 924.75 positions for all funds. This is a net decrease of 80.0 positions when compared to the fiscal year 2010-11 adopted budget that included 1,004.75 authorized positions. The summary of staffing changes is divided into two sections – the staffing changes that were approved by Council during fiscal year 2010-11 and changes made as part of the development of the fiscal year 2011-12 budget. The changes reflected under the fiscal year 2011-12 section include the staffing reductions made as part of the budget balancing plan that was implemented in January 2011.

POSITION CHANGES AUTHORIZED DURING FISCAL YEAR 2010-11

During fiscal year 2010-11, Council approved a number of personnel changes that resulted in a net increase of 8.0 positions. Mid-year position changes included the addition of new positions and the reclassification of various positions in the Fire Department and in the City Council Department. The following table summarizes the position changes Council authorized during fiscal year 2010-11. Most notably, there were 6.0 positions added to the Police Grants Fund in the California Border Alliance Group (CBAG); these positions are fully revenue offset. The table below also reflects the elimination of 1.0 grant funded Peace Officer position from the General Fund, which was only funded through first quarter of the fiscal year 2010-11. Council approved the addition of 1.0 grant funded Peace Officer during the fiscal year, combined these two changes resulted in no net change in the number of authorized Peace Officers.

Summary of Fiscal Year 2010-11 Staffing Changes

Department/Fund	Program	Position	FTE
City Council (1.0)	Mayor's Office – reclassification	Senior Council Assistant	-1.0
		Constituent Services Manager	1.0
	Service Grant	Chief Service Officer	1.0
Animal Care Facility (1.0)	Animal Care Services	Animal Control Officer	1.0
Fire (0)	Fire Prevention – reclassifications, title changes only	Senior Fire Inspector	-1.0
		Senior Fire Inspector/Investigator	1.0
		Fire Inspector II	-5.0
		Fire Inspector/Investigator II	5.0
		Fire Prevention Engineer	-1.0
		Fire Prevention Engineer/Investigator	1.0
Police (-1.0)	Operation Crack Down on Illegal Racing	Peace Officer	-1.0
Police Grants Fund (7.0)	CalGRIP	Peace Officer	1.0
	California Border Alliance Group (CBAG)	CBAG Director of IV - LECC	1.0
		CBAG Executive Assistant	1.0
		CBAG Microcomputer Specialist	-1.0
		CBAG Network Administrator II	2.0
		CBAG Public Safety Analyst	2.0
		CBAG Senior Public Safety Analyst	1.0
Total Citywide			**8.0**

FISCAL YEAR 2011-12 CHANGES

The fiscal year 2011-12 General Fund baseline budget reflected a projected deficit of $19.6 million. A major part of the budget balancing plan was reductions in staffing. In total, the proposed fiscal year 2011-12 budget reflects the elimination of 88.0 permanent positions across various departments. These staffing reductions were implemented in January 2011, with the exception of the reductions in the Police Officers Association (POA). The POA staffing reductions were implemented by May 2011 through a combination of separations and retirements. In addition, the fiscal year 2011-12 budget also includes a number of staffing transfers to reflect a realignment of departmental functions. Most of the staff from the Conservation and Environmental Services

program was transferred from the Administration Department to the Public Works Department. The Director of Conservation and Environmental Services was reclassified to the Director of Economic Development. A Fiscal and Management Analyst budgeted in the Recreation Department was transferred back to the Finance Department and the passport program was transferred from the City Clerk's Office to the Library Department. These changes are also included on the table below.

The following table summarizes the changes made as part of the fiscal year 2011-12 budget development process.

Summary of Fiscal Year 2011-12 Staffing Changes

Department/Fund	Program	Position	FTE
City Clerk (-1.5)	City Clerk Operations	Administrative Secretary	-1.0
	City Clerk Operations (Passport Services)	Senior Office Specialist	-0.5
City Attorney (1.0)	Litigation	Deputy City Attorney III	1.0
Administration (-1.0)	Communications	Communications Coordinator	-1.0
		Special Events Coordinator	1.0
		Marketing & Communications Manager	1.0
	Economic Development	Director of Economic Development	1.0
		Principal Economic Development Specialist	1.0
	Conservation and Environmental Services	Director of Conservation and Environmental Services	-1.0
		Environmental Resource Manager	-1.0
		Environmental Resource Specialist	-1.0
		Senior Secretary	-1.0
Information Technology Services (-1.0)	IT Administration	Director of Information Technology Services	-1.0
Human Resources (-1.75)	HR Administration	Director of Human Resources	-1.0
		Director of Human Resources/IT Services	1.0

Department/Fund	Program	Position	FTE
Human Resources (continued)	HR Operations	Human Resources Analyst	-1.0
		Human Resources Technician	-0.75
Finance (-1.0)	Comptroller Division	Associate Accountant	-1.0
		Accounting Technician	1.0
	Revenue and Recovery	Accounting Assistant	-1.0
	Budget and Analysis	Administrative Services Manager	-1.0
		Fiscal & Management Analyst	1.0
Animal Care Facility (-2.5)	Animal Care Services	Office Specialist	-1.5
		Senior Animal Care Assistant	-1.0
Development Services (-5.5)	Code Enforcement	Code Enforcement Manager	-1.0
		Code Enforcement Officer II	-1.0
	Advanced Planning	Associate Planner	-0.5
	Economic Development	Senior Project Coordinator	-1.0
		Economic Development Officer	-1.0
		Principal Economic Development Specialist	-1.0
Police (-14.0)	Community Patrol	Peace Officer[1]	4.0
	Traffic Enforcement	Peace Officer	-1.0
	DUI Enforcement Team Grant	Peace Officer	-1.0
	Juvenile Services	Police Sergeant	-1.0
	School Resource Officers	Peace Officers	-11.0
		Police Agent	-2.0
	Narcotics Enforcement Team	Police Sergeant	-1.0
	Financial and Resource Management	Secretary	-1.0
Fire (-1.0)	Fire Administration	Senior Office Specialist	-1.0
	Fire Training	Fire Engineer	-1.0
		Fire Captain	1.0

[1] 4.0 Peace Officers were transferred from the School Resource Officer Program to Community Patrol.

Department/Fund	Program	Position	FTE
Public Works (-32.0)	Public Works Administration	Secretary	-1.0
	Fiscal Services	Senior Fiscal Office Specialist	-1.0
	Fiscal Services	Principal Management Analyst	-1.0
		Senior Management Analyst	1.0
		Engineering Tech II	1.0
	Infrastructure Projects	Engineering Tech I	-1.0
	Traffic Engineering	Engineering Tech II	-0.5
		Signal Systems Engineer II	-0.5
	Operations Administration	Fiscal Office Specialist	-1.0
		Senior Office Specialist	-1.0
		Public Works Specialist	-1.0
	Graffiti Removal	Senior Maintenance Worker	-2.0
		Maintenance Worker II	-2.0
	Street Maintenance	Public Works Supervisor	-1.0
		Senior Maintenance Worker	-1.0
		Maintenance Worker II	-1.0
	Urban Forestry Maintenance	Senior Tree Trimmer	-2.0
		Tree Trimmer	-2.0
	Storm Drain Maintenance	Maintenance Worker II	-1.0
	Construction and Repair	Plumber	-1.0
		Carpenter	-1.0
	Custodial Services	Custodian	-4.0
		Lead Custodian	-2.0
		Custodial Supervisor	-1.0
	Building Services Communications	Electronics Tech Supervisor	-1.0
		Electronics Technician	-1.0
		Electrician/Equipment Installer	-1.0
	Park Ranger	Parks Supervisor	-1.0
		Senior Park Ranger	-1.0
	Construction Inspection	Senior Secretary	-1.0
		Secretary	1.0

Department/Fund	Program	Position	FTE
Public Works (continued)	Park Maintenance	Gardener II	-1.0
	NPDES	Engineering Tech II	-1.0
		Stormwater Compliance Inspector II	-1.0
	Conservation and Environmental Services	Environmental Resource Manager	1.0
		Environmental Resource Specialist	1.0
		Senior Secretary	1.0
Recreation (-9.0)	Veteran's Park Complex	Recreation Supervisor I	-1.0
	Montevalle Community Center	Recreation Supervisor I	-1.0
	Salt Creek Community Center	Recreation Supervisor II	-1.0
	Norman Park Community Center	Recreation Supervisor III	-1.0
	Otay Recreation Center	Recreation Supervisor I	-1.0
	Loma Verde Recreation Center	Recreation Supervisor I	-1.0
	Parkway Recreation Center	Recreation Supervisor I	-1.0
	Heritage Recreation Center	Recreation Supervisor I	-1.0
	Recreation Administration	Fiscal and Management Analyst	-1.0
Library (-18.75)	Library Administration	Secretary	-1.0
		Library Admin Coordinator	-1.0
	Library Administration (Passport Services)	Senior Office Specialist	0.5
	Tech Services Management	Library Technician	-2.0
		Librarian III	-1.0
		Librarian I	-1.0
		Delivery Driver	-0.5
	Literacy	Family & Youth Literacy Coordinator	-1.0
	Chula Vista Museum	Librarian III	-1.0

Department/Fund	Program	Position	FTE
Library (continued)	Civic Center Branch Operations	Library Associate	-4.0
		Librarian II	-1.0
		Librarian I	-0.5
	South Chula Vista Branch Operations	Library Associate	-4.25
		Librarian II	-0.5
		Library Assistant	-0.5
Development Services Fund (0)	Development Planning	Assistant Planner	-1.0
		Associate Planner	1.0
	Land Development	Senior Civil Engineer	-1.0
		Principal Civil Engineer	1.0
	Building Division	Deputy Building Official	-1.0
		Building Official/Code Enforcement Manager	1.0
Police Grants Fund (6.0)	SLESF Grant	Police Training & Development Supervisor	-1.0
		Peace Officer	1.0
		Police Sergeant	1.0
	California Border Alliance Group	CBAG Microcomputer Specialist	1.0
		CBAG Public Safety Analyst	3.0
	Justice Assistance Grant	Police Community Relations Specialist	1.0
ARRA Fund (-2.0)	Community Relations	Police Community Relations Specialist	-1.0
		Public Information Officer (PD)	-1.0
Fleet Maintenance Fund (-2.0)	Fleet Maintenance	Mechanic Assistant	-2.0
Transit Fund (-2.0)	Transit	Transit Operations Coordinator	-1.0
		Administrative Technician	-1.0
Total Citywide			**-88.0**

During fiscal year 2010-11 Council approved the addition of a CBAG Public Safety Analyst. This new classification was designated to have Chula Vista Employee's Association (CVEA) benefits but to be an unclassified position. This is the only classification that is designated to have CVEA benefits that

is unclassified. In order to limit positions designated as CVEA to those that can be represented by this bargaining group, the bargaining group for the CBAG Public Safety Analyst was changed from CVEA to Confidential, unclassified. This change is consistent with the other California Border Alliance Group (CBAG) positions authorized in the budget. CBAG positions are totally funded through federal funds.

Summary of Fiscal Year 2011-12 Bargaining Group Changes

Department/Fund	Position	Bargaining Group	FTE
Police Grants Fund (CBAG)	CBAG Public Safety Analyst	CVEA	-2.0
		Confidential	2.0

Finally, the American Recovery and Reinvestment grant fund includes funding for several positions whose funding is scheduled to end during fiscal year 2011-12. In the coming fiscal year, staff will work to identify alternative funding sources for these positions that will otherwise be eliminated from the budget. The positions included in this group are the following: 1.0 Deputy City Attorney II and 2.0 Police Agents. Because these positions are partially funded in fiscal year 2011-12 and staff continues to work to seek funding for these positions, they have not been eliminated from the proposed budget.

SUMMARY OF FROZEN POSITIONS

During fiscal year 2010-11, the City continued to make adjustments to reduce expenditures to mitigate unanticipated revenue shortfalls resulting from the continued economic recession. The hiring freeze that has been in place for a number of years will be eliminated during fiscal year 2011-12 but a number of positions that are currently vacant are anticipated to remain vacant in fiscal year 2011-12. As funding becomes available the status of these positions will be reevaluated. In total 20.0 FTE positions are frozen, these positions are summarized on the following table.

Summary of Fiscal Year 2011-12 Frozen Positions

Department/Fund	Program	Position	FTE
City Attorney	City Attorney Administration	Law Office Manager	1.0
Fire	Fire Training	Fire Division Chief	1.0
		Fire Engineer	1.0

Department/Fund	Program	Position	FTE
Police	Police Administration	Police Captain	1.0
	Community Patrol	Peace Officer	9.0
	Police Service Dogs	Peace Officer	1.0
	Street Crime/Gang Suppression	Peace Officer	2.0
	City Jail	Detention Facility Manager	1.0
	Police Dispatch	Police Dispatch	2.0
		Police Communications Systems Manager	1.0

SUMMARY OF STAFFING CHANGES BY DEPARTMENT AND BARGAINING UNIT

The following tables summarize the staffing changes occurring between the fiscal year 2010-11 and 2011-12 proposed budgets, by bargaining unit and by department.

Summary of Staffing Changes by Bargaining Unit

Bargaining Unit	FY 10-11 Adopted Staffing	FY 10-11 Mid-Year Changes	FY 11-12 Adopted Changes	FY 11-12 Adopted Staffing	% Change
Chula Vista Employee's Association	445.50	3.00	-74.25	374.25	-16.0%
Executives	16.00	-	-1.00	15.00	-6.3%
Police Officer's Association	236.00	-	-11.00	225.00	-4.7%
Western Council of Engineers	27.00	-	-1.00	26.00	-3.7%
Professionals	54.00	3.00	-5.00	52.00	-3.7%
International Association of Firefighters	124.00	-	-	124.00	0.0%
City Council	5.00	-	-	5.00	0.0%
Senior Managers	31.00	2.00	-2.00	31.00	0.0%
Mid Managers	39.00	-	2.00	41.00	5.1%
Confidential	27.25	-	4.25	31.50	15.6%
Total	**1,004.75**	**8.00**	**-88.00**	**924.75**	**-8.0%**

Notes: 1. The total for Mid Managers and Professionals reflects both represented and non-represented employees in these groups. Chula Vista Mid Managers/Professionals Association represents most mid managers and professionals.

2. The Fiscal Year 2010-11 Adopted Budget document reflects the Deputy City Clerk I, a position added as part of the fiscal year 2010-11 budget, as a CVEA position but was approved as a Professional/Unclassified position. The chart above reflects this position in the Professional group.

Summary of Staffing Changes by Department

Department/ Fund	FY 10-11 Adopted Staffing	FY 10-11 Mid-Year Changes	FY 11-12 Adopted Changes	FY 11-12 Adopted Staffing	% Change
General Fund					
Library	39.75	-	-18.75	21.00	-47.2%
Recreation	26.00	-	-9.00	17.00	-34.6%
City Clerk	6.50	-	-1.50	5.00	-23.1%
Development Services-GF	27.00	-	-5.50	21.50	-20.4%
Public Works	192.50	-	-32.00	160.50	-16.6%
Human Resources	16.75	-	-1.75	15.00	-10.4%
Administration	10.00	-	-1.00	9.00	-10.0%
Animal Care Facility	19.25	1.00	-2.50	17.75	-7.8%
Information Technology Svcs	19.00	-	-1.00	18.00	-5.3%
Police	321.50	-1.00	-14.00	306.50	-4.7%
Finance	27.00	-	-1.00	26.00	-3.7%
Fire	135.00	-	-1.00	134.00	-0.7%
City Council	13.00	1.00	-	14.00	7.7%
City Attorney	11.00	-	1.00	12.00	9.1%
General Fund Total	**864.25**	**1.00**	**-88.00**	**777.25**	**-10.1%**
Other Funds					
Transit	3.00	-	-2.00	1.00	-66.7%
ARRA	6.50	-	-2.00	4.50	-30.8%
Fleet Management	10.00	-	-2.00	8.00	-20.0%
Development Services	39.00	-	-	39.00	0.0%
Environmental Services	4.00	-	-	4.00	0.0%
CV Housing	7.00	-	-	7.00	0.0%
Sewer	46.00	-	-	46.00	0.0%
RDA	4.00	-	-	4.00	0.0%
Police Grants Fund	21.00	7.00	6.00	34.00	61.9%
Other Funds Total	**140.50**	**7.00**	**0.00**	**147.50**	**5.0%**
CITYWIDE TOTAL	**1,004.75**	**8.00**	**-88.00**	**924.75**	**-8.0%**

CITY STAFF EMPLOYEES

5-Year Position Summary

DEPARTMENT	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12
LEGISLATIVE/ADMINISTRATIVE					
City Council	14.00	14.00	13.00	13.00	14.00
City Clerk/Elections	8.50	7.50	6.50	6.50	5.00
City Attorney	14.00	12.00	10.00	11.00	12.00
Administration	19.00	26.00	10.00	10.00	9.00
Information Technology Services	28.00	23.00	19.00	19.00	18.00
Human Resources	25.00	20.50	16.00	16.75	15.00
Finance	31.00	25.00	26.00	27.00	26.00
TOTAL	**139.50**	**128.00**	**100.50**	**103.25**	**99.00**
DEVELOPMENT/MAINTENANCE					
Animal Care Facility	102.25	0.00	22.25	19.25	17.75
Community Development	13.00	0.00	0.00	0.00	0.00
Development Services	80.50	20.00	28.00	27.00	21.50
Engineering	41.00	34.50	0.00	0.00	0.00
Public Works Operations	150.50	194.75	194.50	192.50	160.50
TOTAL	**387.25**	**249.25**	**244.75**	**238.75**	**199.75**
PUBLIC SAFETY					
Police	366.50	337.50	322.00	321.50	306.50
Fire	153.00	135.00	136.00	135.00	134.00
TOTAL	**519.50**	**472.50**	**458.00**	**456.50**	**440.50**
COMMUNITY SERVICES					
Recreation	34.00	38.50	26.00	26.00	17.00
Library	66.25	50.75	40.25	39.75	21.00
Nature Center	9.50	0.00	0.00	0.00	0.00
TOTAL	**109.75**	**89.25**	**66.25**	**65.75**	**38.00**
GENERAL FUND SUBTOTAL	**1,156.00**	**939.00**	**869.50**	**864.25**	**777.25**

CITY STAFF EMPLOYEES

5-Year Position Summary

DEPARTMENT	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12
OTHER FUNDS					
Development Services	0.00	70.00	39.00	39.00	39.00
Parking Meters	0.50	0.50	0.00	0.00	0.00
Police Grant Funds/California Border Alliance Group (CBAG)	21.00	21.00	22.50	21.00	34.00
American Renewal & Reinvestment Act	0.00	0.00	0.00	6.50	4.50
Environmental Services	0.00	3.00	4.00	4.00	4.00
Housing Authority	5.00	7.00	7.00	7.00	7.00
Fleet Management	14.00	10.00	10.00	10.00	8.00
Transit	3.00	3.00	3.00	3.00	1.00
Sewer	43.00	46.00	46.00	46.00	46.00
Redevelopment Agency	6.00	10.00	4.00	4.00	4.00
TOTAL	**92.50**	**170.50**	**135.50**	**140.50**	**147.50**
GRAND TOTAL (does not include hourly staffing)	**1,248.50**	**1,109.50**	**1,005.00**	**1,004.75**	**924.75**

CITY OF CHULA VISTA

ADOPTED BUDGET

FISCAL YEAR 2012

GENERAL FUND SUMMARY

General Fund Expenditure Summary

General Fund Revenue Summary

General Fund Five Year Forecast

Department Summary Reports

GENERAL FUND EXPENDITURE SUMMARY

The General Fund Adopted budget for fiscal year 2011-12 totals $124.6 million, which reflects a decrease of $3.9 million (3.0%) when compared to the estimated expenditures for fiscal year 2010-11 and a $6.66 million (5.1%) decrease when compared to the fiscal year 2009-10 actual expenditures. During the formulation of the fiscal year 2011-12 base budget, the City identified a budgetary shortfall of $19.6 million. A budget balancing strategy for fiscal year 2011-12 was developed and incorporated into the City Manager's Proposed General Fund budget that was brought to Council on April 14, 2011.

CHULA VISTA GENERAL FUND BUDGET in thousands (000)	
FY 09-10 Actual Expenditures	131,242
FY 10-11 Estimated Expenditures	128,493
FY 11-12 Base Budget	**139,087**
FY 11-12 Adopted Budget	**124,579**
% change FY 11-12 Base to Adopted	**-10.4%**

Development of the Fiscal Year 2011-12 Baseline Budget

Chula Vista continued to struggle with the challenges of a sluggish economic recovery and continued to experience revenue declines throughout fiscal year 2009-10. The fiscal year 2010-11 budget was balanced by reducing expenditures by $1.3 million and the application of $9.6 million in one-time revenues in order to close a budget deficit of $10.9 million. The application of one-time revenues enabled the City to avoid additional service level impacts and employee layoffs in the spring of 2010. However, these one-time revenues would not be available for balancing the fiscal year 2011-12 proposed budget.

A comparison of the fiscal year 2010-11 adopted budget and the fiscal year 2011-12 baseline prior to the implementation of the fiscal year 2011-12 budget balancing plan is summarized in the following table:

Comparison of Fiscal Year 2010-11 and Fiscal Year 2011-12 Baseline Expenditures

In Thousands (000)

Description	FY 2010-11 Council Adopted Budget	FY 2011-12 Baseline	Difference	% Change
Personnel Services	$ 103,021	$ 109,567	$ 6,546	6.4%
Supplies and Services	$ 14,270	$ 14,223	$ (46)	-0.3%
Other Expenses	$ 732	$ 648	$ (84)	-11.4%
Capital	$ 89	$ 89	$ -	0.0%
Transfers Out	$ 8,752	$ 9,205	$ 453	5.2%
CIP Project Expenditures	$ 1,125	$ -	$ (1,125)	-100.0%
Utilities	$ 5,244	$ 5,355	$ 111	2.1%
Total	**$ 133,231**	**$ 139,087**	**$ 5,856**	**4.4%**

The fiscal year 2011-12 baseline budget was developed prior to reaching cost saving agreements with the City's bargaining groups. The major changes from the fiscal year 2010-11 Council Adopted Budget included in the fiscal year 2011-12 baseline budget are as follows:

Personnel Services

- This category reflects an increase of $6.5 million. This increase is attributable to higher flex/insurance costs, MOU salary increases for POA and IAFF, and adjustments to IAFF member benefits based on the side letters in place at the time the baseline budget was developed. The two most significant changes were reflected in PERS costs which increased $2.8 million (13%) and the elimination of $1.8 million in salary savings from the baseline. The increase in PERS costs reflects a rate increase in PERS contributions and higher PERS costs due to increases in salary for IAFF and POA. Salary savings were eliminated from the baseline budget in order to create a more conservative baseline and recognize that the City has experienced a decrease in turnover over the last few years. Finally, the baseline was adjusted to annualize the cost of positions added mid-year.

Supplies and Services

- This category reflects a decrease of $46,402. This decrease reflects the elimination of consulting services in Development Services (General Fund), the elimination of grant funded expenditures, and the elimination of miscellaneous one-time budget adjustments. These reductions were offset by an increase in insurance premiums (unemployment, public liability) in Non -Departmental. Most Supplies and Services budgets were carried over flat from fiscal year 2010-11 budget.

Other Expenses

- This category reflects a decrease of $83,505. This decrease largely reflects the elimination of pass through revenues and expenditures budgeted in the Recreation Department ($82,900).

Transfers Out

- This category reflects an increase of $0.4 million. This increase reflects $129,000 in the transfer out to the Energy Loan Repayment fund for the debt service for various energy efficiency projects funded through CEC low interest loans. The debt service for these loans is offset by expenditure savings in the utilities category. Other changes in this category include an increase in the debt service for the pension obligation bonds ($123,800) and a transfer to the Residential Construction Tax fund ($200,000) needed to meet debt service costs.

CIP Project Expenditures

- This category reflects a decrease of $1.1 million as the budget for this category was eliminated. The fiscal year 2010-11 budget included $1.0 million in capital improvement projects funded through the RDA, it also included a revenue funded street improvement project. There were no capital improvement projects funded by the General Fund in fiscal year 2011-12 baseline.

Utilities

- This category reflects an increase of $0.1 million. Utilities were adjusted to account for the following – current year expenditure trends, rate increases, and projected savings resulting from various recently completed energy efficiency projects. As noted under the Transfers Out expenditure category, a number of energy efficiency projects on City buildings were financed through CEC low interest loans. Per the loan agreements, the resulting energy cost savings are being used for the debt service of these loans.

When adjusted for the above, the fiscal year 2011-12 baseline budget totaled $139.1 million. These changes combined with the changes to the revenues, resulted in a projected deficit of $19.6 million deficit. As noted previously, the baseline budget was developed prior to achieving cost saving agreements with the City's bargaining groups and prior to the implementation of the budget balancing plan. The following deficit resulted after the completion of the fiscal year 2011-12 baseline budget:

Projected Baseline Revenues	$119.5 million
Projected Baseline Expenditures	$139.1 million
Surplus/Deficit	($19.6) million

Development of the FY 2011-12 Adopted Budget

The Council Adopted expenditures for fiscal year 2011-12 total $124.6 million, a decrease of $14.5 million (10.4%) when compared to the fiscal year 2011-12 baseline budget. The fiscal year 2011-12 adopted budget reflects the agreements reached with the City's bargaining groups in December 2010 and January 2011 and the implementation of the budget balancing plan.

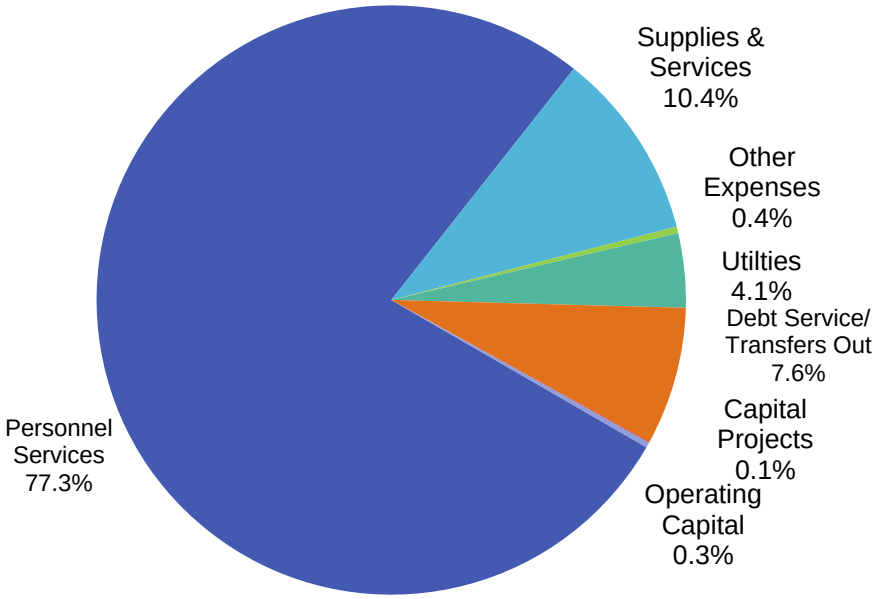
General Fund Expenditure Summary by Category

In Thousands (000)

Category	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Baseline	FY 2011-12 Adopted	Inc/Dec
Personnel Services	$ 110,602	$ 103,347	$ 99,822	$ 109,567	$ 96,306	$ (13,261)
Supplies & Services	$ 13,276	$ 13,565	$ 13,692	$ 14,223	$ 12,904	$ (1,319)
Other Expenses	$ 4,303	$ 725	$ 530	$ 648	$ 448	$ (200)
Operating Capital	$ 84	$ 137	$ 59	$ 89	$ 358	$ 269
Utilties	$ 4,722	$ 4,659	$ 4,538	$ 5,355	$ 5,064	$ (291)
Debt Service/Transfers Out	$ 7,273	$ 8,354	$ 8,577	$ 9,205	$ 9,429	$ 224
Total Operating Budget	**$ 140,260**	**$ 130,787**	**$ 127,218**	**$ 139,087**	**$ 124,509**	**$ (14,578)**
Capital Projects	$ 105	$ 455	$ 1,275	$ -	$ 70	$ 70
Total General Fund Budget	**$ 140,365**	**$ 131,242**	**$ 128,493**	**$ 139,087**	**$ 124,579**	**$ (14,508)**

Note: Fiscal year 2010-11 estimated expenditures reflect projected expenditures as of the Third Quarter Financial Report for fiscal year 2010-11.

General Fund Expenditure Percentage by Category



The variances between these two budgets are summarized below:

Personnel Services – This category reflects a decrease of $13.3 million. The reduction in Personnel Services includes:

- Implementation of the budget balancing plan that resulted in the elimination of 91 permanent positions in the General Fund.

- Reduction in Hourly Personnel Costs - The hourly budget was reduced from $2.1 million in baseline fiscal year 2011-12 to $1.9 million in the adopted fiscal year 2011-12 budget. This represents a reduction of approximately 8.7%. The largest hourly personnel cost reductions were made in the Recreation department.

- PERS Contribution Savings - These savings are a result of the City's bargaining groups working with the City to change their current contracts and begin contributing towards their pension costs. The implementation of the pension contributions varies by bargaining group; the specific contribution amount is included in the section summarizing the agreements with the bargaining groups. The City's non-represented employees – City Council, Executives, Senior Managers, Confidential and non-represented Mid Managers/Professionals, now contribute 8% of their salaries towards their pension costs. For non-represented Safety employees the contribution rate is 9%. Overall, the net savings to the General Fund in the fiscal year 2011-12 resulting from employee pension contributions is estimated to be $3.9 million.

- Other Personnel Savings - Resulting from the updated agreements with the City's bargaining groups including the elimination of the retirement medical trust contributions for IAFF and the elimination of professional enrichment for POA, WCE, and CVMM/PROFA.

- Elimination of the scheduled January 2011 and January 2012 cost of living adjustments for IAFF and CVEA.

Supplies and Services - This category reflects a decrease of $1.3 million. The reduction in this category reflects the implementation of the budget balancing plan, most notably:

- A decrease of $581,182 in the Library Department's Services and Supplies budget, of this amount $453,300 reflects a reduction in the books and materials budget.

- A decrease of $245,990 in the Recreation Department's Services and Supplies budget to reflect a reduction in operating hours at the various Recreation facilities.

- A decrease of $189,344 in the fleet maintenance charges budget of departments' assigned vehicles. This adjustment reflects the cost savings from reducing staffing in the Fleet Maintenance fund and the elimination of vehicles assigned to positions eliminated in the General Fund.

Services and Supplies budgets were reduced in the following departments: Administration, Information Technology Services, Human Resources, Finance, Animal Care Facility, Development Services General Fund, Police, Fire, and Public Works.

Other Expenses - This category reflects a decrease of $0.2 million. This reduction reflects the elimination of the City's share of the support for the Otay Valley Regional Park ($120,000), a reduction of $51,500 in the damage to city property object to reflect current expenditure trends, and other miscellaneous reductions totaling $36,000.

Operating Capital - This category reflects an increase of $0.3 million. This category includes the computer replacement costs. The increase in this category reflects a transition to new permit processing software, a new plotter for the Public Works-Engineering division and updates to the GIS I Street Viewer software.

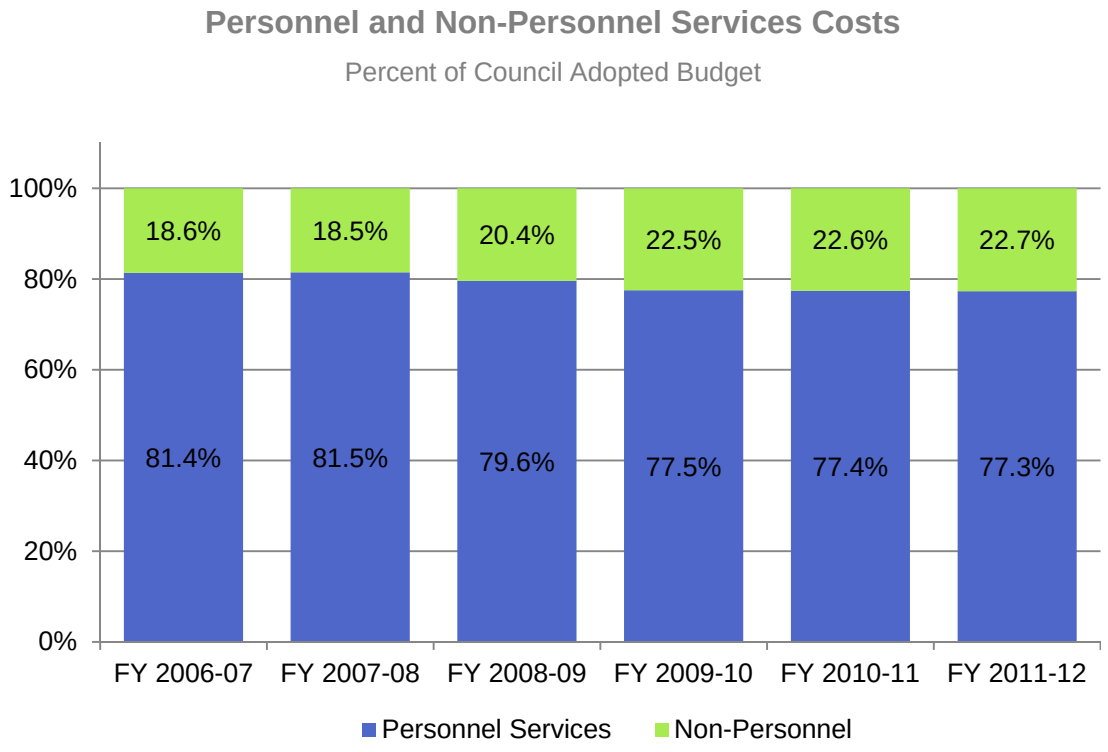
Utilities -This category reflects a decrease of $0.3 million. The decrease in Utilities reflects the projected savings resulting from various recently completed energy efficiency projects and the implementation of the budget balancing plan. As noted previously, a number of energy efficiency projects on City buildings were financed through CEC and SDG&E no interest or low interest loans. Per the loan agreements, the resulting energy cost savings are being used for the debt service of these loans.

Debt Service/Transfers Out - The Debt Service/Transfers Out category shows a net increase of $224,278 (1.5%), which reflects the City's loan repayment ($218,400) to the California Energy Commission (CEC) for energy efficiency and renewable energy improvements at six facilities, an increase in the transfer out for Police related grants ($63,800) and an increase in the transfer for state grants (88,600). These increases are offset by a ($146,600) reduction in the transfer out to the Public Liability Trust.

Capital Projects - For fiscal year 2010-11, a budget of $70,000 was added for two capital improvement projects - the installation of a water meter at Fire Station 4 ($40,000) and an Computer Aided Dispatch (CAD) automation update project ($30,000).

PERSONNEL SERVICES EXPENDITURES AS A PERCENT OF BUDGET

Personnel Services expenditures (employee salaries and benefits) are by far the largest component of General Fund expenditures. At the beginning of fiscal year 2006-07, personnel services represented 81.4% of the overall general fund budget, compared to the fiscal year 2011-12 adopted level of 77.3%. In fiscal years 2008-09 and 2009-10 the City experienced a steady decrease in the percentage of Personnel Services expenditures while fiscal year 2010-11 and 2011-12 has remained relatively flat. This change is reflective of the major staffing reductions the City has implemented since fiscal year 2006-07 in an effort to keep expenditures in line with declining revenues.



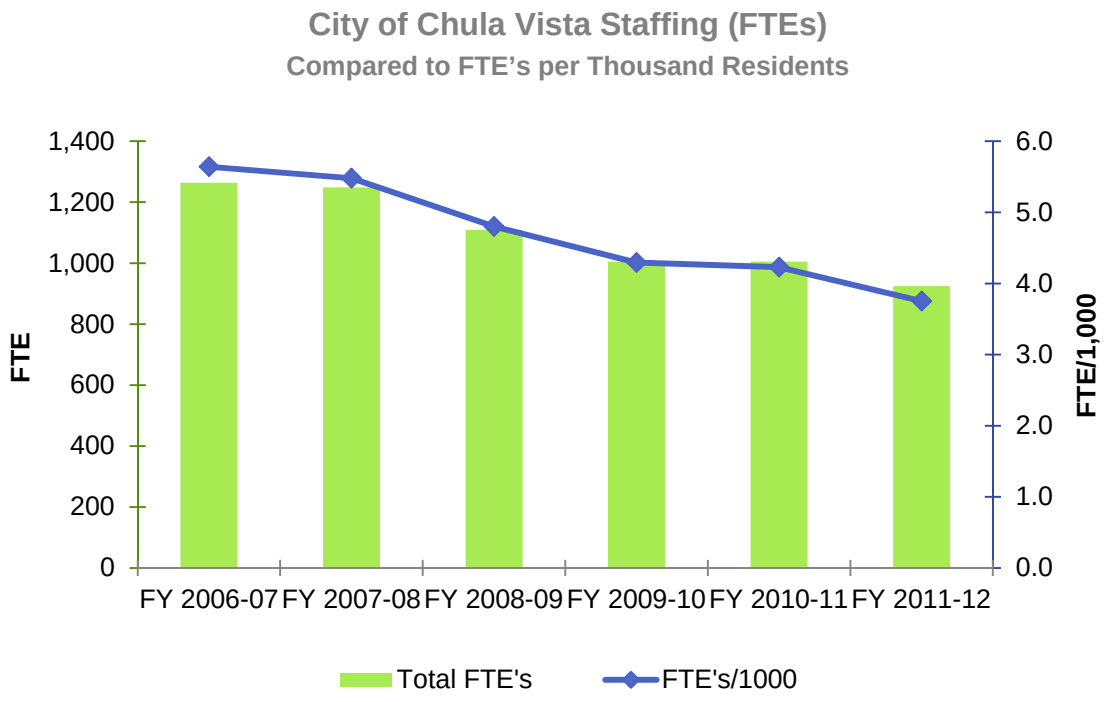
STAFFING LEVELS

Despite the City's population growing at an average rate of 1.9% over the past 5 years, the number of permanent, benefited employees is 27.0% lower than it was during the fiscal year 2006-07, which represents the peak for staffing. The following table summarizes the staffing changes by service category from fiscal year 2006-07 to fiscal year 2011-12. During this period, positions have been eliminated throughout the City including: Community Services (66.7% decrease), Legislative and Administrative departments (33.6% decrease), and Development and Maintenance service (34.1% decrease). In Public Safety, positions were eliminated from the Fire Department primarily due to the transition to contractual fire dispatch services (12.4% decrease), and from the Police Department (9.8% decrease).

Staffing Level FY 2006-07 to FY 2011-12

Council Adopted Budget	FY 06- 07	FY 07- 08	FY 08- 09	FY 09-10	FY 10- 11	FY 11-12	FY 07 –FY 12 Δ
Legislative and Administrative	144.50	140.00	128.50	100.50	104.75	100.50	-44.00
Development and Maintenance	472.75	458.25	398.25	357.75	351.75	308.75	-164.00
Public Safety	532.50	540.50	493.50	480.50	482.50	477.50	-55.00
Community Services	114.00	109.75	89.25	66.25	65.75	38.00	-76.00
Total City Staff	1,263.75	1,248.50	1,109.50	1,005.00	1,004.75	924.75	-339.00

Budget constraints necessitated the net elimination of 339.0 full time equivalent (FTE) positions from the City's high employment mark of 1,263.75 FTEs during fiscal year 2006-07. Due to these cuts, the FTE per thousand residents has decreased from 5.6 employees per thousand residents in fiscal year 2006-07 to an estimated 3.8 employees per thousand residents in fiscal year 2011-12. From January 2006 to January 2011, the city has seen an increase of 3,814 housing units and 22,490 residents. The City has also added 41 parkland acres, 64 center lane miles of streets and 49 miles of sewer capacity during the same period of time.



SALARY ADJUSTMENTS

In fiscal year 2011-12, Personnel Services represents 77.3% of the City's General Fund. Therefore, any efforts to close the projected budget deficit by reducing expenditures significantly impact Personnel Services. The available options to reduce personnel expenditures are to either eliminate positions or to reduce personnel costs by making adjustments to employee compensation. The City's bargaining groups worked with City management to reach new agreements that reduced personnel costs by making adjustments to employee compensation that included wage concessions and pension reform. The City was not able to mitigate all employee layoffs. However, the cost saving measures that were approved by the bargaining groups aided in reducing the number of layoffs that would have otherwise resulted. The following table summarizes agreements that the City negotiated with each bargaining group with respect to wage concessions and pension reform.

Summary of Cost of Living Adjustment (COLA) and Pension Contributions by Bargaining Group

Bargaining Unit	MOU Agreement	FISCAL YEAR				
		FY 10-11	FY 11-12		FY 12-13[1]	
		11-Jan	11-Jul	12-Jan	12-Jul	13-Jan
Police Officers Association (POA)[2]	COLA Increase	1.00%	1.00%	1.50%	1.50%	1.00%
	Pension Contribution	3.00%	4.50%	6.75%	9.00%	9.00%
International Assoc. of Firefighters (IAFF)	COLA Increase	0.00%	0.00%	0.00%	2.00%	2.50%
	Pension Contribution	9.00%	9.00%	9.00%	9.00%	9.00%
Chula Vista Employees Assoc. (CVEA)	COLA Increase	0.00%	0.00%	0.00%	--	--
	Pension Contribution	2.00%	4.00%	6.00%	8.00%[3]	8.00%
Western Council of Engineers (WCE)	COLA Increase	0.00%	0.00%	0.00%	--	--
	Pension Contribution	4.00%	8.00%	8.00%	8.00%	8.00%
Executives (Exec)	COLA Increase	0.00%	0.00%	0.00%	--	--
	Pension Contribution	8.00%	8.00%	8.00%	8.00%	8.00%
Senior Managers (SM)	COLA Increase	0.00%	0.00%	0.00%	--	--
	Pension Contribution	8.00%	8.00%	8.00%	8.00%	8.00%
Mid Managers/Professional (MM/PROF)	COLA Increase	0.00%	0.00%	0.00%	--	--
	Pension Contribution	8.00%	8.00%	8.00%	8.00%	8.00%
Confidential (CONF)	COLA Increase	0.00%	0.00%	0.00%	--	--
	Pension Contribution	8.00%	8.00%	8.00%	8.00%	8.00%

Notes:

[1]The current contracts with CVEA, CVMM/PROFA, and WCE expire on 6/30/2012. The contracts with IAFF and POA expire on 6/30/2013.

[2]As part of the most recent side letter, POA is scheduled to receive longevity pay beginning July 1, 2012. Employees shall receive longevity pay in the form of a 3% increase in their base pay when they have served fifteen or more complete years of full time service.

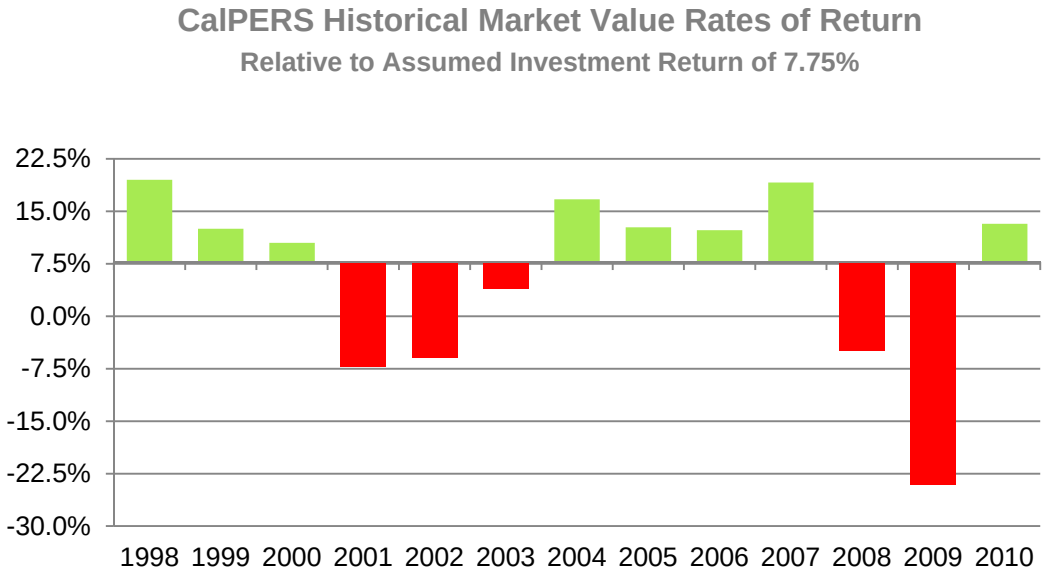
[3]CVEA 8.00% pension contribution effective 6/30/12

[4]The City Council also began contributing 8% towards their pension costs in January 2011. Per the City Charter, Council compensation is based on the salary of a Judge of the Superior Court of the State of California.

RISING RETIREMENT COSTS

The increase in CalPERS costs is a significant budgetary challenge facing the City. The two key factors driving the increased costs were the significant investment losses experienced by CalPERs and enhanced benefits during the same time period. The FY 2011-12 Adopted Budget payments made to the retirement system equal 16.2% of the City's General Fund.

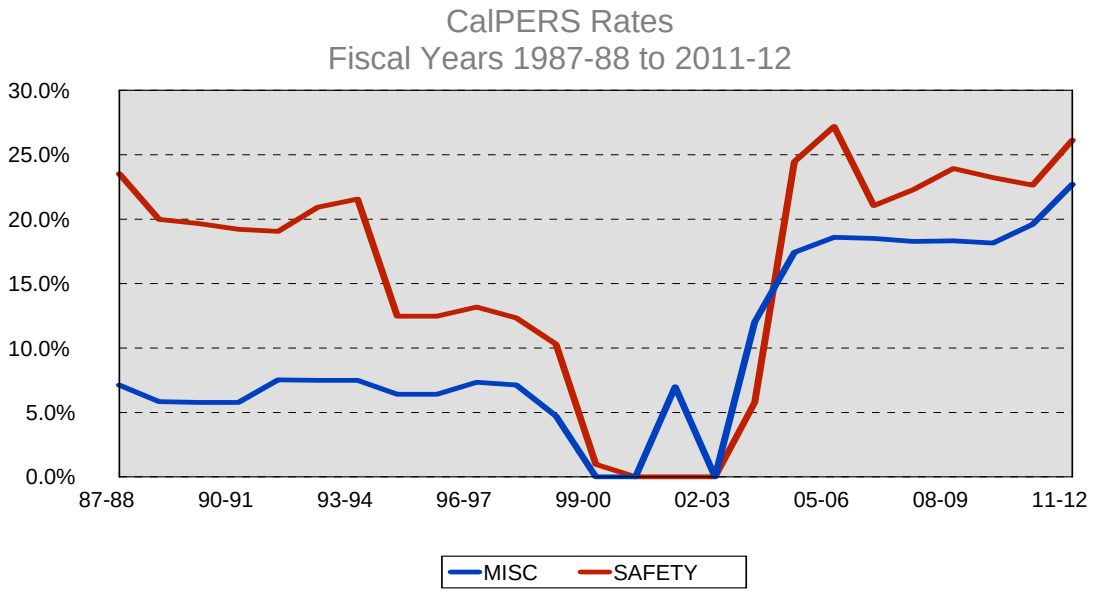
Prior to fiscal year 2005-06, the CalPERS investment pool assumed a rate of return of 8.25% and any market gains (or losses) less than that amount could significantly affect the City's overall contribution rate. In fiscal year 2005-06, CalPERS adjusted their investment return assumption to 7.75% and have since adopted an asset smoothing method whereby any losses are spread out over a 15 year period to reduce the City's exposure to market volatility. The following graph shows the actual market rates of return for the CalPERS investment portfolio relative to the current 7.75% assumed rate of return.



The budgetary impacts caused by the increased employer contribution rates have been significant. The City's PERS contribution rates have increased from 17.4% for safety employees and 8.7% for miscellaneous employees in fiscal year 2001-02 to 26.1% and 22.7% respectively in fiscal year 2011-12. This translates into an increase of $13.6 million in budgeted PERS contributions – from $6.6 million in fiscal year 2001-02 to $20.2 million in fiscal year 2011-12. The vast majority of this increase is related directly to the CalPERS investment losses incurred during fiscal years 2001, 2002 and 2003. These trends are displayed on the chart below. It should be noted that the overall decrease in PERS costs in fiscal years 2008, 2009, and 2010 is a direct result of positions being eliminated from the budget; CalPERS rates have increased during this same period. CalPERS

rates are expected to continue to increase over the next several years due to the significant investment losses experienced in 2008 and 2009 as well as the costs related to the various early retirement incentive programs the City has offered over the last few years in order to minimize layoffs.

The impact of these increases will be partially offset as a result of negotiations with city bargaining groups that resulted in the achievement of pension reform. Under the negotiated pension reform employees have agreed to pay a portion of their pension costs thereby reducing the impact of pension cost increases to the City's budget. As noted previously, CVEA and POA employee contributions towards pension costs will be phased in until the full employee contribution is achieved. All other bargaining groups and non-represented employees will pay their respective portions of retirement costs 8% (miscellaneous) and 9% (safety) in fiscal year 2011-12. The achievement of pension reform is part of a long-term strategy for creating a sustainable, balanced budget.



Notes:

1. Misc. Employee – the 8% employee share is paid by the City as negotiated with individual employee bargaining group. As of January 2011, all miscellaneous employee groups agreed to pay their portion of the employee retirement contribution.
2. Safety Employee – the 9% employee share was paid by the employee from 87/88 through 93/94. In 94/95 both police and fire paid 7% and the City paid 2%. In 95/96 police and fire paid 7% and 4% respectively with the City picking up 2% and 5% respectively as negotiated. For 96/97 and 97/98 police paid 7% and the City paid 2% and the City paid the entire 9% for fire. From 98/99 to 09-10 the City has paid the entire 9% as negotiated with Police and Fire. As of January 2011, all safety employee groups agreed to pay their portion (9%) of the employee retirement contribution.

3. The City's employer contribution rates rose from 0% for public safety and 0% for miscellaneous in fiscal year 2001-02, during a time the City was "super funded", to 20.02% to 14.78% respectively in fiscal year 2003-04.

HEALTH CARE COSTS

Kaiser and PacifiCare/AETNA[1] insurance premiums have increased an average of 6.7% per year since the beginning of fiscal year 2005-06. Taking into account the compounding effect of these increases over time, Kaiser premiums have increased 47.4% during this time while PacifiCare/AETNA premiums have increased 61.1% over the same period. The annual budget for flexible spending accounts has increased from $10.1 million in fiscal year 2005-06 to $11.1 million in fiscal year 2011-12. This marks a notable increase as the City's workforce has been significantly reduced over the same period of time. Recent discussions with health care professionals indicate these high trends in health care costs are likely to continue for the foreseeable future, with an estimated increase of 10% effective January 2012. The anticipated increase in health care costs is included in the fiscal year 2011-12 budget.

Premium Increases by Health Care Provider
(FY 2005-06 to FY 2010-11)

Date of Premium Increase	Kaiser	PacifiCare/ AETNA [1]	Average
January 2006	6.9%	10.0%	8.5%
January 2007	8.5%	16.4%	12.5%
January 2008	5.0%	-2.8%	1.1%
January 2009	8.9%	4.0%	6.5%
January 2010	5.6%	15.3%	10.5%
January 2011	5.3%	8.0%	6.7%
Annual Average Premium Increase	**6.7%**	**8.5%**	**7.6%**

[1] Effective January 2009, the City switched from PacifiCare to AETNA

CITY OF
CHULA VISTA

GENERAL FUND REVENUE SUMMARY

The adopted budget for fiscal year 2011-12 totals $124.6 million, which reflects a decrease of $6.6 million (5.0%) when compared to the estimated revenues for FY 2010-11 and a $6.2 million (4.7%) decrease when compared to the fiscal year 2009-10 actual revenues. As noted in the General Fund Expenditure Summary, the fiscal year 2011-12 base budget that was initially developed totaled $119.5 million and reflected a deficit of $19.6 million. The reduced revenue levels in the baseline budget reflected the decrease in revenue due to a loan repayment from the RDA ($9.6 million) to the General Fund that was a one-time revenue source that was included the fiscal year 2010-11 adopted budget. The fiscal year 2011-12 adopted General Fund revenues reflect an increase of $5.1 million (4.3%) over the baseline budget of $119.5 million.

CHULA VISTA GENERAL FUND REVENUES in thousands (000)	
FY 09-10 Actual	130,776
FY 10-11 Estimated	131,144
FY 11-12 Base Budget	**119,484**
FY 11-12 Adopted	**124,579**
% FY 11-12 Base to Adopted	**4.3%**

Although current economic reports indicate that the nation is finally showing signs of recovery, revenue estimates applied in developing the fiscal year 2011-12 adopted budget are based on assumptions that property tax and sales tax revenue will achieve a modest recovery from decreases exhibited in the previous fiscal years. The balance of the fiscal year 2011-12 adopted budgeted revenues reflects the implementation of the budget balancing plan and additional adjustments to discretionary revenue based on updated projections. The following table compares the changes in the fiscal year 2011-12 baseline budget to the fiscal year 2011-12 adopted budget.

General Fund Revenues (Baseline vs. Adopted)

In Thousands (000)

Category	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Baseline	INC/DEC	FY 2011-12 Adopted	INC/DEC
Property Taxes	$ 25,734	$ 24,073	$ 24,722	$ 649	$ 25,230	$ 508
Sales Tax	$ 23,675	$ 25,872	$ 25,443	$ (428)	$ 26,401	$ 957
Motor Vehicle License Fees	$ 17,702	$ 16,951	$ 17,347	$ 397	$ 17,201	$ (146)
Development Revenue	$ 1,266	$ 1,141	$ 1,194	$ 53	$ 1,135	$ (59)
Interfund Reimbursements	$ 12,497	$ 9,491	$ 9,619	$ 128	$ 9,951	$ 332
Transfers From Other Funds	$ 11,318	$ 18,255	$ 11,962	$ (6,293)	$ 12,506	$ 544
Franchise Fees	$ 8,465	$ 7,395	$ 7,795	$ 400	$ 7,533	$ (262)
Charges for Services	$ 6,152	$ 5,457	$ 5,881	$ 424	$ 5,715	$ (166)
Utility Users Taxes	$ 9,059	$ 4,970	$ 3,241	$ (1,730)	$ 3,241	$ -
Other Agency Revenue	$ 1,170	$ 1,336	$ 1,267	$ (69)	$ 1,217	$ (50)
Other Local Taxes	$ 2,071	$ 2,040	$ 2,063	$ 23	$ 2,063	$ -
Other Revenues	$ 1,635	$ 1,487	$ 1,042	$ (445)	$ 3,891	$ 2,849
Transient Occupancy Taxes	$ 2,036	$ 2,086	$ 2,060	$ (27)	$ 2,086	$ 27
Use of Money and Property	$ 3,079	$ 6,847	$ 1,759	$ (5,088)	$ 2,235	$ 476
Licenses and Permits	$ 692	$ 665	$ 711	$ 46	$ 688	$ (23)
Police Grants	$ 1,913	$ 1,357	$ 1,294	$ (63)	$ 1,285	$ (8)
Fines, Forfeitures & Penalties	$ 2,312	$ 1,722	$ 2,085	$ 363	$ 2,200	$ 115
Total General Fund	**$ 130,776**	**$ 131,144**	**$ 119,484**	**$ (11,661)**	**$ 124,579**	**$ 5,095**

The major increases in revenues that are included to balance the fiscal year 2011-12 proposed budget are as follows:

- Other Revenue – This category reflects an increase of $2.8 million. This increase reflects the use of $3.0 million from the Economic Contingency Reserve. This reserve was established in 2010 by the City Council as part the budget balancing plan for fiscal year 2011-12. The Economic Contingency Reserve is funded by budgetary savings that resulted from the implementation of the reduction plan in January 2011. These savings are being rolled forward to help balance the fiscal year 2011-12 budget. This revenue category also reflects the reduction of miscellaneous revenues totaling $0.2 million.
- Sales Tax – This category reflects an increase of $1.0 million based on the most recent information provided by the City's sales tax consultants and the trend for the current fiscal year. Staff will continue to work with the City's sales tax consultants to evaluate the projected revenues for the coming fiscal year based on the most recent sales tax trends.

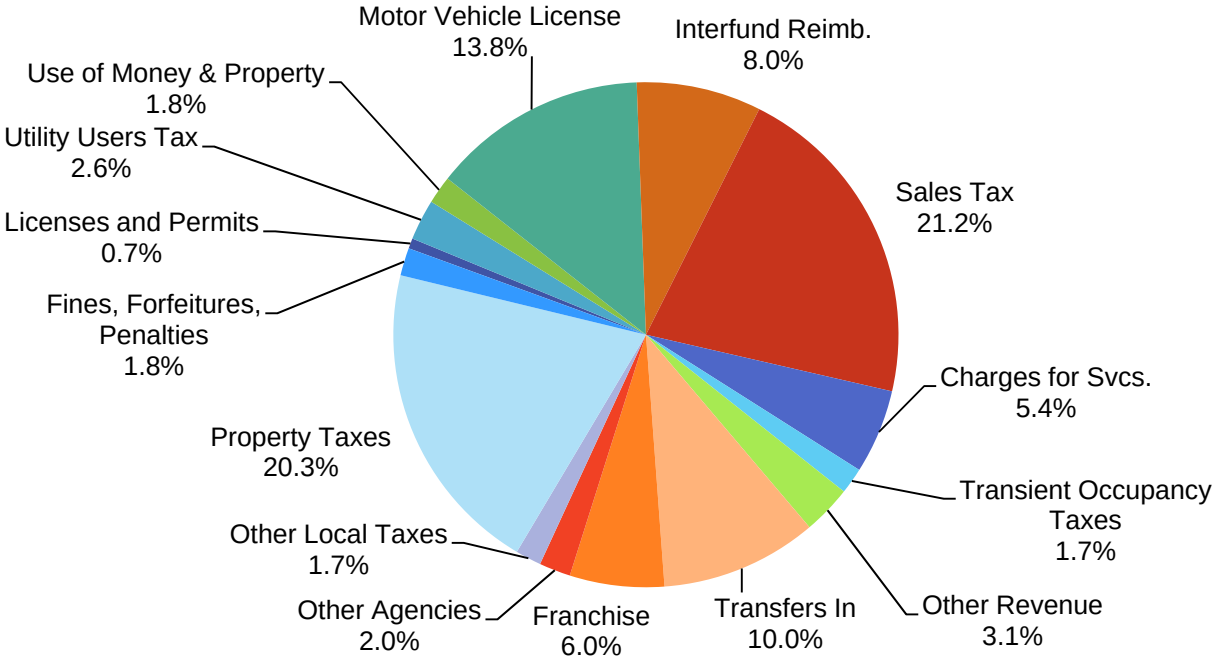
- Property Tax – This category reflects an increase of $0.5 million. This increase reflects additional adjustments to secured property tax revenue somewhat offset by an anticipated decrease in the collection of delinquent taxes.
- Transfers from Other Funds - This category increased by a net $0.5 million due to a combined increase of $1.5 million in transfers from various city funds including Gas Tax, Sewer, Development Services and Redevelopment funds. This increase is offset by a $1.0 million decrease from the TransNet fund.
- Inter-fund Reimbursements – This category reflects an increase of $0.3 million. This increase largely reflects an adjustment in the staff time reimbursements from capital improvement projects based on the historical revenues and anticipated work for fiscal year 2011-12.

These revenue increases are partially offset by the decreases in the following revenue categories:

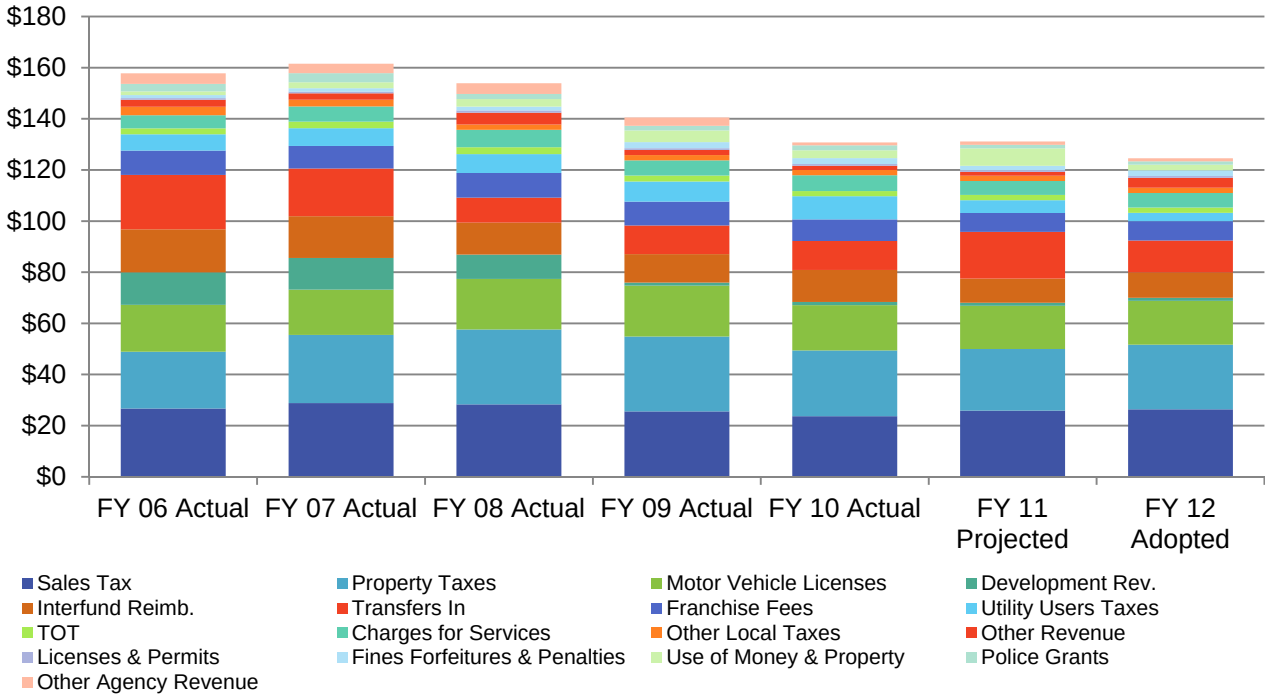
- Franchise Fees - The fiscal year 2011-12 budgeted franchise fee revenues were reduced by $0.3 million from the baseline budget. These revenues are projected to remain flat and in line with the projected year-end fiscal year 2010-11 level.
- Motor Vehicle License Fees (MVLF) - This revenue category is estimated to decrease by $146,000. After fiscal year 2005-06, the property tax in-lieu portion of the MVLF revenues received by municipalities are adjusted by the jurisdiction's annual change in assessed valuation.

The following charts provide a summary view of the major General Fund revenue sources.

General Fund Revenues by Category
Fiscal Year 2011-12



Historical and Estimated General Fund Revenue Sources
Fiscal Years 2005-06 through 2011-12



The following is a description of the City's major revenue sources along with a brief discussion of the trends impacting these revenues for the fiscal year 2011-12.

SALES TAX

Prior to fiscal year 2004-05, the City received revenue from a 1% sales tax applied to all taxable retail sales occurring within the City limits. Beginning in fiscal year 2004-05, the State reduced the local allocation by 0.25% and applied these funds as security for the State's Economic Recovery Bonds. The State committed to replacing the 0.25% sales tax revenues dollar–for-dollar in local property taxes from the County Educational Revenue Augmentation Fund (ERAF). For forecasting and comparison purposes, sales tax revenues are projected at the full 1% rate.

Sales tax revenues are collected by the State at a rate of 8.75% for the San Diego County region. The sales tax revenues are then allocated based on the following rates:

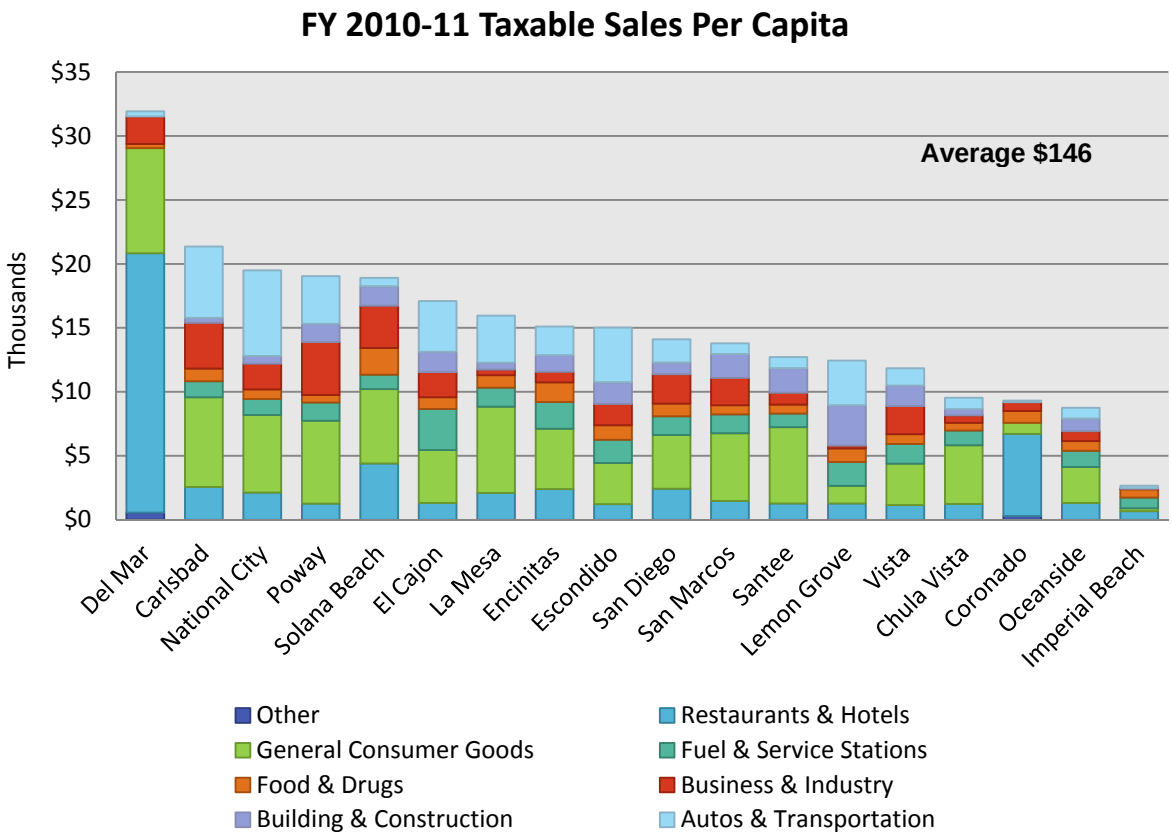
State	7.00%
State Fiscal Recovery Fund (Economic Recovery Bonds)	0.25%
Local Jurisdiction (City or County of place of sale/use)	0.75%
Local Transportation Fund (County of place of sale/use)	0.25%
Local San Diego County Transnet Funding	0.50%
*Total Sales Tax Rate – Chula Vista	8.75%

*Total sales tax rates will vary by City due to local sales tax initiatives. For example, National City's sales tax rate is 9.75% due to a voter approved increase of 1% funding public services.

Sales tax revenue is highly sensitive to economic conditions, and reflects the factors that drive taxable sales, including the levels of unemployment, consumer confidence, per-capita income, and business investment. In addition, the proximity to the Mexican border and the number of transactions related to cross border shopping makes the City's sales tax revenues susceptible to volatility related to the Mexican economy. Sales tax revenue is the City's largest discretionary revenue source, accounting for 21.3% of total revenue for the General Fund in fiscal year 2011-12. Due to the current economic recession consumer spending has decreased significantly nationwide. However, locally, sales tax revenues are beginning to improve due to modestly improved economic indicators. The positive trend is expected to continue in fiscal year 2011-12 and is reflected in the projections with an increase of 3.8% or approximately $957,000 from the fiscal year 2011-12 baseline to the fiscal year 2011-12 proposed budget.

Chula Vista continues to be challenged in the generation of per capita sales taxes when compared to other County cities. As noted on the following chart, sales tax on a per capita basis for the City is

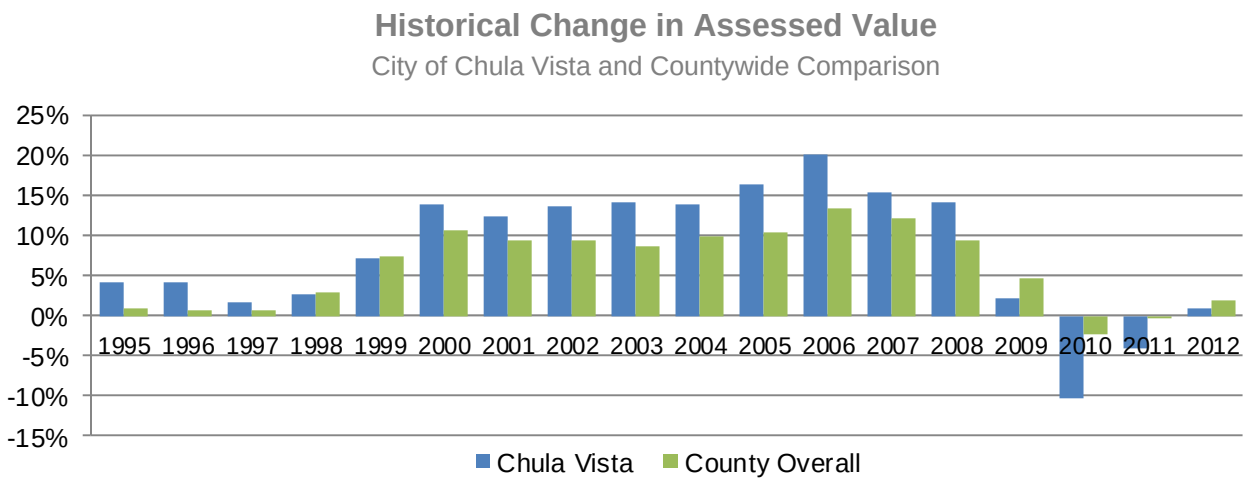
only $95 compared to the average of $147. This comparison indicates that the City's residents spend a high percentage of their retail dollars elsewhere. This in light of that a healthy share of the City's sales tax revenues are generated by cross-border shoppers. It seems clear that the City must continue to place a high priority on developing the retail business base by focusing on projects such as the expansion of the auto park and the eastern urban center in order to ensure the City's long-term fiscal health.



PROPERTY TAX

Property tax revenues have continued to fall throughout this economic recession with Chula Vista being one of the hardest hit areas. The large number of foreclosures has depressed housing values, and the significant drop in home resale prices has dramatically reduced supplemental property tax revenues. Supplemental property taxes are calculated based on the difference between the current value of a property and the resale value of the property. Typically, property values increase as a property is resold. Historically, since 1995 Chula Vista kept pace or exceeded the County average assessed valuation growth as result of new development and increasing property values. More recently however, the current housing crisis has caused most home resale

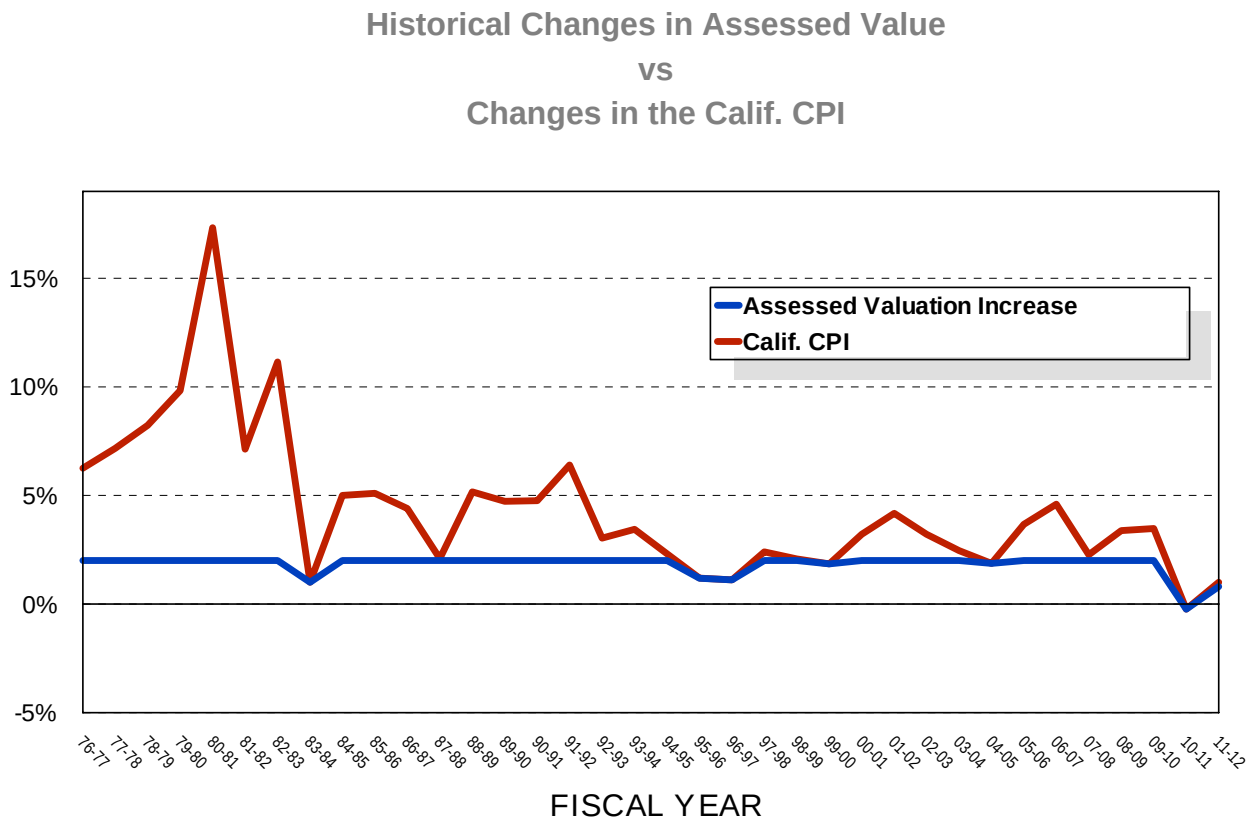
values to drop resulting in a large reduction in supplemental property tax revenue. This history is depicted in the following graph.



Source: County of San Diego Assessors Office. The 2012 assessed value change is a preliminary estimate provided by the County.

Property tax revenues also comprise the City's second largest discretionary revenue source and accounts for 20.3% of the total revenue for the General Fund. This revenue source is projected at $24.0 million for fiscal year 2010-11 and is projected to modestly increase to $25.2 million in fiscal year 2011-12 as the assessed valuation is increased via changes in the California CPI as is stipulated under the terms of Proposition 13.

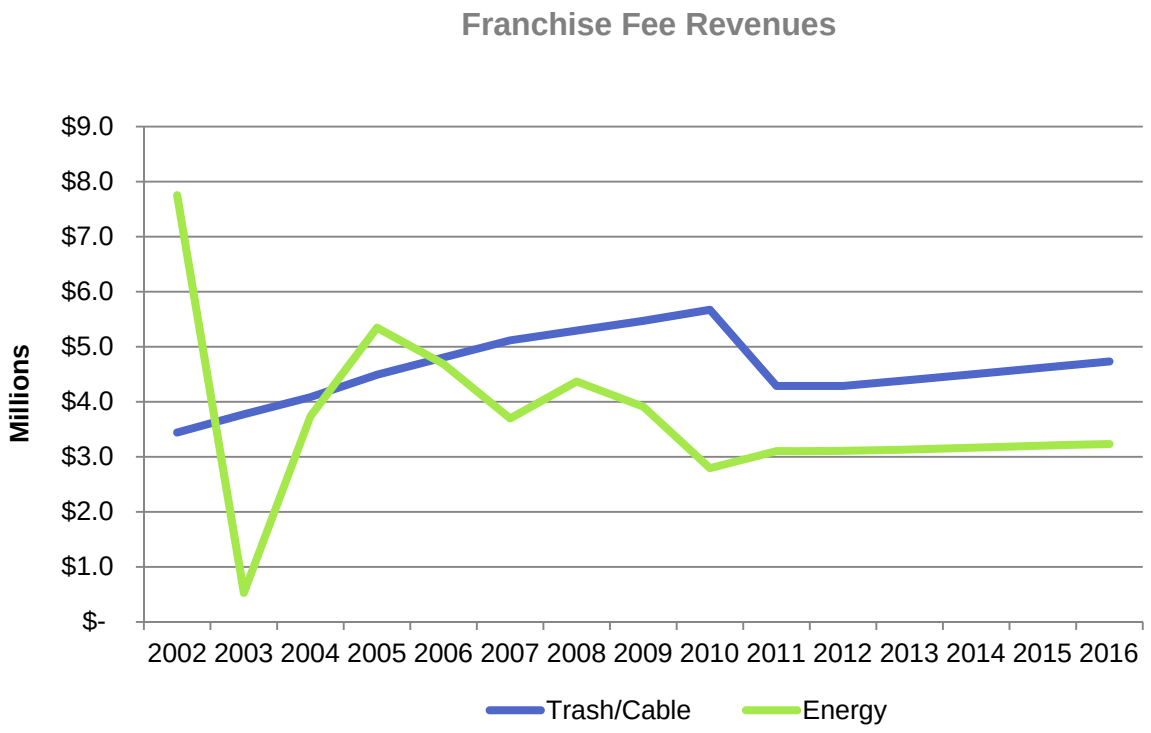
However, in fiscal year 2009-10 assessed values decreased by 10.4% and fell an additional 4% in fiscal year 2010-11. Fiscal year 2010-11 marked the first year since the passage of Proposition 13 that a positive adjustment based on an increase in the CPI was not applied to the assessment roll by the County Assessor's Office. This increase was not applied as result of a decrease in the CPI for 2010. This decrease in the CPI precluded the County Assessor from applying the normal increase of up to 2% to the assessment roll as permitted under the terms of Proposition 13. In fiscal year 2011-12 a 0.8% increase is assumed for assessed valuations in conjunction with a 1% increase in the CPI. These historical adjustments are depicted in the following graph.



FRANCHISE FEES

Franchise fee revenues are generated from public utility sources such as San Diego Gas & Electric (2% on gas and 1.25% on electricity), trash collection franchises (9.05% fee), and cable franchises (5% fee) conducting business within City limits. SDG&E is the single largest generator of franchise fees and accounts for approximately 33% of the total franchise revenues. SDG&E collects the franchise fee from Chula Vista customers and can be difficult to project. Trash franchise fees and cable fees are more predictable due to the fixed rates charged and the monthly and quarterly receipt of the revenues respectively. Revenue growth is projected based on population and inflation factors.

The following illustrates the historic and projected revenue trends for the City's Franchise Fee revenue. As shown in the following chart, a decrease of 12.6% is projected in fiscal year end 2010-11 from 2009-10 actual franchise revenues reflecting the closure of the power plant. The fiscal year 2011-12 budget assumes that franchise fee revenues will remain flat at the projected fiscal year 2010-11 levels.



MOTOR VEHICLE LICENSE FEES

The Vehicle License Fee (VLF) was initially established in 1948 and directed to local government. The State originally assessed a 2% of value on car registrants on behalf of local governments. In May 2004, in an attempt to assist with the State's fiscal crisis, the State dropped the VLF fee from 2% to 0.65%. The State back-filled this fee reduction with other State funds, with the exception for the first three months of fiscal year 2004-05.

Beginning in fiscal year 2004-05, the local government share of VLF has narrowed. Cities continue to receive .65% portion of the fee directly from the State, but this amount is now net of County realignment and administrative reductions. The State backfills the gap created by the fee reduction from 2% to 0.65% with an additional allocation of local property tax from County ERAF funds, referred to as the VLF swap. After 2006, the VLF swap was valued at the original 2005 amount, and adjusted by the jurisdiction's annual change in assessed valuation.

As a result of this change by the State, 97% of the City's VLF revenues now fluctuate along with assessed values that are driven by changes in the real estate market. These fluctuations had a negative impact in the fiscal year 2010-11 budget due to the continued decline in the housing market. Fiscal year 2011-12 proposed budget assumes slightly improved VLF revenues of 1.5%. This is primarily due to modest increases in assessed values.

UTILITY USERS TAX

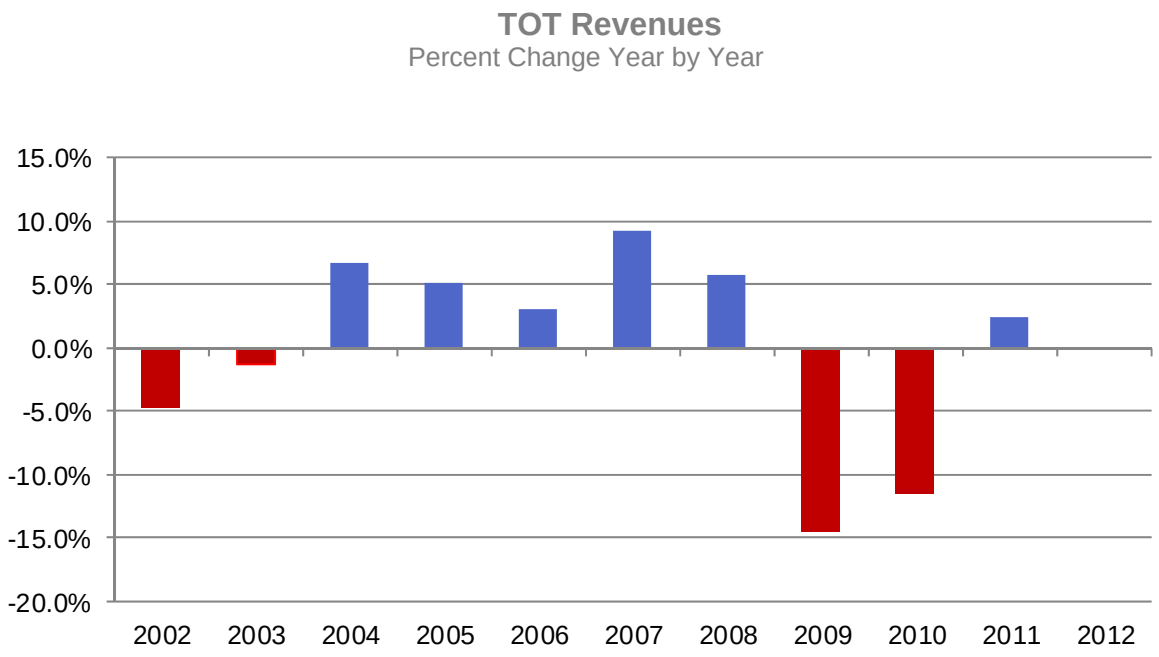
The City adopted its Utility Users Tax (UUT) in 1970. The City of Chula Vista imposes a UUT on the use of telecom at the rate of 5% of gross receipts, which represents $1.2 million or 36% of the total UUT revenues received. The UUT on natural gas services is $0.00919 per therm and $0.00250 per kilowatt on electricity services, which equates to approximately a 1% tax. The UUT on natural gas and electricity services accounts for the remaining 64% of UUT revenues.

At the June 8, 2010 Council meeting the City Council voted to add a measure (Proposition H) to the November ballot asking voter's to consider a measure updating the City's Utility Users Tax ordinance to reflect technological changes in the telecommunications industry. This measure was not approved by the voters and the estimated revenues associated with this measure are no longer assumed in the base budget.

TRANSIENT OCCUPANCY TAX (TOT)

The City of Chula Vista imposes a Transient Occupancy Tax (TOT) upon all hotel stays within the City boundaries. The TOT tax rate in the City is 10%. The potential for significant revenue growth is feasible provided additional hotels are built capturing the market created by the growth in the eastern section of the City. Several potential new hotel developments are being proposed in the City primarily in the Millenia project (formerly known as the Eastern Urban Center project), and the Bayfront.

Based on the Quarterly Travel Forecast prepared for the San Diego Convention and Visitors Bureau dated December 2009, "Average daily rates in San Diego fell more sharply than in some other areas early in the downturn improving San Diego's competitive position. The Average Daily Rate is expected to grow again next year as occupancy improves." Due to the decline in rates in San Diego and low occupancy rates local motel/hotels have reduced their daily rates in order to stay competitive. Accounting for the reduced rates (reductions ranging from 10% to 40%), the weak economy, less travel to/from Mexico, and less overflow from hotels in downtown San Diego, the City's TOT revenues are projected at approximately $2.1 million for fiscal year 2010-11 and are projected to remain flat in fiscal year 2011-12 proposed budget. The following chart shows the percentage change in TOT revenues compared to prior year.



OTHER REVENUE

Revenue projections are continually reviewed and updated by City staff. As described above, major general revenues, such as property taxes, sales taxes, franchise fees, utility users tax and motor vehicle license fees, are projected by the Finance Department based on prior history, growth and inflation projections, and economic climate. Additional assistance in the projection of revenues is provided by subject-matter experts such as the City's sales and property tax consultants, the County Assessor and by reviewing regional and local economic forecasts provided by the UCLA Anderson Forecast and the University of San Diego's Index of Leading Economic Indicators for San Diego County, respectively. A $2.4 million increase in other revenues is reflected in the fiscal year 2011-12 proposed budget. As previously discussed, this increase largely reflects the use of $2.6 million from the Economic Contingency Reserve offset by other revenue adjustments. This reserve category was established in 2010 by the City Council and will be funded through implementation of the budget reduction plan as presented in January 2011.

CITY OF
CHULA VISTA

GENERAL FUND FIVE YEAR FORECAST

As part of the development of the fiscal year 2010-11 budget, the Finance Department developed the Five-Year Financial Forecast: Fiscal Years 2011-2015 report. This report serves as a tool to identify financial trends, shortfalls, and issues so that the City can proactively address them. The Five-Year Financial Forecast: Fiscal Years 2011-2015 was presented to Council in June 2010 and is available on the City's website:
http://www.chulavistaca.gov/City_Services/Administrative_Services/Finance/FinancialReports.asp

The fiscal year 2010-11 budget was balanced with the use of sizeable one-time revenues. The City of Chula Vista has experienced significant revenue losses since 2007. The budgets developed during this time period have put in place budget reductions that were meant to be ongoing solutions but as revenues continued to deteriorate further reductions were needed. The use of one-time revenues was approved for the fiscal year 2010-11 budget in order to allow the City to better assess the "new normal" for City revenues and develop a long-term budget balancing plan.

The Five Year Financial Forecast: Fiscal Years 2011-2015 reflected a balanced budget for fiscal year 2010-11 but identified structural challenges for the fiscal years 2011-12 through 2014-2015. A balanced budget is a budget where the projected revenues are equal to expenditures. A deficit is projected when projected revenues are less than expenditures. A surplus is projected when projected revenues are greater than expenditures.

For fiscal year 2011-12 the Forecast identified a projected deficit of $12.5 million; this deficit later grew to $19.6 million when revenues and expenditures were updated and reflected the loss of Prop H. Given the magnitude of the projected deficit, City management began the budget process for fiscal year 2011-12 significantly ahead of schedule.

As discussed previously in this document, the extended budget process allowed for the following:

- An independent review of the assumptions used in the developing the Five-Year Financial Forecast.
- The establishment of an Economic Advisory Group to provide feedback on the budget process and other financial matters.
- Community outreach to present the City's financial outlook and the impacts of the proposed budget balancing plan.
- Negotiations with the City's bargaining groups to lower personnel costs to minimize the number of layoffs and minimize the impacts to service delivery.
- The development of a budget-balancing plan for fiscal year 2011-12. The budget-balancing plan was implemented in January 2011.

In the fall of 2010, the City contracted with the Public Financial Management Group (PFM Group) to provide an independent review of the Five Year Financial Forecast. The PFM Group concluded that

"Based on our review of the information provided by the City, we have not identified any miscalculations or erroneous assumptions that we believe would materially change the City's forecast for FY 2011/12. The City has generally used reasonable assumptions and its forecast sufficiently encompasses the General Fund revenues and expenditures."

Craig Hoshijima from the PFM Group presented these findings at the October 5 Council Meeting as part of an update on the fiscal year 2011-12 budget.

A preliminary update of the Five-Year Financial Forecast was completed and considered as part of the development of the fiscal year 2011-12 budget. The following are the key assumptions that were used in the development of the preliminary Five Year Financial Forecast:

- Modest economic recovery (property tax 2%, sales tax 3%, transient occupancy tax 2%)
- No salary savings for attrition
- RDA loan repayments averaging $1.5 million per year
- Health care increases of 10% per year
- Reflects salary increases for Police Officers Association & International Association of Fire Fighters per MOU agreements
- No salary increases beyond existing MOU agreements
- No revenues or expenditures budgeted for UUT wireless revenues
- Projected pension cost increases per CalPERS
- Assumes no additional State takeaways or revenue swaps
- No new positions

– Final payment of the 1994 pension obligation bonds

The following table represents the preliminary Five-Year Financial Forecast for fiscal years 2009-10 to 2015-16. It reflects the implementation of the budget-balancing plan that was implemented in January 2010 to address the projected deficit for fiscal year 2011-12 through structural changes. As noted on the table below, the forecast indicates that there is a deficit for the outgoing years though at a significantly reduced level when compared to the previous forecast. Staff will continue to monitor economic trends and recommend adjustments as needed.

Preliminary 5-Year Financial Forecast (in millions)

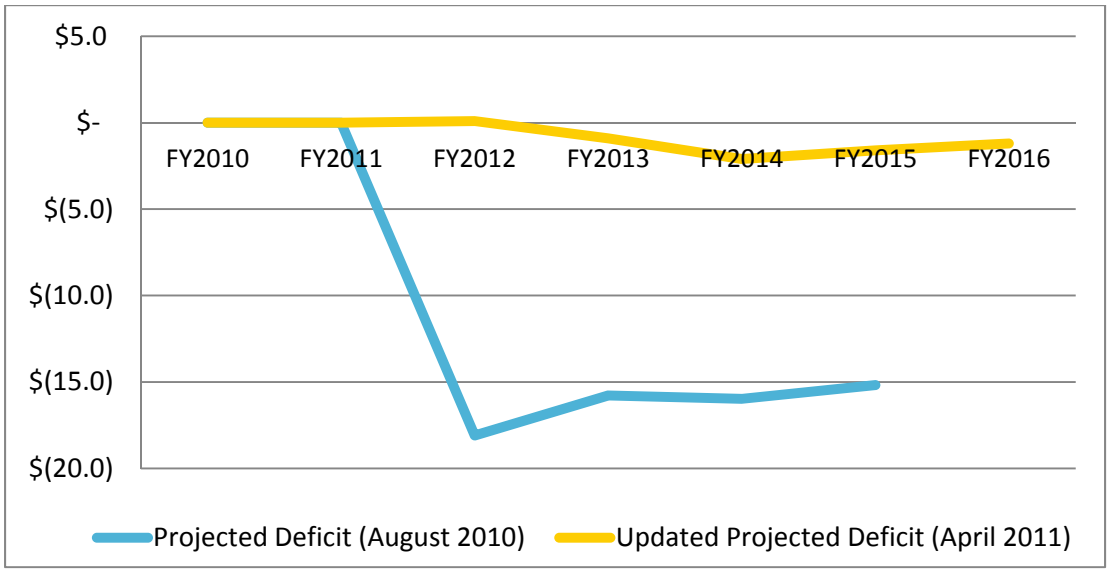
	2009-10 Actual	2010-11 Projected	2011-12 Proposed	2012-13 Forecast	2013-14 Forecast	2014-15 Forecast	2015-16 Forecast
Ongoing Revenues	$ 126.8	$ 121.7	$ 121.2	$ 122.5	$ 125.0	$ 127.5	$ 130.4
One-Time Revenues	$ 4.0	$ 9.6	$ -				
Total Revenues	$ 130.8	$ 131.3	$ 121.2	$ 122.5	$ 125.0	$ 127.5	$ 130.4
Expenditures	$ (129.9)	$ (128.9)	$ (123.6)	$ (123.4)	$ (127.1)	$ (129.1)	$ (131.6)
Economic Contingency Reserve		$ (2.4)	$ 2.4				
Surplus/ (Deficit)	$ 0.9	$ -	$ -	$ (0.8)	$ (2.2)	$ (1.6)	$ (1.1)

Notes:

1. The forecast represented above reflects the projected expenditures and revenues for fiscal year 2010-11 as reported in the Third Quarter Financial Report.
2. The Fiscal Year 2011-12 Proposed budget reflects the City Manager's Proposed Budget as presented at the 6/21 Council meeting – the Council adopted budget differs from the proposed budget presented above.

The following chart represents projected deficit as presented in the Five-Year Financial Forecast: Fiscal Years 2011-2015 report compared to the projected deficit after the implementation of the budget balancing plan.

Projected General Fund Surplus/Deficit (in millions)
Fiscal Years 2009-10 to 2015-16



A full update of the financial forecast report will be completed by the end of 2011 in advance of the budget development process for fiscal year 2012-13. One of the major focus areas for fiscal year 2011-12 will be the development of a Recovery and Progress Plan that will help guide decision making when considering short-term and long-term resource allocation. The update of the Five-Year Financial Forecast report will be a key element in the development of the Recovery Plan.

GENERAL FUND DEPARTMENT SUMMARY

The General Fund budget funds the day-to-day operations of most City services. For fiscal year 2011-12 the General Fund budget totals $124.6 million, which includes funding for the following departments:

- Mayor and City Council
- Boards and Commissions
- City Clerk
- City Attorney
- Administration
- Information and Technology Services
- Human Resources
- Finance
- Non-Departmental
- Animal Care Facility
- Planning and Building
- Police
- Fire
- Public Works
- Recreation
- Library

To follow is a series of summary reports that reflect the anticipated revenues, expenditures, and staffing information for each of the General Fund departments.

CITY OF
CHULA VISTA

CITY COUNCIL

The Department of Mayor and Council was established in Title 2, Chapter 2.03 of the Chula Vista Municipal Code, (Ord. 2619 Sec. 1, 1994) consistent with Section 501 of the City Charter. The Department is responsible for policy setting, constituent and inter-agency relations and intra-agency policy implementation. It is the professional support office of city government for the Mayor and City Council in the legislative branch and apart from the administrative functions of the City.

The City Council is comprised of a full-time Mayor and four part-time Councilmembers, the governing and legislative body of the City. All powers of the City reside with the City Council (the Mayor is considered a member of the City Council) unless expressly delegated, assigned or excluded by the City Charter or controlling state or federal law. (Article II, Sec. 201 City Charter). The City Council sets policy for the City through its legislative, budget and expressly granted executive functions.

The Mayor and City Council are elected at-large, and each holds office for a four-year term. The City Manager and City Clerk, the primary executive and document support officials, are appointed by and serve at the pleasure of the City Council. The City Council reviews and approves the budget, enacts ordinances, authorizes public improvements, adopts traffic regulations, approves contracts, and sits as the Redevelopment Agency and Housing Authority. The City Council is also granted expressly defined executive functions such as confirmation authority over all executive management and department head appointments.

In addition, the Mayor has eight specific responsibilities defined in the City Charter:

(1) To report to the City Council annually and from time to time on the affairs of the City and to recommend for its consideration such matters as deemed expedient, and,

(2) To be the official head of the City for all political and ceremonial purposes and to be recognized by the courts for the purpose of serving civil process, for the signing of all legal instruments and documents, and by the Governor for emergency purposes, and

(3) In the time of public danger or emergency, the Mayor, with the consent of the City Council, and for such period as the City Council may fix, to take command of the police, maintain order and enforce the law, and

(4) To assume the primary, but not the exclusive responsibility, for interpreting to the people the policies, programs and needs of the City government and for informing the people of any major change in policy or program. The Mayor may represent the City in any and all matters involving other governmental agencies, provided that no act, promise, commitment or agreement entered into or committed by the Mayor shall be binding upon the City of Chula Vista unless duly authorized or ratified by the City Council, and

(5) To represent the City in all regional public agencies which require an elected City official, unless otherwise determined by the City Council, and

(6) To supervise the operation of the Mayor/Council office and personnel assigned to the Department,

(7) To perform such other duties consistent with the office as may be prescribed by this Charter or delegated to the Mayor or imposed on the Mayor by the City Council if not inconsistent with the provisions of this Charter, and

(8) To exercise the full-time function as Mayor of the City during the usual business hours that the offices of the City are open, and such other hours and times as shall be necessary to discharge in full the duties imposed upon the Mayor.

Under Section 304 (4) of the City Charter, The Mayor is assigned the primary responsibility for interpreting to the community the policies, programs, needs of City government and communicating any change in these policies and programs. By Charter, the Mayor is designated as the City's representative to serve on committees that review policies, programs and practices at regional, state, national and international levels. This is accomplished through work on bodies such as SANDAG, the League of California Cities and the U.S. Conference of Mayors.

RESPONDING TO THE COMMUNITY

The Mayor and Councilmembers respond to requests from the public and hear resident input. City Boards and Commissions, residents, and community groups offer valued and diverse feedback. The flow of information between residents and City Hall is welcomed and encouraged. In addition to phone calls, letters, and email, the public can learn more about Council actions by visiting the City's web site at www.chulavistaca.gov.

The City Council meets on the first four Tuesdays of the month at 4:00 p.m. Regular City Council meetings can be viewed live on cable channel 24 or via streaming video at the City's website at www.chulavistaca.gov. Meetings can also be viewed the following day on cable channel 24 and retrieved from the City's website.

The Constituent Services Manager staff facilitates the Mayor's role established by City Charter as having the primary responsibility for communicating with the community regarding City policies and programs. While each Councilmember can respond to community inquiries, the Mayor is vested with the responsibility to do so. The Mayor's staff facilitates coordinating incoming concerns and efficiently handles timely responses. This process means that responsive City departments get one referral not five, and constituents receive a factual and consistent response. Problems are addressed either directly or by referral to the responsible department. Responses to requests for assistance are made within as short a timeframe as possible.

CITY COUNCIL

MISSION STATEMENT

The City Council is comprised of a fulltime Mayor and four part-time Councilmembers. The Mayor and City Council are elected at-large, and each holds office for a four-year term. The City Council reviews and approves the budget, enacts ordinances, authorizes public improvements, adopts traffic regulations, approves contracts, and sits as the Redevelopment Agency and Housing Authority.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	584,774	516,795	602,153	708,213
Hourly Wages	121,096	128,383	164,090	56,706
Health Benefits	124,883	123,410	137,500	169,680
Retirement Benefits	187,789	169,337	202,970	198,130
Other Personnel Expense	55,368	51,484	47,593	48,051
Personnel Expenses Subtotal	**1,073,910**	**989,409**	**1,154,306**	**1,180,780**
Non-Personnel Expenses				
Supplies and Services	20,735	120,685	88,551	83,949
Utilities	1,059	1,370	1,290	1,890
Non-Personnel Expenses Subtotal	**21,794**	**122,055**	**89,841**	**85,839**
TOTAL EXPENDITURES	**$1,095,704**	**$1,111,464**	**$1,244,147**	**$1,266,619**
REVENUES				
Revenue from Other Agencies	0	0	86,340	112,093
TOTAL REVENUES	**$0**	**$0**	**$86,340**	**$112,093**
REVENUE RECOVERY %	**N/A**	**N/A**	**7%**	**9%**
AUTHORIZED FULL TIME POSITIONS	**14.00**	**13.00**	**13.00**	**14.00**

BOARDS AND COMMISSIONS

The process of establishing boards and commissions is one that began with the City Charter as a method to give citizens a greater voice in the determination of policies at all levels of government. Four commissions were established by the Charter- the Planning Commission, the Board of Library Trustees, Civil Service Commission, and the Parks & Recreation Commission. All other boards and commissions have been established through an ordinance or resolution since that time in order to meet a specific need of the City Council. The members for Chartered commissions are appointed by a majority vote of the City Council, with applications for these appointments accepted throughout the year from all interested residents.

BOARDS & COMMISSIONS

MISSION STATEMENT

The process of establishing boards and commissions is one that began with the City Charter as a method to give citizens a greater voice in the determination of policies at all levels of government. Four commissions were established by the Charter- the Planning Commission, the Board of Library Trustees, Civil Service Commission, and the Parks & Recreation Commission. All other boards and commissions have been established through an ordinance or resolution since that time in order to meet a specific need of the City Council. The members for Chartered commissions are appointed by a majority vote of the City Council, with applications for these appointments accepted throughout the year from all interested residents.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Non-Personnel Expenses				
Supplies and Services	4,350	3,324	14,736	40,076
Non-Personnel Expenses Subtotal	**4,350**	**3,324**	**14,736**	**40,076**
TOTAL EXPENDITURES	**$4,350**	**$3,324**	**$14,736**	**$40,076**
REVENUE RECOVERY %	**N/A**	**N/A**	**N/A**	**N/A**
AUTHORIZED FULL TIME POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

CITY CLERK

The City Clerk is the Municipal Elections Official, Political Reform Filing Officer, and is responsible for legislative services, and records management. The Office of the City Clerk also manages public inquiries and Public Records Act requests, and provides support and information to the City Council, City staff, and the public.

As the Elections Official: it is the responsibility of the City Clerk to plan and conduct the City's elections in accordance with all applicable local, state, and federal laws. The City Clerk issues, reviews, and accepts nomination petitions; coordinates with the County Registrar of Voters to conduct the elections; processes initiative, referendum, and Charter amendment petitions for placement on the ballot; and accepts voter registration applications. Chula Vista's municipal elections are conducted biennially to elect members of the City Council, and every four years to elect the Mayor and the City Attorney.

As the Political Reform Act Filing Officer, the City Clerk is responsible for receiving, reviewing, and maintaining campaign finance disclosure statements submitted by candidates and committees that receive and spend campaign-related funds. As part of the legislative services program, the City Clerk handles a variety of tasks from updating and maintaining the Municipal Code to recording, certifying, and preserving the actions of the City Council.

Records management includes preserving the City's vital and permanent records (minutes, resolutions, and ordinances). City of Chula Vista records date back to 1911, the year of the City's incorporation. Many of these records have been digitized, and are available on the Internet.

CITY CLERK/ELECTIONS

MISSION STATEMENT

The City Clerk's Office is committed to accurately recording and preserving the actions of the City Council; safeguarding all vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	436,922	452,758	442,189	393,940
Health Benefits	68,105	75,303	59,268	66,082
Retirement Benefits	135,762	142,386	131,484	112,954
Other Personnel Expense	27,115	21,276	21,177	18,555
Personnel Expenses Subtotal	**667,904**	**691,723**	**654,118**	**591,531**
Non-Personnel Expenses				
Supplies and Services	358,670	204,120	172,824	815,621
Utilities	526	569	540	628
Non-Personnel Expenses Subtotal	**359,196**	**204,689**	**173,364**	**816,249**
TOTAL EXPENDITURES	**$1,027,100**	**$896,412**	**$827,482**	**$1,407,780**
REVENUES				
Charges for Services	62,619	85,656	51,108	1,600
Other Revenue	6,031	0	8,521	0
TOTAL REVENUES	**$68,650**	**$85,656**	**$59,629**	**$1,600**
REVENUE RECOVERY %	**7%**	**10%**	**7%**	**0%**
AUTHORIZED FULL TIME POSITIONS	**7.50**	**6.50**	**6.50**	**5.00**

STRATEGIC GOALS

GOOD GOVERNMENT

- **Implement a streamlined process for responding to Public Records Act requests in order to respond to requests in as timely a manner as possible.**
  In an effort to provide responses in the timeliest and most efficient manner, the City Manager, City Attorney, and City Clerk departments have established a team to evaluate the current process, and provide suggestions for streamlining that process.

  Status: *On track.*

- **Implement a streamlined process for preparing the weekly City Council agenda and distributing the associated reports.**
  iPads were purchased to eliminate the need for making copies of agenda packets. The City Clerk, working with the Information Technology Department, will finalize procedures and policies for the use of these devices. Next steps: Evaluate the Citywide process used for routing agenda items; implement a more cost efficient method of routing those items.

  Status: *On track. Eliminating paper copies of the agenda packet will reduce staff time spent and paper used for copying by an average of 152,000 pages per year. The next step will be to streamline the process currently used for routing and approving agenda reports.*

- **Complete the Municipal Code update to remove inconsistencies and redundancies related to the operating rules for the City's Boards and Commissions.**
  By working with volunteers and interns, the City Clerk has completed 90% of this effort, and anticipates conclusion by October 2011.

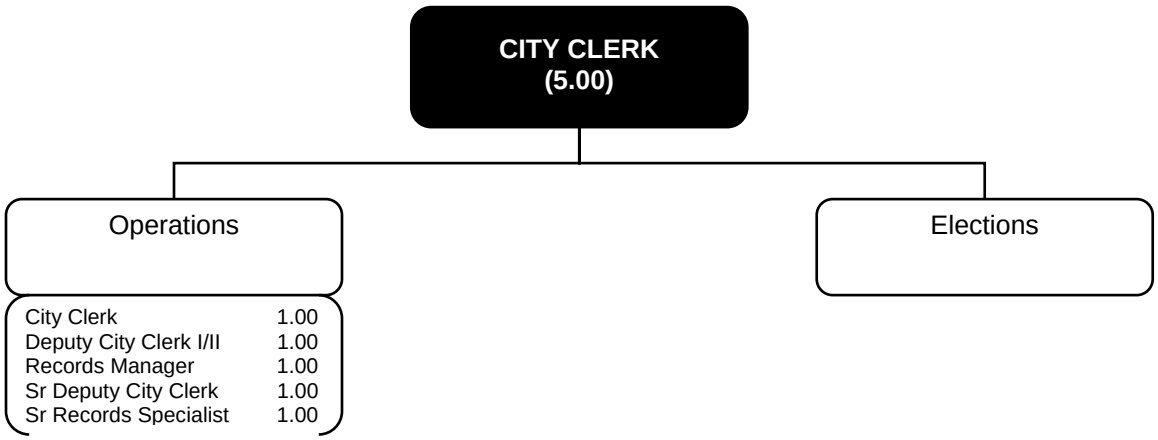
  Status: *Had been delayed due to staff reductions; with the assistance of interns, the project is now on track for completion.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
Number of state-mandated statements (campaign and conflict of interest) reviewed, logged, scanned, filed	1,172	464	643	N/A
Total number of pages of permanent documents imaged	77,380	91,447	69,160	35,000
Percentage of Public Records Act Requests responded to within ten days	N/A	N/A	73.00%	80.00%
Number of Public Records Act Requests	618	737	612	N/A

CITY CLERK/ELECTIONS

ORGANIZATIONAL CHART



Total GF FTE	5.00
Total Non GF FTE	0.00
Total Dept FTE	5.00

CITY OF
CHULA VISTA

CITY ATTORNEY

The City of Chula Vista City Attorney's Office serves as legal counsel to the City Council, all City Boards and Commissions, the City Manager, City Clerk and all City Departments. The Office's primary responsibility is to provide these clients with the legal services they need to develop and implement City policy and to deliver City services in a lawful and efficient manner.

Staffing

The City Attorney's Office is staffed with eight full-time attorneys and four administrative assistants. From time to time the City Attorney also engages outside counsel to assist with litigation and/or specialty law issues. Volunteer legal interns also provide valuable support.

Elected City Attorney

In accordance with a June, 2008 voter approved City Charter amendment, the City Attorney position was changed from a City Council appointed position to an elected position. The City's first elected City Attorney was sworn in December 2010. Notwithstanding this change, the City Attorney's primary function remains the same: to act as the City's general counsel on all legal matters.

City Attorney's Practice Areas

The City Attorney's Office delivers legal services in the following primary practice areas:

Contracts – The City enters into a wide variety of contracts involving public works, consulting services and public/private partnerships. The City Attorney's Office provides legal services at all stages of contract formulation, implementation and enforcement, including negotiation, drafting,

administration and dispute resolution. The City Attorney develops and maintains standardized City contracts, and actively participates in negotiations and structuring of complex transactions such as the finance and implementation of major capital projects, design/build agreements and energy, telecommunications and solid waste disposal franchises.

Land Use – The City Attorney's Office provides legal counsel to the City Council, Development Services Department and Planning Commission on a wide range of "land use" issues including general plans, zoning, subdivisions, growth management, special use permits, environmental impacts, hazardous materials, low-income housing, preservation of historic properties, and impact fees, exactions and assessment districts for open space, parks, and other public facilities.

Redevelopment and Real Estate – The City Attorney advises the City Council, City Manager, Redevelopment Agency and various City departments in connection with a wide range of redevelopment and real estate issues. Typical matters include property acquisition and disposition, leasing, development agreements, affordable housing transactions, and redevelopment project formation and implementation.

Employment/Labor – With nearly 1,000 full-time City employees, and five established bargaining units, the personnel and labor issues facing the City are complex and diverse. In conjunction with the City's Human Resources Department, the City Attorney is responsible for advising on labor negotiations, employee policy development, federal and state labor laws, disciplinary matters, and dispute resolution, including civil service and arbitration proceedings.

General Municipal Law – The City Attorney provides legal advice in diverse areas of local government law such as municipal finance, budgeting, and taxation. The City Attorney assists with the enactment of local laws by preparing City Council resolutions and ordinances. The City Attorney also advises regarding conflicts of interest, open meeting and public records requirements and inter/intra-governmental relations. The City Attorney is frequently called upon to interpret and apply the rules contained in the City Charter and Municipal Code.

Litigation and Risk Management – The City Attorney is responsible for defending the City in personal injury, property damage and civil rights cases. These can range from minor matters to multi-million dollar lawsuits. The City Attorney also works closely with City's Risk Management's team, which handles administrative claims against the City, and with all City Departments to improve policies and procedures that mitigate risk.

Code Enforcement – The City Attorney assists with the enforcement of City Code provisions related to building standards, zoning requirements, neighborhood preservation, and other conditions or conduct affecting public health, safety or welfare. Violations are addressed by employing the various legal enforcement tools available to the City: administrative actions, civil actions and/or criminal prosecution. The City Attorney provides further assistance by obtaining legal orders for the abatement, and/or demolition of substandard properties.

The City Attorney's Office does not provide direct legal advice to citizens. Currently the City Attorney also, does not prosecute violations of the California Penal Code, California Vehicle Code, or other violations of State law, these matters are handled by the San Diego County District Attorney.

CITY ATTORNEY

MISSION STATEMENT

The mission of the City Attorney's Office is to provide high quality legal services to the City in order for the City to operate in a lawful and effective manner, safeguard taxpayer resources and to improve quality of life for City residents.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	943,568	961,545	1,115,503	1,340,686
Hourly Wages	0	0	0	1,780
Health Benefits	109,895	108,808	108,279	153,847
Retirement Benefits	288,556	303,526	312,817	357,086
Other Personnel Expense	39,264	39,828	48,301	47,331
Personnel Expenses Subtotal	**1,381,283**	**1,413,707**	**1,584,900**	**1,900,730**
Non-Personnel Expenses				
Supplies and Services	628,302	490,234	378,559	352,658
Utilities	1,196	1,382	1,447	1,647
Non-Personnel Expenses Subtotal	**629,498**	**491,616**	**380,006**	**354,305**
TOTAL EXPENDITURES	**$2,010,781**	**$1,905,323**	**$1,964,906**	**$2,255,035**
REVENUES				
Charges for Services	138,761	52,525	20,000	109,762
Other Revenue	154,197	115,882	27,287	88,270
Transfers In	8,561	8,163	8,163	8,163
TOTAL REVENUES	**$301,519**	**$176,570**	**$55,450**	**$206,195**
REVENUE RECOVERY %	**15%**	**9%**	**3%**	**9%**
AUTHORIZED FULL TIME POSITIONS	**12.00**	**10.00**	**11.00**	**12.00**

CITY ATTORNEY

MISSION STATEMENT

The mission of the City Attorney's Office is to provide high quality legal services to the City in order for the City to operate in a lawful and effective manner, safeguard taxpayer resources and to improve quality of life for City residents.

STRATEGIC GOALS

FISCAL RESPONSIBILITY

▣ **Improve Risk Management Practices**

- *Add a litigation Deputy to handle more cases in-house*
- *Develop and implement training programs in high-risk areas, including police advisory matters and conflicts of interest.*
- *Review and advise regarding appropriate funding levels and protocols for managing public liability trust accounts and reserves*

▣ **Enhance office Efficiency and Accountability**

- *Purchase and implement law office/project management software*
- *Expand legal intern program*
- *Standardize legal analysis, process and forms*
- *Create legal opinion bank*
- *Undergo peer review process*
- *Develop and implement performance measures*

GOOD GOVERNMENT

▣ **Improve the flow of Information to the Public:**

- *Add information and legal resources of community interest to the City Attorney Website*
- *Implement a policy for publishing City Attorney Opinions that clarify rules that apply to important/frequently raised issues*
- *Expand and expedite community access to public records*
- *Conduct City Attorney Public Forums throughout the City regarding legal areas/issues of interest.*

OTHER

▣ **Assist various City Departments with implementation of their strategic objectives**

CITY ATTORNEY

ORGANIZATIONAL CHART

CITY ATTORNEY (13.50)

Administration (8.00)

City Attorney	1.00
Assistant City Attorney	1.00
Deputy City Attorney II	1.00
Deputy City Attorney III	2.00
Law Office Manager	1.00
Legal Assistant	1.00
Sr Legal Assistant	1.00

Litigation (4.00)

Sr Assistant City Attorney	1.00
Deputy City Attorney II	1.00
Deputy City Attorney III	1.00
Legal Assistant	1.00

ARRA Grant Fund (1.50)

Deputy City Attorney II	1.00
Legal Assistant	0.50

Total GF FTE	12.00
Total Non GF FTE	1.50
Total Dept FTE	13.50

ADMINISTRATION

The Administration Department implements City Council policies, administers the organization and delivery of services to the community, and oversees the City's daily operations. In addition to the City Manager's Office, the department includes Economic Development and provides oversight for the Animal Care Facility. Information for the Animal Care Facility is included later in this section.

The City Manager's Office is responsible for the day-to-day operations of the City's government services. The City Manager, appointed by the City Council, serves as the City's chief executive officer and manages the day-to-day operations of all City departments. The City Manager supports the City Council's goals and objectives through execution of policies and procedures designed to efficiently and effectively carry out the City Council's directives, and to ensure the preparation and monitoring of a fiscally sound operating budget.

The City Manager's Office also includes Communications staff, which serves as the official source of news and information about the City. Communications manages media relations, which includes: writing and distributing news releases; scheduling interviews and news conferences; organizing press conferences and answering inquiries from reporters. Communications produces Community Connections, the City's free online newsletter that provides residents and businesses with the latest

City news. This at-a-glance resource includes information about City services, programs and events. Community Connections can be found on the City's website **www.chulavistaca.gov**.

Communications provides creative services citywide in the areas of event planning, graphic design, copy writing, editing and marketing. Staff produces all City brochures, publications, invitations, flyers, news releases, events-related materials and certain advertisements. Through the City's permitting process, event organizers can coordinate City services through special events, block party and professional filming permits.

Chula Vista Economic Development programs focus on creating the type of commercial and industrial prosperity that generates quality jobs by facilitating local business to business and consumer transactions and fostering the opportunity for local entrepreneurial successes. The Program places an emphasis on working with existing and new businesses that provide the jobs, products and services that our community wants and the economy needs to establish economic and environmental sustainability throughout our City and for all our citizens.

ADMINISTRATION

MISSION STATEMENT

The mission of the Administration Department is to provide the leadership necessary for the implementation of City Council policies, administration of the organization and delivery of services to our community.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	2,657,464	1,045,095	1,078,137	1,083,913
Hourly Wages	4,821	8,885	5,312	62,357
Health Benefits	276,649	122,368	115,797	126,035
Retirement Benefits	733,662	345,636	330,494	324,865
Other Personnel Expense	144,629	51,983	59,163	51,676
Personnel Expenses Subtotal	**3,817,225**	**1,573,967**	**1,588,903**	**1,648,846**
Non-Personnel Expenses				
Supplies and Services	196,636	148,731	121,674	81,338
Utilities	2,523	1,699	2,643	1,578
Non-Personnel Expenses Subtotal	**199,159**	**150,430**	**124,317**	**82,916**
TOTAL EXPENDITURES	**$4,016,384**	**$1,724,397**	**$1,713,220**	**$1,731,762**
REVENUES				
Other Local Taxes	0	0	50,000	50,000
Revenue from Other Agencies	500	0	0	0
Charges for Services	65,102	51,805	18,798	0
Other Revenue	574,876	337,389	372,336	271,000
Transfers In	5,107	0	0	33,598
TOTAL REVENUES	**$645,585**	**$389,194**	**$441,134**	**$354,598**
REVENUE RECOVERY %	**16%**	**23%**	**26%**	**20%**
AUTHORIZED FULL TIME POSITIONS	**26.00**	**10.00**	**10.00**	**9.00**

ADMINISTRATION

MISSION STATEMENT

The mission of the Administration Department is to provide the leadership necessary for the implementation of City Council policies, administration of the organization and delivery of services to our community.

STRATEGIC GOALS

ECONOMIC VITALITY

- **Business development and quality job creation:**
  Generate additional public construction sales, jobs and tax opportunities; generate business to business sales and related job and tax development; and capture existing private construction material sales and generate additional local sales, jobs and sales tax.

> ***Status:*** *Met with the Chamber of Commerce, SCEDC, major retail landlords, some construction supply chain participants, one developer and Southwestern College. Developing local purchasing policy to use City purchases as an added incentive to empower local business to business purchasing and as a model with other local government agencies. Working with Finance to refine the business license system as an online tool for business to business local purchases with broad access to facilitate a greater market for local sales. Co-sponsoring the first targeted business to business workshop with the Chamber of Commerce between Apple Store and realtors.*

FISCAL RESPONSIBILITY

- **Pension Reform**
  Initiate a multi-pronged pension reform program

> ***Status:*** *Completed*

GOOD GOVERNMENT

- **Initiate organizational performance metrics**
  Establish performance metrics and populate database for all departments.

> ***Status:*** *Completed*

- **Initiate Continuous Improvement Program**
  Develop agreement with Goodrich to train at least 30 City employees in LEAN principles.

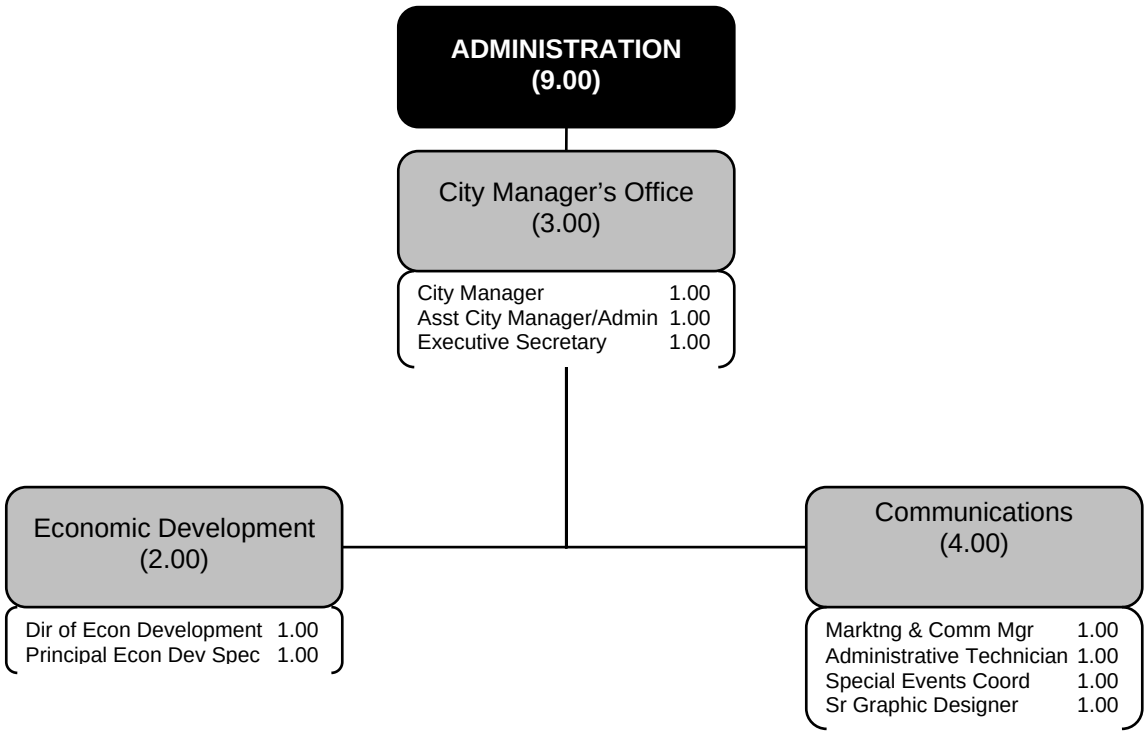
> ***Status:*** *Goodrich trained 50 City managers and supervisors.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
Communications - Average number of City website hits per month	6,045,862	5,981,483	5,179,806	5,200

ADMINISTRATION

ORGANIZATIONAL CHART



Total GF FTE	9.00
Total Non GF FTE	0.00
Total Dept FTE	9.00

INFORMATION AND TECHNOLOGY SERVICES

The Information and Technology Services (ITS) Department provides citywide technology services, solutions, and support to all departments within the City. These services include administration, finance, public safety, and resident online services. ITS develops, implements, operates, and maintains computer systems in order to improve the operational efficiency and effectiveness of user departments.

The Technology and Support line of business provides technical guidance, training and assistance to employees on over 1,000 microcomputers throughout the City and manages the City's local area networks, which are comprised of over 60 network servers. ITS also maintains the City's T1 lines (used to connect the nine remote fire stations and eight community centers to the Citywide network), fiber optic lines, microwave and T3 lines connecting other remote facilities.

The Geographic Information System (GIS) and Application Support line of business provides mapping, data modeling and analysis, and development of custom applications used by staff on a daily basis. ITS also provides GIS services to the general public through map and data sales and also web-enabled mapping applications. With over 100 unique data layers, ITS staff manages one of the most extensive, fully integrated GIS databases in San Diego County. As a multi - departmental resource, the city's GIS has developed into a critical decision making tool used by City staff and the general public on a daily basis. GIS staff created an online mapping system that received national recognition for its integration of GIS data with the city's Laserfiche document management system.

The Telecommunications line of business handles voice communication installations, consultation, planning, maintenance, and support services citywide. This function serves over 1,000 users daily and plays a critical part in providing communication citywide. As in the case of Public Safety, telecommunications provides the vital link between first responders, (law enforcement, fire fighters, medical, ambulance or other emergency services) ensuring they have access to reliable, interoperable communications to assist those in need during and after emergencies by disseminating critical information to subsequent responders and the public. It is one of the most critical resources in public safety.

The ITS webmasters and Programming staff provide support for the City's website as well as electronic government applications such as park reservations, recreation, library features and others. These applications are the City's first point of contact and are vital in linking the City with the online world. They also allow residents and visitors alike to experience and appreciate valuable and accurate information online, all the time. The City's continued expansion of online services results not only in improved customer services but also furthers the City's green paperless initiative to reduce environmental impacts associated with printing materials.

INFORMATION TECHNOLOGY SERVICES

MISSION STATEMENT

The mission of the Information Technology Services Department is to provide technology, planning, development support and management to City employees and departments so they can perform their jobs effectively and meet their strategic goals for the City.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	1,866,410	1,566,437	1,536,344	1,454,964
Hourly Wages	5,003	0	27,016	0
Health Benefits	248,131	216,174	202,164	227,600
Retirement Benefits	554,875	466,605	431,450	397,478
Other Personnel Expense	75,446	76,526	86,476	59,996
Personnel Expenses Subtotal	**2,749,865**	**2,325,742**	**2,283,450**	**2,140,038**
Non-Personnel Expenses				
Supplies and Services	567,325	594,821	628,736	570,162
Capital	34,926	83,934	58,500	88,500
Utilities	41,765	44,255	55,997	70,781
Non-Personnel Expenses Subtotal	**644,016**	**723,010**	**743,233**	**729,443**
TOTAL EXPENDITURES	**$3,393,881**	**$3,048,752**	**$3,026,683**	**$2,869,481**
REVENUES				
Use of Money & Property	1,940	989	2,000	2,000
Charges for Services	12,342	4,798	12,752	15,000
Other Revenue	71,236	26,704	63,178	20,000
Transfers In	23,135	20,035	23,000	23,000
TOTAL REVENUES	**$108,653**	**$52,526**	**$100,930**	**$60,000**
REVENUE RECOVERY %	**3%**	**2%**	**3%**	**2%**
AUTHORIZED FULL TIME POSITIONS	**23.00**	**19.00**	**19.00**	**18.00**

STRATEGIC GOALS

ELECTRONIC SERVICES

- **By 2012, 85% of the online services from the list created in 2009 will be available to customers on-line**

> ***Status:*** *While the list of items continues to grow, ITS has continued to implement items from the list. Recent editions to the electronic services include:*
> *• Business License Renewal*
> *• Citizen Request for service for Public Works*
> *• Online donations for Nature Center, Recreation*
> *• Interactive online newsletters for Library, Nature Center, Recreation, and Office of Communications.*
> *• Additional webcams at the Nature Center*
> *• On-line case tracking for citizens to track outcome/progress of their crime cases for PD*
> *• Online Sports League Registration - Recreation leagues can register and pay fees online.*
> *• ACF Donations application – allows donations to go directly to the City and accepts credit card donations.*
> *• Appliance Rebates – Application allows specific retailers (i.e. Home Dept, Sear) to apply for customer rebates at from their store. Rebates are then credited at time of purchase.*
> *• Public Works Online Service Request via the City's website allows public to report issues via the City's website, including the ability to report using a map to click on location – X,Y coordinates.*
> *• CV Businesses added to the City's web page. Allows lookup of business within Chula Vista so people can find local businesses.*
> *• HR Collections Application – Gives Risk Management the ability to track collections.*

NETWORK PROTECTION

- **By 2012, there will be a 99% reduction in the number of viruses and Trojans attacking the internal network**

> ***Status:*** *The City purchased a new virus protection and intrusion software/hardware appliance March 2011 called Sophos which is state of the art in the industry.*

- **By 2012, there will be a 99% decrease in the number of unauthorized accesses to the City's data from inside the network and/or outside the City.**

> ***Status:*** *There have been no known unauthorized accesses of City data from either inside or outside the network.*

STRATEGIC GOALS

TECHNOLOGY PROJECTS

- **By 2012, 90% of new technology / GIS projects within departments are planned and developed with Information Technology Services**

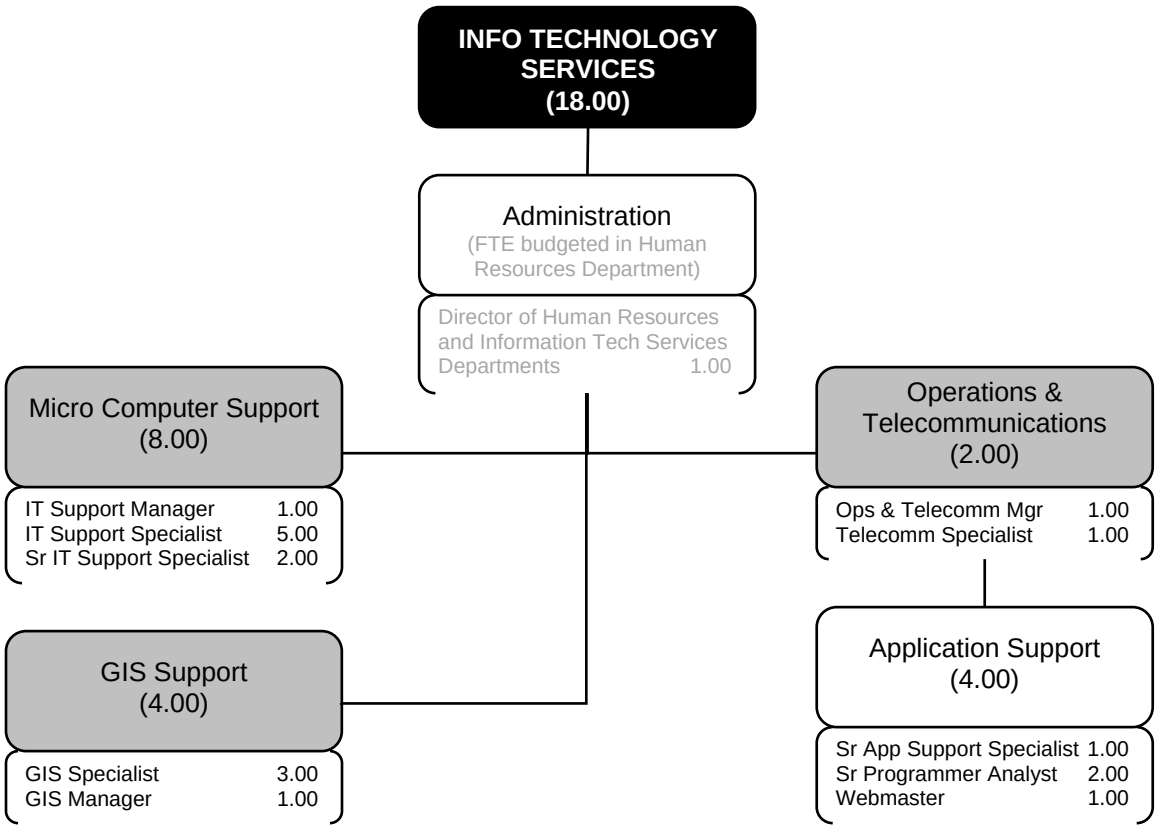
> ***Status:*** *ITS is working with all departments so that they are aware of this goal so that the departments will contact ITS when they embark on new projects. We are currently working with many of the departments on a large project list. These projects will make the staff in those departments more productive.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
% user satisfaction with voice communication tools available	96.60%	98.10%	97.00%	97.00%
% user satisfaction with GIS accuracy	71.70%	73.00%	75.00%	83.00%
% closed tickets	89.90%	80.90%	92.00%	93.00%
% server uptime	97.90%	98.90%	99.90%	99.90%

INFORMATION TECHNOLOGY SERVICES

ORGANIZATIONAL CHART



Total GF FTE	18.00
Total Non GF FTE	0.00
Total Dept FTE	18.00

HUMAN RESOURCES DEPARTMENT

The Human Resources Department is committed to providing superior services to employees, departments and the public; to ensure an informed, quality work force and community, while treating everyone with fairness, dignity and respect.

The Human Resources Department (HR) develops and manages four major divisions including Administration, Employment Services, Risk Management, and Benefits.

Human Resources Administration provides the day-to-day oversight of 13.8 HR staff, serving approximately 1,197 full-time and part-time City of Chula Vista employees and a monthly average of 400 volunteers. Human Resources Administration advises departments on the interpretation and application of City policies and procedures that pertain to Human Resources as well as the Civil Service Rules. Additionally, this division is responsible for training and guiding departments and individuals through the teambuilding, performance management, investigation and the discipline process as well as providing staff assistance to the Civil Service Commission. HR Administration coordinates citywide labor management cooperation, interprets and maintains compliance with each bargaining unit's memorandum of understanding. HR Administration provides City employees with organizational and personal development resources available electronically on a weekly or biweekly basis along with individual career counseling as requested.

One of the goals of the Human Resources Department is to attract the best and brightest to the City of Chula Vista and help to create an environment in which employees can flourish. Employment Services staff meets this goal through daily commitment to integrity, customer service delivery,

results, responsiveness, change, growth, teamwork, and quality customer information and education. The Employment Services Division is the "first stop" potential employees make to identify employment and career opportunities with the city. Applicants experience first-hand seamless customer service as they peruse the City's job board. Applicants may also apply for jobs via the Internet through the electronic application system. On-line service provides access to job descriptions, salary schedule, bargaining units' memorandum of understanding (MOU) and City policies. Staff assists with recruitment questions and provides career guidance and information about the City's hiring and selection methods.

Recruiting and testing analysts strive to identify qualified applicants to fill job vacancies at all levels. Applicants are given the opportunity to demonstrate their employment strengths through each phase of the recruitment process. The end result is an eligible list of qualified, diverse candidates. Getting new employees into vacancies in a timely manner helps departments maintain a high level of cost-effective and efficient service to city residents, which is a shared goal at the City of Chula Vista.

Career information sessions are held periodically to provide applicants not currently employed with the City with an overview of the recruitment and selection process. Applicants are encouraged to attend these sessions to obtain general information to assist them in their career decisions.

The City of Chula Vista employs individuals in a multitude of areas and functions. Each job is included in a classification that defines its job description and level in the organization. The classification system partners with the compensation structure to determine pay levels and ensure that the employees are working and being paid at the appropriate levels. Employment Services is responsible for conducting studies of positions and making recommendations on proper job classification, compensation, and writing and revising job descriptions based on these studies.

The Employment Services division is also responsible for updating and maintaining the City's Salary Schedule Plan, Pay Ordinance, and administrative regulations that relate to classification and compensation. In addition, staff conducts and responds to pay and benefit surveys, provides advice on Fair Labor Standards Act (FLSA) issues, provides management and supervisory training and support labor negotiations with the City's unions and employee associations.

The Risk Management Division is responsible for the development of a safe and healthy environment for City employees and the public through training, education and careful monitoring, and for controlling and reducing liability exposures in order to preserve the City's assets and service capabilities. This is accomplished via the Division's programs that include: employee health and safety, loss control, liability management, insurance, and disability management.

The Disability Management program provides comprehensive services to employees and departments. The goal of this program is to return injured or ill employees to the work force as soon as they are able. In the interim, Disability Management works to ensure that employees are receiving any income protection to which they are entitled.

The City is committed to establishing and maintaining a safe and healthy environment for employees and the public with effective safety programs. Risk Management's Safety program has been tasked with oversight of all City safety efforts. The Safety program works to provide a systematic way to minimize incident frequency and severity, contribute to positive morale, effectively maintain the City's resources and increase operational efficiency.

The Division continues to maximize the City wide utilization of Prevention Link an internet based training platform that makes a number of safety and human resource trainings available to employees from the comfort of their workstation. The improved access at the employee's convenience allows employees to receive critical information without interruption to their workflow. The amount of time spent by Human Resources staff in coordinating and scheduling courses has been greatly reduced. We are able to offer training that we otherwise could not have afforded to offer with the resources available.

Through the Loss Control Program, claims against the City are received and investigated and settled if appropriate. Staff provides consultative services to all City departments on insurance matters. Risk Management is responsible for procuring insurance for the City's liability, property, workers' compensation, pollution liability, bond crime, boiler and machinery exposures and for making claims for coverage under these policies. When City property is damaged by outside parties, staff aggressively seeks reimbursement from insurance companies or the uninsured party. Staff averages $200k per year in revenue from these endeavors.

The Benefits Division administers a variety of programs and is committed to implementing comprehensive employee benefits by providing support and personal assistance to valued employees, retirees, dependents, and service providers.

The following comprehensive, affordable benefit options are available to eligible employees: health, dental and vision coverage; group life (and accidental death & dismemberment) insurance; voluntary supplemental life insurance; §125 Flexible Benefits Plan; Employee Assistance Program and CalPERS retirement benefits.

Free wellness classes and health screenings are offered to employees on various topics including disease, stress and weight management, back care, cholesterol control, nutrition, hypertension, and flu shots. By keeping our workforce healthy we increase productivity and reduce health care costs.

Significant improvements have been made in employee access to benefit information. All of our benefit forms and related documents are available to employees via the City's Intranet. Employees also have access to their payroll information via the Inter/Intranet using our Employee Online platform.

HUMAN RESOURCES

MISSION STATEMENT

The mission of the Human Resources Department is to provide superior services to employees, departments, and the public to ensure an informed, quality work force and community, while treating everyone with fairness, dignity, and respect.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	1,454,103	1,212,820	1,202,682	1,213,373
Hourly Wages	10,976	31,627	31,539	15,264
Overtime	0	0	0	200
Health Benefits	202,386	171,772	177,331	193,668
Retirement Benefits	433,733	357,758	378,502	324,475
Professional Enrichment	161,639	127,630	0	0
Other Personnel Expense	81,462	71,774	71,736	64,213
Personnel Expenses Subtotal	**2,344,299**	**1,973,381**	**1,861,790**	**1,811,193**
Non-Personnel Expenses				
Supplies and Services	1,167,781	1,578,016	1,755,386	269,615
Other Expenses	1,899,319	324	0	0
Capital	193	0	0	0
Utilities	2,580	2,242	1,902	2,826
Non-Personnel Expenses Subtotal	**3,069,873**	**1,580,582**	**1,757,288**	**272,441**
TOTAL EXPENDITURES	**$5,414,172**	**$3,553,963**	**$3,619,078**	**$2,083,634**
REVENUES				
Charges for Services	8,396	43,876	58,000	21,239
Other Revenue	777,795	255,150	213,852	124,465
Transfers In	138,552	106,925	124,450	124,450
TOTAL REVENUES	**$924,743**	**$405,951**	**$396,302**	**$270,154**
REVENUE RECOVERY %	**17%**	**11%**	**11%**	**13%**
AUTHORIZED FULL TIME POSITIONS	**20.50**	**16.00**	**16.75**	**15.00**

STRATEGIC GOALS

FISCAL RESPONSIBILITY

- **Pension Reform**

  PERs Pick-up; create multi-prong pension reform proposal; present to council and bargaining groups.

  Status: *Completed. Pension reform approved by bargaining groups. Item taken to Council and approved.*

GOOD GOVERNMENT

- **Maintain effective employee performance.**

  Track performance appraisal by department; report out on quarterly basis to department head; continue to train city-wide performance management twice a year.

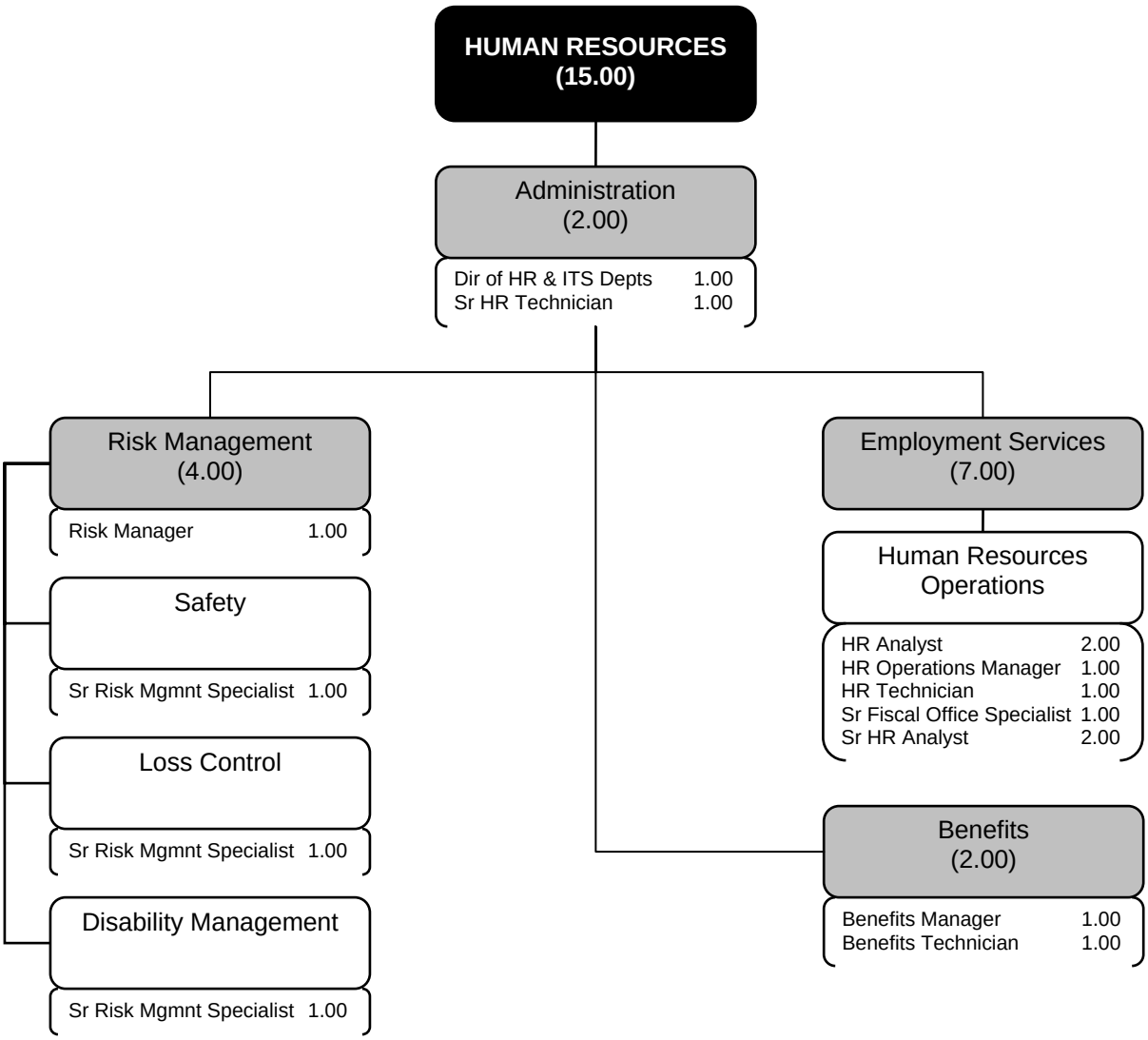
  Status: *Tracking employee performance evaluations by department; continuing to work on the development of an on-line tracking system with a goal to implement prior to fiscal year end.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
$ Cost of Claims Closed (w/o litigations)	$36,403	$4,534	$2,232	$2,300
% of Employee Evaluations Current	64.00%	60.00%	51.00%	80.00%
# of Active Volunteers	2,108	1,000	687	914

HUMAN RESOURCES

ORGANIZATIONAL CHART



Total GF FTE	15.00
Total Non GF FTE	0.00
Total Dept FTE	15.00

CITY OF
CHULA VISTA

FINANCE DEPARTMENT

The Finance Department is responsible for the overall financial management of the City. It is dedicated to ensuring the long-term financial stability of the City and enhancing public and organizational trust through integrity of financial reporting and sound financial management practices. The department consists of five divisions: Administration, Comptroller, Revenue & Recovery, Purchasing, and Budget & Analysis. These divisions provide support services to other City departments, including payroll, accounts payable, accounts receivable, cashiering, purchasing, and general accounting. Responsibilities include the oversight of revenues, expenditures, investments, debt, and financial reporting. Finance is responsible for the City's annual audit that includes publication of the Comprehensive Annual Financial Report and the Single Audit of Federal Expenditures. The Finance Director also serves as the City Treasurer and is responsible for approximately $207 million in investments.

The Administration Division is responsible for the overall management and supervision of the Finance Department. The Division works closely with the City Manager and City Council providing guidance and financial advice as well as long-range financial planning and forecasting. Policy implementation, debt service management, cash flow management, and investment of City funds are functions performed by this division.

The Comptroller Division includes general accounting, accounts payable, and payroll. The general accounting functions involve the accounting for expenditures, revenues, and other transactions in accordance with Generally Accepted Accounting

Principles (GAAP). The accounts payable function processes all payments and invoices in a timely manner. Staff processed 26,865 accounts payable transactions in fiscal year 2010-2011. The payroll function is responsible for the payment of salaries and other benefits to City employees in addition to filing all State and Federal payroll tax returns and reports. Payroll staff issued 1,313 W-2's to current and former City employees in fiscal year 2010-2011.

The Revenue & Recovery Division is responsible for the receipt and accounting of all monies received by the City. Other functions performed by this division include utility billing, oversight of parking meter operations, issuance of business licenses and coordinating the business license renewal process, special districts administration, and the documentation and accounting of staff time reimbursements through the City's Project Accounting system. Division staff issued 11,201 business licenses in fiscal year 2010-2011. The Revenue & Recovery Division works closely with other City departments as well as outside agencies in the collection of past due amounts. Unpaid sewer and trash bills that have gone unsuccessfully through the collection process are eventually placed as liens on the County's property tax roll by Division staff.

The Purchasing Division provides acquisition and contract management services to City staff in accordance with the Standards of Purchasing Practice as defined by the California Association of Public Purchasing Officers (CAPPO). The Division ensures compliance with formal bid requirements, processes all City purchase orders, and develops and maintains purchasing policies and procedures. Additional responsibilities include administration of the City's credit card program and disposition of surplus City property. In fiscal year 2010-2011, the Purchasing Division processed 2,663 purchase requisitions for City staff.

The Budget & Analysis Division is responsible for coordinating, preparing and monitoring the City's operating budget. The Budget & Analysis Division performs and reviews numerous fiscal, policy and programmatic analyses to accurately identify potential fiscal impacts. Budget & Analysis is also responsible for updating the City's indirect cost allocation plan that is used to determine the total cost of providing various city programs and services. Budget & Analysis provides ongoing analytical support on various operational and staffing issues throughout the City and participates in a number of special projects and studies, which may include updating fees and contracts.

The Finance Department has received awards for its excellence in financial reporting as well as recognition for its sound investment policy. For its financial reporting, the department has received the "Certificate of Achievement for Excellence in Financial Reporting" award from the Government

Finance Officer's Association (GFOA) every year, beginning with the fiscal year 2000 financial report. The department also received the GFOA's Distinguished Budget Presentation Awards from fiscal year 2003 to fiscal year 2009, and for fiscal year 2011. The Association of Public Treasurers of the U.S. and Canada certified the city's Investment Policy as a model investment policy in fiscal year 2006-2007.

FINANCE

MISSION STATEMENT

The Chula Vista Finance Department is dedicated to supporting the long-term financial stability of the City and enhancing public and organizational trust through integrity of financial reporting and sound financial practices.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	1,594,109	1,862,018	1,826,101	2,013,785
Hourly Wages	3,490	51,650	71,724	28,072
Health Benefits	238,009	279,302	275,892	327,578
Retirement Benefits	478,981	548,132	522,352	557,611
Other Personnel Expense	97,843	118,684	120,989	103,450
Personnel Expenses Subtotal	**2,412,432**	**2,859,786**	**2,817,058**	**3,030,496**
Non-Personnel Expenses				
Supplies and Services	117,445	161,320	166,190	159,927
Utilities	2,647	2,596	2,841	3,041
Non-Personnel Expenses Subtotal	**120,092**	**163,916**	**169,031**	**162,968**
TOTAL EXPENDITURES	**$2,532,524**	**$3,023,702**	**$2,986,089**	**$3,193,464**
REVENUES				
Other Local Taxes	45,721	40,415	40,000	40,000
Fines, Forfeitures, Penalties	0	0	52,000	104,040
Use of Money & Property	106,866	106,097	106,714	108,364
Revenue from Other Agencies	0	0	18,541	0
Charges for Services	26,288	39,239	42,470	52,526
Other Revenue	989,138	741,440	541,877	589,814
Transfers In	373,494	401,220	375,000	375,000
TOTAL REVENUES	**$1,541,507**	**$1,328,411**	**$1,176,602**	**$1,269,744**
REVENUE RECOVERY %	**61%**	**44%**	**39%**	**40%**
AUTHORIZED FULL TIME POSITIONS	**25.00**	**26.00**	**27.00**	**26.00**

STRATEGIC GOALS

FISCAL RESPONSIBILITY

- **Update Master Fee Schedule**

> ***Status:*** *Phase I of Master Fee Schedule completed and approved by the City Council on June 8, 2010. Updated Master Fee Schedule now available on City internet for public access. Phase II, which included development related fees, was adopted on July 12, 2011. Phase III will include Public Safety and Community Services and is scheduled for Fall 2011.*

- **Long term financial plan to incorporate City objectives**

> ***Status:*** *Completed - all staff reports include both current and on-going fiscal impacts.*

GOOD GOVERNMENT

- **Develop a policy on fiscal responsibility**

> ***Status:*** *Develop and present overall fiscal responsibility policy by June 30, 2012.*

INFRASTRUCTURE, PUBLIC BUILDINGS AND OTHER ASSETS

- **Incorporate public asset funding for maintenance and replacement into the City's long term planning process.**

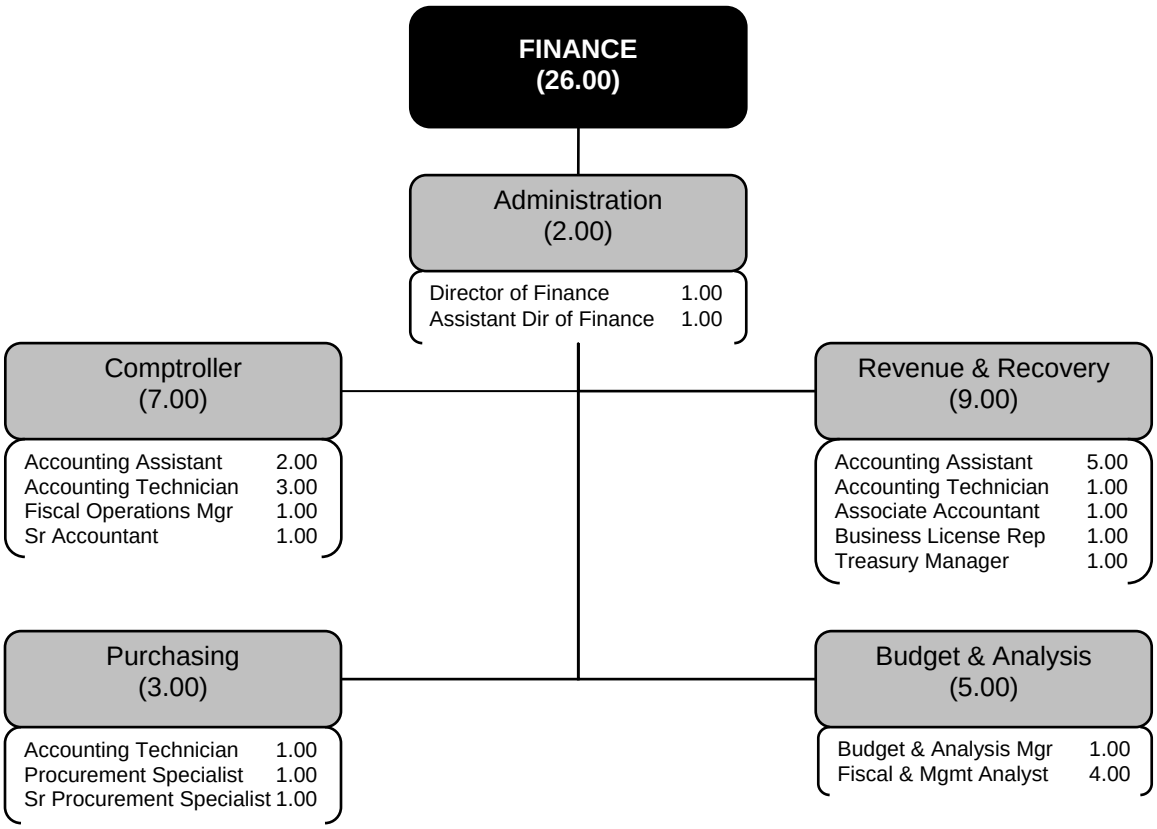
> ***Status:*** *Long-Term Financial Planning Process Phase II to begin in Fall 2011. It will include expenses related to maintenance and replacement of public assets.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
% of General Fund Reserve Level	6.70%	7.30%	7.30%	8.20%
Number of Purchase Orders Issued	2,985	2,883	2,663	2,663
Investment Portfolios Overall Average % Return (average of quarterly calculations)	3.06%	1.86%	1.58%	1.58%
Number of Accounts Payable Transactions Processed	32,186	29,278	26,865	26,865

FINANCE

ORGANIZATIONAL CHART



Total GF FTE	26.00
Total Non GF FTE	0.00
Total Dept FTE	26.00

NON-DEPARTMENTAL

The Non-Departmental budget reflects expenditures and budgeted expenditure savings that are not directly related to any single department. The expenditure budget includes such items as insurance, interest expense, salary savings due to attrition, transfers out to liability reserves, and transfers out to various Debt Service Funds for the General Fund's debt service obligations. The Non-Departmental budget also includes all General Fund discretionary revenues including property tax, sales tax, vehicle license fees, transient occupancy tax, franchise fees, and utility users tax. Non-Departmental revenues also reflect transfers in from various other funds.

NON-DEPARTMENTAL

MISSION STATEMENT

The Non-Departmental budget reflects expenditures and expenditure savings that are not directly related to any single department. The budget includes such items as insurance, interest expense, transfers out to the Public Liability fund, and transfers out to various Debt Service Funds for the General Fund's debt service obligations. This budget also includes all General Fund discretionary revenues.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	0	0	778	0
Health Benefits	295,949	316,425	171,162	18,336
Retirement Benefits	3	(7)	(17,579)	0
Professional Enrichment	0	0	103,286	112,420
Other Personnel Expense	18,781	200,100	2,496	(54,643)
Personnel Expenses Subtotal	**314,733**	**516,518**	**260,143**	**76,113**
Non-Personnel Expenses				
Supplies and Services	552,048	168,507	394,090	1,925,737
Other Expenses	1,846,806	311,291	112,395	162,300
Capital	0	0	0	200,000
Utilities	8,368	0	0	0
Transfers Out	7,273,232	8,354,279	8,524,687	9,376,742
CIP Project Expenditures	104,941	454,786	1,275,000	70,000
Non-Personnel Expenses Subtotal	**9,785,395**	**9,288,863**	**10,306,172**	**11,734,779**
TOTAL EXPENDITURES	**$10,100,128**	**$9,805,381**	**$10,566,315**	**$11,810,892**
REVENUES				
Property Taxes	29,258,925	25,734,370	24,073,147	25,230,494
Other Local Taxes	47,143,017	45,265,719	42,273,266	41,234,006
Use of Money & Property	3,717,303	2,084,496	5,974,946	1,027,000
Revenue from Other Agencies	20,858,011	18,581,248	17,839,823	18,164,947
Charges for Services	180,211	140,955	17,824	0
Other Revenue	1,523,975	1,560,656	1,146,665	3,780,173
Transfers In	3,100,375	2,951,136	9,641,464	4,359,164
TOTAL REVENUES	**$105,781,817**	**$96,318,580**	**$100,967,135**	**$93,795,784**
REVENUE RECOVERY %	**N/A**	**N/A**	**N/A**	**N/A**
AUTHORIZED FULL TIME POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

ANIMAL CARE FACILITY

The Chula Vista Animal Care Facility (CVACF) has provided animal control services since 1923. The Animal Care Facility is composed of five divisions: Customer Service, Field Operations and Dispatch, Shelter Operations, Adoption/Volunteer Services and Veterinary/Medical Services. Over 8,000 homeless animals come to the facility each calendar year.

Over the years, CVACF services have expanded to include community outreach and education programs, and comprehensive medical care, including in-house spay and neuter services for adopted animals.

The Chula Vista Animal Care Facility provides sheltering services for the cities of Lemon Grove, National City, and Imperial Beach. The facility also provides animal control services for the cities of Lemon Grove and Imperial Beach.

ANIMAL CARE FACILITY

MISSION STATEMENT

The mission of the Chula Vista Animal Care Facility is to ensure the health and safety of animals and citizens in Chula Vista, Imperial Beach, National City and Lemon Grove.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	0	851,267	882,591	840,379
Hourly Wages	0	93,674	183,846	189,988
Overtime	0	38,869	38,802	39,125
Health Benefits	0	190,318	207,235	206,130
Retirement Benefits	0	247,740	286,274	259,308
Other Personnel Expense	0	73,862	85,116	75,041
Personnel Expenses Subtotal	**0**	**1,495,730**	**1,683,864**	**1,609,971**
Non-Personnel Expenses				
Supplies and Services	0	536,877	511,013	477,545
Other Expenses	0	2,438	2,500	2,500
Utilities	0	46,580	51,834	47,305
Non-Personnel Expenses Subtotal	**0**	**585,895**	**565,347**	**527,350**
TOTAL EXPENDITURES	**$0**	**$2,081,625**	**$2,249,211**	**$2,137,321**
REVENUES				
Licenses and Permits	0	132,426	122,430	132,600
Use of Money & Property	0	40	83	0
Charges for Services	0	172,226	179,679	186,600
Other Revenue	0	707,754	677,315	700,785
TOTAL REVENUES	**$0**	**$1,012,446**	**$979,507**	**$1,019,985**
REVENUE RECOVERY %	**N/A**	**49%**	**44%**	**48%**
AUTHORIZED FULL TIME POSITIONS	**0.00**	**22.25**	**19.25**	**17.75**

In fiscal year 2008-09 the Animal Care Facility was included as part of the Public Works Department.

ANIMAL CARE FACILITY

STRATEGIC GOALS

COMMUNITY

- **Improve the cat save rate**

  Increase cat spaying/neutering, improve healthcare for cats and expand the number of catteries.

> ***Status:*** *City is partnering with SNAP to increase spaying/neutering, has added medical staff and the design for the cattery expansion is 90% complete.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
% Cat save rate	40.20%	41.40%	45.00%	45.00%
% Dog save rate	82.10%	82.60%	83.00%	83.00%
Total animal intake	7,564	7,602	7,600	7,854

ANIMAL CARE FACILITY

ORGANIZATIONAL CHART

ANIMAL CARE FACILITY (17.75)

Operations

Animal Adopt Counselor	1.50
Animal Care Assistant	5.00
Animal Care Facility Mgr	1.00
Animal Control Officer	4.00
Office Specialist	1.50
Registered Vet Tech	2.00
Sr Animal Care Assistant	1.00
Sr Office Specialist	0.75
Veterinary Assistant	1.00

Total GF FTE	17.75
Total Non GF FTE	0.00
Total Dept FTE	17.75

DEVELOPMENT SERVICES DEPARTMENT

With the adoption of the fiscal year 2011-12 budget, the City Council approved the budget for the General Fund divisions found under the Development Services Department. The Development Services Department's General Fund Divisions include Code Enforcement, Advance Planning and an Administration division.

Code Enforcement

The primary function of Code Enforcement is to educate the public in code issues and to work with citizens to achieve code compliance. Code Enforcement responds to complaints from the community and proactively enforces regulations regarding inoperable vehicles on private property, graffiti on businesses, and garage sale permits. Staff also works one Saturday a month ensuring that residents holding garage sales have the proper Garage Sale Licenses. The following are issues routinely investigated by Code Enforcement:

- Home Occupations
- Auto Repair
- Garage Conversions
- Trash, junk and debris
- Excessive or unpermitted signage
- Construction without a permit
- Abandoned vehicles
- Abandoned foreclosed homes
- Illegal signage

Violations can be reported by calling the Code Enforcement Hotline at (619) 691-5280 or online at www.chulavista.gov in the Code Enforcement section under Planning and Building.

Advance Planning

The primary purpose of Advance Planning is to manage the City's vision for growth and development. The Advance Planning section consists of three major areas of emphasis: Long-range planning and special projects (such as the Otay Valley Regional Park), Growth Management, and Sustainability. Advance Planning is primarily responsible for the following:

- Maintaining and implementing the City's General Plan.
- Regional planning programs and coordination (such as SANDAG).
- Administering the City's Growth Management Program.
- Administering environmental programs including the MSCP, historic preservation, and mitigation monitoring.
- Maintaining the citywide land use database and maps.
- Providing technical services including land use and demographic information and forecasts.
- Reviewing proposed development projects for compliance with the City's General Plan, Zoning regulations and development standards.
- Administering the City's Zoning Ordinance and Design Review Process.
- Processing tentative subdivision maps.
- Conducting public hearings on issues of community concern.
- Coordinating with elected representatives, citizen groups, individuals and other City departments and agencies on issues of local and regional significance.
- Updating and implementing the City's General Plan.

DEVELOPMENT SERVICES

MISSION STATEMENT

The mission of the Development Services Department is to guide the physical development of the City through the implementation of the General Plan and building Codes. We are committed to enhancing the quality of life in our community by planning for sound infrastructure and public services, protection of the environment, and promotion of high quality social and economic growth.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	1,442,243	2,132,876	1,890,967	1,600,863
Hourly Wages	94,556	254,129	245,894	170,925
Overtime	0	0	500	2,400
Health Benefits	202,954	308,539	254,722	262,303
Retirement Benefits	445,399	685,673	596,742	466,743
Other Personnel Expense	63,403	87,568	87,534	75,531
Personnel Expenses Subtotal	**2,248,555**	**3,468,785**	**3,076,359**	**2,578,765**
Non-Personnel Expenses				
Supplies and Services	56,353	280,822	283,206	135,661
Other Expenses	100,216	48,725	130,370	10,730
Capital	0	30,514	0	0
Utilities	11,770	21,001	10,238	12,528
Non-Personnel Expenses Subtotal	**168,339**	**381,062**	**423,814**	**158,919**
TOTAL EXPENDITURES	**$2,416,894**	**$3,849,847**	**$3,500,173**	**$2,737,684**
REVENUES				
Licenses and Permits	225,436	274,383	273,000	162,500
Fines, Forfeitures, Penalties	1,195,071	1,286,839	825,000	932,171
Revenue from Other Agencies	28,110	0	0	0
Charges for Services	598,735	560,925	543,100	609,500
Other Revenue	314,250	540,442	447,462	232,231
Transfers In	0	303,565	303,565	439,389
TOTAL REVENUES	**$2,361,602**	**$2,966,154**	**$2,392,127**	**$2,375,791**
REVENUE RECOVERY %	**98%**	**77%**	**68%**	**87%**
AUTHORIZED FULL TIME POSITIONS	**20.00**	**28.00**	**27.00**	**21.50**

The decrease in the budget in fiscal year 2008-09 largely reflects the establishment of the development services fund.

STRATEGIC GOALS

COMMUNITY

- **Redevelopment and revitalization of Western Chula Vista.**

> ***Status:*** *The Redevelopment Agency has implemented a targeted neighborhood revitalization program by providing interest free forgivable loans to residents located in Southwest Chula Vista, continues to fund and implement the Business Improvement Grant (BIG) program for façade renovation of existing commercial buildings to promote new and existing business activity. In addition, the Agency has provided funding for the Third Avenue Streetscape Master Plan implementation and matching funds for the Palomar Gateway Specific Plan.*

ECONOMIC VITALITY

- **Coastal Commission approval of Bayfront Master Plan and approval of implementing agreements.**

> ***Status:*** *The Chula Vista Bayfront Master Plan Environmental Impact Report, Port Master Plan Amendment and the City's Local Coastal Plan all received critical approvals in May 2010. State-level hearings seeking approvals for key elements of the Master Plan will begin in the winter of 2010 and continue through 2011.*

SUSTAINABLE DEVELOPMENT

- **Complete entitlements for University Villages and plan for University/Regional Technology Park.**

> ***Status:*** *The University project continues to move forward with analysis underway on regional higher education needs and potential financing options.*

DEVELOPMENT SERVICES

ORGANIZATIONAL CHART

DEVELOPMENT SERVICES (71.50)

Administration (5.00)

Assistant City Manager	1.00
Admin Technician	1.00
Dev Svcs Counter Mgr	1.00
Sr Admin Secretary	1.00
Sr Secretary	1.00

Development Planning (14.00)

Associate Planner	5.00
Dev Planning Manager	1.00
Dev Services Tech II	1.00
Principal Planner	2.00
Secretary	1.00
Sr Planner	4.00

Building Services (13.00)

Building Inspector II	4.00
Building Inspector III	1.00
Bldg Off/Code Enf Mgr	1.00
Dev Services Tech III	2.00
Plans Examiner	3.00
Sr Building Inspector	1.00
Sr Office Specialist	1.00

Advance Planning (7.50)

Advanced Planning Mgr	1.00
Associate Planner	1.50
Planning Technician	2.00
Principal Planner	2.00
Sr Planning Tech	1.00

Code Enforcement (9.00)

Code Enforce Officer II	6.00
Sr Code Enforce Officer	2.00
Sr Office Specialist	1.00

Engineering Services (12.00)

Subdivisions

Associate Engineer	3.00
Landscape Architect	1.00
Landscape Planner II	3.00
Principal Civil Engineer	1.00
Trans Engineer w/Cert	1.00

Permits

Dev Services Tech II	1.00
Engineering Tech II	1.00
Sr Engineering Tech	1.00

REDEVELOPMENT AGENCY (4.00)

Asst Dir of Redev & Hsg	1.00
Sr Admin Secretary	1.00
Sr Project Coordinator	2.00

Debt Service Funds

CHULA VISTA HOUSING AUTHORITY (7.00)

Accountant	1.00
Principal Proj Coord	1.00
Project Coordinator II	2.00
Redev & Housing Mgr	1.00
Sr Fiscal Office Spec	1.00
Sr Project Coord	1.00

Total GF FTE	21.50
Total Non GF FTE	50.00
Total Dept FTE	71.50

CITY OF
CHULA VISTA

POLICE DEPARTMENT

The Chula Vista Police Department's (CVPD) primary focus is community policing. Community policing focuses on crime and social disorder through the delivery of police services that includes aspects of traditional law enforcement, as well as prevention, problem solving, community engagement, and partnerships. The community policing philosophy balances reactive responses to calls for service with proactive problem solving centered on the root causes of crime and disorder. In addition to community policing, the Police Department focuses on traffic safety, criminal investigations, juvenile services, regional task forces, community relations, and many other services to support these operations.

In 2010, the Department made a shift in how community policing is deployed by adopting a geographic based policing model. In order to better address community concerns and provide more effective crime and disorder reduction strategies, the department has divided the City into two geographic districts; North District which encompasses all of Chula Vista north of Telegraph Canyon Rd/L Street, and South District, which is everything south of the same streets. Two Lieutenants have been assigned to these districts in order to facilitate better communications between the citizens and the Police Department.

The Chula Vista Police Department is led by a Command Staff, consisting of the Police Chief, two Police Captains and one Acting Police Captain (filling in for a vacant Administrative Services Manager). The department is authorized 229 sworn officers and 88 civilian employees, which includes 13 frozen sworn positions and 4 frozen civilian positions. The department currently consists of three divisions: Patrol Operations, Investigations and Administrative Services.

Patrol Operations – Patrol Operations includes Community Patrol, Police Service Dogs, Traffic Operations, Street Team/Gang Suppression, School Resource Officer Program, Research & Analysis, Neighborhood Prosecution and Community Relations. Community Patrol represents the largest section in Patrol Operations; Community Patrol is responsible for providing quality law enforcement to the residents and visitors to the City of Chula Vista 24 hours a day, 7 days a week. Due to continued budget cuts, 10 sworn positions (of 18 authorized last fiscal year) were eliminated from the School Resource Officer (SRO) Program. The SRO Unit, the Sweetwater Union High School District and the Chula Vista Elementary School District continue to work together to assure the safety of the students and staff in Chula Vista's schools. In 2010, the Patrol Division of the Chula Vista Police Department responded to 67,195 citizen-initiated calls for service, made 51,184 officer-initiated contacts, and effected 4,836 arrests.

Investigations - The Investigations Division consists of numerous units whose officers, detectives and civilians work predominantly plain-clothes assignments. This Division includes Crimes of Violence, Special Investigations (and associated task forces), Family Protection, Property Crimes, Narcotics Enforcement Team, Professional Standards (which is tasked with recruiting, background investigations, policy review and updates, force options training and compliance/review, administrative investigations, and volunteer services) and Police Technology.

Administrative Services – With the vacancy of the Administrative Services Manager, an Acting Captain is filling this position during fiscal year 2011/12. This Division includes Forensic Services (which processes crime scenes and develops latent fingerprints), Evidence Control (which receives and stores evidence, found property and safe keeping items), Police Support Services (who oversees front lobby operations, processes crime-related documents, transcribes police narratives and administers the City's alarm program), City Jail (operating a Type II facility including oversight of federal contracts for inmate housing), Police Dispatch (which is normally under Patrol Operations

but is under the supervision of the Administrative Services Captain for workload considerations) and Professional Training.

The Police Department operates out of a 150,000 square foot facility that has enhanced and upgraded police operations and better serves the needs of the community. A regional law enforcement memorial is located at the Police Facility, providing a place to honor peace officers in San Diego County who lost their lives in the line of duty. The department operates a successful Type II jail facility, giving the department the ability to take its law enforcement capabilities and service to a new level for the community and region.

The Department has prided itself in being a fiscally responsible organization. In order to minimize impacts to the General Fund, the department constantly seeks funding opportunities to enhance resources. In fiscal year 2011, the department was awarded over $6 million in grants. Since 1995, the Police Department has secured over $60 million in grants, which has allowed the department to expand to meet the growing demands of the community, while also remaining fiscally responsible.

POLICE

MISSION STATEMENT

The mission of the Chula Vista Police Department is to enhance the quality of life in the City of Chula Vista by:

• Providing a proactive and professional level of police service ensuring safety through commitment, integrity and trust
• Managing resources effectively
• Treating all persons with fairness, respect and dignity
• Maintaining a partnership with the community to meet contemporary and future challenges

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	24,689,312	23,176,316	23,127,602	22,568,307
Hourly Wages	235,815	293,361	388,045	152,472
Overtime	2,326,778	2,331,126	2,301,923	2,393,342
Health Benefits	3,082,037	3,178,003	3,259,819	3,509,145
Retirement Benefits	9,265,567	8,757,770	8,403,575	7,924,206
Other Personnel Expense	2,407,907	2,583,266	2,490,865	2,069,769
Personnel Expenses Subtotal	**42,007,416**	**40,319,842**	**39,971,829**	**38,617,241**
Non-Personnel Expenses				
Supplies and Services	2,869,442	2,871,301	2,570,587	2,444,690
Other Expenses	79,432	94,866	95,942	129,000
Utilities	447,442	414,452	421,223	430,694
Non-Personnel Expenses Subtotal	**3,396,316**	**3,380,619**	**3,087,752**	**3,004,384**
TOTAL EXPENDITURES	**$45,403,732**	**$43,700,461**	**$43,059,581**	**$41,621,625**
REVENUES				
Licenses and Permits	267,530	245,854	252,735	250,040
Fines, Forfeitures, Penalties	1,004,192	829,543	654,509	1,023,624
Use of Money & Property	8,097	16,602	12,523	8,000
Revenue from Other Agencies	1,996,595	2,120,292	1,602,919	1,389,490
Charges for Services	3,182,676	3,361,255	3,361,945	3,838,406
Other Revenue	281,784	185,865	67,631	42,561
Transfers In	659,445	659,445	659,445	659,445
TOTAL REVENUES	**$7,400,319**	**$7,418,856**	**$6,611,707**	**$7,211,566**
REVENUE RECOVERY %	**16%**	**17%**	**15%**	**17%**
AUTHORIZED FULL TIME POSITIONS	**337.50**	**322.00**	**321.50**	**306.50**

STRATEGIC GOALS

COMMUNITY

- **Explore joint Police/Library facility**
  Examine feasibility of co-locating a Police sub-station/storefront with a library facility in the eastern portion of City.

  > ***Status:*** *A Police Department storefront at Otay Ranch Town Center is scheduled to open in July 2011.*

- **Outreach on neighborhood based policing and citizen responsibility and partnering**
  Expand community oriented policing and strengthen partnerships in the community.

  > ***Status:*** *The Neighborhood Prosecution Unit continues to address crime and disorder issues in apartment complexes. North and South District Commanders, along with Community Relations Officers and Police Community Relations Specialist deal extensively with community. Chief's Citizens Advisory Committee expanded to 10 members.*

ECONOMIC VITALITY

- **Continue emphasis on small business outreach and support**
  Maintain and enhance outreach to Chula Vista's small business community and continue to work on key issues such as Responsible Retailer Program, Tobacco Sales, and Motel Permits.

  > ***Status:*** *Implementation of Geographic Policing has provided points of contact for small businesses with issues.*

PUBLIC SAFETY

- **Establish most appropriate measurements of public safety standards for the City**
  Examine appropriate response thresholds for Growth Management Oversight Commission, as well as develop performance metrics to measure success of Geographic Policing.

  > ***Status:*** *Findings from the Priority 2 Threshold study will be reported to the Growth Management Oversight Commission (GMOC) in July 2011. Changes to the Performance Metrics and Threshold standard will be made after review from the GMOC.*

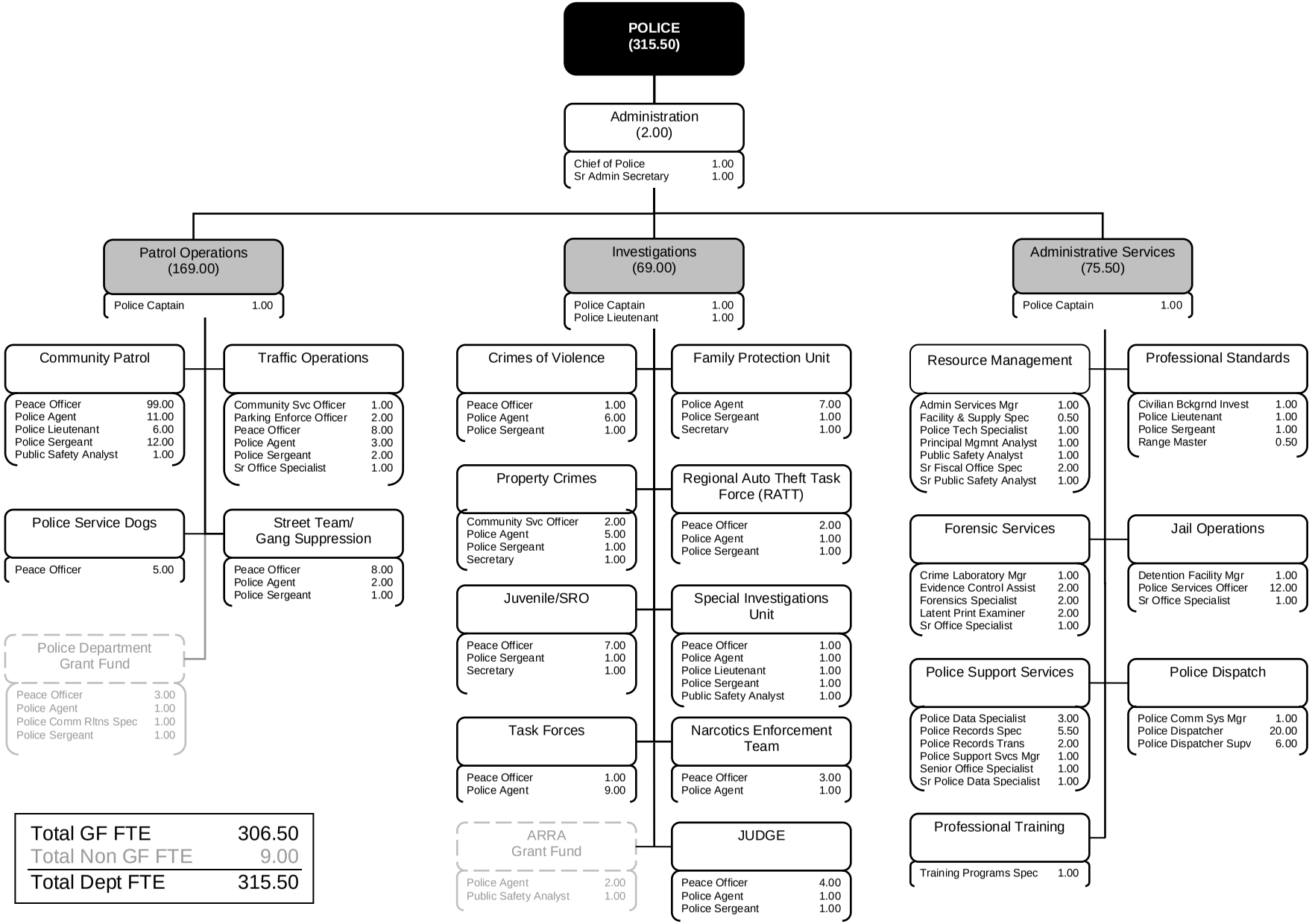
STRATEGIC GOALS

- **Successful implementation of Geographic Policing**
  Implement new Policing Model throughout the Police Department.

> ***Status:*** *In progress. Initial geographic division for Patrol completed in January 2010. New patrol schedule was implemented in July 2010. Opportunities for expansion still being explored.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
Percent of Priority 2 Calls met GMOC Threshold	53.50%	49.70%	49.74%	50.00%
Percent of Priority 1 Calls met GMOC Threshold	84.60%	84.90%	85.70%	86.00%


POLICE
(315.50)
Administration
(2.00)
Chief of Police 1.00
Sr Admin Secretary 1.00
Patrol Operations
(169.00)
Police Captain 1.00
Investigations
(69.00)
Police Captain 1.00
Police Lieutenant 1.00
Administrative Services
(75.50)
Police Captain 1.00
Community Patrol
Peace Officer 99.00
Police Agent 11.00
Police Lieutenant 6.00
Police Sergeant 12.00
Public Safety Analyst 1.00
Traffic Operations
Community Svc Officer 1.00
Parking Enforce Officer 2.00
Peace Officer 8.00
Police Agent 3.00
Police Sergeant 2.00
Sr Office Specialist 1.00
Police Service Dogs
Peace Officer 5.00
Street Team/
Gang Suppression
Peace Officer 8.00
Police Agent 2.00
Police Sergeant 1.00
Police Department
Grant Fund
Peace Officer 3.00
Police Agent 1.00
Police Comm Rltns Spec 1.00
Police Sergeant 1.00
Crimes of Violence
Peace Officer 1.00
Police Agent 6.00
Police Sergeant 1.00
Family Protection Unit
Police Agent 7.00
Police Sergeant 1.00
Secretary 1.00
Property Crimes
Community Svc Officer 2.00
Police Agent 5.00
Police Sergeant 1.00
Secretary 1.00
Regional Auto Theft Task
Force (RATT)
Peace Officer 2.00
Police Agent 1.00
Police Sergeant 1.00
Juvenile/SRO
Peace Officer 7.00
Police Sergeant 1.00
Secretary 1.00
Special Investigations
Unit
Peace Officer 1.00
Police Agent 1.00
Police Lieutenant 1.00
Police Sergeant 1.00
Public Safety Analyst 1.00
Task Forces
Peace Officer 1.00
Police Agent 9.00
Narcotics Enforcement
Team
Peace Officer 3.00
Police Agent 1.00
ARRA
Grant Fund
Police Agent 2.00
Public Safety Analyst 1.00
JUDGE
Peace Officer 4.00
Police Agent 1.00
Police Sergeant 1.00
Resource Management
Admin Services Mgr 1.00
Facility & Supply Spec 0.50
Police Tech Specialist 1.00
Principal Mgmnt Analyst 1.00
Public Safety Analyst 1.00
Sr Fiscal Office Spec 2.00
Sr Public Safety Analyst 1.00
Professional Standards
Civilian Bckgrnd Invest 1.00
Police Lieutenant 1.00
Police Sergeant 1.00
Range Master 0.50
Forensic Services
Crime Laboratory Mgr 1.00
Evidence Control Assist 2.00
Forensics Specialist 2.00
Latent Print Examiner 2.00
Sr Office Specialist 1.00
Jail Operations
Detention Facility Mgr 1.00
Police Services Officer 12.00
Sr Office Specialist 1.00
Police Support Services
Police Data Specialist 3.00
Police Records Spec 5.50
Police Records Trans 2.00
Police Support Svcs Mgr 1.00
Senior Office Specialist 1.00
Sr Police Data Specialist 1.00
Police Dispatch
Police Comm Sys Mgr 1.00
Police Dispatcher 20.00
Police Dispatcher Supv 6.00
Professional Training
Training Programs Spec 1.00
Total GF FTE 306.50
Total Non GF FTE 9.00
Total Dept FTE 315.50

CITY OF
CHULA VISTA

FIRE DEPARTMENT

The Fire Department responds with highly trained and equipped personnel to emergency scenes, maintaining a city-wide response time of less than seven minutes, 90% of the time. Response time is measured from the time of the 911 call to the arrival of a fire unit on scene. This response time includes: dispatch, turn out, and unit travel time and is based upon the National Fire Protection Association's (NFPA) 1710 deployment standard. During non-emergency periods the focus is on training and fire prevention through public education and inspections.

Every ten years, the Insurance Service Organization (ISO) rates cities based upon communications capabilities, water supply, and fire department operations. This rating helps to determine a city's residential and commercial insurance rates. In 2011, Chula Vista maintained a class three ISO rating.

In the Operations Division, the department is continuing efforts to develop a first responder advanced life support program (paramedics). The division will continue to work with other departments on joint operational guidelines during automatic and mutual aid responses.

The Training Division will continue to cooperate with other agencies to provide assessment and training to our members. Additionally, the division provides external classes focusing on fire and rescue operations.

Logistics and Planning Division is working on future fire station and training facilities development. The Fire Facility Master Planning document has been completed and will be coming before the City Council in the fall of 2011 for adoption. The division has begun the process of fire service accreditation through the Center for Public Safety Excellence. This process is a three year peer review that measures the department against industry best practices and national standards. A

cost recovery program designed to recover costs of responding to hazardous materials spills at auto accident scenes will be implemented this fiscal year.

The Prevention Division will continue to provide community risk reduction services through the use of long range planning, code compliance, exterior hazard abatement, public information outreach programs, and fire investigations.

Chula Vista Fire Station Locations

Station #1: 447 F Street

Station #2 : 80 East J Street

Station #3: 1410 Brandywine Avenue

Station #4: 850 Paseo Ranchero

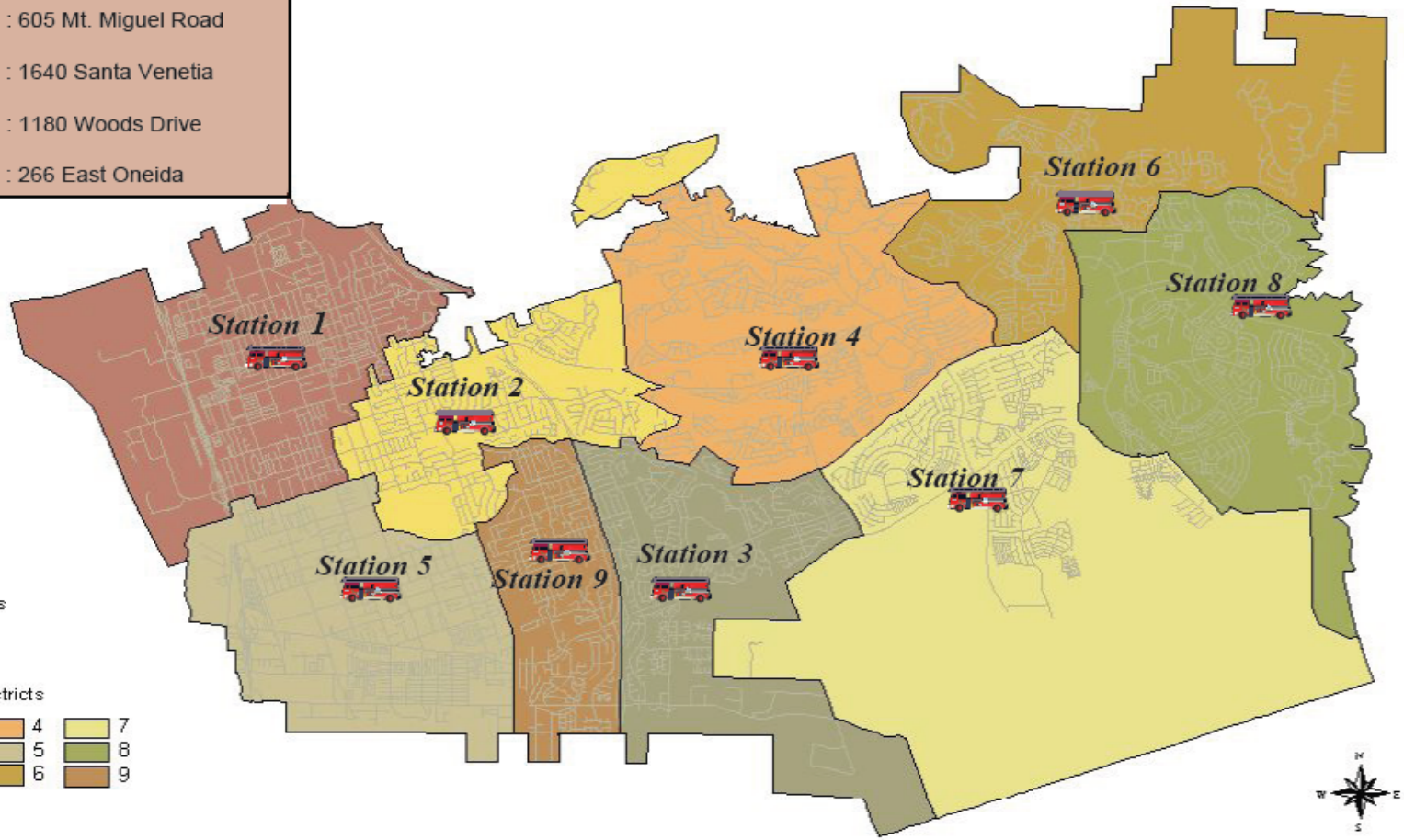
Station #5 : 391 Oxford Street

Station #6 : 605 Mt. Miguel Road

Station #7 : 1640 Santa Venetia

Station #8 : 1180 Woods Drive

Station #9 : 266 East Oneida



FIRE

MISSION STATEMENT

Our mission is to integrate quality individuals with training, equipment, and technology in a responsive, effective team environment; enabling us to provide superior services to our community.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	10,696,182	10,486,358	10,474,643	10,508,918
Hourly Wages	5,628	12,099	12,939	9,208
Overtime	3,769,517	3,241,849	3,191,717	3,012,136
Health Benefits	1,245,645	1,374,964	1,492,859	1,647,144
Retirement Benefits	4,323,582	4,206,097	3,628,644	3,630,827
Other Personnel Expense	1,004,553	809,249	934,461	1,022,370
Personnel Expenses Subtotal	**21,045,107**	**20,130,616**	**19,735,263**	**19,830,603**
Non-Personnel Expenses				
Supplies and Services	1,730,414	1,793,628	1,845,296	1,602,212
Other Expenses	172,215	12,970	0	0
Utilities	186,548	155,806	172,550	201,234
Transfers Out	0	0	52,226	52,226
Non-Personnel Expenses Subtotal	**2,089,177**	**1,962,404**	**2,070,072**	**1,855,672**
TOTAL EXPENDITURES	**$23,134,284**	**$22,093,020**	**$21,805,335**	**$21,686,275**
REVENUES				
Licenses and Permits	218,845	230,535	281,001	212,540
Revenue from Other Agencies	272,426	59,400	(5,847)	0
Charges for Services	592,622	633,700	593,307	609,502
Other Revenue	880,019	562,052	302,778	133,956
TOTAL REVENUES	**$1,963,912**	**$1,485,687**	**$1,171,239**	**$955,998**
REVENUE RECOVERY %	**8%**	**7%**	**5%**	**4%**
AUTHORIZED FULL TIME POSITIONS	**135.00**	**136.00**	**135.00**	**134.00**

STRATEGIC GOALS

PUBLIC SAFETY

- **Evaluate and potentially provide a higher level of emergency medical service.**
  - *Provide study for possible Advanced Life Support (ALS) Plan*
  - *Brief Council Public Safety Sub-Committee*
  - *Negotiate with Local 2180 on ALS implications*
  - *Negotiate with AMR Ambulance on new contract*
  - *Adoption of ALS program by Council*

  Status: *ALS study completed and Council subcommittee briefed. Negotiations and program adoption are ongoing.*

- **Establish most appropriate measurements of public safety standards for the City. Improve department's efficiency and effectiveness by adopting NFPA 1710 standards.**
  - *Evaluate new Fire Facility Master Plan and implications to NFPA 1710*
  - *Meet with GMOC to recommend adoption of NFPA 1710 in fall 2010*
  - *Provide public outreach starting in Summer 2011.*
  - *Provide Public Safety Sub-committee briefing on master plan and NFPA 1710 standards in Fall 2011*
  - *Provide Council with workshop on the master plan and NFPA 1710 standards in Fall 2011*
  - *Council adoption of NFPA 1710 in Winter 2012*

  Status: *Master Plan has been completed. Public outreach begins in August 2011. Public Safety Subcommittee meeting scheduled.*

- **Develop a department wellness program to reduce overtime and the time lost while improving safety and quality of life.**

  Develop and implement new IAFC/IAFF wellness initiative.

  Status: *Scheduled for completion by July 2012.*

STRATEGIC GOALS

- **Develop an effective and responsive emergency operations center (EOC).**
  - *Identify new EOC team for three operational periods*
  - *Participate in this year's State exercise*
  - *Exercise, complete training sessions specific to each position/section and host additional Web EOC training*
  - *Position specific training to occur Winter 2011*
  - *Communication training for elected and appointed officials*

> ***Status:*** *The EOC team roster continues to be updated. A "Smart Board" was purchased, installed in the EOC, and training begun. Video conferencing with other regional EOC's is drilled weekly using 3C's equipment. The City's EOC back-up radio trailer was inspected and training given. Chula Vista hosted County OES for an evacuation workshop given to all south county public safety agencies. Members of the EOC took the Integrated Emergency Management Course in May of 2011.*

SUSTAINABLE DEVELOPMENT

- **Develop Fire Master Plans that result in balanced and sustainable public services.**
  Complete Fire Master Plan detailing optimal fire station placement and optimal staffing deployment to achieve NFPA 1710 standards for response times and fire fighter safety.

> ***Status:*** *Master Plan has been completed. Public outreach begins in August 2011. Public Safety Subcommittee meeting scheduled.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
Full First Alarm Time (minutes)	11.50	10.35	8.36	8.30
% of structure fires that are responded to within 10 minutes with a full first alarm assignment	50.00%	59.00%	53.00%	60.00%
% of property saved	85.00%	88.00%	88.00%	90.00%

FIRE

ORGANIZATIONAL CHART

FIRE (134.00)

Administration (9.00)

Fire Chief	1.00
Administrative Secretary	1.00
Deputy Fire Chief	2.00
Fire Captain	2.00
Fire Division Chief	1.00
Fire Engineer	1.00
Secretary	1.00

Operations (116.00)

Facility & Supply Spec	1.00
Fire Batt Chief	6.00
Fire Captain	33.0
Fire Engineer	33.0
Firefighter	42.0
Public Safety Analyst	1.00

Prevention Operations (9.00)

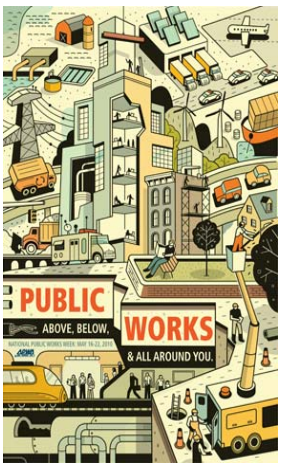
Deputy Fire Chief	1.00
Fire Inspector II	5.00
Fire Prevention Engineer	1.00
Office Specialist	1.00
Sr Fire Inspector	1.00

Emergency Management

Total GF FTE	134.00
Total Non GF FTE	0.00
Total Dept FTE	134.00

CITY OF
CHULA VISTA

PUBLIC WORKS DEPARTMENT



In January 2009, the Public Works, General Services and Engineering Departments merged to create the Public Works Department. The Public Works Department provides and manages the City's infrastructure, parks, and open space through high quality operations, maintenance, rehabilitation, and construction in order to optimize mobility, public and environmental health, and safety. The Public Works Department consists of the following divisions: Engineering, Operations and Internal Services.

Engineering Division: Located in the Public Services Building, across from Council Chambers at 276 Fourth Avenue, consists of the following programs:

Fiscal Services - Provides financial support services to City staff, the development community, and the public so they can successfully complete their business.

Advanced Planning - Manages asset inventories, master plans and special studies to identify current and future deficiencies in the City's sewer, pavement, storm drain, wastewater disposal, and street systems to ensure that the City's infrastructure will adequately serve the community now and in the future.

Project Delivery - Design/Survey - Manages the delivery of Capital Improvement Projects (CIPs) through the entire life cycle to meet or exceed quality, scope, schedule and cost commitments to ensure that the city's infrastructure will adequately serve the community now and in the future.

Real Property - Provides full real estate support for all City Departments so they can successfully complete their mission.

Conservation and Environmental Services - Works to ensure clean air, water, and land in the Chula Vista community. Specifically, the Conservation Section develops strategies promoting renewable and efficient energy use, water conservation, and climate mitigation/adaptation, while the Environmental Services Section pursues waste management strategies which emphasize waste reduction, reuse, recycling, and environmentally sound disposal. Both Sections accomplish their goals through close collaboration with other municipal departments, the Resource Conservation Commission, and numerous community stakeholders. In addition, the Sections advocate at the regional, state, and federal level for policies that help support the City of Chula Vista's commitment to be a local government leader in sustainability.

Operations Division: Located at the John Lippitt Public Works Center at 1800 Maxwell Road, just north of Auto Park Drive and east of I-805, consists of the following lines of business:

Infrastructure Maintenance - Provides maintenance services to the public so they can receive the benefits of safe, clean and dependable public streets, sidewalks, City trees, traffic signals, street lights, wastewater and storm water systems.

Parks & Open Space - Provides inspection, maintenance and management services to the public so they can enjoy clean and safe open space and recreational environments.

Inspection Services - Provides inspection, enforcement, education, contract and permit administration services to the developers and City departments so they can comply with City construction standards and storm water regulations, so the public receives the benefits of cleaner water and durable and safe public infrastructure.

Transit - Provides safe, convenient, cost effective and dependable public transportation in the City of Chula Vista.

Building Maintenance - Provides maintenance and communication services to the public so they can receive the benefits of safe, clean and dependable city buildings, libraries and recreational facilities.

Internal Services Division: Also located at the John Lippitt Public Works Center, consists of the following lines of business:

Fleet Management - Provides vehicles and equipment to City departments so they will have properly functioning vehicles that are up to date and specific to their missions.

Environmental Services - Provides comprehensive solid waste management services to citizens, businesses, City departments, and outside agencies so they can enjoy a cleaner, healthier environment through dependable and economical solid waste services.

Administration - Provides personnel and clerical support services to the Department so that the public can benefit from Department-managed amenities and services.

Custodial Services - Provides maintenance services to the public so they can receive the benefits of safe, clean and dependable city buildings, libraries and recreational facilities.

Strategic Planning & Performance Management - Provides managerial support to accommodate continued growth without diminishing services for existing development.

This is all accomplished through the department's commitment to provide a safe and sustainable environment for the city's residents and to keep the city beautiful. We provide the means for residents to live in the City, and get safely to work, schools, shops, businesses, offices, and other communities.

PUBLIC WORKS OPERATIONS

MISSION STATEMENT

The mission of the Public Works Department is to provide and manage the City's infrastructure, parks and open space through high quality operations, maintenance and construction in order to optimize mobility, public and environmental health and safety.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	9,800,923	11,552,207	10,765,233	10,394,236
Hourly Wages	280,565	221,097	212,504	224,164
Overtime	219,897	180,638	159,808	203,075
Health Benefits	1,738,530	1,984,762	1,939,309	1,918,001
Retirement Benefits	2,906,547	3,484,679	3,278,594	3,004,516
Other Personnel Expense	699,452	852,666	852,257	743,619
Personnel Expenses Subtotal	**15,645,914**	**18,276,049**	**17,207,705**	**16,487,611**
Non-Personnel Expenses				
Supplies and Services	3,392,449	3,053,448	3,459,582	3,348,071
Other Expenses	119,899	111,395	177,792	135,470
Capital	(247)	0	0	70,000
Utilities	3,166,998	3,183,694	3,081,554	3,401,170
Non-Personnel Expenses Subtotal	**6,679,099**	**6,348,537**	**6,718,928**	**6,954,711**
TOTAL EXPENDITURES	**$22,325,013**	**$24,624,586**	**$23,926,633**	**$23,442,322**
REVENUES				
Licenses and Permits	134,812	57,600	45,000	67,950
Use of Money & Property	224,531	228,130	219,034	379,100
Revenue from Other Agencies	6,988	3,765	0	29,833
Charges for Services	229,395	477,618	303,878	317,635
Other Revenue	2,661,466	8,710,352	7,043,501	7,792,470
Transfers In	5,803,331	6,841,922	7,094,917	6,458,803
TOTAL REVENUES	**$9,060,523**	**$16,319,387**	**$14,706,330**	**$15,045,791**
REVENUE RECOVERY %	**41%**	**66%**	**61%**	**64%**
AUTHORIZED FULL TIME POSITIONS	**194.75**	**194.50**	**192.50**	**160.50**

The fiscal year 2008-09 budget reflects the implementation of the budget reduction plan and the transfer of 15.0 positions to the development services fund, these reductions are offset by the transfer of 68.75 positions from the General Services Department as a

STRATEGIC GOALS

COMMUNITY

- **Construct Third Avenue streetscape improvements**

  The construction drawings are being drafted. The project is planned to go to bid July 2011.

  Status: *On track.*

INFRASTRUCTURE, PUBLIC BUILDINGS AND OTHER ASSETS

- **Maximize capture of all types of external funding the City is eligible for.**

  Create a Grant Application Calendar to track availability/submittal of applications (July 2010).

  Status: *Intern has assisted in developing calendar/database which is now being used to track applications.*

- **Determine adequate funding for maintenance and replacement**

  Initiate study to recommend systems and methods to implement Asset Management leading to near and long term financial planning (RFP out in August 2010).

  Status: *Began Fall 2010 with GHD Engineering consultant with a comprehensive training and implementation plan for all city infrastructure and facilities assets.*

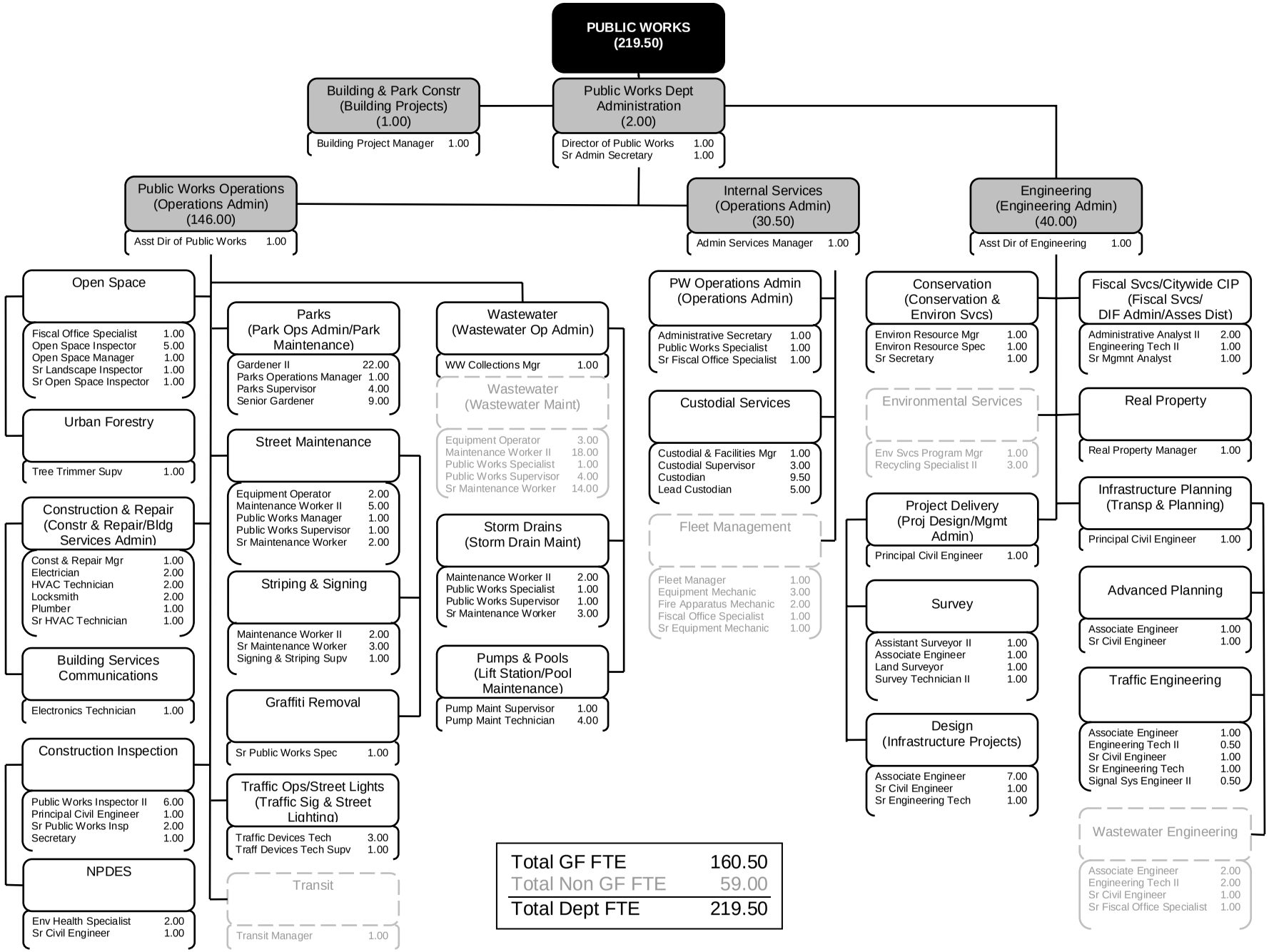
- **Complete the asset inventory and condition assessment**

  PW Management developed an Asset Management Plan (AMP) strategy in July 2010. Implementation will take place over several years.

  Status: *PW Management trained in April 2010. Currently strategizing a plan and developing the RFP. Contracted with GHD Engineering consultant to train and assist with implementation in February 2011. We have completed 3 out of 6 instructional/working sessions.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
Energy savings from municipal retrofits (MWh)	N/A	1,200	1,500	1,200
Number of feet of sewer line televised	210,628	173,269	492,857	392,000
Percent of potholes repaired within 20 days	75.00%	42.00%	58.60%	70.00%
Pavement condition index	72	73	72	72
Percent sewer system evaluated for condition	17.00%	10.00%	18.78%	15.00%


PUBLIC WORKS (219.50)
Building & Park Constr (Building Projects) (1.00)
Building Project Manager 1.00
Public Works Dept Administration (2.00)
Director of Public Works 1.00
Sr Admin Secretary 1.00
Public Works Operations (Operations Admin) (146.00)
Asst Dir of Public Works 1.00
Internal Services (Operations Admin) (30.50)
Admin Services Manager 1.00
Engineering (Engineering Admin) (40.00)
Asst Dir of Engineering 1.00
Open Space
Fiscal Office Specialist 1.00
Open Space Inspector 5.00
Open Space Manager 1.00
Sr Landscape Inspector 1.00
Sr Open Space Inspector 1.00
Urban Forestry
Tree Trimmer Supv 1.00
Construction & Repair (Constr & Repair/Bldg Services Admin)
Const & Repair Mgr 1.00
Electrician 2.00
HVAC Technician 2.00
Locksmith 2.00
Plumber 1.00
Sr HVAC Technician 1.00
Building Services Communications
Electronics Technician 1.00
Construction Inspection
Public Works Inspector II 6.00
Principal Civil Engineer 1.00
Sr Public Works Insp 2.00
Secretary 1.00
NPDES
Env Health Specialist 2.00
Sr Civil Engineer 1.00
Parks (Park Ops Admin/Park Maintenance)
Gardener II 22.00
Parks Operations Manager 1.00
Parks Supervisor 4.00
Senior Gardener 9.00
Street Maintenance
Equipment Operator 2.00
Maintenance Worker II 5.00
Public Works Manager 1.00
Public Works Supervisor 1.00
Sr Maintenance Worker 2.00
Striping & Signing
Maintenance Worker II 2.00
Sr Maintenance Worker 3.00
Signing & Striping Supv 1.00
Graffiti Removal
Sr Public Works Spec 1.00
Traffic Ops/Street Lights (Traffic Sig & Street Lighting)
Traffic Devices Tech 3.00
Traff Devices Tech Supv 1.00
Transit
Transit Manager 1.00
Wastewater (Wastewater Op Admin)
WW Collections Mgr 1.00
Wastewater (Wastewater Maint)
Equipment Operator 3.00
Maintenance Worker II 18.00
Public Works Specialist 1.00
Public Works Supervisor 4.00
Sr Maintenance Worker 14.00
Storm Drains (Storm Drain Maint)
Maintenance Worker II 2.00
Public Works Specialist 1.00
Public Works Supervisor 1.00
Sr Maintenance Worker 3.00
Pumps & Pools (Lift Station/Pool Maintenance)
Pump Maint Supervisor 1.00
Pump Maint Technician 4.00
PW Operations Admin (Operations Admin)
Administrative Secretary 1.00
Public Works Specialist 1.00
Sr Fiscal Office Specialist 1.00
Custodial Services
Custodial & Facilities Mgr 1.00
Custodial Supervisor 3.00
Custodian 9.50
Lead Custodian 5.00
Fleet Management
Fleet Manager 1.00
Equipment Mechanic 3.00
Fire Apparatus Mechanic 2.00
Fiscal Office Specialist 1.00
Sr Equipment Mechanic 1.00
Conservation (Conservation & Environ Svcs)
Environ Resource Mgr 1.00
Environ Resource Spec 1.00
Sr Secretary 1.00
Environmental Services
Env Svcs Program Mgr 1.00
Recycling Specialist II 3.00
Project Delivery (Proj Design/Mgmt Admin)
Principal Civil Engineer 1.00
Survey
Assistant Surveyor II 1.00
Associate Engineer 1.00
Land Surveyor 1.00
Survey Technician II 1.00
Design (Infrastructure Projects)
Associate Engineer 7.00
Sr Civil Engineer 1.00
Sr Engineering Tech 1.00
Fiscal Svcs/Citywide CIP (Fiscal Svcs/ DIF Admin/Asses Dist)
Administrative Analyst II 2.00
Engineering Tech II 1.00
Sr Mgmnt Analyst 1.00
Real Property
Real Property Manager 1.00
Infrastructure Planning (Transp & Planning)
Principal Civil Engineer 1.00
Advanced Planning
Associate Engineer 1.00
Sr Civil Engineer 1.00
Traffic Engineering
Associate Engineer 1.00
Engineering Tech II 0.50
Sr Civil Engineer 1.00
Sr Engineering Tech 1.00
Signal Sys Engineer II 0.50
Wastewater Engineering
Associate Engineer 2.00
Engineering Tech II 2.00
Sr Civil Engineer 1.00
Sr Fiscal Office Specialist 1.00
Total GF FTE 160.50
Total Non GF FTE 59.00
Total Dept FTE 219.50

CITY OF
CHULA VISTA

RECREATION DEPARTMENT

The Recreation Department offers a variety of recreational opportunities and services to the community. The department's vision is a community that achieves learning, self-discovery, balance, and essential life skills through recreation. Community involvement is an important component of this process as the department values assessment information and evaluative input from the community on new and existing programs and services. Community volunteers are an important and valuable resource to the City, and the department's approximately 900 volunteers contributed 19,647 hours of service for an annual net value of $409,640 in the last fiscal year.

A multitude of programs and classes are currently offered to the community, which include the following.

- Adult and youth aquatics and sports programs
- Programs for senior citizens
- Day camps for children that focus on a particular sport or theme
- Public rental of recreation facilities
- Special interest programs such as dance, performing arts, martial arts, physical fitness, preschool, and courses that promote enrichment and creativity

- Free or low-cost drop in programs for youth focusing on fitness, fun, and healthy lifestyles

The Recreation Department operates 11 recreational facilities throughout the city, which includes two outdoor swimming complexes. The Department also offers a number of additional programs that are conducted at local parks and elementary schools.

The Recreation Department, in collaboration with the Parks Maintenance Division, coordinates the use of outdoor facilities and fields for 24 youth-serving sports organizations that comprise the Chula Vista Youth Sports Council.

RECREATION

MISSION STATEMENT

The mission of the Recreation Department is to enrich our community through recreational opportunities and services.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	2,252,057	1,910,669	1,498,361	1,170,562
Hourly Wages	988,192	914,443	735,182	314,616
Overtime	6,231	5,549	3,030	3,500
Health Benefits	376,675	319,500	268,131	205,176
Retirement Benefits	733,606	626,208	490,653	353,474
Other Personnel Expense	141,669	112,680	110,243	81,139
Personnel Expenses Subtotal	**4,498,430**	**3,889,049**	**3,105,600**	**2,128,467**
Non-Personnel Expenses				
Supplies and Services	645,865	757,714	503,317	335,934
Other Expenses	84,802	137,696	10,939	7,670
Capital	49,192	22,150	0	0
Utilities	483,318	449,202	405,878	400,309
Non-Personnel Expenses Subtotal	**1,263,177**	**1,366,762**	**920,134**	**743,913**
TOTAL EXPENDITURES	**$5,761,607**	**$5,255,811**	**$4,025,734**	**$2,872,380**
REVENUES				
Use of Money & Property	438,822	589,806	486,479	673,985
Revenue from Other Agencies	86,497	9,316	29,310	7,755
Charges for Services	1,598,163	1,544,167	1,086,477	890,345
Other Revenue	218,491	351,391	32,565	65,704
TOTAL REVENUES	**$2,341,973**	**$2,494,680**	**$1,634,831**	**$1,637,789**
REVENUE RECOVERY %	**41%**	**47%**	**41%**	**57%**
AUTHORIZED FULL TIME POSITIONS	**38.50**	**26.00**	**26.00**	**17.00**

STRATEGIC GOALS

ECONOMIC VITALITY

- **Explore opportunities for public/private partnerships for park and recreation facilities**

  Successful partnerships have been established with Kaiser Permanente, Alliance Health Care, and Las Primeras, and additional sponsors are being solicited.

  San Miguel Community Park with its Softball/Baseball overall design has opened and provides an operating model related to public/private operations, which in turn provides a guide to create future sustainable facilities.

  We have developed an RFP to be sent to qualified firms for an economic feasibility analysis related to the design and construction of a tournament and concession facility within a proposed 70-acre park.

  We have formed the Chula Vista Sports Alliance, comprised of representatives of the Recreation Department, Southwestern Community College, Sweetwater Union High School District and the Olympic Training Center to work in conjunction with the San Diego Sports Commission to market our athletic facilities for both regional and national sporting events.

  Status:

- **Explore opportunities for revenue enhancement**

  We are working internally to evaluate what we are currently charging for our recreational program fees. Master fees related to facility access have been revised and those related to programming will be revised in the coming fall.

  Status: *In progress, and ongoing*

  Coming back to council in the fall to present recommendations regarding master fee revisions and awarding of contract from feasibility analysis RFP.

STRATEGIC GOALS

QUALITY CULTURAL, EDUCATIONAL AND RECREATIONAL OPPORTUNITIES

- **Provide appropriate recreational programs, services and facilities**

  Program evaluation, including customer surveys and cost-effectiveness reviews is ongoing. The Department's Strategic Plan has been evaluated and updated.

  We are currently developing an assessment tool to facilitate peer recreation professional review of department programs, policies, procedures and customer service, which will be conducted in early fall.

  The Department will be participating in public City Council workshops this fall with the goal of soliciting public input regarding programs, policies, procedures, customer service and facilities.

  In conjunction with a number of Chula Vista community service organizations, we have been awarded a $50,000 planning grant to pursue additional AmeriCorps grant funding to provide interns/volunteers for health and wellness programming at our recreational facilities.

  Status: *In progress, and ongoing.*

SUSTAINABLE DEVELOPMENT & COMMUNITY

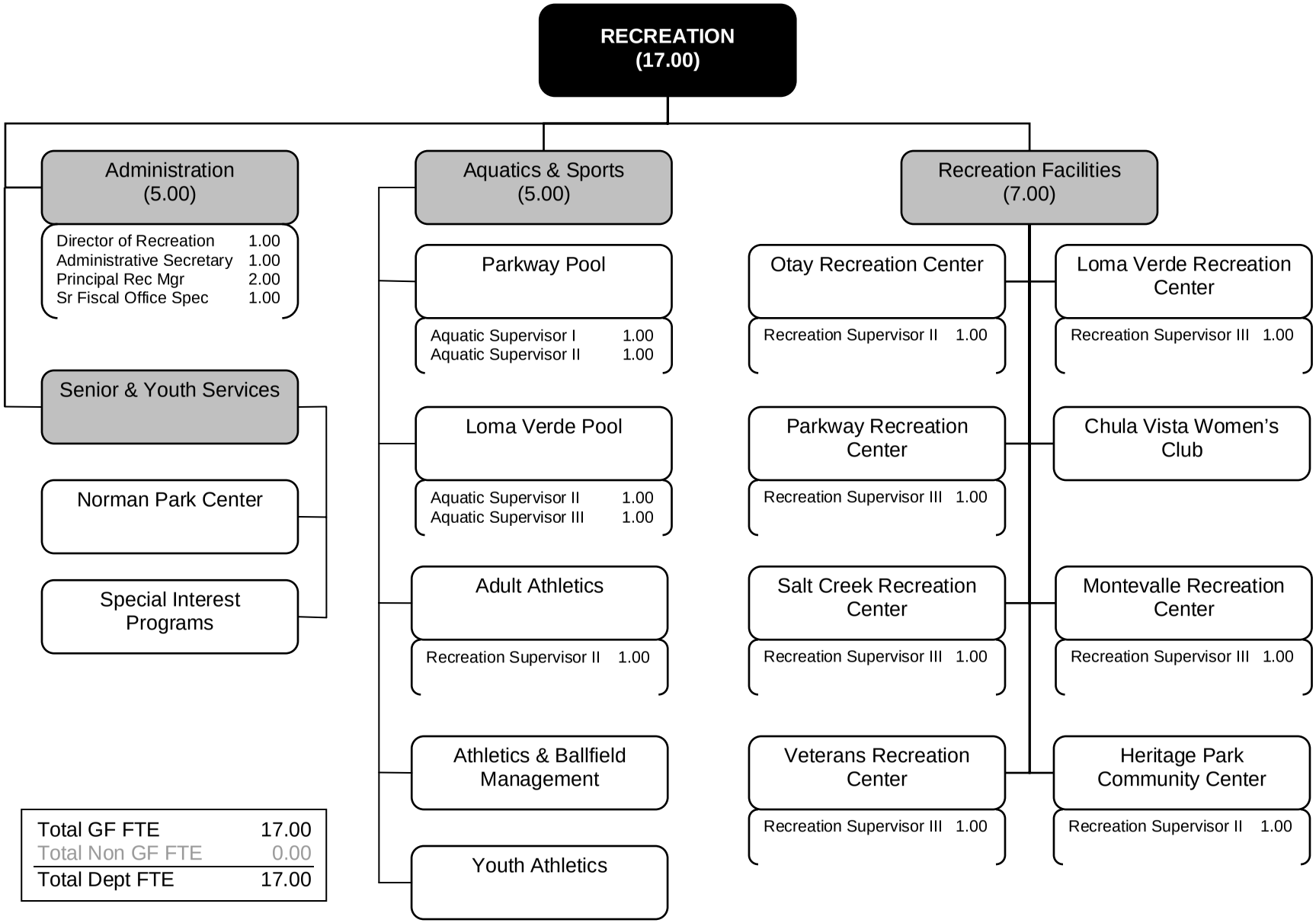
- **Develop a Parks Master Plan that will result in a balanced and sustainable parks system**

  Plan has been reviewed and updated and will be presented for discussion and additional public input at an upcoming City Council workshop this fall and subsequently will be presented to City Council for approval.

  Status: *In progress.*

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
% of sports field usage (used/available)	81.00%	77.50%	81.00%	81.00%
% of customer satisfaction rating "good" or "excellent"	93.00%	91.00%	89.00%	88.00%
Total hours of sports field usage	48,879	45,827	50,364	50,364
Total attendance at programs for seniors	98,927	101,138	80,181	101,138
Total attendance at recreation centers	742,267	757,499	537,130	537,130
Total enrollment in adult leagues	9,885	9,930	10,740	10,740



Total GF FTE	17.00
Total Non GF FTE	0.00
Total Dept FTE	17.00

LIBRARY DEPARTMENT

The mission of the Chula Vista Public Library is to increase knowledge and enrich lives within the community. This is accomplished by connecting people equitably to responsive programs, services and resources that reflect the ideals of a democratic society. The Department's vision is that the Chula Vista Public Library be the community's family room, a welcoming and inviting place to learn, connect, explore, experience and reflect.

The Chula Vista Public Library is comprised of three dynamic state-of-the-art libraries delivering books, magazines, newspapers, information services, DVD's, CDs, free public access computers, free wi-fi, and community programming to the City's residents nearly every day of the year. The South Chula Vista Branch Library and the Civic Center Branch Library offer full library service in English and Spanish. The Otay Ranch storefront branch, located in the Otay Ranch Town Center Mall is an exciting community-based partnership providing a location especially suited for young families and students. From the library's interactive and user-friendly homepage, residents can request or renew books, pay fines, browse digitized photos from Chula Vista's past, use premium subscription databases and research materials, download e-books, check out the calendar of library events, and register for programs via remote access 24 hours a day, from home, work or school. In fiscal year

2010-11, 614,841 visitors borrowed 952,847 books and other materials, and made over 166,000 reservations for library computers.

The Chula Vista Public Library offers numerous programs, activities, and events to the community's children, teens and adults. These include summer reading programs for all ages, after school activities, free film festivals, art exhibits, and concerts. The library provides a variety of public spaces available for use by community groups, as well as coordinating grants to support local arts organizations and school art programs. As part of the library's thriving volunteer program, residents may read to children and help with youth activities, tutor students, staff the Adult Literacy and ESL center, help in the library's bookstores, work on library projects, and assist with special events.

The Chula Vista Heritage Museum is also a part of the Chula Vista Public Library System and is now supported by community donations of time and funds. The museum was founded in 1993 and focuses on exhibits about Chula Vista's past. Artifacts and photos chronicle the settlement and development of Chula Vista, including historic homes and buildings, daily life, community events, noted individuals, and the City's citrus and aircraft industry.

LIBRARY

MISSION STATEMENT

The mission of the Chula Vista Public Library is to increase knowledge and enrich lives within the community. We accomplish this by connecting people equitably to responsive programs, services and resources in a manner that reflect the ideals of a democratic society.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Expenses				
Salaries	2,919,380	2,029,675	1,693,590	1,344,791
Hourly Wages	1,386,891	239,546	148,117	591,545
Overtime	126	0	0	0
Health Benefits	522,850	387,067	334,596	253,657
Retirement Benefits	940,225	620,467	514,113	392,222
Other Personnel Expense	163,171	145,820	146,471	91,186
Personnel Expenses Subtotal	**5,932,643**	**3,422,575**	**2,836,887**	**2,673,401**
Non-Personnel Expenses				
Supplies and Services	896,745	801,274	798,668	260,356
Other Expenses	376	5,360	400	400
Utilities	363,215	334,640	328,158	488,444
Non-Personnel Expenses Subtotal	**1,260,336**	**1,141,274**	**1,127,226**	**749,200**
TOTAL EXPENDITURES	**$7,192,979**	**$4,563,849**	**$3,964,113**	**$3,422,601**
REVENUES				
Fines, Forfeitures, Penalties	157,781	195,145	190,120	140,050
Use of Money & Property	63,928	52,982	44,993	36,550
Revenue from Other Agencies	1,701,735	10,931	72,600	0
Charges for Services	0	175	0	60,013
Other Revenue	6,056	37,038	32,500	250
Transfers In	25,000	25,783	25,000	25,000
TOTAL REVENUES	**$1,954,500**	**$322,054**	**$365,213**	**$261,863**
REVENUE RECOVERY %	**27%**	**7%**	**9%**	**8%**
AUTHORIZED FULL TIME POSITIONS	**50.75**	**40.25**	**39.75**	**21.00**

STRATEGIC GOALS

COMMUNITY

- **Explore joint Police Department/Library facility**
  Identify opportunites to open a community services hub on east side with CVPD.

  Status: *Storefront branch in major regional mall scheduled to open late 2011.*

- **Implement new library services strategy**
  Expand library hours. Open interim library service outlet on Eastside. Create high interest events designed to spark positive media attention.

  Status: *Resumption of community outreach and cooperative programming; Hours reduced in January 2011 then expanded effective July 2011. Numerous high interest events staged.*

SUSTAINABLE DEVELOPMENT

- **Cultivate and promote cultural and educational partnerships with the community, Cultural Arts Commission and institutions**
  Create and use effective partnerships to leverage library's reach into community.

  Status: *Partnerships in effect or being developed with the following entities: Otay Ranch Town Center, Shops at San Miguel Ranch, South Bay Volkswagen, Henry's Market, County Aging and Independence Services, Lauderbach Literacy Council, Therapy Dogs International, Chula Vista Garden Club, City Department of Energy and Conservation Management, Chula Vista Elementary School District, Sweetwater Unified HS District, Southwestern College, among others. Cultural Arts Committee has reviewed and made award recommendations for Performing Arts grants and Gayle McCandless award.*

- **Provide successful library programming, services and facilities**
  Evaluate current programs, facilities, and services. Identify optimum candidates for affordable, effective improvement and expansion.

  Status: *Current programs evaluated and continued.*

- **Update Library Facility Master Plan**

  Status: *Draft plan completed and awaiting City Council review.*

LIBRARY

KEY PERFORMANCE MEASURES

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2011-12 PROJECTED
Internet sessions per capita	0.92	0.70	0.70	0.70
Program attendance per capita	0.90	0.40	0.60	0.60
Visitor count per capita	3.53	2.69	2.59	2.59
Circulation per capita	4.98	4.16	4.02	4.02

LIBRARY

ORGANIZATIONAL CHART

LIBRARY (21.00)

Administration (3.50)

Director of Library	1.00
Administrative Secretary	1.00
Principal Librarian	1.00
Sr Office Specialist	0.50

Technical & Digital Services (3.00)

Librarian III	1.00
Library Associate	1.00
Library Digital Svcs Mgr	1.00

Literacy & Programs

Branch Operations (14.50)

Civic Center Branch Operations

Librarian II	2.00
Librarian III	1.00
Library Associate	2.75
Senior Librarian	1.00

Museum

South Chula Vista Branch Operations

Librarian II	1.50
Librarian III	1.00
Library Associate	3.75
Senior Librarian	1.00

Eastlake Branch Operations

Librarian II	0.50

Total GF FTE	21.00
Total Non GF FTE	0.00
Total Dept FTE	21.00

CITY OF CHULA VISTA

ADOPTED BUDGET

DEVELOPMENT SERVICES FUND

FISCAL YEAR 2012

DEVELOPMENT SERVICES FUND

The Development Services fund accounts for revenues and expenditures related to the processing of development plans and permits. The fund is comprised of three divisions, Planning, Building, and Engineering, which provide direct services to property owners, developers, and the City as required for the entitlement and/or improvement of property. The services provided encompass most development activities, including land use entitlements; public infrastructure, open space, and landscape planning; public infrastructure construction and grading permits and building permits.

Historically, all development processing revenues were reflected in the City's General Fund along with development services staffing and associated expenditures. Beginning in fiscal year 2008-09, all development funded staff was budgeted directly in the Development Services Fund, with all processing revenues assigned to this fund as well. Consolidating all development service cost centers in a single fund clearly delineates development related costs and revenues from General Fund supported services; thereby making the nexus between development related activities, costs, fees, and revenues more transparent. This also allows operating expenses to be adjusted to coincide with changes in demand for development services. The adjustment of operating expenses aids in avoiding impacts to the General Fund reserves when revenue fluctuations occur as result of changes in the level of development activity. The proposed fiscal year 2011-12 budget reflects the continued effort of balancing development related resources with development related services demand.

REVENUES

Development related revenues consist of two categories: development processing fee revenues and deposit based revenues. Development processing fee revenues include building permits, planning fees, other building department fees, and engineering fees. Deposit based revenues are generated through staff time reimbursements related to specific projects. The table below provides a comparison of the projected revenues for fiscal year 2010-11 to the proposed fiscal year 2011-12 revenues. Overall, fiscal year 2010-11 revenues are projected to increase over fiscal year 2009-10 actual revenues. Revenues for fiscal year 2011-12 are budgeted at a higher level than the projected revenue for fiscal year 2010-11 in anticipation that development activity will slightly increase. The City is currently anticipating that the following major projects will continue to move forward in fiscal year 2011-12:

- Bayfront Redevelopment Project
- Millenia Project
- University Land Entitlement Projects
- Southwest Planning Activities

Phase II of the Master Fee Update has also been completed; this phase includes an update of development related fees and is scheduled for Council consideration at the June 21, 2011 Council meeting.

Development Services Fund Revenues

Category	FY 09-10 Actual	FY 10-11 Projections	FY 11-12 Adopted	Inc/Dec	% Inc/Dec
Licenses and Permits	$ 1,252,726	$ 1,427,000	$ 1,189,143	$ (237,857)	-17%
Charges for Services	$ 2,759,293	$ 2,753,035	$ 3,620,898	$ 867,863	32%
Other Revenue	$ 930,349	$ 950,812	$ 847,470	$ (103,342)	-11%
Transfers In	$ 370,043	$ 493,533	$ 493,533	$ -	0%
Total	**$ 5,312,411**	**$ 5,624,380**	**$ 6,151,044**	**$ 526,664**	**9%**

A summary of the notable changes by category are listed below:

- Licenses and Permits – The decrease in this category ($237,857) reflects the net change of various revenues accounts within this revenue category when compared to the projected revenues for fiscal year 2010-11. The fiscal year 2011-12 proposed budget revenues are

budgeted closer to fiscal year 2010-11 adopted budget levels. Overall this revenue category is projected to continue a positive upward trend, but has been budgeted conservatively taking into account the possible fluctuations previously exhibited by planning related revenues.

- Charges for Services – An increase of $867,863 over the projected fiscal year 2010-11 revenue. The trend in fiscal year 2010-11 indicates that this revenue category has stabilized from fiscal year 2009-10. The budgeted increase in this revenue category for fiscal year 2011-12 reflects anticipated increased revenues from new projects.

- Other Revenue – The fiscal year 2011-12 budget reflects a net decrease ($103,342) from the fiscal year 2010-11 projected revenue. This decrease is due to redevelopment agency revenues and other grant related reimbursement related revenue not programmed in the fiscal year 2011-12 proposed budget.

- Transfers In – This revenue category reflects no change from the estimated revenues for fiscal year 2010-11. The majority of the budget for Transfers-In is intended to compensate for plumbing, mechanical, electrical and photovoltaic permits that are subsidized by the General Fund and for staff work that is completed on behalf of projects benefiting the City's General Fund.

EXPENDITURES

The fiscal year 2011-12 proposed budget includes funding for 39.0 positions. Staffing levels are unchanged from the fiscal year 2010-11 adopted budget. As illustrated in the following table, expenditures in the Development Services fund are weighted toward staffing, much the same as the City's overall budget. The transfers out expenditure category reimburses the General Fund for citywide and departmental overhead. Reimbursed citywide overhead includes support costs associated with Finance, Human Resources, Information Technology Services, Custodial Services, and City Attorney.

Development Services Fund Expenditures

Category	FY 09-10 Actual	FY 10-11 Projections	FY 11-12 Adopted	Inc/Dec	% Inc/Dec
Personnel Services	$ 4,551,892	$ 4,570,833	$ 4,622,714	$ 51,881	1%
Supplies and Services	$ 62,846	$ 95,474	$ 265,201	$ 169,727	270%
Other Expenses	$ 96,286	$ 20,688	$ 23,500	$ 2,812	3%
Transfers Out	$ 945,169	$ 1,073,702	$ 1,224,416	$ 150,714	16%
Utilities	$ 4,520	$ 15,332	$ 15,213	$ (119)	-3%
Total	**$ 5,660,713**	**$ 5,776,029**	**$ 6,151,044**	**$ 375,015**	**7%**

A summary of the notable changes between the fiscal year 2010-11 projected expenditures to the fiscal year 2011-12 Adopted budget by category are listed as follows:

- Personnel Services – An increase of $51,881 that reflects the baseline salary and benefit costs changes to salary, retirement and health insurance that are necessary to fund fiscal year 2011-12 staffing levels. Personnel services also reflect cost saving adjustments related to employee pension contributions resulting from pension reform agreements approved by all of the city's bargaining groups.

- Supplies and Services – A net increase of $169,727 that includes a $100,000 increase in the other professional services account and a $57,292 increase in the other contractual services account to pay for contractual plan checking services. The balance of the change represents supplies and services savings that are projected be realized in fiscal year 2010-11.

- Other Expenses – The increased budget ($2,800) in this category represents an increase for credit card transaction fees budget projected for fiscal year 2011-12.

- Transfers Out – The transfers out expenditure category reflects an increase of $150,714 reflecting the necessary reimbursement amount from the Development Services Fund to the General Fund for overhead costs. This increase includes the commensurate allocation of staff costs for positions that are budgeted in the Development Services General Fund department that provide support to development activity.

- Utilities – The utilities category reflects the projected amounts necessary for fiscal year 2011-12 projected utility expenses and is $119 less than the projected amount for fiscal year 2010-11.

CITY OF
CHULA VISTA

DEVELOPMENT SERVICES FUND 236

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	7,075,372	4,551,892	4,570,833	0
Supplies and Services	261,553	62,846	95,474	0
Other Expenses	8,487	96,286	20,688	0
Utilities	6,820	4,520	15,332	0
Transfers Out	1,642,122	945,169	1,073,702	0
TOTAL EXPENDITURES	**$8,994,354**	**$5,660,713**	**$5,776,029**	**$0**
REVENUES				
Licenses and Permits	1,141,111	1,252,726	1,427,000	0
Revenue from Other Agencies	2,304	0	0	0
Charges for Services	3,538,765	2,759,293	2,753,035	0
Other Revenue	2,472,413	930,349	950,812	0
Transfers In	456,382	370,043	493,533	0
TOTAL REVENUES	**$7,610,975**	**$5,312,411**	**$5,624,380**	**$0**
NET FUND ACTIVITY	**($1,383,379)**	**($348,302)**	**($151,649)**	**$0**

Note: At the end of fiscal year 2010-11 the Development Services Fund (Fund 236) was closed and reestablished as a enterprise fund. The new fund number for the DSF is 408.

DEVELOPMENT SERVICES FUND 408

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	0	0	0	4,622,714
Supplies and Services	0	0	0	265,201
Other Expenses	0	0	0	23,500
Utilities	0	0	0	15,213
Transfers Out	0	0	0	1,224,416
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$6,151,044**
REVENUES				
Licenses and Permits	0	0	0	1,189,143
Charges for Services	0	0	0	3,620,898
Other Revenue	0	0	0	847,470
Transfers In	0	0	0	493,533
TOTAL REVENUES	**$0**	**$0**	**$0**	**$6,151,044**
NET FUND ACTIVITY	**$0**	**$0**	**$0**	**$0**

STAFFING SUMMARY - 236

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Assistant Planner	1.00	-	(1.00)	-
Associate Engineer	3.00	-	(3.00)	-
Associate Planner	4.00	-	(4.00)	-
Building Inspector I/II	4.00	-	(4.00)	-
Building Inspector III	1.00	-	(1.00)	-
Deputy Building Official	1.00	-	(1.00)	-
Development Planning Manager	1.00	-	(1.00)	-
Development Services Technician I/II	2.00	-	(2.00)	-
Development Services Technician III	2.00	-	(2.00)	-
Engineering Technician I/II	1.00	-	(1.00)	-
Landscape Architect	1.00	-	(1.00)	-
Landscape Planner I/II	3.00	-	(3.00)	-
Plans Examiner	3.00	-	(3.00)	-
Principal Planner	2.00	-	(2.00)	-
Secretary	1.00	-	(1.00)	-
Senior Building Inspector	1.00	-	(1.00)	-
Senior Civil Engineer	1.00	-	(1.00)	-
Senior Engineering Technician	1.00	-	(1.00)	-
Senior Office Specialist	1.00	-	(1.00)	-
Senior Planner	4.00	-	(4.00)	-
Transportation Engineer w/Certificate	1.00	-	(1.00)	-
TOTAL AUTHORIZED POSITIONS	**39.00**	**-**	**(39.00)**	**-**

Note: At the end of fiscal year 2010-11 the Development Services Fund (Fund 236) was closed and reestablished as a enterprise fund. The new fund number for the DSF is 408.

STAFFING SUMMARY - 408

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Associate Engineer	-	-	3.00	3.00
Associate Planner	-	-	5.00	5.00
Building Inspector I/II	-	-	4.00	4.00
Building Inspector III	-	-	1.00	1.00
Building Official/ Code Enforcement Manager	-	-	1.00	1.00
Development Planning Manager	-	-	1.00	1.00
Development Services Technician I/II	-	-	2.00	2.00
Development Services Technician III	-	-	2.00	2.00
Engineering Technician I/II	-	-	1.00	1.00
Landscape Architect	-	-	1.00	1.00
Landscape Planner I/II	-	-	3.00	3.00
Plans Examiner	-	-	3.00	3.00
Principal Civil Engineer	-	-	1.00	1.00
Principal Planner	-	-	2.00	2.00
Secretary	-	-	1.00	1.00
Senior Building Inspector	-	-	1.00	1.00
Senior Engineering Technician	-	-	1.00	1.00
Senior Office Specialist	-	-	1.00	1.00
Senior Planner	-	-	4.00	4.00
Transportation Engineer w/Certificate	-	-	1.00	1.00
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**39.00**	**39.00**

CITY OF CHULA VISTA

ADOPTED BUDGET

REDEVELOPMENT AND HOUSING FUNDS

Redevelopment Agency Funds

Housing Authority Funds

FISCAL YEAR 2012

REDEVELOPMENT AGENCY FUNDS

The Chula Vista Redevelopment Agency was created on October 24, 1972 by City Council Ordinance. The goals of the Redevelopment Agency are to reduce blight and to encourage new development, reconstruction, and rehabilitation of residential, commercial, industrial, and retail uses. Since the Agency's creation, the City has adopted and amended six project areas to encompass a total of approximately 3,563 acres of City territory. Current land uses within these areas are mostly commercial and industrial, but also includes some residential and public uses (e.g., governmental administrative centers, corporation yards, streets, etc.).

In 1979 and 2000, the City financially merged the various project areas into two primary configurations: (1) the Merged Bayfront/Town Centre I Redevelopment Project Area (1979) and (2) the Merged Chula Vista Redevelopment Project Area (2000). The merger of project areas allows the Agency to pool tax increment revenues generated in different project areas and leverage them appropriately to create benefit for the entire merged project area. The Agency receives tax increment revenues resulting from increases in the assessed valuation within the redevelopment project areas over the base year assessed valuation.

The RDA focuses on the development of sustainable neighborhoods through a variety of investments such as:

- Crime reduction through elimination of blight,
- Improve infrastructure and public facilities,
- Provide funds for valuable public services,
- Support small business and enhance job opportunities,
- Revive business districts and downtowns

FUND DESCRIPTIONS

The Agency budget is organized into operating funds, pass-through funds and debt service funds. The operating funds account for the staffing and expenditures required in the day-to-day activities of the Redevelopment Agency. The Low and Moderate Housing Income fund is included as an operating fund, it accounts for the statutorily required 20 percent set-aside for used for administering the City's low and moderate-income housing and related expenditures. The Debt Service funds are used to pay for Agency debt service on its outstanding Tax Allocation Bonds, Certificates of Participation and the Advances and other debt of the Agency.

Operating Funds

Fund 317 - Low and Moderate Income Housing Fund

The Low and Moderate Income Housing Fund accounts for a statutorily required 20 percent set-aside of tax increment revenue earned by the Agency for development of affordable housing. As tax increment revenues are generated in redevelopment project areas, 20 percent of the gross revenue stream is immediately set aside and placed in the Low and Moderate Income Housing Fund. Those funds, pooled with other federal and state resources and tax credits, provide an important financing tool to assist in the development of income-restricted, affordable housing projects.

Fund 611 and 651 Redevelopment Project Area Funds

The Project Area Funds are the primary operating funds for the Redevelopment Agency. These funds account for revenue received from tax increment within the redevelopment project areas and is used to fund operating expenditures, statutory and negotiated pass through payments, and Agency capital projects.

Pass-Through Funds

Funds 671 to 675 Southwest Pass-Through Agreement Funds

These funds are used to account for tax increment that is passed through to other agencies per the negotiated agreement with the County of San Diego as a condition of creating the Southwest project area. The funds are passed-through to the County of San Diego, County of San Diego Office of Education, Sweetwater Union High School District, Chula Vista Elementary School District and the Southwestern Community College District.

Debt Service Funds

The Debt Service funds are used to pay for Agency debt service on its outstanding Tax Allocation Bonds, Certificates of Participation and the Advances and other debt of the Agency.

Fund 653 – RDA 2008 Tax Allocation Refunding Bonds (TARBs) Project Fund

This fund was established to account for project expenditures using bond proceeds from the RDA 2008 Tax Allocation Refunding Bonds (TARBs).

Fund 691 – Long Term Advances Debt Service Fund – Redevelopment Agency

This fund was established to account for Redevelopment Agency interfund loans.

Fund 693 – 2005 Taxable Revenue Bonds Series A – CRA/ERAF Loan Program

In April 2005, the Agency entered into a Loan Agreement with the California Statewide Communities Development Authority to borrow the amount of $765,000. This amount was used to pay the Agency's portion of the 2005 Educational Revenue Augmentation Fund (ERAF) to the County of San Diego pursuant to Section 33681.12 of the California Health and Safety Code.

Fund 694 – 2006 Taxable Revenue Bonds Series A – CRA/ERAF Loan Program

In April 2006, the Agency entered into a Loan Agreement with the California Statewide Communities Development Authority to borrow the amount of $930,000. This amount was used to pay the Agency's portion of the 2006 Educational Revenue Augmentation Fund (ERAF) to the County of San Diego pursuant to Section 33681.12 of the California Health and Safety Code.

Fund 695 – 2006 Senior Tax Allocation Refunding Bonds, Series A

In July 2006, the Redevelopment Agency issued the 2006 Senior Tax Allocation Bonds, Series A in the amount of $13,435,000 to refinance the Agency's outstanding Bayfront/Town Centre Redevelopment Project 1994 Senior Tax Allocation Refunding Bonds Series A (the "1994 A Bonds). The original bonds were issued to finance improvements in the Bayfront/Town Centre Project Areas. The Annual Debt Service is paid from property tax increment generated in the project areas. The term of the bonds runs through 2027.

Fund 696 – 2006 Subordinate Tax Allocation Refunding Bonds, Series B

In July 2006, the Redevelopment Agency issued the 2006 Subordinate Tax Allocation Bonds, Series B in the amount of $12,325,000 to refinance the Agency's outstanding Bayfront/Town Centre Redevelopment Project 1994 Senior Tax Allocation Refunding Bonds Series D (the "1994 D Bonds) and the 1994 Subordinate Tax Allocation Refunding Bonds, Series C (the 1994 C Bonds) The original bonds were issued to finance improvements in the Bayfront/Town Centre Project Areas. The Annual Debt Service is paid from property tax increment generated in the project areas. The term of the bonds runs through 2021.

Fund 697 – RDA 2008 Tax Allocation Refunding Bonds (TARBs)

This fund was established to account for the debt service payments for the refunding of the Redevelopment Agency 2000 Tax Allocation Bonds (Merged Redevelopment Project) in the amount of $21,625,000. The Merged Redevelopment Project was created on August 22, 2000, pursuant to an amendment to the redevelopment plans for three of the Agency's four existing redevelopment projects, the Town Centre II Project Area, the Otay Valley Project Area and the Southwest Project Area. The Merged Project Area was amended in 2004 adding 494 acres. The Bonds were issued to provide funds for the repayment of certain obligations of the Merged Redevelopment Project and other interfund loans, and for general redevelopment purposes. The term of the bonds is through the year 2036.

REVENUES

The table below provides a comparison of the budgeted revenues for fiscal year 2010-11 to the proposed fiscal year 2011-12 revenues. The table does not reflect the debt service or pass through funds revenue budget.

Redevelopment Agency Operating Fund Revenues

	FY 09-10 Actual	FY 10-11 Adopted	FY 11-12 Adopted	Inc/Dec
Property Taxes (Tax Increment)	13,884,637	14,503,818	14,107,348	$ (396,470)
Use of Money & Property	226,324	9,662,885	32,885	$ (9,630,000)
Revenue from Other Agencies	0	40,000	0	$ (40,000)
Charges for Services	0	0	0	$ -
Other Revenue	758,669	30,000	321,016	$ 291,016
Transfers In	11,012,439	4,369,734	5,321,470	$ 951,736
Total Revenues	**$ 25,882,069**	**$ 28,606,437**	**$ 19,782,719**	**$ (8,823,718)**

A summary of the notable changes by category are listed below:

- Property Taxes – The decrease in this category ($396,470) reflects the projected decrease in property tax increment revenue for fiscal year 2011-12 due to changes in assessed valuations of redevelopment areas. These reductions are partially offset by an increase in the CPI Inflation Factor.
- Use of Money & Property – The decrease represents a reduction of $9.6 million for the sale of property. This was a onetime transaction in the fiscal year 2010-11 budget. The proceeds of this sale were used as a loan repayment to the City's General Fund.
- Transfers In – The increase ($951,736) million in this category is due to increased funding in the transfers from the redevelopment project areas to the Low and Moderate Income Housing Program.
- Other Revenue – This revenue category increases by $291,016 as a due to increased parking meter revenue and miscellaneous revenue increases in the Merged Redevelopment Agency Project area budget.

EXPENDITURES

The table below provides a comparison of the budgeted expenditures for fiscal year 2010-11 to the proposed fiscal year 2011-12 expenditures. The table does not reflect the debt service or pass-through funds expenditure budget.

Redevelopment Agency Operating Fund Expenditures

	FY 09-10 Actual	FY 10-11 Adopted	FY 11-12 Adopted	Inc/Dec
Personnel Services	570,535	$ 637,002	$ 584,933	$ (52,069)
Supplies and Services	528,329	$ 830,750	$ 516,550	$ (314,200)
Other Expenses	7,489,785	$ 2,591,737	$ 2,453,664	$ (138,073)
Capital	5,089	$ 6,000	$ 6,000	$ -
Transfers Out	8,554,071	$ 21,450,759	$ 13,549,207	$ (7,901,552)
CIP Project Expenditures	1,612,273	$ 994,531	$ -	$ (994,531)
Non-CIP Project Expenditures	300,000	$ 4,000,000	$ 6,300,000	$ 2,300,000
Utilities	2,159	$ 2,400	$ 1,900	$ (500)
Total Expenditures	**$ 19,062,241**	**$ 30,513,179**	**$ 23,412,254**	**$ (7,100,925)**

A summary of the notable changes by category are listed below:

- Personnel Services - A net decrease or $52,069 due to a decrease in hourly wages ($25,000), and decreases in retirement and worker's compensation costs.
- Supplies and Services – The decrease ($314,200) in this category is due to decreases in the Professional Services and Other Contractual expenditures accounts.

- Other Expenses – A net decrease of ($138,073) due to a decrease of ($431,000) in Reimbursements to Other Agencies and City Staff Services expenses. These decreases are offset by increases in Relocation Payment expenses and Property Tax Administration charges in the amount of $293,000.
- Transfers Out – The net decrease in this category ($7.9 million reflects transfers from the operating funds to a debt fund and the corresponding transfer from the debt fund to the City's General Fund for the one-time loan repayment ($9.6) million.
- CIP Project Expenditures – No CIP Project Expenditures are budgeted for fiscal year 2011-12.
- Non-CIP Project Expenditures – The increase in this category reflects $2.0 million for Council approved projects and $300,000 for the Storefront Program.
- Utilities – The budgeted level is reduced based on projected usage for fiscal year 2011-12.

REDEVELOPMENT AGENCY FUND 600

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	752,296	570,535	637,002	584,933
Supplies and Services	235,118	528,329	830,750	516,550
Other Expenses	4,510,624	7,489,785	2,591,737	2,453,664
Capital	3,917	5,089	6,000	6,000
Utilities	1,198	2,159	2,400	1,900
Transfers Out	11,848,876	8,554,071	21,450,759	13,549,207
CIP Project Expenditures	685,551	1,612,273	994,531	0
Non-CIP Project Expenditures	7,724	300,000	4,000,000	6,300,000
TOTAL EXPENDITURES	**$18,045,304**	**$19,062,241**	**$30,513,179**	**$23,412,254**
REVENUES				
Property Taxes	13,781,684	13,884,637	14,503,818	14,107,348
Use of Money & Property	276,178	226,324	9,662,885	32,885
Revenue from Other Agencies	0	0	40,000	0
Other Revenue	40,792	758,669	30,000	321,016
Transfers In	6,905,068	11,012,439	4,369,734	5,321,470
TOTAL REVENUES	**$21,003,722**	**$25,882,069**	**$28,606,437**	**$19,782,719**
NET FUND ACTIVITY	**$2,958,418**	**$6,819,828**	**($1,906,742)**	**($3,629,535)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
317	RDA Low & Mod Income Housing	1,013,771	585,816	4,816,956	6,763,001
611	Redev Bayfront/Town Centre I	3,442,852	4,943,181	5,201,687	4,565,002
641	Redev Fine Arts	0	0	20,000	0
651	So West/Twn Ctr II/Oty Vly	13,588,681	13,533,244	20,474,536	12,084,251
TOTAL EXPENDITURES		**$18,045,304**	**$19,062,241**	**$30,513,179**	**$23,412,254**
REVENUES					
317	RDA Low & Mod Income Housing	2,934,991	7,025,279	2,918,648	2,839,355
611	Redev Bayfront/Town Centre I	4,678,515	5,931,995	5,201,688	7,067,263
641	Redev Fine Arts	1,031	674	0	0
651	So West/Twn Ctr II/Oty Vly	13,389,185	12,924,121	20,486,101	9,876,101
TOTAL REVENUES		**$21,003,722**	**$25,882,069**	**$28,606,437**	**$19,782,719**
NET FUND ACTIVITY		**$2,958,418**	**$6,819,828**	**($1,906,742)**	**($3,629,535)**

STAFFING SUMMARY - 651

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Assistant Director of Redevelopment and Housing	1.00	-	-	1.00
Senior Administrative Secretary	1.00	-	-	1.00
Senior Project Coordinator	2.00	-	-	2.00
TOTAL AUTHORIZED POSITIONS	**4.00**	**-**	**-**	**4.00**

SW TAX AGREEMENT FUND 670

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Other Expenses	53,301	1,355,943	1,420,887	1,420,887
TOTAL EXPENDITURES	**$53,301**	**$1,355,943**	**$1,420,887**	**$1,420,887**
REVENUES				
Use of Money & Property	54,207	11,792	0	0
Other Revenue	0	1,338,895	0	0
Transfers In	0	0	1,400,437	1,469,506
TOTAL REVENUES	**$54,207**	**$1,350,687**	**$1,400,437**	**$1,469,506**
NET FUND ACTIVITY	**$906**	**($5,256)**	**($20,450)**	**$48,619**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
671	SW Area Tax Agmt-SUHSD	22,506	254,296	263,662	263,662
672	SW Area Tax Agmt-C.O.E.	1,127	35,415	37,195	37,195
673	SW Area Tax Agmt-CV Elem SD	8,648	384,020	403,193	403,193
674	SW Area Tax Agmt-SW CC Dist	1,913	67,572	71,024	71,024
675	SW Area Tax Agmt-County SD	19,107	614,640	645,813	645,813
TOTAL EXPENDITURES		**$53,301**	**$1,355,943**	**$1,420,887**	**$1,420,887**
REVENUES					
671	SW Area Tax Agmt-SUHSD	23,806	251,198	259,862	272,351
672	SW Area Tax Agmt-C.O.E.	871	35,341	36,645	38,406
673	SW Area Tax Agmt-CV Elem SD	9,412	383,345	397,393	416,492
674	SW Area Tax Agmt-SW CC Dist	1,673	67,429	69,924	73,284
675	SW Area Tax Agmt-County SD	18,445	613,374	636,613	668,973
TOTAL REVENUES		**$54,207**	**$1,350,687**	**$1,400,437**	**$1,469,506**
NET FUND ACTIVITY		**$906**	**($5,256)**	**($20,450)**	**$48,619**

DEBT SERV - REDEV AGENCY FUND 680

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	8,526	7,856	15,000	15,000
Other Expenses	21,359,682	4,319,485	4,502,918	4,499,111
Transfers Out	9,981,158	4,160,694	9,012,152	4,700,000
TOTAL EXPENDITURES	**$31,349,366**	**$8,488,035**	**$13,530,070**	**$9,214,111**
REVENUES				
Use of Money & Property	245,230	102,636	0	0
Other Revenue	21,625,481	698	0	0
Transfers In	13,236,341	4,534,122	15,814,750	7,911,972
TOTAL REVENUES	**$35,107,052**	**$4,637,456**	**$15,814,750**	**$7,911,972**
NET FUND ACTIVITY	**$3,757,686**	**($3,850,579)**	**$2,284,680**	**($1,302,139)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
652	RDA 2000 TABs Project Fund	3,286,812	0	0	0
653	RDA 2008 TARBS Project Fund	4,148,731	0	1,000,000	0
689	2000 Tax Alloc Bond (RDA Proj)	2,237,310	0	0	0
691	Long-term Advances DSF - RDA	1,546,967	5,278,598	9,212,152	5,900,000
693	05 Tax Rev (ERAF)	98,704	100,569	102,118	98,354
694	06 Tax Rev Bnd A (CRA/ERAF L	124,971	125,631	125,995	126,052
695	06 Sr TABS Ser A	1,019,123	1,020,423	1,073,945	1,073,545
696	06 Sr TABS Ser B	1,000,613	996,703	1,047,084	1,047,384
697	08 Tax Allocation Refunding Bon	17,886,135	966,111	968,776	968,776
TOTAL EXPENDITURES		**$31,349,366**	**$8,488,035**	**$13,530,070**	**$9,214,111**
REVENUES					
652	RDA 2000 TABs Project Fund	8,360	0	0	0
653	RDA 2008 TARBS Project Fund	7,847,679	1,280	0	0
689	2000 Tax Alloc Bond (RDA Proj)	60,894	0	0	0
691	Long-term Advances DSF - RDA	5,842,473	2,807,220	12,598,971	4,700,000
693	05 Tax Rev (ERAF)	101,356	37,541	102,118	98,354
694	06 Tax Rev Bnd A (CRA/ERAF L	129,191	24,985	125,996	126,053
695	06 Sr TABS Ser A	821,153	426,999	1,022,945	1,022,545
696	06 Sr TABS Ser B	352,620	888,420	996,084	996,384
697	08 Tax Allocation Refunding Bon	19,943,326	451,011	968,636	968,636
TOTAL REVENUES		**$35,107,052**	**$4,637,456**	**$15,814,750**	**$7,911,972**
NET FUND ACTIVITY		**$3,757,686**	**($3,850,579)**	**$2,284,680**	**($1,302,139)**

HOUSING AUTHORITY FUNDS

The Housing Authority was formed in 1993. A Housing Authority can provide tax-exempt bond financing, own and operate housing, and operate various housing programs. The Chula Vista Housing Authority does not own or operate housing, and the Section 8 rental assistance programs including Public Housing are operated in Chula Vista by the County of San Diego Housing Authority. The staff of the Housing Authority provides comprehensive housing services for the City.

The Chula Vista Housing Authority fund is the clearinghouse for all housing related staff activity. Personnel expenses are budgeted here, and are reimbursed by various other funds such as the Low and Moderate Income Housing Fund, and CDBG Fund. The Housing Funds will receive $0.9 million in staff time reimbursements for administering the City's Housing, CDBG, HOME and other grants and for monitoring of bond covenants for affordable housing bonds issued by the City's Housing Authority. The Housing Authority focuses on the development of sustainable neighborhoods through a variety of investments such as:

- Production of affordable housing and home ownership opportunities
- Revive business districts and downtowns
- Clean-up of contaminated properties
- Neighborhood beautification such as upgrading facades and sidewalks

FUND DESCRIPTIONS

Fund 313 - Chula Vista Housing Authority

The Chula Vista Housing Authority accounts for all housing related activities not considered eligible for reimbursement by the Low and Moderate Income Housing Fund.

CITY OF
CHULA VISTA

HOUSING PROGRAM FUND 310

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	779,102	825,977	856,097	841,550
Supplies and Services	424	15,380	102,800	61,800
Other Expenses	175,980	12,875	0	0
Capital	780	0	0	0
Utilities	(1)	0	55	55
Transfers Out	158,740	4,384,319	192,899	210,227
TOTAL EXPENDITURES	**$1,115,025**	**$5,238,551**	**$1,151,851**	**$1,113,632**
REVENUES				
Use of Money & Property	18,408	34,872	0	0
Charges for Services	44,364	2,251,730	71,000	71,000
Other Revenue	768,684	824,199	937,379	817,101
Transfers In	158,740	273,237	192,899	210,226
TOTAL REVENUES	**$990,196**	**$3,384,038**	**$1,201,278**	**$1,098,327**
NET FUND ACTIVITY	**($124,829)**	**($1,854,513)**	**$49,427**	**($15,305)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
313	CV Housing Authority	938,265	1,046,909	1,151,851	1,113,632
315	RDA Housing Program	176,760	4,191,642	0	0
TOTAL EXPENDITURES		**$1,115,025**	**$5,238,551**	**$1,151,851**	**$1,113,632**
REVENUES					
313	CV Housing Authority	984,688	3,373,035	1,201,278	1,098,327
315	RDA Housing Program	5,508	11,003	0	0
TOTAL REVENUES		**$990,196**	**$3,384,038**	**$1,201,278**	**$1,098,327**
NET FUND ACTIVITY		**($124,829)**	**($1,854,513)**	**$49,427**	**($15,305)**

STAFFING SUMMARY - 313

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Accountant	1.00	-	-	1.00
Principal Project Coordinator	1.00	-	-	1.00
Project Coordinator I/II	2.00	-	-	2.00
Redevelopment and Housing Manager	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Project Coordinator	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	**7.00**	**-**	**-**	**7.00**

CITY OF CHULA VISTA

ADOPTED BUDGET

SEWER FUNDS

FISCAL YEAR 2012

SEWER FUNDS

The sewer enterprise funds account for revenues and expenditures related to the City's sewer programs, including maintenance and expansion of the City's conveyance system and payment of San Diego Metro wastewater treatment costs.

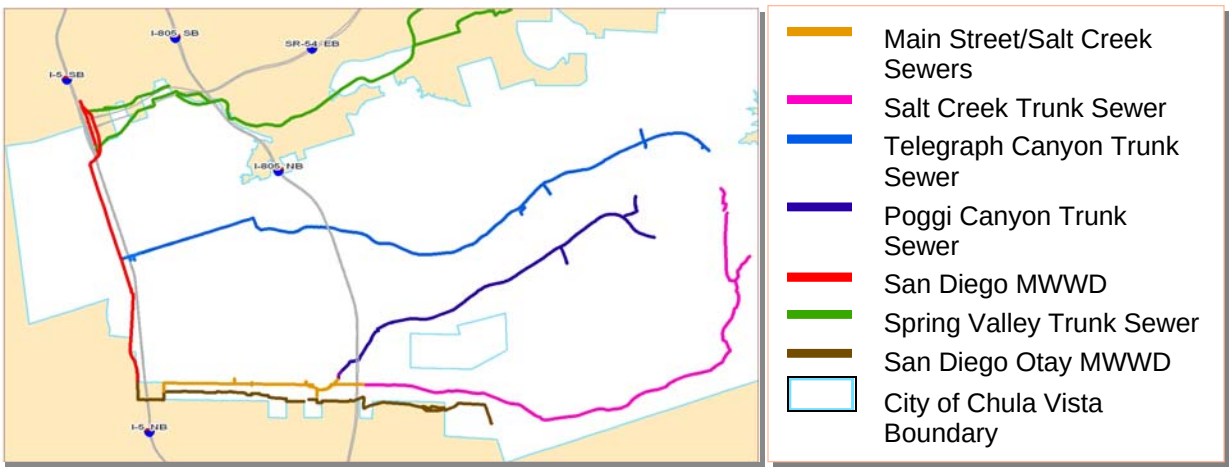
SEWER FUNDS AT A GLANCE

Number of Billing Accounts:	47,806
Miles of Pipe Managed:	500
Daily Treatment Rights (MGDs*):	21
Average Daily Treatment (MGDs*):	16
Annual Treatment Cost:	$19.3 million

**Million gallons per day*

The City of Chula Vista provides wastewater conveyance and treatment services to approximately 47,806 billing accounts, including residential and non-residential uses. The wastewater generated by Chula Vista customers is collected and sent to treatment facilities in the South Bay and Point Loma through the City's extensive sewer collection system, which consists of 11 pump stations and over 500 miles of sewer pipe. The San Diego Metropolitan Wastewater System provides wastewater treatment services to the City of Chula Vista on a contract basis ($19.3 million in fiscal year 2011-12). The City is currently analyzing options to secure sufficient treatment capacity to see the City through build out. This treatment capacity may be provided by either purchasing additional treatment capacity in the San Diego Metro Wastewater System or construction of a wastewater reclamation plant in Chula Vista. The following figure illustrates the City's current trunk sewer network, which conveys flows to the San Diego Metro trunk sewer (shown in red).

Pictured above: Point Loma Treatment Facility



The City of Chula Vista offers exceptional wastewater services to the community. For example, in fiscal year 2006-07, the City experienced only 2 sewer spills, or 1.3 spills per 100 miles of pipe. This is less than 50% of the regional average of 2.9 spills per 100 miles of pipe, as reported in the San Diego Regional Water Quality Board Executive Officer's Report, dated May 2008. The quality of services provided is also reflected in community opinion, as evidenced in the 2006 Citizen Survey. In this study, respondents were asked how they felt about the services they receive from the City of Chula Vista. Responses were then compared to other jurisdictions with populations of 150,000 residents or more. According to the survey results, an above average number of respondents reported satisfaction with the wastewater services provided by the City.

Continuing to provide this exceptional level of service in the future will create significant challenges, including:

1. Securing sufficient treatment capacity in the Metro System or building a wastewater treatment plant to meet the demands of additional growth; and
2. Maintaining a growing and aging infrastructure system.

In fiscal year 2007-08 the City transitioned its sewer funds from 'special revenue' funds to 'enterprise' funds. Enterprise funds may be used to report any activity for which a fee is charged to external users for goods or services, and are appropriate in situations wherein there is either a legal requirement or policy decision to recover costs of providing services for an activity. This change complies with the GFOA recommended accounting structure, should the City decide to issue bonds for capital improvements solely guaranteed by sewer fees and charges in the future.

City staff expenditures incurred supporting wastewater system maintenance and operations are funded by the Sewer Service fund through a combination of direct expenditures and inter-fund transfers. Positions 100% funded by sewer funds (wastewater maintenance and wastewater engineering) are budgeted directly in the sewer fund ($4.1 million in fiscal year 2011-12). The remaining support staff is budgeted in either the General or Development Services funds. These positions are partially offset via inter-fund transfers ($3.2 million in fiscal year 2011-12). All supplies and services, capital, and utilities budgets associated with supporting the wastewater system is also budgeted in the sewer service fund ($1.46 million in fiscal year 2011-12).

FUND DESCRIPTIONS

Fund 411 – Sewer Income Fund

This fund is used to account for all revenues collected to recover the City's costs incurred constructing the public wastewater system. The funds are collected from new properties receiving a permit to connect to the City's wastewater collection system. The owner or person making the application for connection pays fees to the City as designated in the master fee schedule. All funds received may be used only for the acquisition, construction, reconstruction, maintenance and operation of sanitation or sewerage facilities, or to reimburse a subdivider or any person who has constructed sewer facilities benefiting other properties. The fund may also be used to reimburse the City for any expense incurred in connection with the construction and installation of any sewer facility including engineering work and acquisition of rights-of-way.

Fund 412 – Special Sewer Fund

The Special Sewer Fund is used to account for the sale of the City's excess Metropolitan Sewerage capacity.

Fund 413 – Trunk Sewer Capital Reserve Fund

The Trunk Sewer Capital Reserve Fund is used to account for sewerage facility participation fees received from the owner or person applying for a permit to develop or modify the use of any residential, commercial, industrial or other property, which is projected to increase the volume of flow in the City's sewer system, as determined by the City Engineer. All revenue derived from the sewerage facility participation fee shall be used solely for:

1. Paying the cost and expense to repair, replace or enlarge trunk sewer facilities of the City so as to enhance efficiency of utilization and/or adequacy of capacity to serve the needs of the City, or;
2. Paying the cost and expense to plan and/or evaluate any future proposals for area-wide sewage treatment and/or water reclamation systems or facilities.

The City Council can appropriate the funds for another purpose, provided such purpose shall be for the planning, design, construction, maintenance or operations of sewage collection or treatment or water reclamation purposes.

Fund 414 – Sewer Service Revenue Fund

The Sewer Service Revenue Fund is used to account for all monies collected from the monthly sewer service charge. Monies in this fund may be used for any and all sewer related activities. The primary use of these funds is the payment of the City's annual San Diego Metropolitan Sewer Capacity and Maintenance fees and to pay the operational costs of the 'in-city' sewer collection system.

Fund 428 – Sewer Facility Replacement Fund

A portion of the revenues derived from the monthly sewer service charge is deposited into the Sewerage Facilities Replacement Fund. Monies in this fund are used solely for the purpose of paying the cost of refurbishment and/or replacement of structurally deficient sewerage facilities including related evaluation, engineering, and utility modification costs.

The City Council can appropriate the funds for another purpose provided such purpose is for the construction, maintenance, or operation of sewers or incidental thereto, including any charge for its collection.

Funds 431, 432, 433 – Sewer Development Impact Fee Funds

These fees are levied against new development in specific areas of the City, based upon the sewer facility their project will impact. The monies collected are used to fund construction of public improvements designed to increase the capacity of the subject facilities, allowing the City to maintain service levels with increased demand. Included DIF programs are the Telegraph Canyon Sewer Basin DIF, the Poggi Canyon Sewer Basin DIF, and the Salt Creek Sewer Basin DIF.

SEWER FUND 410

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	3,800,455	3,852,571	4,089,766	4,114,347
Supplies and Services	13,608,861	19,309,945	20,240,738	21,266,406
Other Expenses	5,352,811	5,430,272	6,831	208,500
Capital	9,467	24,557	221,000	247,465
Utilities	1,713	781	5,868	5,868
Transfers Out	3,661,792	3,224,868	3,264,583	3,305,115
CIP Project Expenditures	837,503	640,617	3,397,114	4,194,000
TOTAL EXPENDITURES	**$27,272,602**	**$32,483,611**	**$31,225,900**	**$33,341,701**
REVENUES				
Licenses and Permits	0	30,946	40,000	40,000
Use of Money & Property	1,710,190	1,570,003	301,726	301,726
Charges for Services	30,905,317	36,192,554	30,334,666	32,881,200
Other Revenue	3,170,301	9,212,088	266,266	270,000
Transfers In	597,573	83,294	150,000	150,000
TOTAL REVENUES	**$36,383,381**	**$47,088,885**	**$31,092,658**	**$33,642,926**
NET FUND ACTIVITY	**$9,110,779**	**$14,605,274**	**($133,242)**	**$301,225**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
413	Trunk Sewer Capital Reserve	5,133,565	5,165,636	1,310,814	1,550,000
414	Sewer Service Revenue	21,283,122	26,683,122	27,800,086	28,871,701
428	Sewer Facility Replacement	855,915	634,853	2,115,000	2,920,000
TOTAL EXPENDITURES		**$27,272,602**	**$32,483,611**	**$31,225,900**	**$33,341,701**
REVENUES					
411	Sewer Income	62,264	44,766	0	0
412	Special Sewer	13,461	9,269	0	0
413	Trunk Sewer Capital Reserve	5,146,032	11,103,042	1,250,000	1,250,000
414	Sewer Service Revenue	28,931,048	33,906,609	28,385,932	30,936,200
428	Sewer Facility Replacement	2,230,576	2,025,199	1,456,726	1,456,726
TOTAL REVENUES		**$36,383,381**	**$47,088,885**	**$31,092,658**	**$33,642,926**
NET FUND ACTIVITY		**$9,110,779**	**$14,605,274**	**($133,242)**	**$301,225**

STAFFING SUMMARY - 414

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Associate Engineer	2.00	-	-	2.00
Engineering Technician I/II	2.00	-	-	2.00
Equipment Operator	3.00	-	-	3.00
Maintenance Worker I/II	18.00	-	-	18.00
Public Works Specialist	1.00	-	-	1.00
Public Works Supervisor	4.00	-	-	4.00
Senior Civil Engineer	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Maintenance Worker	14.00	-	-	14.00
TOTAL AUTHORIZED POSITIONS	**46.00**	**-**	**-**	**46.00**

SEWER DIF FUND 430

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Other Expenses	172,886	125,546	119,091	164,091
Transfers Out	720,556	250,000	250,000	250,000
CIP Project Expenditures	27,773	472	(1,000,000)	0
TOTAL EXPENDITURES	**$921,215**	**$376,018**	**($630,909)**	**$414,091**
REVENUES				
Use of Money & Property	287,793	177,994	0	0
Development Impact Fees	232,430	166,303	120,000	120,000
TOTAL REVENUES	**$520,223**	**$344,297**	**$120,000**	**$120,000**
NET FUND ACTIVITY	**($400,992)**	**($31,721)**	**$750,909**	**($294,091)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
431	Tel Cyn Sewer Basin Plan DIF	60,103	60,000	35,000	35,000
432	Poggi Cyn Sewer Basin DIF	545,918	1,234	10,000	10,000
433	Salt Creek Sewer Basin DIF	315,194	314,784	(675,909)	369,091
TOTAL EXPENDITURES		**$921,215**	**$376,018**	**($630,909)**	**$414,091**
REVENUES					
431	Tel Cyn Sewer Basin Plan DIF	34,183	22,678	0	0
432	Poggi Cyn Sewer Basin DIF	94,784	53,195	20,000	20,000
433	Salt Creek Sewer Basin DIF	391,256	268,424	100,000	100,000
TOTAL REVENUES		**$520,223**	**$344,297**	**$120,000**	**$120,000**
NET FUND ACTIVITY		**($400,992)**	**($31,721)**	**$750,909**	**($294,091)**

CITY OF
CHULA VISTA

CITY OF CHULA VISTA

ADOPTED BUDGET

TRANSIT FUNDS

FISCAL YEAR 2012

TRANSIT FUND

The MTS - Chula Vista Transit (CVT) is an independent municipal transit system with the Chula Vista City Council as its governing board. CVT forms part of the Metropolitan Transit System (MTS), which is a network of local and regional transit operators. The MTS provides a seamless transit system composed of local, regional, and ADA paratransit services. MTS coordinates fares, transfers, routes and information services to the region. Transit staff also works closely with the San Diego Association of Governments (SANDAG) – the region's transit funding, planning and policy setting agency.

REVENUES

Chula Vista Transit operating funds come from a combination of State Transportation Development Act (TDA) funds (a ¼ of 1 percent of the State Sales Taxes) and passenger fares, which are used for operations and for capital programming. Prior to July 2001, the City received a direct allocation of its TDA funds, but in 2001 regional transit funds were consolidated under the Metropolitan Transit Development Board (MTDB), now the MTS.

The funding consolidation allows the City to participate in available Federal Transit Administration (FTA) capital funds programs. The City has received significant capital project funding from MTS over the last few years, which has allowed Transit to purchase equipment, vehicles, and parts to keep the transit system operational. These funds have also been used to make improvements to transit centers and bus stops in order to keep both internal and external customers happy.

Chula Vista Transit Revenues

Category	FY 10-11 Adopted	FY 11-12 Proposed	Inc/Dec	% Inc/Dec
Revenue From Other Agencies [1]	$ 1,674,790	$ 1,584,547	$ (90,243)	-5%
Charges for Services	$ 5,119,352	$ 4,794,175	$ (325,177)	-6%
Transfers In	$ -	$ 87,147	$ 87,147	100%
Total	**$ 6,794,142**	**$ 6,465,869**	**$ (328,273)**	**-5%**

Transit's goal is to maximize the effectiveness of transit funds while recognizing the revenue constraints facing the region. Since the funding consolidation, Transit staff actively participates in the SANDAG/MTS budget process. Along with the region's other Transit agencies, City Transit staff presents its proposed operating budgets. Various budget meetings are held and budgets are adjusted according to the available funds and SANDAG/MTS Board funding policies. Fiscal year 2011-12 transit revenues reflect a decrease of ($325,177) due to a projected decrease in charges for services revenue resulting from projected lower bus fare revenue. The budget also includes a decrease of $90,243 in revenue from other agencies due to reduced state grant TDA funding. This decrease is mostly offset by an increase in transfer revenue from the Equipment Replacement Fund. This changes reflect a total revenue decrease of ($328,273) for fiscal year 2011-12.

EXPENSES

CVT operations and capital programming contains no General Fund contribution. The CVT's operating and capital programming costs are funded by SANDAG/MTS Consolidated TDA Article 4.0 funds and Federal Transit Administration 5307 funds. All City Staff costs are reimbursed by the SANDAG/MTS funds. Other than personnel and staff time reimbursements, the majority of CVT's expenses are fleet maintenance costs, which includes fuel costs.

Chula Vista Transit Expenditures

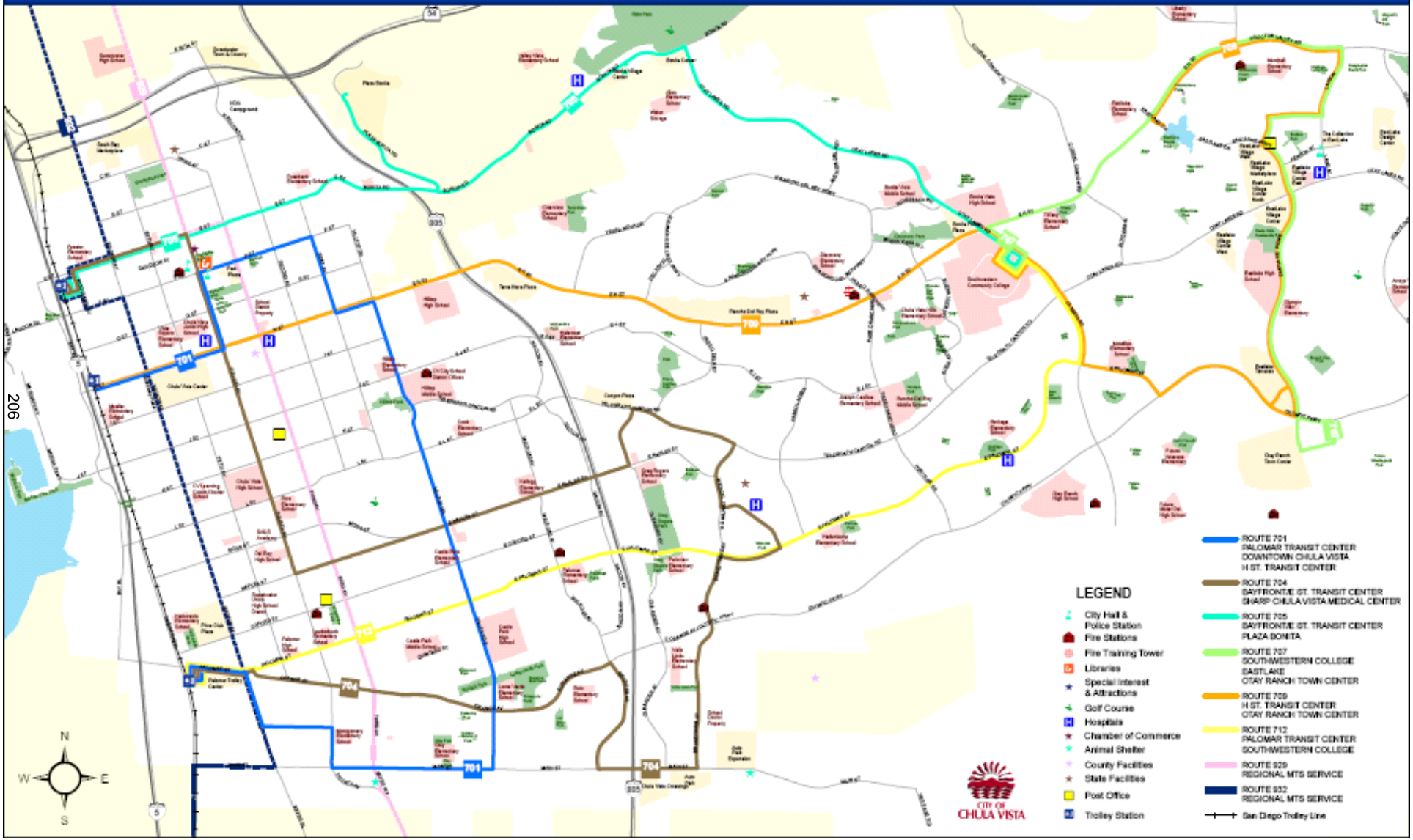
Category	FY 10-11 Adopted	FY 11-12 Proposed	Inc/Dec	% Inc/Dec
Personnel Services	$ 360,523	$ 153,971	$ (206,552)	-57%
Supplies and Services	$ 5,786,809	$ 5,749,099	$ (37,710)	-1%
Other Expenses	$ 280,925	$ 272,437	$ (8,488)	-3%
Transfers Out	$ 81,997	$ 37,849	$ (44,148)	-54%
CIP Expenditures	$ 145,000	$ -	$ (145,000)	-100%
Utilities	$ 183,564	$ 165,366	$ (18,198)	-10%
Total	**$ 6,838,818**	**$ 6,378,722**	**$ (460,096)**	**-7%**

The fiscal year 2011-12 budget includes funding for 1.0 position and reflects a decrease of two positions from the fiscal year 2010-11 adopted budget. The personnel services expenditure category has been amended to reflect necessary changes in staffing costs for fiscal year 2011-12. Overall, there is an expenditure decrease of ($460,096) in the budget across all expenditure account categories in order to align expenditures with projected revenues. The expenditure reductions include the following: personnel services ($206,552), supplies and services ($37,710), other expenses ($8,488), transfers out ($44,148) utilities ($18,198) and CIP expenditures ($145,000). The CIP expenditures reduction reflects a one-time capital project for fuel control system that was purchased in fiscal year 2010-11 and is not reflected in the fiscal year 2011-12 proposed budget. The transfers out expenditure category reflects the revised citywide overhead rates for fiscal year 2011-12. Utilities expenses have been decreased reflect projected costs for fiscal year 2011-12.

STATISTICS

Operated by	City of Chula Vista via MTS contract with private bus contractor
Routes	7
Service	Six local routes most within Chula Vista city limits, with some service in unincorporated areas of the County (Bonita). One Sunday route operated by MTS from their South Bay Division
Square Miles Served	50
fiscal year 2009-10 Total Passengers	3,400,609
Fleet Size	38 Buses (32) 40-foot, CNG New Flyers (6) 30-foot CNG El Dorado Nationals

CHULA VISTA TRANSIT SYSTEM MAP (JANUARY 2007)



TRANSIT FUND 400

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	238,399	240,770	360,523	153,971
Supplies and Services	6,623,320	5,968,774	5,786,809	5,749,099
Other Expenses	1,208,368	1,235,954	280,925	272,437
Capital	0	48,588	0	0
Utilities	165,428	159,576	183,564	165,366
Transfers Out	95,316	81,997	81,997	37,849
CIP Project Expenditures	10,705	13,038	145,000	0
TOTAL EXPENDITURES	**$8,341,536**	**$7,748,697**	**$6,838,818**	**$6,378,722**
REVENUES				
Use of Money & Property	92,328	37,664	0	0
Revenue from Other Agencies	3,390,228	3,357,566	1,674,790	1,584,547
Charges for Services	3,679,761	3,335,333	5,119,352	4,794,175
Other Revenue	268,420	116,509	0	0
Transfers In	0	0	0	87,147
TOTAL REVENUES	**$7,430,737**	**$6,847,072**	**$6,794,142**	**$6,465,869**
NET FUND ACTIVITY	**($910,799)**	**($901,625)**	**($44,676)**	**$87,147**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
401	Bayfront Trolley Station TDA	98,798	94,802	102,679	102,436
402	Transit CVT	8,171,912	7,640,857	6,591,139	6,276,286
403	Transit Capital Projects	70,826	13,038	145,000	0
TOTAL EXPENDITURES		**$8,341,536**	**$7,748,697**	**$6,838,818**	**$6,378,722**
REVENUES					
401	Bayfront Trolley Station TDA	98,800	92,734	102,679	102,436
402	Transit CVT	7,321,012	6,744,179	6,601,463	6,276,286
403	Transit Capital Projects	10,925	10,159	90,000	87,147
TOTAL REVENUES		**$7,430,737**	**$6,847,072**	**$6,794,142**	**$6,465,869**
NET FUND ACTIVITY		**($910,799)**	**($901,625)**	**($44,676)**	**$87,147**

STAFFING SUMMARY - 402

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Administrative Technician	1.00	-	(1.00)	-
Transit Manager	1.00	-	-	1.00
Transit Operations Coordinator	1.00	-	(1.00)	-
TOTAL AUTHORIZED POSITIONS	**3.00**	**-**	**(2.00)**	**1.00**

CITY OF CHULA VISTA

ADOPTED BUDGET

FLEET FUND

FISCAL YEAR 2012

FLEET FUND

The Fleet Fund is an internal service fund which like other internal service funds is used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis. The Fleet Management fund consists of two functions, Central Garage Operations, and Equipment Replacement. Funds are collected on an annual basis through each affected department's operating budget and deposited in the Fleet Management Fund.

The Central Garage Operations function maintains the City's fleet of vehicles, both through City equipment mechanics and through contracts with local vendors for more specialized maintenance work, such as major transmission and air conditioning repairs. All City vehicles are maintained by the Central Garage, these vehicles include those associated with safety services, streets and sewers, parks and open space, and the library. Services provided include maintenance of the vehicles, vehicle fuel, and other specialized services not directly related to any single vehicle.

REVENUES

Revenues in the Fleet Fund come directly from affected departments within the City. There are two types of charges billed to City departments:

1. Vehicle Maintenance Charges: These charges are based on the actual vehicles that reside within a department and include costs ranging from routine (oil changes, preventive maintenance) to major (transmission repair) as well as fuel costs.

2. Vehicle Replacement Charges: Historically, the Fleet Fund charges each department replacement costs based on the average annual cost to replace each vehicle over the vehicles useful life. Most non-safety vehicles have a useful life from seven to ten years. However, due to the continued economic constraints vehicle replacement charges have not

been assessed since fiscal year 2007-08. Instead, the City has been replacing vehicles on a pay as you go basis depending on the availability of grant and other eligible funding.

Fleet Fund Revenues

Category	FY 2010-11 Projected	FY 2011-12 Proposed	Inc/Dec	% Inc/Dec
Other Revenue	$ 3,795,171	$ 3,643,929	$ (151,242)	-4%
Total	**$ 3,795,171**	**$ 3,643,929**	**$ (151,242)**	**-4%**

For fiscal year 2011-12, the proposed revenue budget for the Fleet Fund is $3.6 million. The Other Revenues category has been decreased by $151,242 reflecting a decrease in reimbursement revenue from the Transit Fund.

EXPENDITURES

The Fleet fund's expenditures include costs to repair and replace equipment (motor vehicles, mowers, generators, equipment trailers, etc.) throughout the City. As discussed in the revenue summary above, these costs are then allocated back to the affected departments based on several factors such as the number of vehicles/equipment, repair history, and fuel usage.

Fleet Fund Expenditures

Category	FY 2010-11 Projected	FY 2011-12 Proposed	Inc/Dec	% Inc/Dec
Personnel Services	$ 927,279	$ 777,062	$ (150,217)	-16%
Supplies and Services	$ 2,991,618	$ 2,869,886	$ (121,732)	-4%
Other Expenses	$ 400	$ 400	$ -	0%
Capital	$ 202,200	$ 172,200	$ (30,000)	-15%
Utilities	$ 1,125	$ 1,125	$ -	0%
Transfers Out	$ -	$ 87,147	$ 87,147	-
Total	**$ 4,122,622**	**$ 3,907,820**	**$ (214,802)**	**-5%**

The proposed budget for fiscal year 2011-12 for Fleet Management is $3.9 million. This amount includes funding for the necessary resources that will be required to sustain operations for service, repairs, and to fuel the City's fleet in fiscal year 2011-12. Reductions in the Personnel Services expenditure category include the reduction of two mechanic assistant positions. Personnel services also include reduced retirement costs resulting from employee pension contribution agreements approved by all of the city's bargaining groups. These savings are further reflected as costs savings to the City's General Fund through reduced charges for fleet maintenance costs that are allocated to departments.

FLEET MANAGEMENT 390

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	852,285	869,850	927,279	777,064
Supplies and Services	2,776,688	2,592,518	2,991,618	2,869,886
Other Expenses	1,029,924	684,755	400	400
Capital	7,107	6,948	202,200	172,200
Utilities	1,085	869	1,125	1,125
Transfers Out	32,531	0	0	87,147
TOTAL EXPENDITURES	**$4,699,620**	**$4,154,940**	**$4,122,622**	**$3,907,822**
REVENUES				
Use of Money & Property	32,308	36,158	50,000	50,000
Other Revenue	3,875,519	3,845,102	3,745,171	3,593,929
TOTAL REVENUES	**$3,907,827**	**$3,881,260**	**$3,795,171**	**$3,643,929**
NET FUND ACTIVITY	**($791,793)**	**($273,680)**	**($327,451)**	**($263,893)**

STAFFING SUMMARY - 391

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Equipment Mechanic	3.00	-	-	3.00
Fire Apparatus Mechanic	2.00	-	-	2.00
Fiscal Office Specialist	1.00	-	-	1.00
Fleet Manager	1.00	-	-	1.00
Mechanic Assistant	2.00	-	(2.00)	-
Senior Equipment Mechanic	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	**10.00**	**-**	**(2.00)**	**8.00**

CITY OF CHULA VISTA

ADOPTED BUDGET

CAPITAL PROJECT FUNDS

FISCAL YEAR 2012

CAPITAL PROJECT FUNDS

Capital Projects Funds account for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by proprietary funds.

ASSESSMENT DISTRICT IMPROVEMENT FUNDS

These funds were established as depositories for monies received from issuance of bonds for various assessment districts. The monies are used to finance the construction of public works improvements in the related districts. Included in this group are funds 507 through 518.

DEVELOPMENT IMPACT FEES

These funds were established as depositories for various development impact fees. The fees are levied against all new development in the City in order to pay for the construction or improvement of public facilities as a result of City growth. Included in this group are the following funds:

Funds 542 – Telegraph Canyon Drainage Development Impact Fee

This fee is levied against new development in specific areas of the City, based upon the drainage facility their project will generate an impact on. The monies collected are used to fund construction of public improvements designed to increase the capacity of the subject facilities, allowing the City to maintain service levels with increased demand.

Funds 567-582 – Public Facilities Development Impact Fees

The Public Facilities Development Impact Fee (PFDIF) is levied against new development throughout the City to mitigate the impacts of growth on the City's public services. The monies collected are used in the construction of new, and renovation of existing, public facilities.

Fund 587 – Otay Ranch Pedestrian Bridge DIF

The Otay Ranch Pedestrian Bridge DIF is levied against all new development in Otay Ranch Villages 1, 2, 5, and 6 to fund the construction of pedestrian bridge improvements, as necessitated by growth in these villages.

Fund 588 – Otay Ranch Village 11 Pedestrian Bridge DIF

The Otay Ranch Village 11 Pedestrian Bridge DIF is levied against all new development in Otay Ranch Village 11 to fund the construction of pedestrian bridge improvements, as necessitated by growth in this village.

Fund 591 – Transportation Development Impact Fee

The Transportation Development Impact Fee (TDIF) is levied against all new development in the City east of I-805 to fund the construction of transportation improvements, as necessitated by growth in the eastern portion of the City.

Fund 593 – Western Transportation Development Impact Fee

The Western Transportation Development Impact Fee (W-TDIF) is levied against all new development in the City west of I-805 to fund the construction of transportation improvements, as necessitated by growth in the western portion of the City.

OTHER TRANSPORTATION FUNDS

Included as a part of this group are the following:

Fund 723 – Bicycle Facilities

This fund is a depository for local Transportation Development Act funds, Article 3.0, received from the County for the purpose of bicycle related programs.

Fund 735 – Transportation Partnership

This fund is a depository for the revenues received from the State and Local Transportation Partnership Program. Funds must be spent on street purposes.

Fund 736 – Other Transportation Programs

This fund accounts for other miscellaneous Federal and State transportation grants received by the City.

Fund 737 – Transportation Equity Act 21

This fund is a depository for revenues received from the federal government under the Transportation Equity Act of the 21st Century. Funds must be spent on street purposes.

Fund 739 – Traffic Congestion Relief

This fund is a depository for revenues allocated to the City under Streets and Highways Code Section 2182 and Revenue and Taxation Code Section 7104. Funds must be expended for maintenance or reconstruction of public streets and roads no later than the end of the fiscal year following the fiscal year in which the allocation is received. Any funds not expended within that period must be returned to the State Controller.

Fund 741 – Proposition 1B Highway Safety

This fund is a depository for revenues received from the State government under Proposition 1B (The Highway Safety, Traffic Reduction, Air Quality, and Port Security Act), as approved by voters in the November 2006 general election. Funds must be spent on street purposes.

MISCELLANEOUS CAPITAL IMPROVEMENT PROGRAM FUNDS

Included as part of this group are the following:

Fund 714 – Capital Improvement Project Fund

The Capital Improvement Fund was established to set aside monies for capital improvement projects. This fund does not generate revenues from any source except by transfer from other funds and interest earned on monies in the funds. Monies transferred to the fund are expended for budgeted capital improvement projects and monies remaining after completion of a project are transferred back to the fund from which the project was originally financed.

Fund 715 – Park Acquisition and Development (East)

This fund is a depository for fees collected from subdividers for the purpose of providing park and recreational facilities directly benefiting and serving the residents of the regulated subdivision east of the 805. These funds are collected pursuant to Chapter 17.10 of the Chula Vista Municipal Code, in accordance with authority granted by Section 66477 of the California Government Code.

Fund 716 – Park Acquisition and Development (West)

This fund is a depository for fees collected from subdividers for the purpose of providing park and recreational facilities directly benefiting and serving the residents of the regulated subdivision west of the 805. These funds are collected pursuant to Chapter 17.10 of the Chula Vista Municipal Code, in accordance with authority granted by Section 66477 of the California Government Code.

Fund 717 – Residential Construction Tax

This fund is a depository for fees levied for the construction, replacement, or conversion of all dwelling units within the City including hotels and motels, collected pursuant to Chapter 3.32 of the Chula Vista Municipal Code.

Fund 725 – Industrial Development Authority

This fund was established to account for staff costs in assisting in the issuance of industrial development bonds. A fee of 1/8th of 1% is charged to reimburse costs incurred.

ASSESS DIST IMPROVEMENTS FUND 500

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Transfers Out	15,854	3,854	125,826	0
TOTAL EXPENDITURES	**$15,854**	**$3,854**	**$125,826**	**$0**
REVENUES				
Use of Money & Property	72,241	48,237	0	0
Other Revenue	35,550	30,349	21,800	19,757
TOTAL REVENUES	**$107,791**	**$78,586**	**$21,800**	**$19,757**
NET FUND ACTIVITY	**$91,937**	**$74,732**	**($104,026)**	**$19,757**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
515	Twin Oaks Ave AD 96-1 Improv	9,854	0	0	0
516	Oxford St AD 97-1 Improv	6,000	3,854	3,826	0
517	AD2004-1 Dixon Drive	0	0	105,000	0
518	AD2005-1 Tobias Drive	0	0	17,000	0
TOTAL EXPENDITURES		**$15,854**	**$3,854**	**$125,826**	**$0**
REVENUES					
507	Otay Valley Rd AD 90-2 Improv	2,884	1,938	0	0
511	Otay Vly Rd Fee Recovery Dist	28,294	18,771	0	0
512	EL Greens II AD 94-1 Improv	34,894	23,173	0	0
515	Twin Oaks Ave AD 96-1 Improv	7,037	5,624	0	0
516	Oxford St AD 97-1 Improv	3,107	2,260	2,043	0
517	AD2004-1 Dixon Drive	13,089	15,282	10,070	10,070
518	AD2005-1 Tobias Drive	18,486	11,538	9,687	9,687
TOTAL REVENUES		**$107,791**	**$78,586**	**$21,800**	**$19,757**
NET FUND ACTIVITY		**$91,937**	**$74,732**	**($104,026)**	**$19,757**

TELEGRAPH CANYON DRAINAGE DIF FUND 542

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Transfers Out	69	0	0	0
CIP Project Expenditures	60,878	36,700	693,096	600,000
TOTAL EXPENDITURES	**$60,947**	**$36,700**	**$693,096**	**$600,000**
REVENUES				
Use of Money & Property	191,197	125,423	0	0
Development Impact Fees	537	0	0	0
TOTAL REVENUES	**$191,734**	**$125,423**	**$0**	**$0**
NET FUND ACTIVITY	**$130,787**	**$88,723**	**($693,096)**	**($600,000)**

PUBLIC FACILITIES DIF 560

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	37	0	0	600
Other Expenses	254,851	0	0	0
Capital	0	0	83,450	5,450
Transfers Out	4,443,769	4,995,429	49,556	51,041
CIP Project Expenditures	472,048	8,210	0	0
TOTAL EXPENDITURES	**$5,170,705**	**$5,003,639**	**$133,006**	**$57,091**
REVENUES				
Use of Money & Property	(151,409)	50,705	0	0
Development Impact Fees	695,794	1,610,071	811,250	811,250
Other Revenue	1,293,609	8,384	0	0
Transfers In	6,728,969	5,300,000	0	0
TOTAL REVENUES	**$8,566,963**	**$6,969,160**	**$811,250**	**$811,250**
NET FUND ACTIVITY	**$3,396,258**	**$1,965,521**	**$678,244**	**$754,159**

FUND DETAIL

DEPT #	DEPT DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
567	DIF-Adamo Property Acquisition	46,712	48,113	49,556	51,041
571	General Administration	220,482	0	0	600
572	Civic Center Expansion	2,749,406	2,376,995	0	0
573	Police Facilities Remodel	1,174,789	1,660,228	0	0
574	Corporation Yard Relocation	963,894	918,303	83,450	5,450
575	Library for Eastern Territory	6,122	0	0	0
576	Fire Suppression Sys Expansion	4,653	0	0	0
582	Recreation Facilities	4,647	0	0	0
TOTAL EXPENDITURES		**$5,170,705**	**$5,003,639**	**$133,006**	**$57,091**
REVENUES					
567	DIF-Adamo Property Acquisition	13,555	8,013	0	0
571	General Administration	5,260,452	258,732	64,490	64,490
572	Civic Center Expansion	3,278,428	447,858	204,110	204,110
573	Police Facilities Remodel	117,838	138,020	148,260	148,260
574	Corporation Yard Relocation	168,031	102,202	41,910	41,910
575	Library for Eastern Territory	365,597	433,184	119,620	119,620
576	Fire Suppression Sys Expansion	(506,608)	5,365,912	123,610	123,610
582	Recreation Facilities	(130,330)	215,239	109,250	109,250
TOTAL REVENUES		**$8,566,963**	**$6,969,160**	**$811,250**	**$811,250**

PUBLIC FACILITIES DIF 560

NET FUND ACTIVITY	**$3,396,258**	**$1,965,521**	**$678,244**	**$754,159**

PEDESTRIAN BRIDGE DIF FUND 580

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Other Expenses	2,170	1,347	43,200	43,200
TOTAL EXPENDITURES	**$2,170**	**$1,347**	**$43,200**	**$43,200**
REVENUES				
Use of Money & Property	63,559	48,112	0	0
Development Impact Fees	45,536	122,922	90,000	90,000
TOTAL REVENUES	**$109,095**	**$171,034**	**$90,000**	**$90,000**
NET FUND ACTIVITY	**$106,925**	**$169,687**	**$46,800**	**$46,800**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
587	DIF-OR Village Pedestrian Ramp	919	294	40,000	40,000
588	OR Vlg11 Pedestrian Bridge DIF	1,251	1,053	3,200	3,200
TOTAL EXPENDITURES		**$2,170**	**$1,347**	**$43,200**	**$43,200**
REVENUES					
587	DIF-OR Village Pedestrian Ramp	(8,726)	11,217	40,000	40,000
588	OR Vlg11 Pedestrian Bridge DIF	117,821	159,817	50,000	50,000
TOTAL REVENUES		**$109,095**	**$171,034**	**$90,000**	**$90,000**
NET FUND ACTIVITY		**$106,925**	**$169,687**	**$46,800**	**$46,800**

TRANSPORTATION DIF FUND 590

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	1,578	38,483	211,000	211,000
Other Expenses	407,653	194,993	580,916	580,916
Transfers Out	277	0	0	52,894
CIP Project Expenditures	412,033	678,301	1,552,500	5,067,869
TOTAL EXPENDITURES	**$821,541**	**$911,777**	**$2,344,416**	**$5,912,679**
REVENUES				
Use of Money & Property	684,439	358,140	0	0
Development Impact Fees	259,259	505,424	750,000	772,477
Transfers In	180,000	1,402,000	0	293,900
TOTAL REVENUES	**$1,123,698**	**$2,265,564**	**$750,000**	**$1,066,377**
NET FUND ACTIVITY	**$302,157**	**$1,353,787**	**($1,594,416)**	**($4,846,302)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
591	Transportation DIF	766,683	909,827	2,344,416	5,859,785
593	Western Transportation DIF Fund	54,858	1,950	0	52,894
TOTAL EXPENDITURES		**$821,541**	**$911,777**	**$2,344,416**	**$5,912,679**
REVENUES					
591	Transportation DIF	909,331	2,232,907	750,000	1,043,900
593	Western Transportation DIF Fund	214,367	32,657	0	22,477
TOTAL REVENUES		**$1,123,698**	**$2,265,564**	**$750,000**	**$1,066,377**
NET FUND ACTIVITY		**$302,157**	**$1,353,787**	**($1,594,416)**	**($4,846,302)**

MISC CAPITAL PROJECTS FUND 700

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	10,000	0	0	0
Other Expenses	1,193,670	1,293,020	25,000	25,000
Capital	0	0	9,630,000	0
Transfers Out	646,608	747,337	10,915,770	679,271
CIP Project Expenditures	5,275,802	4,589,689	439,177	0
TOTAL EXPENDITURES	**$7,126,080**	**$6,630,046**	**$21,009,947**	**$704,271**
REVENUES				
Other Local Taxes	43,649	159,220	90,000	200,000
Use of Money & Property	1,311,340	712,411	0	0
Development Impact Fees	515,677	4,772	500,000	500,000
Other Revenue	0	142,037	0	0
Transfers In	0	0	10,253,499	200,000
TOTAL REVENUES	**$1,870,666**	**$1,018,440**	**$10,843,499**	**$900,000**
NET FUND ACTIVITY	**($5,255,414)**	**($5,611,606)**	**($10,166,448)**	**$195,729**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
714	CIP - Fiscal Agent	413,480	1,393,676	0	0
715	PAD Fund - Eastern	5,893,456	4,571,795	10,675,676	0
716	PAD Fund - Western	0	0	9,655,000	25,000
717	Resid. Construction/Conversion	819,144	664,575	679,271	679,271
TOTAL EXPENDITURES		**$7,126,080**	**$6,630,046**	**$21,009,947**	**$704,271**
REVENUES					
714	CIP - Fiscal Agent	9,158	2	0	0
715	PAD Fund - Eastern	1,775,685	707,683	475,000	475,000
716	PAD Fund - Western	0	0	10,261,499	25,000
717	Resid. Construction/Conversion	85,478	310,543	107,000	400,000
725	Indust. Development Authority	345	212	0	0
TOTAL REVENUES		**$1,870,666**	**$1,018,440**	**$10,843,499**	**$900,000**
NET FUND ACTIVITY		**($5,255,414)**	**($5,611,606)**	**($10,166,448)**	**$195,729**

OTHER TRANSPORTATION PROGRAMS FUND 730

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Transfers Out	651,957	3,402,000	400,000	807,740
CIP Project Expenditures	1,626,293	7,194,083	3,311,430	3,610,730
TOTAL EXPENDITURES	**$2,278,250**	**$10,596,083**	**$3,711,430**	**$4,418,470**
REVENUES				
Use of Money & Property	227,103	64,014	0	0
Revenue from Other Agencies	2,170,379	6,091,013	3,856,430	3,993,316
Transfers In	0	1,429	24,672	0
TOTAL REVENUES	**$2,397,482**	**$6,156,456**	**$3,881,102**	**$3,993,316**
NET FUND ACTIVITY	**$119,232**	**($4,439,627)**	**$169,672**	**($425,154)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
723	Bicycle Facilities	126,870	180,851	114,300	0
735	Transportation Partnership	13,064	4,217	0	0
736	Other Transportation Program	990,768	4,324,702	915,130	1,668,470
737	Trans Equity Act - 21	31,728	183,272	0	0
739	Traffic Congestion Relief Fund	651,888	2,839,110	2,682,000	2,750,000
741	Prop 1B Hwy Safety	463,932	3,063,931	0	0
TOTAL EXPENDITURES		**$2,278,250**	**$10,596,083**	**$3,711,430**	**$4,418,470**
REVENUES					
723	Bicycle Facilities	126,871	180,851	114,300	0
735	Transportation Partnership	1,323	803	0	0
736	Other Transportation Program	1,440,064	2,889,789	1,060,130	1,360,730
737	Trans Equity Act - 21	31,728	183,272	24,672	0
739	Traffic Congestion Relief Fund	651,888	2,839,110	2,682,000	2,632,586
741	Prop 1B Hwy Safety	145,608	62,631	0	0
TOTAL REVENUES		**$2,397,482**	**$6,156,456**	**$3,881,102**	**$3,993,316**
NET FUND ACTIVITY		**$119,232**	**($4,439,627)**	**$169,672**	**($425,154)**

CITY OF CHULA VISTA

ADOPTED BUDGET

DEBT SERVICE FUNDS

FISCAL YEAR 2012

DEBT SERVICE FUNDS

The debt service requirement for the City and the Redevelopment Agency is $17.2 million for fiscal year 2011-12. This represents a level amount of debt service when compared to the fiscal year 2010-11 obligation of $17.2 million.

Debt service payments are made from various City and Agency Funds in accordance with the legal documents governing each borrowing. Present debt is in the form of Certificates of Participation, Pension Obligation Bonds, Long Term Notes, Lease-Purchase Obligations, Tax Allocation Refunding Bonds, and Tax Allocation Bonds. Debt has been issued by the City to finance a wide variety of projects, including the construction of the new Public Works Center and the new Police Facility, parking facilities, refurbishment of the Chula Vista Shopping Mall, property acquisitions, building remodeling, and equipment and software acquisition.

Annual debt service costs are borne primarily by the General Fund, with the exception of the Tax Allocation Refunding Bonds and the Tax Allocation Bonds, which are funded by property tax increment revenues in the Redevelopment Agency.

To follow is a brief description of the debt service funds.

<u>Fund 441 – 1994 Pension Obligation Bonds</u>

The 1994 Pension Obligation Bonds in the amount of $16,786,532 were issued to provide funds to pay the City's unfunded liability in the California Public Employees Retirement System. The bonds are a debt of the City General Fund and the City is obligated by Retirement Law to make the bond payments without specification of funds. The term of the bonds is through fiscal year 2011-12.

Fund 442 – CDBG Section 108 Loan

In June of 2008, the City received a loan of $9.5 million from the U.S. Department of Housing and Urban Development (HUD), under the Section 108 program. These funds will be repaid with a portion of the City's annual CDBG allocation, over the next 20 years. The funds will be used for the 'Castle Park Infrastructure Project'. The Section 108 loan is an 'advance' of future CDBG entitlement funds, and, as such, is repaid with a portion of the City's annual entitlement.

Fund 446 – Notes Payable Adamo

A January 1994 note payable for $370,000 to Mr. and Mrs. Adamo as part of the purchase price for property located adjacent to the Civic Center. The term of the note is twenty years.

Fund 449 - San Diego County Regional Communication Systems

On March 7, 2000, the Chula Vista City Council authorized the City to join the San Diego County Regional Communications Systems (RCS). The City's portion of the infrastructure is $2,809,405 plus financing costs. This is payable over a period of 14 years commencing on January 1, 2001 through January 1, 2014.

Fund 450 - 2002 Certificates of Participation – Police Facility Project

In June 2002, the Public Financing Authority issued the 2002 COP in the amount of $60,145,000 to finance the construction of the City's new Police Headquarters. The source of repayment of the certificates is the lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through the year 2032.

Fund 451 – Long Term Advances DSF - City

This fund was established to account for inter fund loans.

Fund 452 – Capital Leases – Fire Equipment

This fund was established to account for the lease/purchase of the Fire Department's equipment.

Fund 453 – CEC Loan Repayment

This fund accumulates payment of principal and interest on a loan obtained through the California Energy Commission to fund various energy conservation capital projects.

Fund 471 - 2003 Refunding Certificates of Participation

In August 2004, the Public Financing Authority issued the 2003 COP in the amount of $11,320,000 to prepay the outstanding $7,215,000 principal balance of the 1993 Refunding Certificates of Participation and the outstanding $2,140,000 principal balance of the 1993 Certifications of Participation. The

source of repayment of the certificates is the lease payments to be made by the City to the Public Financing Authority. The term of the certificates is through the year 2013.

Fund 472 - 2004 Certificates of Participation – Civic Center Project – Phase 1

In August 2004, the Public Financing Authority issued the 2004 COP in the amount of $37,240,000 to finance the construction and equipping of certain improvements to the Civic Center complex and to provide funds for infrastructure improvements in western Chula Vista. The source of repayment of the certificates is the lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through the year 2034.

Fund 473 – 2006 Certificates of Participation-Civic Center project Phase 2

In March 2006, the Public Financing Authority issued the 2006 COP in the amount of $20,325,000 to finance the construction and equipping of additional improvements to the Civic Center complex and for the renovation of the City's Nature Center.

Fund 474 – 2010 COP Refinance

In February 2010, the Public Financing Authority issued the 2010 COP in the amount of $29,355,000 to prepay the outstanding $15,640,000 principal balance of the 2000 Certificate of Participation and to finance certain capital improvement projects. The source of repayment of the certificates is the lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through the year 2033.

CITY OF
CHULA VISTA

DEBT SERVICE - CITY FUND 440

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	2,475	2,475	2,500	2,500
Other Expenses	3,912,484	4,591,635	4,387,693	5,325,286
Transfers Out	6,908,969	5,300,000	0	0
TOTAL EXPENDITURES	**$10,823,928**	**$9,894,110**	**$4,390,193**	**$5,327,786**
REVENUES				
Use of Money & Property	96	1,098	0	0
Revenue from Other Agencies	0	96,432	0	0
Transfers In	4,288,388	4,157,258	4,269,261	4,727,786
TOTAL REVENUES	**$4,288,484**	**$4,254,788**	**$4,269,261**	**$4,727,786**
NET FUND ACTIVITY	**($6,535,444)**	**($5,639,322)**	**($120,932)**	**($600,000)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
441	1994 Pension Obligation Bond	2,462,887	2,509,162	2,637,672	2,765,359
442	CDBG Section 108 Loan	287,033	734,471	741,015	745,867
446	Notes Payable Adamo Property	46,712	48,113	49,556	51,041
449	SD Co Regional Comm Systems	295,734	295,734	295,734	295,734
451	Long-term Advances DSF - City	7,731,562	6,134,414	300,000	900,000
452	KS Fire Equipment Capital Lease	0	172,216	172,216	172,216
453	CES Loan Repayment	0	0	194,000	397,569
TOTAL EXPENDITURES		**$10,823,928**	**$9,894,110**	**$4,390,193**	**$5,327,786**
REVENUES					
441	1994 Pension Obligation Bond	2,460,414	2,508,569	2,637,672	2,765,359
442	CDBG Section 108 Loan	287,033	734,471	741,015	745,867
446	Notes Payable Adamo Property	46,712	48,113	49,556	51,041
449	SD Co Regional Comm Systems	295,740	295,738	295,734	295,734
451	Long-term Advances DSF - City	1,198,585	398,156	303,826	300,000
452	KS Fire Equipment Capital Lease	0	172,215	172,216	172,216
453	CES Loan Repayment	0	97,526	69,242	397,569
TOTAL REVENUES		**$4,288,484**	**$4,254,788**	**$4,269,261**	**$4,727,786**
NET FUND ACTIVITY		**($6,535,444)**	**($5,639,322)**	**($120,932)**	**($600,000)**

DS - CV PUBLIC FINANCING AUTHORITY FUND 470

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	32,315	21,548	20,500	20,500
Other Expenses	10,512,246	27,611,927	9,462,573	10,098,931
Transfers Out	0	18,279,767	8,505,576	4,134,580
TOTAL EXPENDITURES	**$10,544,561**	**$45,913,242**	**$17,988,649**	**$14,254,011**
REVENUES				
Use of Money & Property	473,206	430,665	0	0
Other Revenue	0	29,380,000	0	0
Transfers In	9,363,488	28,130,002	13,682,131	9,308,309
TOTAL REVENUES	**$9,836,694**	**$57,940,667**	**$13,682,131**	**$9,308,309**
NET FUND ACTIVITY	**($707,867)**	**$12,027,425**	**($4,306,518)**	**($4,945,702)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
448	2000 COP Ser A-Fin Project	1,867,253	19,764,793	0	0
450	2002 COP Police Facility Proj	3,916,265	3,914,241	3,913,146	3,918,346
471	2003 Refunding Cert of Part	1,075,965	1,053,569	1,054,380	1,050,773
472	2004 COP Civ Ctr Proj Phase I	2,408,630	2,395,361	2,396,218	2,397,037
473	2006 COP Civ Ctr Proj Phase 2	1,276,448	1,275,351	1,277,389	1,276,069
474	2010 Refunding COP	0	17,509,927	9,347,516	5,611,786
TOTAL EXPENDITURES		**$10,544,561**	**$45,913,242**	**$17,988,649**	**$14,254,011**
REVENUES					
448	2000 COP Ser A-Fin Project	1,621,472	17,868,762	0	0
450	2002 COP Police Facility Proj	3,459,028	3,960,245	5,651,001	3,918,347
471	2003 Refunding Cert of Part	1,084,679	1,074,900	1,049,880	1,050,773
472	2004 COP Civ Ctr Proj Phase I	2,396,779	2,407,328	2,396,218	2,397,037
473	2006 COP Civ Ctr Proj Phase 2	1,274,736	1,276,341	1,277,388	1,276,069
474	2010 Refunding COP	0	31,353,091	3,307,644	666,083
TOTAL REVENUES		**$9,836,694**	**$57,940,667**	**$13,682,131**	**$9,308,309**
NET FUND ACTIVITY		**($707,867)**	**$12,027,425**	**($4,306,518)**	**($4,945,702)**

CITY OF CHULA VISTA

ADOPTED BUDGET

OTHER FUNDS

FISCAL YEAR 2012

OTHER FUNDS

The funds included in this section include miscellaneous Special Revenue and Internal Service funds. Special Revenue Funds are used to account for proceeds derived from specific revenue sources, which are legally restricted to expenditures for special purposes. Internal Service Funds are used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis. Internal Service Funds account for the activities of worker's compensation, insurance, and technology replacement.

To follow is a brief description of special revenue funds.

TRANSPORTATION FUNDS

Included in this group are the following funds:

Fund 221 – Gas Tax

This fund accounts for the receipt and expenditure of all monies received from the State under Street and Highway Code Sections 2106, 2107, 2107.5. The allocations must be spent for street maintenance or construction and a limited amount for engineering. Historically, these monies were deemed highly restrictive insofar as expenditure, but with adoption of AB1502 effective January 1, 1978 most of the money can be used for any street purpose.

Fund 225 – Traffic Signal Fee

This fund accounts for the receipt and expenditure of fees collected from private developers for financing and / or installation of new traffic signals, as required by City of Chula Vista Council Policy 478-01

Fund 227 – Transportation Sales Tax

This fund was established to account for the receipt and disbursement of all transportation sales tax (TransNet) revenues for the City. In November 1987, San Diego County voters first approved the Transportation Program (TransNet). In November of 2004, voters approved a 40-year extension of the program, which funds transportation improvements throughout the region via a half-cent local sales tax. The City's allocation of regional funds is based upon population and the number of local street and road miles maintained by the City.

PARKING FUNDS

Included as part of this group are the following funds:

Fund 241 – Parking Meter

Parking Meter Fund revenues are generated through two sources: coin deposits from parking meters located in the downtown area, and parking citation payments for expired meter violations. These funds pay for the coin collection and maintenance of the meters, the parking enforcement staff that monitors the downtown area, and general upkeep and signage of the downtown parking lots.

Fund 243 - Town Centre I Parking

This fund is used to account for revenues from an in-lieu parking fee. This in-lieu parking fee applies to any developer of a new commercial building or addition to an existing commercial building within the Downtown Parking District. Use of monies in this fund is restricted to the purchase or development of parking sites.

PUBLIC SAFETY FUNDS

Included in this group are the following funds:

Fund 245 – Traffic Safety

This fund is a depository for all monies derived from vehicle code fines, excluding parking violations. The fines are collected through the County court system and remitted to the City monthly. These monies may be expended only for traffic control devices and equipment and maintenance thereof or for the maintenance, improvement or construction of public streets.

Fund 251 – Supplemental Law Enforcement Services

This fund accounts for the Supplemental Law Enforcement grant funds awarded to the Police Department; these funds can be used to supplement general fund appropriations for Police related personnel, overtime, and equipment expenditures.

Fund 252 – Police Department Grants

This fund includes the California Border Alliance Group (CBAG) and miscellaneous police grants. CBAG is funded with federal funds. While CBAG employees are technically City of Chula Vista employees they do not work in the City of Chula Vista nor do they provide direct services for the City of Chula Vista; the City serves only as a fiscal agent for CBAG.

Fund 253 – Inmate Welfare Fund

This fund is a depository for monies collected from pay phones commissions and operation of a commissary, in accordance with the Sheriff's Penal Code section 4025. Monies in this fund shall be expended for the benefit, education, and welfare of the inmates.

Fund 254 – Local Law Enforcement Block Grant Funds

This fund accounts for federal Justice Assistance Grant funds awarded to the Police Department; these funds can be used to supplement general fund appropriations for Police related personnel, overtime, and equipment expenditures.

Fund 256 – Asset Seizure

This fund is a depository for assets seized under Federal statutes through the process of "equitable sharing" of drug money and real property. By law these funds may only be used for law enforcement purposes and are intended to supplement, not supplant, existing funds.

LIBRARY/CULTURAL ARTS FUNDS

Included in this group are the following funds:

Fund 261 – California Library Service Act

The California Library Services Act (CLSA) helps public libraries provide coordinated reference services and provides reimbursement for interlibrary loans of materials and loans to nonresident borrowers through the Transaction Based Reimbursement program, also known as the Direct Loan program. The Chula Vista Public Library participates in the Universal Borrowing provision of CLSA that reimburses the City for any over-the-counter loan service to the residents of all other California public library jurisdictions (Direct Loan). The Interlibrary Loan program reimburses the City for handling costs when books are lent to other California libraries.

Fund 262 – Public Library Foundation Fund

The Public Library Foundation Act (PLF) is a funding formula under which the State contributes funding for basic local library services, under specified conditions, to assure the availability to every resident of the state an adequate level of public library service regardless of the taxable wealth of the local jurisdiction providing the service. The legislation provides that to every library jurisdiction which allocates to its public library at least as much local funding as it had the previous year, the state will award a dollar amount equal to the proportional share of the total amount allocated for the Public Library Foundation program based on the population of the library's service area as certified by the State Librarian for that fiscal year. The annual funding is dependent upon appropriations made by the legislature and the Governor.

Fund 267 – McCandliss Awards

The Gayle McCandliss Fund was established in 1991 shortly after she passed away. Consistent with her wishes, it was established as a perpetual fund to recognize and provide monetary support or recognition to individuals or groups who make substantial contribution to the arts in the City of Chula Vista.

SUNDRY GRANT FUNDS

Included as part of this group are the following funds:

Fund 268 – State Recreation Grants

This fund was established to account for the receipt and disbursement of all State Recreation Grants received by the City.

Fund 272 – Federal Grants Fund

This fund was established to account for the receipt and disbursement of all Federal Grants received by the City.

Fund 273 – State Grants Fund

This fund was established to account for the receipt and disbursement of all State Grants received by the City (excluding Recreation related grants).

Fund 274 – ARRA Fund

This fund was established to account for the receipt and disbursement of federal grant funds received by the City, authorized by the American Recovery and Reinvestment Act of 2009.

ENVIRONMENTAL SERVICES AND CONSERVATION FUNDS

Included as part of this group are the following funds:

Fund 281 - Waste Management and Recycling

Revenue for the Waste Management fund is generated by a variety of grants which are used to implement, operate and educate the public on waste diversion, recycling, environmental actions and impacts. Current grant programs include litter reduction and bottle and can recycling programs; a regional used motor oil and oil filter recycling program; regional household hazardous waste program, regional universal waste program, and a regional needles and sharps disposal program.

Fund 282 – Environmental Services

The Environmental Services fund is a depository for revenue that is generated primarily by a 5% surcharge (AB 939 fees) applied to the refuse rates for residential and commercial customers. The surcharge is authorized by the State to recover the costs of developing and implementing source reduction, recycling, and composting programs that are implemented

to meet the State mandate to divert 50% of all waste generated annually in the City from landfills. The fund also includes two annual flat fees paid by the franchise hauler under the franchise agreement to cover litter container costs and to support the programs public education and enforcement service costs.

Fund 285 – Energy Conservation Fund

Revenue for the Energy Conservation fund is generated by grants and inter-agency agreements for specific energy conservation projects. For fiscal year 2011-2012, the energy conservation fund reflects the budget for the SDG&E energy conservation grant. This grant funds energy conservation programs for local residents, businesses, and City operations that reduce the amount of natural gas and electricity consumed.

STORM DRAIN FUND

Fund 301 – Storm Drain Revenue

In accordance with Chapter 14.16 of the Chula Vista Municipal Code all proceeds of the storm drain fee are deposited into the Storm Drain Revenue Fund. Monies in this fund may only be used for storm drain purposes. The monthly storm drain service charge is included on the sewer bill.

COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

These funds are depositories of grant entitlement monies received from the Department of Housing and Urban Development including funds 311, 314, 321, 325, and 333. The purpose of these monies is for community development projects; eligible activities include those that:

- Benefit low and moderate income people.
- Eliminate slums and blight.
- Alleviate conditions posing a serious health and/or safety hazard.

OPEN SPACE DISTRICT FUNDS

These funds are a depository for all monies received for all flat rate property tax assessments levied against benefiting property owners for all maintenance of open space areas. Included in this group are funds 342 through 389.

The total assessment amount for each Open Space District is calculated each year based upon the cost of providing services within the district. This assessment rate is limited to the prior year's amount, increased by the lesser of two local indexes. In recent years the indexed increases were not effectively keeping pace with the actual costs of providing these services to the property

owners. In fiscal year 2007-08 staff went through the Proposition 218 process on seven districts/zones, in order to bring revenues in line with actual maintenance costs. Only one of the seven districts was approved for an increase in assessment. As a result a concentrated effort has been made to reduce expenditures to within available resources.

To follow is a brief description of the internal service funds.

Fund 231 and Fund 398 – Workers Compensation

This fund is a depository for contributions made from the General Fund to pay for annual costs related to workers' compensation liabilities including the provision of an appropriate reserve to pay uninsured claims costs. The City is self-insured for amounts up to $1.0 million per claim. The amount of the reserve and the required annual transfer is determined by the Director of Finance, based on experience and consultation with the Risk Manager. In fiscal year 2010-11 the Workers Compensation Fund will be moved from Fund 231 to Fund 398, this change is necessary to change the fund type from General Fund to internal service.

Fund 232 Flexible Spending Account

This fund is used to account for employee health, medical and dependent care benefits.

Fund 234 – Fire Equipment Lease Fund

This fund accounts for the receipt of pass-through revenue from ambulance services to fund the yearly lease agreement for medical resuscitation equipment.

Fund 341 Public Liability Trust Fund

This fund is a depository for contributions made from the General Fund to provide an appropriate reserve level to pay for uninsured and deductibles for public liability losses. The City is self-insured for amounts up to $250,000 per claim.

Fund 393 Technology Replacement Fund

The Technology Replacement Fund is an internal service function that provides for the replacement of computers and related technology equipment. Funds from departments' operating budgets are transferred to the Technology Replacement Fund for future replacement of equipment included in the program. Due to economic reasons, the program will not be funded in fiscal year 2011-12. Computer replacement has been included in various funds based on available resources.

CITY OF
CHULA VISTA

TRANSPORTATION FUNDS 220

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Other Expenses	9,455	20,886	15,000	15,000
Transfers Out	3,617,650	3,870,629	4,869,200	3,939,428
CIP Project Expenditures	6,842,191	11,200,245	4,191,862	6,431,270
TOTAL EXPENDITURES	**$10,469,296**	**$15,091,760**	**$9,076,062**	**$10,385,698**
REVENUES				
Other Local Taxes	545,000	0	4,141,000	4,347,000
Use of Money & Property	588,702	168,287	0	0
Revenue from Other Agencies	3,721,666	3,483,625	3,683,540	3,769,351
Charges for Services	247,828	113,132	250,000	250,000
Other Revenue	92,561	10,289	0	0
Transfers In	0	0	672	0
TOTAL REVENUES	**$5,195,757**	**$3,775,333**	**$8,075,212**	**$8,366,351**
NET FUND ACTIVITY	**($5,273,539)**	**($11,316,427)**	**($1,000,850)**	**($2,019,347)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
221	Gas Tax	3,633,668	3,910,886	3,869,200	3,939,428
225	Traffic Signal	718,241	395,531	1,045,000	706,000
227	Transportation Sales Tax	6,117,387	10,785,343	4,161,862	5,740,270
TOTAL EXPENDITURES		**$10,469,296**	**$15,091,760**	**$9,076,062**	**$10,385,698**
REVENUES					
221	Gas Tax	3,739,667	3,487,940	3,683,540	3,769,351
225	Traffic Signal	377,160	193,605	250,000	250,000
227	Transportation Sales Tax	1,078,930	93,788	4,141,672	4,347,000
TOTAL REVENUES		**$5,195,757**	**$3,775,333**	**$8,075,212**	**$8,366,351**
NET FUND ACTIVITY		**($5,273,539)**	**($11,316,427)**	**($1,000,850)**	**($2,019,347)**

PARKING FUND 240

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	29,749	8,435	0	0
Supplies and Services	17,423	87,320	218,400	211,800
Other Expenses	308,747	312,799	114,000	150,749
Utilities	16,828	17,371	20,461	17,654
Transfers Out	127	0	0	0
CIP Project Expenditures	113,410	25,784	75,000	130,000
TOTAL EXPENDITURES	**$486,284**	**$451,709**	**$427,861**	**$510,203**
REVENUES				
Licenses and Permits	39,593	32,533	30,000	24,000
Fines, Forfeitures, Penalties	143,943	89,833	120,700	180,000
Use of Money & Property	367,223	393,024	370,000	376,000
Other Revenue	13,040	858	0	0
TOTAL REVENUES	**$563,799**	**$516,248**	**$520,700**	**$580,000**
NET FUND ACTIVITY	**$77,515**	**$64,539**	**$92,839**	**$69,797**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
241	Parking Meter	474,461	451,709	427,861	510,203
243	Town Centre I-Parking District	11,823	0	0	0
TOTAL EXPENDITURES		**$486,284**	**$451,709**	**$427,861**	**$510,203**
REVENUES					
241	Parking Meter	549,229	515,208	520,700	580,000
243	Town Centre I-Parking District	14,570	1,040	0	0
TOTAL REVENUES		**$563,799**	**$516,248**	**$520,700**	**$580,000**
NET FUND ACTIVITY		**$77,515**	**$64,539**	**$92,839**	**$69,797**

PUBLIC SAFETY FUND 250

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	2,961,289	2,976,180	3,747,487	4,401,948
Supplies and Services	392,889	651,914	1,140,308	981,524
Other Expenses	14,897	7,830	6,398	4,291
Capital	550,557	837,867	1,911,721	444,133
Utilities	0	11,382	0	0
Transfers Out	654,140	654,140	693,373	654,140
TOTAL EXPENDITURES	**$4,573,772**	**$5,139,313**	**$7,499,287**	**$6,486,036**
REVENUES				
Fines, Forfeitures, Penalties	798,029	715,686	534,140	534,140
Use of Money & Property	87,219	67,697	20,000	20,000
Revenue from Other Agencies	4,178,962	4,157,905	6,215,725	6,070,743
Other Revenue	8,968	2,238	0	0
Transfers In	0	63,944	39,233	63,790
TOTAL REVENUES	**$5,073,178**	**$5,007,470**	**$6,809,098**	**$6,688,673**
NET FUND ACTIVITY	**$499,406**	**($131,843)**	**($690,190)**	**$202,637**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
245	Traffic Safety	813,670	1,095,259	790,140	575,640
251	Suppl Law Enforcement Services	481,162	243,589	263,583	410,862
252	Police Department Grants	3,088,748	3,327,342	5,793,219	4,646,373
253	Inmate Welfare Fund	481	2,593	20,000	20,000
254	Local Law Enf Block Grant	19,711	50,805	89,794	88,888
256	Asset Seizure	170,000	419,725	542,551	744,273
TOTAL EXPENDITURES		**$4,573,772**	**$5,139,313**	**$7,499,287**	**$6,486,036**
REVENUES					
245	Traffic Safety	830,424	728,942	534,140	534,140
251	Suppl Law Enforcement Services	462,726	134,971	243,583	303,375
252	Police Department Grants	3,237,843	3,239,610	5,693,220	5,611,033
253	Inmate Welfare Fund	12,229	92,536	20,000	20,000
254	Local Law Enf Block Grant	32,505	71,929	98,030	0
256	Asset Seizure	497,451	739,482	220,125	220,125
TOTAL REVENUES		**$5,073,178**	**$5,007,470**	**$6,809,098**	**$6,688,673**
NET FUND ACTIVITY		**$499,406**	**($131,843)**	**($690,190)**	**$202,637**

STAFFING SUMMARY - 252

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
CBAG Administrative Analyst II	2.00	-	-	2.00
CBAG Analyst	3.00	-	-	3.00
CBAG Deputy Executive Director	1.00	-	-	1.00
CBAG Director of IV LECC	-	1.00	-	1.00
CBAG Director of SD LECC	1.00	-	-	1.00
CBAG Executive Assistant	1.00	1.00	-	2.00
CBAG Executive Director	1.00	-	-	1.00
CBAG Graphic Designer/Webmaster	1.00	-	-	1.00
CBAG Micro Computer Specialist	1.00	(1.00)	1.00	1.00
CBAG Network Administrator I/II	2.00	2.00	-	4.00
CBAG Network Manager	1.00	-	-	1.00
CBAG Program Analyst	1.00	-	-	1.00
CBAG Program Manager	2.00	-	-	2.00
CBAG Public Safety Analyst	-	2.00	3.00	5.00
CBAG RCFL Network Engineer	1.00	-	-	1.00
CBAG Senior Public Safety Analyst	-	1.00	-	1.00
Peace Officer	1.00	1.00	1.00	3.00
Police Agent	1.00	-	-	1.00
Police Community Relations Specialist	-	-	1.00	1.00
Police Sergeant	-	-	1.00	1.00
Police Training and Development Supervisor	1.00	-	(1.00)	-
TOTAL AUTHORIZED POSITIONS	**21.00**	**7.00**	**6.00**	**34.00**

LIBRARY/CULTURAL ARTS FUND 260

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	0	0	400	81,670
Other Expenses	0	0	1,200	1,200
Capital	0	0	0	200,000
Transfers Out	25,000	25,783	25,000	25,000
CIP Project Expenditures	81,902	64	(20,475)	0
TOTAL EXPENDITURES	**$106,902**	**$25,847**	**$6,125**	**$307,870**
REVENUES				
Use of Money & Property	14,124	10,427	0	0
Revenue from Other Agencies	108,195	6,206	105,000	0
Other Revenue	0	0	900	0
TOTAL REVENUES	**$122,319**	**$16,633**	**$105,900**	**$0**
NET FUND ACTIVITY	**$15,417**	**($9,214)**	**$99,775**	**($307,870)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
261	California Library Service Act	106,902	25,847	4,525	225,000
262	Public Library Act	0	0	0	81,270
267	McCandliss Cultural Arts	0	0	1,600	1,600
TOTAL EXPENDITURES		**$106,902**	**$25,847**	**$6,125**	**$307,870**
REVENUES					
261	California Library Service Act	121,829	16,272	105,000	0
262	Public Library Act	16	32	0	0
267	McCandliss Cultural Arts	474	329	900	0
TOTAL REVENUES		**$122,319**	**$16,633**	**$105,900**	**$0**
NET FUND ACTIVITY		**$15,417**	**($9,214)**	**$99,775**	**($307,870)**

SUNDRY GRANTS FUND 270

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	12,963	523,956	933,657	667,782
Supplies and Services	71,179	743,672	1,778,976	1,528,657
Other Expenses	0	25,921	646,596	206,341
Capital	108,926	103,321	269,202	458,336
Transfers Out	0	0	0	33,598
CIP Project Expenditures	292,882	376,387	2,051,600	250,000
Non-CIP Project Expenditures	0	137,546	120,000	0
TOTAL EXPENDITURES	**$485,950**	**$1,910,803**	**$5,800,031**	**$3,144,714**
REVENUES				
Revenue from Other Agencies	517,342	2,126,771	3,379,434	3,058,888
Other Revenue	0	0	2,051,600	0
Transfers In	0	34,576	52,226	140,859
TOTAL REVENUES	**$517,342**	**$2,161,347**	**$5,483,260**	**$3,199,747**
NET FUND ACTIVITY	**$31,392**	**$250,544**	**($316,771)**	**$55,033**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
268	State Recreation Grants	264,117	148,472	0	0
272	Federal Grants Fund	193,068	397,488	469,225	1,388,013
273	State Grants Fund	28,765	625	0	0
274	ARRA Fund	0	1,364,218	5,330,806	1,756,701
TOTAL EXPENDITURES		**$485,950**	**$1,910,803**	**$5,800,031**	**$3,144,714**
REVENUES					
268	State Recreation Grants	275,361	193,107	0	88,633
272	Federal Grants Fund	198,322	379,504	469,225	1,388,013
273	State Grants Fund	43,659	(2,003)	0	0
274	ARRA Fund	0	1,590,739	5,014,035	1,723,101
TOTAL REVENUES		**$517,342**	**$2,161,347**	**$5,483,260**	**$3,199,747**
NET FUND ACTIVITY		**$31,392**	**$250,544**	**($316,771)**	**$55,033**

STAFFING SUMMARY - 274

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Deputy City Attorney II	1.00	-	-	1.00
Legal Assistant	0.50	-	-	0.50
Police Agent	2.00	-	-	2.00
Police Community Relations Specialist	1.00	-	(1.00)	-
Public Information Officer (PD)	1.00	-	(1.00)	-
Public Safety Analyst	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	**6.50**	**-**	**(2.00)**	**4.50**

CONSERVATION FUND 280

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	450,411	523,746	770,172	659,049
Supplies and Services	1,035,245	674,018	939,183	1,492,379
Other Expenses	693,655	850,796	1,533,051	759,547
Capital	0	0	246,122	0
Utilities	421	981	1,227	878
Transfers Out	84,042	94,410	113,652	107,781
CIP Project Expenditures	903,990	162,654	(80,529)	0
TOTAL EXPENDITURES	**$3,167,764**	**$2,306,605**	**$3,522,878**	**$3,019,634**
REVENUES				
Use of Money & Property	3,946	11,060	0	0
Revenue from Other Agencies	1,453,680	1,571,638	2,440,308	1,461,762
Charges for Services	1,021,730	1,026,145	979,000	979,000
Other Revenue	919,431	493,507	69,000	191,000
Transfers In	0	59,740	0	0
TOTAL REVENUES	**$3,398,787**	**$3,162,090**	**$3,488,308**	**$2,631,762**
NET FUND ACTIVITY	**$231,023**	**$855,485**	**($34,570)**	**($387,872)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
281	Waste Management & Recycling	214,336	265,380	183,256	331,322
282	Environmental Services Fund	839,841	839,204	1,066,194	1,562,872
285	Energy Conservation	2,113,587	1,202,021	2,273,428	1,125,440
TOTAL EXPENDITURES		**$3,167,764**	**$2,306,605**	**$3,522,878**	**$3,019,634**
REVENUES					
281	Waste Management & Recycling	214,335	400,723	105,593	331,322
282	Environmental Services Fund	1,241,776	1,364,143	1,048,000	1,175,000
285	Energy Conservation	1,942,676	1,397,224	2,334,715	1,125,440
TOTAL REVENUES		**$3,398,787**	**$3,162,090**	**$3,488,308**	**$2,631,762**
NET FUND ACTIVITY		**$231,023**	**$855,485**	**($34,570)**	**($387,872)**

STAFFING SUMMARY - 282

BUDGET CATEGORY	FY 2010-11 ADOPTED	FY 2010-11 MIDYEAR	FY 2011-12 CHANGES	FY 2011-12 ADOPTED
Environmental Services Program Manager	1.00	-	-	1.00
Recycling Specialist I/II	3.00	-	-	3.00
TOTAL AUTHORIZED POSITIONS	**4.00**	**-**	**-**	**4.00**

STORM DRAIN REVENUE FUND 301

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	224,224	207,778	261,850	261,850
Other Expenses	66,600	125,000	0	0
Utilities	733	740	769	769
Transfers Out	290,548	290,463	290,463	290,463
TOTAL EXPENDITURES	**$582,105**	**$623,981**	**$553,082**	**$553,082**
REVENUES				
Licenses and Permits	14,394	48,907	25,000	25,000
Fines, Forfeitures, Penalties	18,645	6,975	5,000	5,000
Use of Money & Property	3,695	1,647	0	0
Charges for Services	574,883	558,443	575,000	525,000
TOTAL REVENUES	**$611,617**	**$615,972**	**$605,000**	**$555,000**
NET FUND ACTIVITY	**$29,512**	**($8,009)**	**$51,918**	**$1,918**

COMM DEV BLOCK GRANTS FUND 320

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	43,975	53,747	110,000	83,450
Other Expenses	582,224	478,073	462,548	1,326,601
Capital	140,165	84,750	165,685	500,000
Transfers Out	328,787	775,471	789,414	796,867
CIP Project Expenditures	2,433,643	1,288,973	3,900,519	2,375,222
Non-CIP Project Expenditures	1,226,652	2,109,092	2,379,102	1,776,486
TOTAL EXPENDITURES	**$4,755,446**	**$4,790,106**	**$7,807,268**	**$6,858,626**
REVENUES				
Use of Money & Property	12,665	59,619	0	0
Revenue from Other Agencies	3,326,360	3,991,482	2,909,332	4,859,126
Charges for Services	0	100	0	0
Other Revenue	11,329	244,221	0	0
Transfers In	0	0	105,000	0
TOTAL REVENUES	**$3,350,354**	**$4,295,422**	**$3,014,332**	**$4,859,126**
NET FUND ACTIVITY	**($1,405,092)**	**($494,684)**	**($4,792,936)**	**($1,999,500)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
311	CDBG Housing Program	232,106	141,520	273,685	10,000
314	Emergency Shelter Grant Prog	88,169	88,198	88,021	122,027
321	Home Program	920,218	179,790	552,536	1,571,250
333	FY2000 Comm Dev Block Grant	3,514,953	4,380,598	6,893,026	5,155,349
TOTAL EXPENDITURES		**$4,755,446**	**$4,790,106**	**$7,807,268**	**$6,858,626**
REVENUES					
311	CDBG Housing Program	14,830	340,645	273,685	10,000
314	Emergency Shelter Grant Prog	88,169	88,198	88,021	122,027
321	Home Program	930,344	233,090	99,600	1,571,250
325	CDBG Program - Income Projects	2,020	1,298	0	0
333	FY2000 Comm Dev Block Grant	2,314,991	3,632,191	2,553,026	3,155,849
TOTAL REVENUES		**$3,350,354**	**$4,295,422**	**$3,014,332**	**$4,859,126**
NET FUND ACTIVITY		**($1,405,092)**	**($494,684)**	**($4,792,936)**	**($1,999,500)**

OPEN SPACE DISTRICT FUND 350

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	5,211,950	5,409,966	7,338,311	6,968,370
Other Expenses	1,716,474	1,856,161	1,868,269	1,883,921
Utilities	1,507,359	1,627,805	2,781,268	2,854,647
TOTAL EXPENDITURES	**$8,435,783**	**$8,893,932**	**$11,987,848**	**$11,706,938**
REVENUES				
Use of Money & Property	346,042	224,205	0	0
Other Revenue	7,770,775	9,651,585	11,987,848	11,706,935
TOTAL REVENUES	**$8,116,817**	**$9,875,790**	**$11,987,848**	**$11,706,935**
NET FUND ACTIVITY	**($318,966)**	**$981,858**	**$0**	**($3)**

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 PROPOSED
EXPENDITURES					
342	CFD 11-M RHR McMillin	36,691	35,303	117,065	111,838
343	CFD 12-M Vlg7	224,598	244,831	615,410	481,227
344	CFD 13-M Vlg2	1,945	27,175	129,501	134,485
345	CFD 12M - OR Village 7	283,702	290,982	546,163	475,693
352	Bay Blvd Landscaping Dist	6,940	5,734	15,397	15,088
353	Eastlake Maintenance Dist #1	203,005	263,123	270,215	322,141
354	Open Space District #1	58,866	91,475	88,932	75,793
355	Open Space District #2	11,693	14,712	20,339	20,084
356	Open Space District #3	44,356	39,311	45,533	46,838
357	Open Space District #4	72,237	85,478	103,367	95,087
358	Open Space District #5	30,342	59,923	47,057	60,869
359	Open Space District #6	19,233	29,281	27,015	31,203
361	Open Space District #7	9,278	10,701	14,463	17,134
362	Open Space District #8	60,727	66,731	74,101	74,886
363	Open Space District #9	46,010	73,449	65,472	78,460
364	Open Space District #10	71,142	76,248	92,573	77,988
365	Open Space District #11	132,022	146,692	163,985	165,380
367	Open Space District #14	325,149	363,103	383,804	410,036
368	Open Space District #15	12,401	26,613	25,049	28,405
369	Open Space District #17	2,738	4,164	8,355	8,620
371	Open Space District #18	107,495	104,028	137,219	142,773
372	Open Space District #20	1,038,932	1,164,940	1,436,728	1,435,976
373	Open Space District #23	38,392	42,787	58,721	42,199

374	Open Space District #24	19,462	22,311	29,180	34,098
375	Open Space District #26	6,618	10,287	10,773	14,984
376	Open Space District #31	95,865	95,563	129,507	142,587
378	CFD 07M-Eastlk II Woods, Vista	436,159	427,651	644,686	617,073
379	CFD 08M-Vlg 6 McM & Oty Ranc	774,281	673,442	978,119	1,020,335
380	CFD 09M OR Vlg II	802,884	739,939	966,625	940,455
382	CFD 99-2 Otay Ranch Vlg 1 We	673,432	625,218	755,688	756,405
386	Otay Ranch Acquisition Dist	177,735	365,049	582,206	522,500
387	CFD 98-3 Sunbow 2	872,704	865,972	1,027,709	974,812
388	Comm Facility 97-1 (Otay Rnch)	1,647,681	1,731,749	2,360,569	2,315,814
389	Otay Ranch Village 1,2,6,7,12	91,068	69,967	16,322	15,672
TOTAL EXPENDITURES		**$8,435,783**	**$8,893,932**	**$11,987,848**	**$11,706,938**
REVENUES					
342	CFD 11-M RHR McMillin	13,941	82,488	117,065	111,838
343	CFD 12-M Vlg7	345,370	411,812	615,410	481,227
344	CFD 13-M Vlg2	34,219	32,055	129,501	134,485
345	CFD 12M - OR Village 7	331,056	325,460	546,163	475,693
351	Town Centre Landscaping Dist I	782	504	0	0
352	Bay Blvd Landscaping Dist	16,142	12,594	15,397	15,088
353	Eastlake Maintenance Dist #1	255,534	268,090	270,215	322,141
354	Open Space District #1	76,337	76,610	88,932	75,793
355	Open Space District #2	14,007	13,955	20,339	20,084
356	Open Space District #3	46,458	46,845	45,533	46,837
357	Open Space District #4	84,175	88,181	103,367	95,087
358	Open Space District #5	43,684	44,550	47,057	60,869
359	Open Space District #6	27,219	27,899	27,015	31,203
361	Open Space District #7	13,572	14,662	14,463	17,134
362	Open Space District #8	65,456	68,786	74,101	74,886
363	Open Space District #9	65,165	66,603	65,472	78,460
364	Open Space District #10	77,844	79,894	92,573	77,988
365	Open Space District #11	139,432	144,950	163,985	165,380
366	Open Space District #13	17	10	0	0
367	Open Space District #14	335,211	339,697	383,804	410,036
368	Open Space District #15	21,167	20,320	25,049	28,405
369	Open Space District #17	5,487	5,430	8,355	8,620
371	Open Space District #18	113,517	121,529	137,219	142,773
372	Open Space District #20	1,268,906	1,280,159	1,436,728	1,435,975
373	Open Space District #23	52,379	55,558	58,721	42,199
374	Open Space District #24	20,652	21,746	29,180	34,098
375	Open Space District #26	9,555	10,462	10,773	14,984
376	Open Space District #31	95,966	102,610	129,507	142,587
378	CFD 07M-Eastlk II Woods, Vista	393,926	514,705	644,686	617,073
379	CFD 08M-Vlg 6 McM & Oty Ranc	844,200	977,844	978,119	1,020,335
380	CFD 09M OR Vlg II	511,508	791,813	966,625	940,455
382	CFD 99-2 Otay Ranch Vlg 1 We	680,153	712,829	755,688	756,405

OPEN SPACE DISTRICT FUND 350

383	Town Ctr Business Imprv Distr	3,213	(1,366)	0	0
386	Otay Ranch Acquisition Dist	470,550	477,528	582,206	522,500
387	CFD 98-3 Sunbow 2	954,107	998,106	1,027,709	974,811
388	Comm Facility 97-1 (Otay Rnch)	642,469	1,598,676	2,360,569	2,315,814
389	Otay Ranch Village 1,2,6,7,12	43,441	42,196	16,322	15,672
TOTAL REVENUES		**$8,116,817**	**$9,875,790**	**$11,987,848**	**$11,706,935**
NET FUND ACTIVITY		**($318,966)**	**$981,858**	**$0**	**($3)**

WORKERS COMPENSATION FUND 231

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	497,582	505,837	499,840	0
Other Expenses	2,102,334	1,838,182	2,919,019	0
TOTAL EXPENDITURES	**$2,599,916**	**$2,344,019**	**$3,418,859**	**$0**
REVENUES				
Other Revenue	2,940,731	2,815,928	2,774,474	0
TOTAL REVENUES	**$2,940,731**	**$2,815,928**	**$2,774,474**	**$0**
NET FUND ACTIVITY	**$340,815**	**$471,909**	**($644,385)**	**$0**

Note: At the end of fiscal year 2010-11 the Workers Compensation Fund (Fund 231) was closed and reestablished as an internal service fund. The new fund number for the Workers Compensation Fund is 398.

WORKERS COMPENSATION FUND 398

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	0	0	0	562,000
Other Expenses	0	0	0	2,919,000
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$3,481,000**
REVENUES				
Other Revenue	0	0	0	2,671,648
TOTAL REVENUES	**$0**	**$0**	**$0**	**$2,671,648**
NET FUND ACTIVITY	**$0**	**$0**	**$0**	**($809,352)**

FLEXIBLE SPENDING ACCOUNT FUND 232

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Personnel Services	260,320	251,416	310,000	0
Supplies and Services	22,325	40,439	0	0
TOTAL EXPENDITURES	**$282,645**	**$291,855**	**$310,000**	**$0**
REVENUES				
Other Revenue	260,923	274,580	310,000	0
Transfers In	0	33,998	0	0
TOTAL REVENUES	**$260,923**	**$308,578**	**$310,000**	**$0**
NET FUND ACTIVITY	**($21,722)**	**$16,723**	**$0**	**$0**

FIRE EQUIPMENT LEASE FUND 234

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Transfers Out	0	172,215	172,216	172,216
TOTAL EXPENDITURES	**$0**	**$172,215**	**$172,216**	**$172,216**
REVENUES				
Revenue from Other Agencies	0	178,333	172,216	172,216
TOTAL REVENUES	**$0**	**$178,333**	**$172,216**	**$172,216**
NET FUND ACTIVITY	**$0**	**$6,118**	**$0**	**$0**

PUBLIC LIABILITY TRUST FUND 341

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Supplies and Services	0	0	0	663,439
Other Expenses	0	3,199,051	1,800,000	990,000
TOTAL EXPENDITURES	**$0**	**$3,199,051**	**$1,800,000**	**$1,653,439**
REVENUES				
Other Revenue	0	1,750,671	0	0
Transfers In	0	1,800,000	1,800,000	1,653,439
TOTAL REVENUES	**$0**	**$3,550,671**	**$1,800,000**	**$1,653,439**
NET FUND ACTIVITY	**$0**	**$351,620**	**$0**	**$0**

TECHNOLOGY REPLACEMENT FUND 393

FUND SUMMARY

BUDGET CATEGORY	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ADOPTED
EXPENDITURES				
Capital	10,236	5,257	0	0
Transfers Out	0	7,382	0	0
TOTAL EXPENDITURES	**$10,236**	**$12,639**	**$0**	**$0**
REVENUES				
Use of Money & Property	1,376	(221)	0	0
TOTAL REVENUES	**$1,376**	**($221)**	**$0**	**$0**
NET FUND ACTIVITY	**($8,860)**	**($12,860)**	**$0**	**$0**

NON-CAPITAL IMPROVEMENT PROJECT BUDGET

Funding Summary by Project Type

CDBG

	FY 2011-12 ADOPTED
NSP Plan Implementation	$1,300,000
Graffiti Abatement (Private Property)	$50,000
Norman Park Senior Center	$50,000
Services for High-Risk and Homeless Youth	$39,550
Assessment, Referral, and Emergency Services	$39,312
Fair Housing	$35,550
Family Violence Treatment Program/South Bay Justice Network Program	$34,000
Project Hand	$27,830
Food 4 Kids Back Pack Program	$15,000
Meals on Wheels	$12,000
Transportation	$11,000
Interfaith Shelter Network	$10,350
South Bay Food Program	$10,000
KidCare Mobile Express	$10,000
Graffiti Abatement (Public Property)	$10,000
Regional Task Force on the Homeless	$3,000
Rehab Services	$2,968
CDBG TOTAL	**$1,660,560**

HOUSING

	FY 2011-12 ADOPTED
Affordable Housing Projects	$6,000,000
Casa Nueva Vida Operations (ESG)	$65,621
ESG Homeless and Rapid Re-Housing	$32,305
Casa Nueva Vida Essential (ESG)	$18,000
HOUSING TOTAL	**$6,115,926**

REDEVELOPMENT

	FY 2011-12 ADOPTED
Business Improvement Grants - Storefront Renovation Program	$150,000
Business Improvement Grants - Storefront Renovation Program	$150,000
REDEVELOPMENT TOTAL	**$300,000**
GRAND TOTAL - ALL PROJECTS	**$8,076,486**

CITY OF
CHULA VISTA

CITY OF CHULA VISTA

ADOPTED BUDGET

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Summary

Revenue Summary

Expenditure Summary

Capital Improvement Projects Summary

FISCAL YEAR 2012

CAPITAL IMPROVEMENT PROGRAM SUMMARY

To follow is a summary of the fiscal year 2011-12 Capital Improvement Program (CIP). The goal of the Capital Improvement Program is to provide for the sustainable preservation of City-owned assets at the lowest cost and leverage financial strategies to address infrastructure needs.

The Capital Improvement Program is a guide for identifying current and future requirements and becomes the basis for determining annual capital budget expenditures. In addition to new capital projects, the Capital Improvement Program includes continuing projects that have authorized budget amounts remaining but do not have additional funding allocated in the adopted budget or in future years.

The long-term Capital Improvement Program includes projects that have a value of $50,000 or more with a minimum useful life of 5 years at a fixed location. Equipment, operating and maintenance costs are identified and will be included in appropriate operating budget cycles. Only those costs associated with the current budget year are included in the fiscal year 2011-12 adopted budget. As capital improvement projects are completed, it is anticipated that there will be some level of impact to the operating budget. For example, at the completion of All Seasons Park (a $2.9 million project), it is estimated that the on-going maintenance cost of the facility will be $11,400 per acre/year. All Seasons Park is 7.6 acres, thus totaling a maintenance cost impact of approximately $86,640 annually.

In January 2011, the Public Works Department began training key staff in Asset Management and is currently working to develop Asset Management Hierarchy for each asset system owned by the City. The Department “kicked off” the development of asset inventory and asset management strategies to reach the City’s shared vision of a strong foundation of infrastructure for a sustainable

quality of life. This will enhance the City's ability to manage the assets it owns, have an accurate condition and risk assessment, get an understanding of the operating and maintenance funding needed to sustain them at the lowest projected life-cycle cost and better plan our infrastructure investments for current and forecasted service level demands. Staff has also incorporated "Estimated Operation and Maintenance Cost" fields into its CIP detail sheets and software program, CIPAce, to support in tracking those costs as it relates to Capital Improvement Projects.

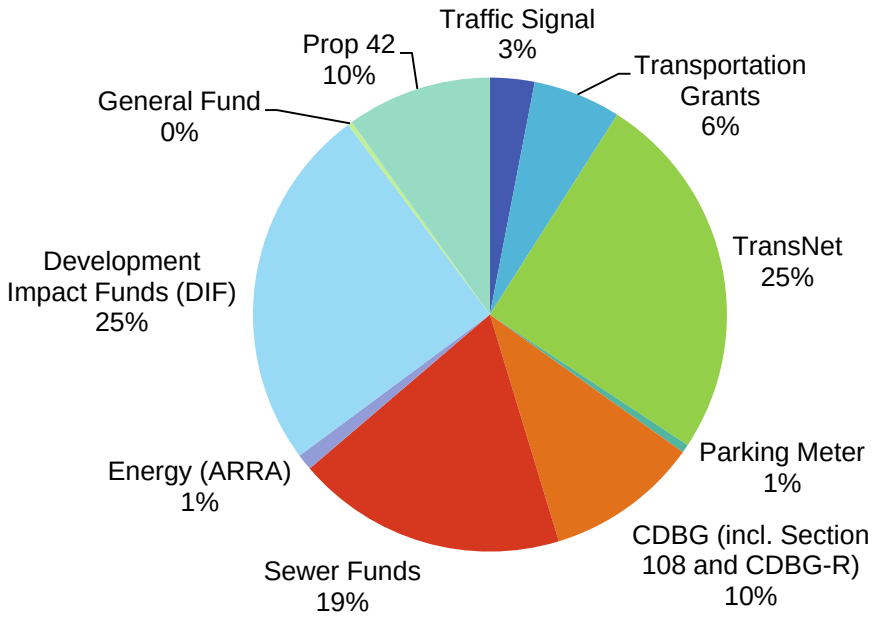
The fiscal year 2011-12 adopted CIP budget is $22.7 million. The $22.7 million is projected to be slightly higher than the fiscal year 2010-11 adopted CIP budget. In spite of the fiscal challenges facing the City, the adopted CIP maximizes available Capital resources including leveraging the City resources with grants and alternative funding sources thus limiting general fund contributions. Of significant importance is the funding authorizations received for construction of Willow Street Bridge of approximately $15 million and the preliminary engineering and environmental study for Heritage Road Bridge. The City will receive this funding on a reimbursement basis to be appropriated over the life span of the project.

The fiscal year 2011-12 CIP budget continues to program available funding to address the City's asset deficiencies and missing infrastructure. As a result of dedicated funding streams, the City continues to make progress with the preservation of two major assets – wastewater and pavement. The Wastewater Enterprise Fund structure ensures that adequate funding is available to proactively address wastewater asset lifecycles. Over 70% of the adopted budget is dedicated to the Roadway Asset System needs primarily for traffic signals and local and major street rehabilitation projects; however, this investment falls short of the amount needed to improve the condition of the streets in western Chula Vista and maintain a favorable pavement condition index in eastern Chula Vista as the City celebrates its 100 year birthday.

Traditional revenues such as general fund, gas tax, residential construction tax, storm drains fees, and developer impact fees are not available and/or severely reduced to fund capital improvement projects. City staff continues to lessen the impact on the capital improvement program by competing for infrastructure grant funding to diversify the revenue stream. Other revenues such as Traffic Signal Fees have experienced slight decreases due to the present state of the economy. TransNet, Prop 42, and Sewer funds continue to make-up the majority of the revenue stream in the CIP.

The following chart summarizes the funding sources for the Capital Improvement Program for fiscal year 2011-12.

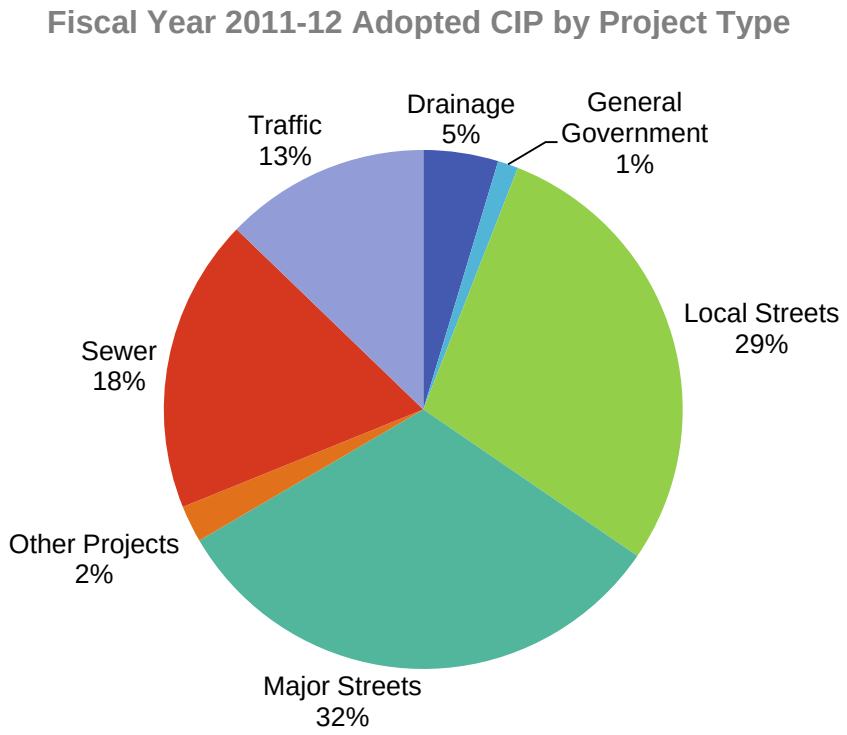
Fiscal Year 2011-12 Adopted CIP by Funding Source



City staff continues to look for opportunities to diversify revenue and leverage funding for infrastructure improvements. The adopted fiscal year 2011-12 CIP budget is $22.7 million, which does not include recent City Council appropriations of $3 million for Third Avenue and Main Street and the reallocation of $375,222 from CDBG-R to two new Capital Improvement Projects; Eucalyptus Park Right-of-Way (STL-376) and ADA Curb Ramps FY2011-12 (STL-377). This represents a slight increase in funding over last years adopted CIP budget. Staff is working on another $2 million dollars for new CIP projects, which may be funded from assessment districts and/or grants as mid-year adjustments to the fiscal year 2011-12 CIP budget.

Traditional capital improvement funding sources, with the exception of TransNet and Sewer Facility Replacement Fund, continue to be low or non-existent thereby severely limiting our abilities to care for assets traditionally funded by the General Fund. As a result, City staff has focused on seeking grant funds for capital improvement projects and optimizing existing dollars by implementing Lean and Asset Management best practices.

The following chart provides an expenditure breakdown, by project type, totaling $22.7 million of recommended appropriations:



REGIONAL PROJECTS

The City of Chula Vista CIP includes funding for several studies related to regional projects. It does not include total costs of regional projects funded or led by other agencies such as SANDAG or CALTRANS. However, City staff often partners or gets involved in the delivery of these projects because they provide a direct benefit to the community and sustainable infrastructure. The following is a summary of various regional projects:

Bayshore Bikeway project - A multi-purpose bike path will be constructed by SANDAG along the Bayfront area of the City in fiscal year 2011-12. This project will construct a 9,100'-long (1.72-mile) bike path from H Street to Palomar Street, all located west of Bay Blvd and will allow cyclists, skaters, joggers and walkers an alternative route that parallels the roadway but is separated from the roadway. Construction is estimated at over $1.5 million and is funded by regional and federal funds.

Interstate-5 Multi-modal Corridor Study - In an effort to identify all transportation related improvements needed along, across and within the four-mile long Interstate-5 and rail corridor in Chula Vista, the City has combined efforts with Caltrans and SANDAG to undertake this planning level study in order to identify and prioritize needed transportation improvements that will improve mobility and goods movement within the study area bounded by SR-54 and Main Street. In addition to the roadway and freeway network, light rail trolley improvements are also being evaluated. TransNet and two Federal grants fund the study. Completion is expected in fiscal year 2011-12. Preliminary study findings have already been included in the draft of the 2050 Regional Transportation Plan scheduled to be adopted by SANDAG in mid-2011. Final recommendations from this study will be incorporated into future regional plans and as individual projects into the WTDIF program and the CIP program.

The South Bay Bus Rapid Transit (SBBRT) project – The SBBRT project is expected to coincide with the Caltrans I-805 Direct Access Ramp Project. The SBBRT project will design and build a 21-mile BRT line between the Otay Mesa Port of Entry and downtown San Diego via eastern Chula Vista, I-805 and SR-94. This project will include arterial “transit only” lanes, transit signal priority, special shoulder lanes for busses only on the freeway, and enhanced customer amenities. The SBBRT project will be in operation by fiscal year 2013-14 to coincide with the I-805 Direct Access Ramp project at East Palomar Street.

SR-125 at San Miguel Ranch – This project includes working with Caltrans, SANDAG and South Bay Expressway in expediting construction of the two remaining ramps at the San Miguel Ranch subdivision. The northbound off-ramp and the southbound on-ramp still need to be constructed.

CITY OF
CHULA VISTA

CIP REVENUE SUMMARY

In the fiscal year 2011-12 Capital Improvement Program, there are a number of key funding sources; to follow is a brief description of the most programmed funding sources.

TRANSPORTATION SALES TAX

Transportation Sales Tax (TransNet) funds are derived from sales tax revenues levied in San Diego County that are collected by the State specifically for use on transportation related projects in San Diego County. The regional metropolitan planning agency, San Diego Association of Governments (SANDAG), programs these funds to municipalities within San Diego County. Revenues vary from year-to-year, depending on the amount of sales tax available to the region and the number and costs of projects for which municipalities, local transit, and Caltrans request funding. The revenue approved for municipalities is based on the specific cost estimates that are required to be submitted as part of the annual request for funding.

In fiscal year 2011-12, Transportation Sales Tax budgets are $5.7 million with approximately $9 million of existing funding and projects carrying over from fiscal year 2010-11. A number of smaller traffic congestion improvement projects and transportation planning efforts are also funded from TransNet. The City continues to ensure that a minimum of 70% of its TransNet funds is allocated to congestion relief efforts. This limits the City's use of these funds for minor pavement rehabilitation efforts to a maximum 30% of the City's annual allocation. The City intends to explore the possibility of dedicating additional amounts to minor pavement efforts (projects with less than a one-inch thick overlay) with SANDAG in the future. In addition, it is anticipated as funding is received and allocated to individual projects, staff may also use available TransNet Cash to allocate to those projects as needed.

SEWER FACILITY REPLACEMENT FUND

The Sewer Facility Replacement Fund is a fee based revenue source that all properties pay each month as part of their sewer bills. The funds can be utilized to replace, rehabilitate or upgrade existing sewer facilities. In fiscal year 2011-12, a total of $2.7 million was adopted for funding. Among the projects receiving funding are the annual rehabilitation program ($1.5 million) and the Supervisory Control and Data Acquisition (SCADA) System Phase II ($0.8 million) as well as the Sewer Maintenance Access Rehab/Installation Project ($0.5 million). In addition, approximately $4.5 million of existing funding and projects will carry over.

TRAFFIC SIGNAL FEE

The Traffic Signal Fee is a trip based development impact fee that is charged with the issuance of building permits for new construction. The fee can be utilized for the installation and upgrade of traffic signals throughout the City. The fiscal year 2011-12 budget includes $0.7 million in Traffic Signal Fee funding, of which approximately half of that are reallocations from prior years. Traffic Signal Fees are down, as are all development related revenues, and the projects list for the fund has been re-prioritized. The projects receiving funding include but are not limited to: Traffic Signal Installations at various locations, Highway Safety Improvement Program Major Intersection, Modifications to Traffic Signal Left Turns, existing Traffic Signals and Equipment.

DEVELOPMENT IMPACT FEES

The Eastern Area Transportation Development Impact Fee (TDIF) was established by Council in January 1988 and covers the Eastern Territories of Chula Vista. This $230 million program consisting of approximately 70 transportation related improvement projects has helped finance improvements to the I-805 interchanges, major arterial roadways and needed traffic signals. It is recommended that development impact fee programs be updated at a minimum of every 5 years. The TDIF has been updated in 1993, 1999 and most recently in 2005. Due to the downturn in the economy and construction the fiscal year 2010-11 update was postponed to fiscal year 2011-12. The fiscal year 2011-12 update will incorporate any land use changes adopted since year 2005, provide project costs for recently completed TDIF projects and provide updated estimates for several arterial roadways and bridge projects such as Heritage Road Bridge and the Willow Street Bridge. In addition, costs for two potential SR-125 interchanges at Rock Mountain Road (Main Street) and at Otay Valley Road near the university site are being studied at this time with Caltrans. The program's remaining number of building permits within the benefit area will also be updated.

The Western-TDIF was established in 2008 and covers the Bayfront, Northwest and Southwest areas of Chula Vista. This $52 million program will help finance over 60 transportation projects such as improvements for Interstate-5 interchanges, major arterial roadways, light rail trolley improvements and needed bicycle, pedestrian and traffic signal projects within the benefit area. The WTDIF is anticipated to be updated in fiscal year 2011-12 once the Bayfront land use changes are approved. There will be an updated list of facilities west of Interstate-5 as well as regional project updated information to be added. Per a regional rail grade-separation study conducted by SANDAG, the Palomar Street light rail trolley crossing ranks as a higher priority than the E Street & H Street rail crossings and therefore should be added to the WTDIF program.

PROPOSITION 1B HIGHWAY FUNDS

In 2006-07, the voters of the state approved Proposition 1B. This proposition included funds to be provided to cities within the state for local roadway improvements. The initial allocation of $3.6 million was spent on pavement rehabilitation projects in fiscal year 2010-11. The second allocation of $3.3 million was frozen by the State of California due to the State's financial crisis and released in late April 2010 in monthly installments. As a result the City has proceeded with caution only expending funds received. The remainder of available Proposition 1B funds will be expended in fiscal year 2011-12.

PROP 42 (TRAFFIC CONGESTION RELIEF FUND)

Several years ago, the voters approved Proposition 42, which provided funding for cities to improve streets. The funds can only be utilized for street improvements and the City has utilized these funds to augment its annual pavement rehabilitation efforts. In fiscal year 2011-12, the adopted budget is $2.2 million.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS

Each year, the City receives approximately $1.9 million in CDBG funds. Of this amount, approximately $1.1 million is available for capital improvement projects. The City of Chula Vista received Section 108 loan funds in June of 2008 for the Castle Park street improvement projects; the debt service on that loan is paid back from the City's annual allotment of CDBG funds. This reduces the amount of CDBG funds available for other capital projects to approximately $0.3 - 0.5 million annually for the next ten years. In fiscal year 2011-12, these funds are programmed for Third Avenue Streetscape Improvements. CDBG-R funds in fiscal year 2010-11 were reprogrammed in April 2011 for the City's ADA Annual Curb Ramp Program and new sidewalk along C Street in front of Eucalyptus Park. The City's ADA Annual Curb Ramp Program improves

pedestrian accessibility and walkability for all citizens, in compliance with ADA requirements and standards. Ramps are constructed in priority order, from a Transition Plan of approximately 1,200 ramps approved by the City Council in 2005, and based primarily on proximity to public and transit services, public facilities, schools, and commercial facilities. Upon completion of the ramps identified in the Transition Plan, retrofits of existing, older ramps will be required to provide greater levels of accessibility. Section 108 Loan funds adopted in the fiscal year 2011-12 CIP program are for Alpine Avenue and Elm Avenue Improvements ($2 million).

MISCELLANEOUS GRANTS

The City has applied for and been approved for various grants to fund Capital Improvement Projects. These grants include Highway Safety Improvement (HSIP) Program and Safe Routes to School. Cumulatively, the amount budgeted for fiscal year 2011-12 is approximately $0.7 million (not including TransNet Environmental Mitigation Grant in the amount of $0.3 million). In addition, the City continues to pursue various grant funds. In fiscal year 2010-11, additional ARRA-supported Active Community Transportation and Safe Routes to School Capacity Building and Planning was approved for a total of $0.1 million.

AMERICAN RECOVERY AND REINVESTMENT ACT FUNDS

ARRA funding: As part of the President's economic recovery plan, the American Recovery and Reinvestment Act of 2009 was created in an effort to stimulate the economy by providing jobs for ready-to-go construction projects. To that end, the regional planning organization, SANDAG, and the local agencies submitted many projects that were eligible for Federal funding. In the end, it was decided that the most efficient way to expedite the Federal funds into regional projects was to approve a fund swap with ready-to-go freeway and light rail trolley projects that had already been federally approved. Secondly, these projects would allow the region to reallocate over $50 million to the local agencies in the form of additional TransNet funds. This action was able to provide for the City of Chula Vista an additional $3.6 million in TransNet funds that would not have ordinarily been available. The City used these funds for roadway pavement rehabilitation and traffic signal work.

The second round of ARRA (redistribution of ARRA balances) nationwide funding did not occur in fiscal year 2010-11 as anticipated. The City is continuously communicating with Caltrans and SANDAG to keep up-to-date on this reallocation. On March 2, 2010, Council approved resolutions allowing the City to be able to accept approximately $12 million in new ARRA funds for pavement rehabilitation should they be made available.

Transparency is an important component of ARRA. The Federal government has created a website to convey results and performance measurements to the public. Similarly, it will be important to keep our local residents apprised of the City's actions and results with ARRA funds. City staff has created a scorecard to track potential applications for ARRA funds, funds received, and performance with funds received. The scorecard and any related ARRA information will be maintained on the City's website.

CITY OF
CHULA VISTA

CIP EXPENDITURE SUMMARY

The fiscal year 2011-12 Capital Improvement Program (CIP) plan includes $22.7 million in funding. Most of the available capital funding is dedicated to ongoing infrastructure rehabilitation projects. These include streets, sidewalks and sewers. In particular, street-related rehabilitation projects are predominant in this program. These projects occur on a citywide basis and are part of a comprehensive process that the City performs every year to assess the most cost efficient manner to preserve and rehabilitate the City's infrastructure.

PAVEMENT

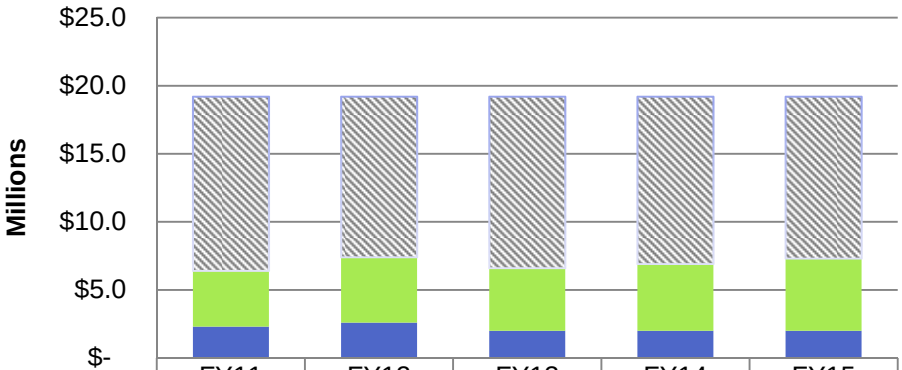
The City utilizes a comprehensive pavement management system, which forms the basis for the development of current and future pavement rehabilitation projects. Since completion of the citywide pavement inspection and presentation of a Council workshop on pavement management in fiscal year 2006-07, the City has completed and begun construction on several contracts involving pavement preservation/rehabilitation. This includes pavement management and preservation/ rehabilitation of approximately 355 lane miles of pavement at a total project cost of approximately $15.1 million as of December 4, 2009. The Pavement Condition Index (PCI) was 73 in 2010 as compared to 75 in 2007. The citywide PCI will be recalculated after completion of current pavement rehabilitation contracts and after the 2011 citywide pavement inspection is complete.

Council adopted Resolution 2007-080 on April 5, 2007, reaffirming Council's commitment to the implementation of a Pavement Management System which emphasizes maintenance efforts to preserve good pavement in contrast to a "worst first" strategy, which focuses on streets that require expensive treatments such as reconstruction. Several pavement preservation/rehabilitation projects are currently underway and will be completed in fiscal year 2011-12.

The adopted CIP includes funding inspection of all the City's public streets in the five year Capital Improvement Programs. These efforts should help to establish the effectiveness of the City's pavement rehabilitation efforts and the amount of deterioration of untreated streets. These streets include all the City's arterials and collectors, a selection of streets that were rehabilitated since the last inspection (primarily in 2006), and a random selection of residential streets.

Also in the April 2007 Workshop, the City's consultant presented a graph that estimated the amount of funds it would take to eliminate the City's pavement preservation backlog. The estimated amount was $19.2 million per year over a 10-year period. Although the City had a large TransNet fund reserve to use for its pavement program over the past few years, there is a significant gap between the annual available pavement preservation revenue and the amount needed per year. The graph shows the revenue gap from fiscal year 2011 through fiscal year 2015. The graph includes limited duration funding, such as Proposition 1B and the ARRA Swap, received during fiscal years 2009 and 2010. Total TransNet funds were less than anticipated during these years, and this trend may extend into the future. If the State borrows from regular funding sources, such as Gas Tax, there will be more competition for limited TransNet funds.

Pavement Funding Needs Compared to Available Funding



	FY11	FY12	FY13	FY14	FY15
Gap	$12.8	$11.8	$12.6	$12.3	$11.9
TransNet	$4.1	$4.8	$4.6	$4.9	$5.3
Prop 1B	$-	$-	$-	$-	$-
Prop 42	$2.3	$2.6	$2.0	$2.0	$2.0

With regard to other street rehabilitation efforts, the City continues to focus significant attention and resources on street improvements in western Chula Vista. A number of projects have been undertaken in the past several years, including over $20 million of street rehabilitation projects, as well as significant sidewalk improvements. That effort will continue and will also include the

formation of assessment districts on a number of streets in the Castle Park neighborhood. During fiscal year 2007-08, the City successfully completed the process for obtaining a $9.5 million loan from the US Department of Housing and Urban Development for street improvements in the Castle Park neighborhood. Those loan proceeds became available to the City in June of 2008 and will be paid back from the City's annual allotment of CDBG funds. Construction of First Avenue, between Naples Street and Palomar Street, and Glenhaven Way/Amy Street is complete and a number of street improvement projects are moving forward, including work on Oxford Street (Third Avenue to Alpine Avenue), Second Avenue (Naples Street to Palomar Street) and Naples Street (Third Avenue to Alpine). The adopted fiscal year 2011-12 CIP includes Elm Ave (Naples Street to Oxford Street) and Alpine Avenue (Naples Street to Oxford Street). Once these projects on the main streets in the neighborhood are completed, remaining funds will be utilized on local streets within the Castle Park neighborhood.

SEWER/STORM DRAINS

The City continues to focus on its Annual Sewer Rehabilitation Program, which expends approximately $1 to $2 million annually for the replacement and rehabilitation of sewer pipes, high hats, access roads, and manholes. The City also utilizes standardized evaluation and ranking criteria in televising and evaluating the condition of sewers in order to assure that the most critically impacted sewer infrastructure is replaced or rehabilitated first.

As previously mentioned, over the last several years the City has evaluated the condition of its storm drain facilities, which includes approximately 88,000 lineal feet of corrugated metal pipe (CMP) storm drain within the City limits. CMP storm drains have not been allowed for permanent use in the City of Chula Vista for over 20 years due to more rapid deterioration than other types of pipes, such as plastic and reinforced concrete pipes. The deteriorating CMP storm drains were categorized as Priorities 1 thru 5, as follows:

Priority	Time Replacement/Rehabilitation Needed (Year)	Lineal Feet of CMP
1	Immediately (2005)	2,342 ft
2	Within one year (2006)	24,293 ft
3	Within three years (2008)	13,207 ft
4	Within five years (2010)	4,269 ft
5	Inspect in five years (2010)	22,984 ft

Much of the CMP identified as Priority 1 has been rehabilitated. However, due to limited funding, priorities 2, 3, 4, and 5 are being addressed on an as-needed basis, either after failure has occurred or when failure is imminent. The CIP Program seeks to find dedicated funding for this critical

program; however, due to eligibility limitations and availability of such funds, it has been increasingly difficult to fund CMP replacement and rehabilitation work. A total of $1.2 million in TransNet monies was previously appropriated in fiscal year 2009-10, which has funded approximately $0.6 million in emergency drainage projects. The remaining funds will be used to address other storm drain failures until those funds are depleted. An additional $0.6 million was adopted in the fiscal year 2011-12 program for emergency drainage projects.

CITY FACILITIES

While this focus on infrastructure continues, the City has also engaged in a program for the construction of several facilities. Since 2002, the City has undertaken over $63 million of new park and recreation facility construction. Mt. San Miguel Community Park and All Seasons Park are complete. Over 160 acres of new parkland and 58,000 square feet of new recreation center space will have been added between 2002 and the end of fiscal year 2009-10. A state-of-the-art Auto Park sign along Main Street has been completed. The design of the Rancho Del Rey Library is complete and construction is planned to commence as soon as sufficient Public Facilities Development Impact Fees (PFDIF) are generated and/or library construction grant funding is secured. Given the economic conditions within the construction/development industry, as well as the competitive nature of library grants, it is not possible at this point in time to estimate a construction schedule.

In recent years, the City's energy conservation effort has seen several projects completed such as the Police Department Variable Speed Retrofit, Loma Verde Pool Solar covers, and Phase I Lighting Retrofit. In addition, several projects are currently underway including but not limited to the Municipal Solar Photovoltaic Systems and the Citywide Energy Lighting Retrofit (Phase 2).

The total construction cost of building and park facilities over the last 15 years has exceeded $100 million, which includes the completion of the renovations to the Civic Center Complex, various recreational facilities, new and renovated parks, new and renovated fire stations and other projects. The funding sources for these projects included Development Impact Fees (DIF), Residential Construction Tax (RCT), Redevelopment Funds (RDA), grants and the General Fund. With respect to the Civic Center, the project has been completed and fully occupied as of November 2008. The final component to the Civic Center project will be the construction of a new Fire Station No. 1.

LIBRARIES

Numerous requests were received for improvements at existing library facilities. In addition, there is continued interest by the community to construct the Rancho Del Rey Library. However, funding is non-existent for library improvements and/or construction of new libraries at this time. Due to the continued slow-down in development it is not known when sufficient funds will be available.

In light of scarce resources and in an effort to provide library services in eastern Chula Vista, the Library Department is currently working with the Otay Ranch Town Center to secure a location for a library storefront.

PARKS

The adopted fiscal year 2011-12 budget does not include funding for parks due to lack of available funding. Adopted in the fiscal year 2010-11 program was $840,000 in partial funding for the Orange Avenue Library Park site. The new multi-purpose park is proposed to be located behind the South Chula Vista Library. The total estimated cost for this project is $2.6 million of which $840,000 has been identified at this time. Staff submitted a Statewide Park Grant for construction of this park. In fall 2010, the City was notified that the grant application had met eligibility requirements but was not awarded Round 1 Funding. However, the City was highly encouraged to re-apply for Round 2 Funding. Notification of Round 2 awards are anticipated in January 2012. Should the grant not be awarded, staff's report will include alternatives for funding and construction of this park.

The construction of Mt. San Miguel Park, a community park in San Miguel Ranch ($7.0 million), has been completed. Also completed is All Seasons Park ($2.9 million), the new neighborhood park in Village 7 of Otay Ranch.

FIRE FACILITIES

Included in the Eastern Urban Center (EUC) development is a proposed Fire Station. The City is currently negotiating a development agreement to offset the construction costs and operating costs for the EUC fire station. Fire Stations 1 and 5 are in need of replacement. Built in 1954, Fire Station 5 was part of the Montgomery Fire District. This station is 57 years old and in a state of deterioration. This fire station is far past its useful life, needing constant repair due to structural damage that has been brought on by age. Fire Station 5 is currently in need of a new roof and other major repairs. Fire Station 1 was built in 1948 and is 63 years old. This station also has structural damage due to its age and is in need of a new roof.

The Fire Department applied for ARRA funding to address the replacement of Fire Station 5, which met the eligibility criteria outlined in the ARRA guidelines. Unfortunately the City has received notice that the Fire Station will not receive funding at this time.

Fire Station 5 is recommended to be relocated to a larger site adjacent to the South Library. The relocation of Fire Station 5 to a larger site will allow the expansion of future service delivery to respond to growth needs. The Fire Facility Master Plan document is being updated to achieve fire and emergency medical service delivery within national public safety standards.

BAYFRONT PROJECTS

Lastly, discussions continue regarding Bayfront Capital Improvement Projects[1]. It is anticipated that these projects will be programmed in future years:

- Bayfront Sewer Lift Station - $12.4 million
- Bayfront Fire Station North East corner of Bay Blvd and "J" Street - $12 million
- Bayfront Park Improvements - $6.68 million

INFRASTRUCTURE PROJECTS

The infrastructure portion of the CIP budget contains significant funding for a variety of infrastructure improvements. As discussed above and elsewhere within the City's budget, a substantial amount of the funding is focused on infrastructure improvements in the western portion of the City and preservation of infrastructure citywide. Over the past few years, City staff has presented a number of reports to the City Council with regard to the condition and capacity of existing infrastructure (i.e., pavement, corrugated metal pipe, storm drains, sewers, roadways, etc.) citywide, as well as the lack of sidewalks and other public improvements primarily within the western portion of the City, especially within the Montgomery Annexation area. Adequate funding is currently not available to build new infrastructure and

[1] Includes estimated design, project management and contingency

maintain existing infrastructure. Therefore, the CIP strives to balance the need and desire to provide enhanced public facilities, while assuring that existing infrastructure is maintained and preserved in at least a minimally acceptable condition over the long-term.

With the adoption of the fiscal year 2004-05 budget, the City Council approved a financing plan for infrastructure improvements in western Chula Vista. This financing plan revolved around a two-pronged financing program. One element of the program was a $9 million bond issue that would be repaid from the City's Residential Construction Tax (RCT) revenues over a period of 30 years. That financing was completed in late summer of 2004. This portion of the financing was earmarked for drainage and park improvements. With the receipt of those funds, work has been completed on a number of drainage projects in western Chula Vista. A total of $4.7 million of the financing was dedicated to drainage improvements. The balance of these funds was utilized to construct Harborside Park ($2.1 million), Otay Park renovations ($1.9 million) and improvements to Lauderbach Park ($.6 million).

The second portion of the financing is a $9.5 million loan through the U.S. Department of Housing and Urban Development's (HUD) Section 108 loan program. The loan will be repaid through the City's annual Community Development Block Grant (CDBG) entitlement from HUD and will be paid back over a period of ten years. The Section 108 loan is earmarked for street improvements in the Castle Park area. The City formally submitted its application for the loan in May of 2006 and the loan was approved in fiscal year 2006-07. The loan funds became available to the City in June of 2008. With the approval of the loan, work has commenced on the projects. The City Council directed that the main streets in the neighborhood proceed first. First Avenue, Glenhaven Way, Second Avenue, and Oxford Street are complete. The fiscal year 2011-12 adopted budget includes funding for Elm Avenue and Alpine Avenue ($2 million).

Other major efforts are the City's annual pavement management program that will be funded at a level of $7 million. This effort is augmented by funds previously encumbered (approximately $9 million are being carried over into the new fiscal year and contracts continue to be issued). In the coming years, the City will be seeking other revenue sources to try to maintain a similarly high level of reinvestment in our pavement citywide.

Also included in the budget is funding for Traffic Signal Modification and Installations, System Optimization and Safety Improvement Program ($0.7 million), and Sewer Rehabilitation,

Improvements, Pump Station and SCADA System Phase II and capacity enhancements ($2.7 million).

The City was the recipient of Highway Safety Improvement Program (HSIP). The HSIP will fund Sidewalk Installation ($0.3 million) and Traffic Signal Modification at Third and K ($0.3 million).

UNDER GROUNDING DISTRICTS

Since the 1990's, $30 million in undergrounding projects has been expended. The most recent was the Phase I Bayfront project at $20 million. The Fourth Avenue from L Street to Orange Avenue project and the L Street from Monserate Avenue to Nacion Avenue project are currently in progress. In an effort to contain undergrounding construction costs, the City of Chula Vista as well as several other local agencies have formed a Utility Undergrounding District subcommittee to meet and discuss policies and various other methods for controlling underground utility district costs so that additional conversion districts can be funded in the future. Future conversion districts may be established and constructed differently than how we have done previous districts.

OTHER

Several other projects are for upgrade/maintenance of information technologies specific to capital improvement projects and environmental mitigation. The projects include CIP Advance Planning studies, AutoCAD, CIP Equipment and training as well as the PM Otay tarplant and San Diego thornmint preservation for a cumulative total of $0.4 million in the adopted fiscal year 2011-12 CIP Program.

More detailed project information is available in the Capital Improvement Program Adopted Budget Fiscal Year 2011-12 document, which can be found on the City's website:
http://www.chulavistaca.gov/City_Services/Development_Services/Engineering/index.asp

CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

DRAINAGE

		FY 2011-12 ADOPTED
DR180	Emergency Storm Drain Replacement at Various Locations	$150,000
DR183	Telegraph Canyon Improvements, First Avenue to Hilltop Drive	$600,000
DR190	Street Drainage Inlet Repair/ Replacement	$60,000
DR191	Drainage Improvements Claire Ave/ I St.	$250,000
	DRAINAGE TOTAL	**$1,060,000**

GENERAL GOVERNMENT

		FY 2011-12 ADOPTED
GG218	Water Meter for Fire Station # 4	$40,000
GG219	HVAC Energy Retrofit Phase II	$250,000
	GENERAL GOVERNMENT TOTAL	**$290,000**

LOCAL STREETS

		FY 2011-12 ADOPTED
STL261	Willow Street Bridge Widening	$972,150
STL323	Pedestrian Master Plan	$30,000
STL337	Bayshore Bikeway Segment 7 & 8	$110,000
STL362	Third Avenue Streetscape Improvements	$375,222
STL368	Oxford Street Sidewalk Installation	$290,600
STL375	Enhanced Traffic Calming Crosswalk Improvements at the vicinity of Montgomery Elementary School	$185,780
STL378	Sidewalk Installation - South & West of Hilltop Drive and F Street	$125,000
STL379	Alpine Avenue Improvements - Naples St to Oxford St	$1,000,000
STL380	Elm Avenue Improvements - Naples Street to Oxford Street	$1,000,000
STL381	Street and Surface Improvements - Potholes	$100,000
STL382	Cross Gutter Rehabilitation Program	$250,000
STL383	Prop 42 Pavement Rehabilitation FY 2011-12	$2,150,000
STL384	Willow Street Bridge Utilitay Relocation	$50,000
	LOCAL STREETS TOTAL	**$6,638,752**

CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

MAJOR STREETS

		FY 2011-12 ADOPTED
STM350	Main Street/805 Interchange South Circulation Network	$30,000
STM354	North Broadway Reconstruction	$495,842
STM355	Otay Lakes Road Widening	$1,500,000
STM364	Heritage Road Bridge Replacement	$2,120,000
STM369	Bikeway Facilities Gap Project	$50,000
STM370	North Fourth Avenue Widening	$50,000
STM371	Sidewalk Installation - East H Street, Terra Nova Drive to Hidden Vista Drive	$100,000
STM372	Pavement Major Rehabilitation FY2011-12	$2,608,700
STM374	Heritage Road - Olympic to Main	$150,000
STM375	SR125 at San Miguel Ranch - 1/2 Interchange	$172,869
	MAJOR STREETS TOTAL	**$7,277,411**

OTHER PROJECTS

		FY 2011-12 ADOPTED
OP202	CIP Advanced Planning	$55,300
OP206	Automation - AutoCAD Upgrade	$60,000
OP208	CIP Mgmt & Equipment Purchase	$10,000
OP212	Downtown Parking District Improvement	$130,000
OP219	Pavement Management System	$50,000
OP221	PMA Otay tarplant and San Diego thornmint Restoration	$268,428
	OTHER PROJECTS TOTAL	**$573,728**

CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

SEWER

		FY 2011-12 ADOPTED
SW223	Wastewater Master Plan	$500,000
SW235	Main Street Sewer Impv	$50,000
SW256	Robinhood Ranch II Pump Stn Impvts	$20,000
SW262	Sewer Vermin Eradication Treatment	$50,000
SW265	Industrial Blvd Sewer Improvements between Moss St. and K St.	$300,000
SW267	Sewer Maintenance (Access) Road Rehabilitation/Installation	$500,000
SW271	Sewer Rehabilitation Fy 2011-12	$1,500,000
SW272	Moss St Sewer Improvements at Railroad Crossing	$500,000
SW273	SCADA System - Phase II Project	$750,000
	SEWER TOTAL	**$4,170,000**

TRAFFIC

		FY 2011-12 ADOPTED
TF274	Traffic Count Station and Maintenance	$20,000
TF321	Citywide Traffic Count Program	$20,000
TF325	Traffic Monitoring Program	$110,000
TF327	Neighborhood Traffic and Pedestrian Safety Program	$50,000
TF332	Signing and Striping Program	$50,000
TF345	Traffic Calming Program	$50,000
TF349	Traf Sgnl Modf 1st Av-E St Int	$40,000
TF350	Traffic Signal System Optimization	$50,000
TF360	Highway Safety Impvt Program Maj Intrsct	$240,000
TF364	Trans Dev Impact Fund Update	$130,000
TF366	Traffic Signal and Streetlight Systems Upgrade and Modification Program	$50,000
TF368	Harborside Elementary Pedestrian Improvements	$177,000
TF375	Traffic Signal Modification at “F” Street and Fourth Avenue Intersection	$350,000
TF376	Traffic Signal Modification at Third Avenue and "K" Street Intersection	$332,200
TF377	Eastern Chula Vista TSM/TDM System	$300,000
TF378	Traffic Signal Modification at “E” Street and Second Avenue Intersection	$300,000
TF379	Traffic Management Center - Traffic Monitoring System	$450,000
	TRAFFIC TOTAL	**$2,719,200**

	GRAND TOTAL - ALL PROJECTS	**$22,729,091**

CITY OF
CHULA VISTA

CITY OF CHULA VISTA

ADOPTED BUDGET

SUMMARY TABLES

Fund Appropriations by Department and Expenditure Category

Schedule of Revenues

Fund Balance Projections

Schedule of Interfund Transfers

Authorized Positions by Department

FISCAL YEAR 2012

CITY OF CHULA VISTA

ADOPTED BUDGET

FISCAL YEAR 2011-12

FUND APPROPRIATIONS BY DEPARTMENT AND EXPENDITURE CATEGORY

SUMMARY TABLES

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2011-12

	DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2011-12
01100	City Council	1,180,780	83,949	1,890						1,266,619
02000	Boards and Commissions		40,076							40,076
03000	City Clerk	591,531	815,621	628						1,407,780
04000	City Attorney	1,900,730	352,658	1,647						2,255,035
05000	Administration	1,648,845	81,338	1,578						1,731,761
06000	ITS	2,140,038	570,162	70,781		88,500				2,869,481
07000	Human Resources	1,811,193	269,615	2,826						2,083,634
08000	Finance	3,030,496	159,927	3,041						3,193,464
09000	Non-Departmental	76,113	1,925,737		162,300	200,000	9,376,742	70,000		11,810,892
10000	General Svcs/Animal Care Facility	1,609,971	477,545	47,305	2,500					2,137,321
12000	Development Services	2,578,766	135,661	12,528	10,730					2,737,685
14000	Police	38,617,241	2,444,690	430,694	129,000					41,621,625
15000	Fire	19,830,603	1,602,212	201,234			52,226			21,686,275
16000	Public Works Operations	16,487,611	3,348,071	3,401,170	135,470	70,000				23,442,322
17000	Recreation	2,128,468	335,934	400,309	7,670					2,872,381
18000	Library	2,673,401	260,356	488,444	400					3,422,601
	100 GENERAL FUND TOTAL	**96,305,787**	**12,903,552**	**5,064,075**	**448,070**	**358,500**	**9,428,968**	**70,000**		**124,578,952**
221	Gas Tax						3,939,428			3,939,428
225	Traffic Signal				15,000			691,000		706,000
227	Transp Sales Tax Fund							5,740,270		5,740,270
234	Fire Equipment Lease Fund						172,216			172,216
241	Parking Meter		211,800	17,654	150,749			130,000		510,203
245	Traffic Safety		41,500				534,140			575,640
251	Supp Law Enforcement Serv Fund	410,863								410,863
252	Police Dept Grants Fund	3,908,972	614,102		4,291	119,008				4,646,373
253	Inmate Welfare Fund		20,000							20,000
254	Local Law Enf Block Grant Pro	82,114	6,774							88,888
256	Asset Seizure		299,148			325,125	120,000			744,273
261	CA Library Services Act					200,000	25,000			225,000
262	Public Library Act		81,270							81,270
267	McCandliss Memorial Cult Arts		400		1,200					1,600
272	Federal Grants Fund	307,499	826,178			254,336				1,388,013
274	Amer. Recovery & Reinvest. Act	360,283	702,479		206,341	204,000	33,598	250,000		1,756,701

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2011-12

	DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2011-12
281	Waste Mgmt & Recycling	93,677	237,645							331,322
282	Environmental Services	467,371	947,092	627	40,000		107,781			1,562,871
285	Energy Conservation	98,000	307,642	251	719,547					1,125,440
301	Storm Drain Revenue		261,850	769			290,463			553,082
313	CV Housing Authority	841,550	61,800	55			210,227			1,113,632
311	CDBG Housing Program				10,000					10,000
314	Emergency Shelter Grant Prog				6,101				115,926	122,027
321	HOME Program		50,750		1,011,500	500,000	9,000			1,571,250
333	CDBG FY00		32,700		299,000		787,867	2,375,222	1,660,560	5,155,349
341	Public Liability Trust		663,439		990,000					1,653,439
342	CFD 11-M RHR McMillin		78,579	15,540	17,719					111,838
343	CFD 12-M Otay Ranch Village 7		266,570	144,653	70,004					481,227
344	CFD 13M OR Village 2		68,147	44,500	21,838					134,485
345	CFD 12M OR Village 7		252,729	154,320	68,644					475,693
352	Bay Blvd Landscape Dist		2,060	6,967	6,061					15,088
353	Eastlake Maintenance Dist 1		171,565	97,381	53,195					322,141
354	Open Space District #1		33,375	29,416	13,002					75,793
355	Open Space District #2		8,948	6,045	5,091					20,084
356	Open Space District #3		20,068	19,659	7,111					46,838
357	Open Space District #4		51,905	27,440	15,742					95,087
358	Open Space District #5		34,756	15,288	10,825					60,869
359	Open Space District #6		13,883	10,823	6,497					31,203
361	Open Space District #7		7,324	5,540	4,270					17,134
362	Open Space District #8		40,913	21,330	12,643					74,886
363	Open Space District #9		42,581	23,015	12,864					78,460
364	Open Space District #10		40,971	24,335	12,682					77,988
365	Open Space District #11		95,873	43,971	25,536					165,380
367	Open Space District #14		209,089	140,938	60,009					410,036
368	Open Space District #15		13,622	9,270	5,513					28,405
369	Open Space District #17		5,056	560	3,004					8,620
371	Open Space District #18		66,122	54,596	22,055					142,773
372	Open Space District #20		880,177	343,650	212,149					1,435,976
373	Open Space District #23		27,131	8,960	6,108					42,199
374	Open Space District #24		17,229	11,395	5,474					34,098

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2011-12

	DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2011-12
375	Open Space District #26		8,504	3,491	2,989					14,984
376	Open Space District #31		68,608	52,811	21,168					142,587
378	CFD 07M-Eastlk II Woods, Vista		317,106	143,282	156,685					617,073
379	CFD 08M-Vlg 6 McM & Oty Ranch		537,682	278,260	204,393					1,020,335
380	CFD 09M-OR Vlg II Brookfld She		565,851	225,151	149,453					940,455
382	CFD 99-2 Otay Ranch Vlg 1 West		471,456	173,858	111,091					756,405
386	Otay Ranch Preserve		440,500		82,000					522,500
387	CFD 98-3 Sunbow 2		594,341	239,454	141,017					974,812
388	Community Facility Dst 97-1 OR		1,508,149	473,428	334,237					2,315,814
389	Otay Ranch Village 1,2,6,7,12		7,500	5,320	2,852					15,672
391	Central Garage Fund	777,064	2,851,086	1,125	400	108,000				3,737,675
391	Equipment Replacement		18,800			64,200	87,147			170,147
398	Workers Compensation		562,000		2,919,000					3,481,000
401	Bayfront Trolley Station TDA		55,500	20,260	26,676					102,436
402	Transit	153,971	5,693,599	145,106	245,761		37,849			6,276,286
408	Development Services Fund	4,622,714	265,201	15,213	23,500		1,224,416			6,151,044
413	Trunk Sewer Capital Reserve				200,000			1,350,000		1,550,000
414	Sewer Service Revenue	4,114,347	21,266,406	5,868	8,500	247,465	3,155,115	74,000		28,871,701
428	Sewer Facility Replacement						150,000	2,770,000		2,920,000
431	Tele Cyn Sewer Basin DIF				35,000					35,000
432	Poggi Cyn Sewer Basin DIF				10,000					10,000
433	Salt Creek Sewer Basin DIF				119,091		250,000			369,091
441	1994 Pension Obligation Bond		2,500		2,762,859					2,765,359
442	CDBG Section 108 Loan				745,867					745,867
446	Notes Payable Adamo Property				51,041					51,041
449	SD Co Regional Comm Systems				295,734					295,734
451	Long-term Advances DSF-City				900,000					900,000
452	KS Fire Equiptment Capl Lease				172,216					172,216
453	CEC Loan Repayment				397,569					397,569
450	2002 COP Police Facility Proj		5,000		3,913,346					3,918,346
471	2003 Refunding Cert of Part		4,500		1,046,273					1,050,773
472	2004 COP Civ Ctr Proj Phase I		5,000		2,392,037					2,397,037
473	2006 COP Civ Ctr Proj Phase 2		6,000		1,270,069					1,276,069
474	2010 Refunding COP				1,477,206		4,134,580			5,611,786

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2011-12

	DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2011-12
542	Tele Cyn Drainage DIF							600,000		600,000
567	PFDIF-Adamo Prop Acquisition						51,041			51,041
571	PFDIF General Admin		600							600
574	Corporation Yard Relocation					5,450				5,450
587	Otay Ranch VLG Ped Ramp DIF				40,000					40,000
588	OR Vlg11 Pedestrian Bridge DIF				3,200					3,200
591	Transportation DIF		211,000		580,916			5,067,869		5,859,785
593	Western TDIF						52,894			52,894
317	Redev Low & Mod Income Housin		176,600	800	420,375	6,000	159,226		6,000,000	6,763,001
611	RDA Town Center I/Bayfront		168,800	400	885,114		3,360,688		150,000	4,565,002
651	So West/Twn Ctr II/Oty Vly Prj	584,933	171,150	700	1,148,175		10,029,293		150,000	12,084,251
671	SW Proj Area Tax Agmt- SUHSD				263,662					263,662
672	SW Proj Area Tax Agmt-C.O.E.				37,195					37,195
673	SW Proj Tax Agmt-CV Elem SD				403,193					403,193
674	SW Proj Tax Agmt-SW CC Dist				71,024					71,024
675	SW Proj Tax Agmt-County SD				645,813					645,813
691	Long-term Advances DSF - RDA				1,200,000		4,700,000			5,900,000
693	05 Tax Rev Bnd A (CRA/ERAF Ln				98,354					98,354
694	06 Tax Rev Bnd A (CRA/ERAF Ln				126,052					126,052
695	06 Sr Tax Alloc Ref Bond Ser A		5,000		1,068,545					1,073,545
696	06 Sub Tax Alloc Ref Bond SerB		5,000		1,042,384					1,047,384
697	08 Tax Alloc Refunding Bonds		5,000		963,776					968,776
716	Western-Park Acquisition & Dev				25,000					25,000
717	Resident. Construct/Conver Fnd						679,271			679,271
736	Other Transportation Programs						307,740	1,360,730		1,668,470
739	Traffic Congestion Relief Fun						500,000	2,250,000		2,750,000
	GRAND TOTAL ALL FUNDS	**113,129,145**	**56,717,233**	**8,127,550**	**33,820,643**	**2,392,084**	**44,537,948**	**22,729,091**	**8,076,486**	**289,530,180**

CITY OF CHULA VISTA

ADOPTED BUDGET

FISCAL YEAR 2011-12

SCHEDULE OF REVENUES

SUMMARY TABLES

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
100	**GENERAL FUND**					
	Property Taxes					
3000	Property Tax	29,306,623	29,258,925	25,734,370	24,073,147	25,230,494
	TOTAL	**$29,306,623**	**$29,258,925**	**$25,734,370**	**$24,073,147**	**$25,230,494**
	Other Local Taxes					
3010	Sales Tax	28,304,989	25,589,021	23,674,601	25,871,834	26,400,794
3020	Franchise Fees	9,662,517	9,379,964	8,465,199	7,394,686	7,533,386
3030	Utility Taxes	7,378,301	7,848,557	9,059,302	4,970,369	3,240,633
3040	Business License Tax	1,237,322	1,212,126	1,177,539	1,190,000	1,213,000
3050	Transient Occupancy Tax	2,697,286	2,302,412	2,036,377	2,086,377	2,086,377
3070	Real Property Transfer Tax	795,606	856,658	893,116	850,000	849,816
	TOTAL	**$50,076,021**	**$47,188,738**	**$45,306,134**	**$42,363,266**	**$41,324,006**
	Licenses and Permits					
3100	Licenses	123,393	134,892	132,490	122,478	132,640
3120	Dev / Improvement Permits	2,051,184	175,661	306,104	353,683	205,490
3140	Regulatory Permits	522,760	536,070	502,204	498,005	487,500
	TOTAL	**$2,697,337**	**$846,623**	**$940,798**	**$974,166**	**$825,630**
	Fines, Forfeitures, Penalties					
3200	Community Appearance Penalties	690,194	1,573,723	1,398,661	902,103	1,097,545
3210	Law Enforcement Penalties	299,199	313,611	406,017	354,067	372,850
3240	Parking Penalties	308,250	311,929	311,704	275,339	589,440
3250	Other Penalties	222,074	157,781	195,145	190,120	140,050
	TOTAL	**$1,519,717**	**$2,357,044**	**$2,311,527**	**$1,721,629**	**$2,199,885**
	Use of Money & Property					
3300	Investment Earnings	1,255,159	2,852,131	1,181,319	4,687,183	100,364
3310	Sale of Real Property	154	4,430	0	150,000	100,000
3320	Sale of Personal Property	54,549	136,607	97,830	45,808	38,600
3330	Rental/Lease of Equipment	91,175	75,817	63,713	55,571	45,765
3350	Rental/Lease of Land and Space	961,262	943,956	1,001,137	1,329,354	1,233,195
3370	Rental/Lease of Buildings	544,874	548,546	735,143	578,856	717,075
	TOTAL	**$2,907,173**	**$4,561,487**	**$3,079,142**	**$6,846,772**	**$2,234,999**

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
	Revenue from Other Agencies					
3010	Sales Tax	757,366	674,296	621,549	640,000	701,064
3400	State Grants	1,329,998	733,099	504,199	643,000	516,833
3440	State Tax Sharing	288,071	278,548	249,126	249,126	262,650
3460	Motor Vehicle License Fees	19,796,531	19,904,630	17,702,062	16,950,697	17,201,233
3480	State Reimbursements	4,201	6,975	7,754	26,295	7,755
3500	Federal Grants	1,686,842	1,571,784	1,640,258	972,206	860,490
3580	Federal Reimbursements	65,394	35,121	42,246	41,366	42,000
3600	Other Agency Grants	401,298	51,573	6,000	119,496	112,093
3690	Other Agency Revenue	1,704,993	1,715,909	11,758	1,500	0
	TOTAL	**$26,034,694**	**$24,971,935**	**$20,784,952**	**$19,643,686**	**$19,704,118**
	Charges for Services					
3700	Zoning Fees	6,196,145	933,869	892,645	711,211	914,328
3720	Document Fees	73,680	75,478	90,556	58,025	71,923
3730	Plan Checking Fees	1,429,625	87,581	119,996	117,955	83,000
3740	Inspection Fees	208,203	116,039	156,953	152,772	121,000
3770	Other Dev Fees	11,840	1,389	4,650	3,397	0
3800	Animal Shelter Contracts	683,392	763,867	881,315	879,325	1,281,600
3820	Information Systems Services	1,541	0	0	0	0
3830	Services to the Port District	675,378	706,439	728,579	757,798	784,312
3840	Youth Center Utilities Reimb	20,262	0	0	0	0
3900	Recreation Program Fees	1,011,959	1,006,952	997,312	778,560	679,310
3950	Class Admission Fees	530,402	570,028	529,485	285,246	184,630
3970	Referral Fees	347,876	347,891	348,026	377,096	377,096
4200	Staff Services Reimbursements	2,110,668	2,053,426	2,167,582	1,927,768	1,964,729
4300	Fees for Other Services	1,170,099	332,553	251,821	240,185	250,200
	TOTAL	**$14,471,070**	**$6,995,512**	**$7,168,920**	**$6,289,338**	**$6,712,128**
	Other Revenue					
4410	DIF Reimbursements	840,313	483,056	162,030	154,063	286,963
4420	Transit Reimbursements	362,818	303,145	298,591	289,636	288,857
4430	Redev Agency Reimbursements	1,984,951	698,803	566,844	212,056	366,100
4440	Open Space/Assess Dist Reimb	2,067,069	2,103,770	2,255,385	2,038,200	2,019,296

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
4450	CIP Reimbursements	4,665,576	3,743,478	5,459,199	4,012,027	4,987,801
4460	CDBG/Home Reimbursements	1,053,480	639,833	594,749	828,664	18,000
4480	Other City Funds Reimbursement	1,567,531	3,164,283	3,160,079	1,956,135	1,984,117
4600	Assessments	3,694	0	0	0	0
4700	Collection Charges	256,155	436,993	388,149	291,209	269,271
4800	Sale of Goods	72,524	90,019	40,841	0	250
4900	Other Revenue	4,315,062	1,492,125	1,206,248	1,195,478	3,621,024
	TOTAL	**$17,189,173**	**$13,155,505**	**$14,132,115**	**$10,977,468**	**$13,841,679**
	Transfers In					
5221	Tfr In from Gas Tax Fund	4,269,058	3,617,311	3,869,200	3,869,200	3,939,428
5227	Tfr In from TransNet	0	0	0	850,000	0
5236	Tfr In from Dev Services Fund	0	1,642,122	945,169	1,073,702	0
5245	Tfr In from Traffic Safety	534,144	534,140	534,140	534,140	534,140
5256	Tfr In from Asset Seizure Fund	0	120,000	120,000	120,000	120,000
5261	Tfr In from CA Library Service	29,110	25,000	25,783	25,000	25,000
5262	Tfr In from Public Library	2,000	0	0	0	0
5274	Tfr in - ARRA	0	0	0	0	33,598
5282	Tfr In from Environmental Serv	0	84,042	94,410	94,410	107,781
5301	Tfr In from Storm Drain Rev	238,528	240,463	240,463	240,463	240,463
5313	Tfr in from CV Hsng Authority	0	158,740	192,899	192,899	210,227
5391	Tfr In from Central Garage	32,124	32,124	0	0	0
5393	Tfr In from Tech Repl Fund	0	0	7,382	0	0
5395	Tfr In from Central Stores	71,313	0	0	0	0
5402	Tfr In from Transit/CVT Fund	0	94,423	81,997	81,997	37,849
5408	Tfr In from Dev Svcs Fund	0	0	0	0	1,224,416
5414	Tfr In from Sewer Service Rsrv	4,560,008	3,416,993	3,111,531	3,089,583	3,130,115
5651	Tfr In from SW/TCII/OV Proj	0	249,923	95,220	140,429	136,261
5691	Tfr In from LT Adv DSF-RDA	0	300,000	0	7,543,181	2,200,000
5736	Tfr in from Other Trans Progra	0	0	0	0	66,734
5739	Tfr In from Prop 42	0	651,888	2,000,000	400,000	500,000
	TOTAL	**$9,736,285**	**$11,167,169**	**$11,318,194**	**$18,255,004**	**$12,506,012**
	TOTAL - 100 GENERAL FUND	**$153,938,093**	**$140,502,938**	**$130,776,152**	**$131,144,476**	**$124,578,951**

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
220	**TRANSPORTATION FUNDS**					
3010	Sales Tax	9,171,000	545,000	0	4,141,000	4,347,000
3300	Investment Earnings	1,082,504	588,702	168,287	0	0
3440	State Tax Sharing	4,036,861	3,721,666	3,483,625	3,683,540	3,769,351
3500	Federal Grants	238,500	0	0	0	0
3770	Other Dev Fees	499,457	247,828	113,132	250,000	250,000
4440	Open Space/Assess Dist Reimb	1,351	2,274	2,310	0	0
4480	Other City Funds Reimbursement	0	90,287	7,979	0	0
5000	Transfers In	0	0	0	672	0
	TOTAL - 220 TRANSPORTATION FUNDS	**$15,029,673**	**$5,195,757**	**$3,775,333**	**$8,075,212**	**$8,366,351**
230	**DEVELOPER DEPOSITS**					
3300	Investment Earnings	249,790	117,919	70,059	0	0
3760	Other Dev Fees	12,244,884	7,735,744	7,457,802	0	0
	TOTAL - 230 DEVELOPER DEPOSITS	**$12,494,674**	**$7,853,663**	**$7,527,861**	**$0**	**$0**
231	**WORKERS COMPENSATION**					
4480	Other City Funds Reimbursement	4,703	14,686	25,381	50,000	0
4900	Other Revenue	3,045,598	2,926,045	2,790,547	2,724,474	0
	TOTAL - 231 WORKERS COMPENSATION	**$3,050,301**	**$2,940,731**	**$2,815,928**	**$2,774,474**	**$0**
232	**FLEXIBLE SPENDING ACCOUNT**					
4900	Other Revenue	265,866	260,923	274,580	310,000	0
5000	Transfers In	0	0	33,998	0	0
	TOTAL - 232 FLEXIBLE SPENDING ACCOUNT	**$265,866**	**$260,923**	**$308,578**	**$310,000**	**$0**
233	**TAX REVENUE ANTICIPATION NOTES**					
3300	Investment Earnings	5,408	539,603	0	0	0
4900	Other Revenue	127,586	293,750	0	0	0
	TOTAL - 233 TAX REVENUE ANTICIPATION NOTES	**$132,994**	**$833,353**	**$0**	**$0**	**$0**

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
234	**FIRE EQUIPMENT LEASE FUND**					
3690	Other Agency Revenue	0	0	178,333	172,216	172,216
	TOTAL - 234 FIRE EQUIPMENT LEASE FUND	**$0**	**$0**	**$178,333**	**$172,216**	**$172,216**
236	**DEVELOPMENT SERVICES**					
3120	Dev / Improvement Permits	0	1,141,111	1,252,726	1,427,000	0
3600	Other Agency Grants	0	2,304	0	0	0
3700	Zoning Fees	0	2,819,609	1,991,456	1,834,000	0
3720	Document Fees	0	3,136	1,395	800	0
3730	Plan Checking Fees	0	556,108	718,542	630,409	0
3740	Inspection Fees	0	156,818	43,613	55,826	0
3770	Other Dev Fees	0	1,704	3,787	2,000	0
4200	Staff Services Reimbursements	0	1,390	500	230,000	0
4410	DIF Reimbursements	0	164,302	36,466	62,200	0
4430	Redev Agency Reimbursements	0	184,368	151,434	220,000	0
4440	Open Space/Assess Dist Reimb	0	196,320	17,904	27,036	0
4450	CIP Reimbursements	0	1,381,838	437,938	346,139	0
4460	CDBG/Home Reimbursements	0	128,696	37,899	71,143	0
4480	Other City Funds Reimbursement	0	408,733	248,708	224,294	0
4900	Other Revenue	0	8,156	0	0	0
5000	Transfers In	0	456,382	370,043	493,533	0
	TOTAL - 236 DEVELOPMENT SERVICES	**$0**	**$7,610,975**	**$5,312,411**	**$5,624,380**	**$0**
240	**PARKING**					
3160	Other Permits	23,209	39,593	32,533	30,000	24,000
3240	Parking Penalties	73,339	143,943	89,833	120,700	180,000
3300	Investment Earnings	11,051	7,314	7,094	0	0
3350	Rental/Lease of Land and Space	238,611	359,909	385,930	370,000	376,000
4390	In Lieu Parking - TC I	16,160	12,870	0	0	0
4450	CIP Reimbursements	0	170	0	0	0
4900	Other Revenue	0	0	858	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
	TOTAL - 240 PARKING	**$362,370**	**$563,799**	**$516,248**	**$520,700**	**$580,000**
250	**PUBLIC SAFETY**					
3210	Law Enforcement Penalties	1,056,790	798,029	715,686	534,140	534,140
3300	Investment Earnings	71,684	73,540	39,220	0	0
3320	Sale of Personal Property	0	10,566	2,564	0	0
3350	Rental/Lease of Land and Space	0	3,113	25,913	20,000	20,000
3400	State Grants	434,864	605,630	394,259	364,901	569,171
3500	Federal Grants	2,281,967	3,101,963	3,048,590	5,630,699	5,281,447
3690	Other Agency Revenue	415,807	471,369	715,056	220,125	220,125
4800	Sale of Goods	0	6,108	2,238	0	0
4900	Other Revenue	0	2,860	0	0	0
5000	Transfers In	0	0	63,944	39,233	63,790
	TOTAL - 250 PUBLIC SAFETY	**$4,261,112**	**$5,073,178**	**$5,007,470**	**$6,809,098**	**$6,688,673**
260	**LIBRARY/CULTURAL ARTS**					
3300	Investment Earnings	22,049	14,124	10,427	0	0
3440	State Tax Sharing	91,215	108,195	6,206	105,000	0
4900	Other Revenue	0	0	0	900	0
	TOTAL - 260 LIBRARY/CULTURAL ARTS	**$113,264**	**$122,319**	**$16,633**	**$105,900**	**$0**
270	**SUNDRY GRANTS**					
3400	State Grants	1,342,385	319,020	191,104	0	0
3500	Federal Grants	237,957	198,322	1,935,667	3,229,434	3,058,888
3600	Other Agency Grants	0	0	0	150,000	0
4900	Other Revenue	23,824	0	0	2,051,600	0
5000	Transfers In	13,672	0	34,576	52,226	140,859
	TOTAL - 270 SUNDRY GRANTS	**$1,617,838**	**$517,342**	**$2,161,347**	**$5,483,260**	**$3,199,747**
280	**CONSERVATION**					
3300	Investment Earnings	0	3,946	11,060	0	0
3400	State Grants	311,556	216,467	397,281	105,593	331,322

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
3600	Other Agency Grants	932,951	1,237,213	1,174,357	2,334,715	1,130,440
3700	Zoning Fees	0	424	98	2,000	2,000
4200	Staff Services Reimbursements	0	0	940	0	0
4300	Fees for Other Services	0	1,021,306	1,025,107	977,000	977,000
4480	Other City Funds Reimbursement	2,243	212,250	279,266	69,000	191,000
4900	Other Revenue	2,786	707,181	214,241	0	0
5000	Transfers In	0	0	59,740	0	0
	TOTAL - 280 CONSERVATION	**$1,249,536**	**$3,398,787**	**$3,162,090**	**$3,488,308**	**$2,631,762**
301	**STORM DRAIN REVENUE**					
3120	Dev / Improvement Permits	47,303	14,394	48,907	25,000	25,000
3230	Environmental Fines Penalties	21,700	18,645	6,975	5,000	5,000
3300	Investment Earnings	1,268	3,695	1,647	0	0
4020	Storm Drain Fees	570,070	574,883	558,443	575,000	525,000
	TOTAL - 301 STORM DRAIN REVENUE	**$640,341**	**$611,617**	**$615,972**	**$605,000**	**$555,000**
310	**HOUSING PROGRAM**					
3300	Investment Earnings	44,706	18,408	34,872	0	0
3700	Zoning Fees	32,367	2,260	0	0	0
3760	Other Dev Fees	0	0	2,000,000	0	0
4200	Staff Services Reimbursements	0	0	1,000	0	0
4300	Fees for Other Services	63,083	42,104	250,730	71,000	71,000
4430	Redev Agency Reimbursements	352,934	347,870	440,952	544,431	465,000
4460	CDBG/Home Reimbursements	273,013	386,208	371,619	335,948	312,101
4480	Other City Funds Reimbursement	0	0	0	57,000	40,000
4900	Other Revenue	135,353	34,606	11,628	0	0
5000	Transfers In	0	158,740	273,237	192,899	210,226
	TOTAL - 310 HOUSING PROGRAM	**$901,456**	**$990,196**	**$3,384,038**	**$1,201,278**	**$1,098,327**
320	**COMM DEV BLOCK GRANTS**					
3300	Investment Earnings	16,714	12,665	59,619	0	0
3500	Federal Grants	4,354,211	3,326,360	3,991,482	2,909,332	4,859,126

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
4200	Staff Services Reimbursements	0	0	100	0	0
4480	Other City Funds Reimbursement	0	0	124,966	0	0
4900	Other Revenue	9,508,942	11,329	119,255	0	0
5000	Transfers In	0	0	0	105,000	0
	TOTAL - 320 COMM DEV BLOCK GRANTS	**$13,879,867**	**$3,350,354**	**$4,295,422**	**$3,014,332**	**$4,859,126**
341	**PUBLIC LIABILITY TRUST**					
4480	Other City Funds Reimbursement	0	0	1,750,671	0	0
5000	Transfers In	0	0	1,800,000	1,800,000	1,653,439
	TOTAL - 341 PUBLIC LIABILITY TRUST	**$0**	**$0**	**$3,550,671**	**$1,800,000**	**$1,653,439**
350	**OPEN SPACE DISTRICT**					
3300	Investment Earnings	552,998	346,042	224,205	0	0
4450	CIP Reimbursements	29,880	840	0	0	0
4600	Assessments	7,541,213	7,769,935	9,651,585	11,987,848	11,706,935
	TOTAL - 350 OPEN SPACE DISTRICT	**$8,124,091**	**$8,116,817**	**$9,875,790**	**$11,987,848**	**$11,706,935**
390	**FLEET MANAGEMENT**					
3300	Investment Earnings	92,548	32,308	32,001	0	0
3320	Sale of Personal Property	0	0	4,157	50,000	50,000
4420	Transit Reimbursements	781,048	654,563	397,022	480,590	329,348
4480	Other City Funds Reimbursement	29,827	42,277	38,736	0	0
4900	Other Revenue	3,803,624	3,178,679	3,409,344	3,264,581	3,264,581
	TOTAL - 390 FLEET MANAGEMENT	**$4,707,047**	**$3,907,827**	**$3,881,260**	**$3,795,171**	**$3,643,929**
393	**TECHNOLOGY REPLACEMENT**					
3300	Investment Earnings	2,072	1,376	(221)	0	0
4900	Other Revenue	49,697	0	0	0	0
	TOTAL - 393 TECHNOLOGY REPLACEMENT	**$51,769**	**$1,376**	**$(221)**	**$0**	**$0**

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
395	**STORES INVENTORY**					
3300	Investment Earnings	2,174	0	0	0	0
4900	Other Revenue	109,951	0	0	0	0
	TOTAL - 395 STORES INVENTORY	**$112,125**	**$0**	**$0**	**$0**	**$0**
398	**WORKERS COMPENSATION**					
4480	Other City Funds Reimbursement	0	0	0	0	50,000
4900	Other Revenue	0	0	0	0	2,621,648
	TOTAL - 398 WORKERS COMPENSATION	**$0**	**$0**	**$0**	**$0**	**$2,671,648**
400	**TRANSIT**					
3300	Investment Earnings	184,751	92,328	37,664	0	0
3400	State Grants	5,303,878	3,390,228	3,357,566	1,674,790	1,584,547
3690	Other Agency Revenue	74,640	0	0	0	0
4300	Fees for Other Services	1,660,821	3,679,761	3,335,333	5,119,352	4,794,175
4900	Other Revenue	316,059	268,420	116,509	0	0
5000	Transfers In	0	0	0	0	87,147
	TOTAL - 400 TRANSIT	**$7,540,149**	**$7,430,737**	**$6,847,072**	**$6,794,142**	**$6,465,869**
408	**DEVELOPMENT SERVICES**					
3120	Dev / Improvement Permits	0	0	0	0	1,189,143
3700	Zoning Fees	0	0	0	0	2,899,868
3720	Document Fees	0	0	0	0	1,650
3730	Plan Checking Fees	0	0	0	0	650,256
3740	Inspection Fees	0	0	0	0	66,474
3770	Other Dev Fees	0	0	0	0	2,650
4410	DIF Reimbursements	0	0	0	0	94,780
4430	Redev Agency Reimbursements	0	0	0	0	84,955
4440	Open Space/Assess Dist Reimb	0	0	0	0	15,000
4450	CIP Reimbursements	0	0	0	0	345,664
4480	Other City Funds Reimbursement	0	0	0	0	276,141
4900	Other Revenue	0	0	0	0	30,930

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
5000	Transfers In	0	0	0	0	493,533
	TOTAL - 408 DEVELOPMENT SERVICES	**$0**	**$0**	**$0**	**$0**	**$6,151,044**
410	**SEWER**					
3120	Dev / Improvement Permits	0	0	30,946	40,000	40,000
3300	Investment Earnings	6,090,269	1,710,190	1,570,003	301,726	301,726
3700	Zoning Fees	13,239	25,192	25,847	18,500	18,500
4000	Sewer Fees	29,097,670	30,832,846	36,109,337	30,316,166	32,862,700
4020	Storm Drain Fees	13	0	0	0	0
4040	Industrial Waste Fees	7,900	7,475	7,700	0	0
4100	Pump Station Fees	36,563	36,488	44,587	0	0
4200	Staff Services Reimbursements	0	3,316	5,083	0	0
4410	DIF Reimbursements	21,967	35,053	4,360	0	0
4430	Redev Agency Reimbursements	3,049	282	0	0	0
4440	Open Space/Assess Dist Reimb	3,773	516	0	0	0
4450	CIP Reimbursements	64,491	76,387	51,048	15,000	15,000
4460	CDBG/Home Reimbursements	5,105	1,648	3,262	0	0
4480	Other City Funds Reimbursement	0	25,261	0	0	0
4600	Assessments	5,290	1,716	1,907	0	0
4700	Collection Charges	226,425	204,785	384,879	251,266	255,000
4900	Other Revenue	7,076	2,824,653	8,766,632	0	0
5000	Transfers In	174,258	597,573	83,294	150,000	150,000
	TOTAL - 410 SEWER	**$35,757,088**	**$36,383,381**	**$47,088,885**	**$31,092,658**	**$33,642,926**
430	**SEWER DIF**					
3300	Investment Earnings	465,134	287,793	177,994	0	0
4350	Sewer / Drainage DIF	539,136	232,430	166,303	120,000	120,000
	TOTAL - 430 SEWER DIF	**$1,004,270**	**$520,223**	**$344,297**	**$120,000**	**$120,000**
440	**DEBT SERVICE - CITY**					
3300	Investment Earnings	8	96	1,098	0	0
3690	Other Agency Revenue	0	0	96,432	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
5000	Transfers In	3,855,348	4,288,388	4,157,258	4,269,261	4,727,786
	TOTAL - 440 DEBT SERVICE - CITY	**$3,855,356**	**$4,288,484**	**$4,254,788**	**$4,269,261**	**$4,727,786**
470	**DS - CV PUBLIC FINANCING AUTHORITY**					
3300	Investment Earnings	579,477	473,206	430,665	0	0
4900	Other Revenue	0	0	29,380,000	0	0
5000	Transfers In	9,904,895	9,363,488	28,130,002	13,682,131	9,308,309
	TOTAL - 470 DS - CV PUBLIC FINANCING AUTHORITY	**$10,484,372**	**$9,836,694**	**$57,940,667**	**$13,682,131**	**$9,308,309**
500	**ASSESS DIST IMPROVEMENTS**					
3300	Investment Earnings	103,734	72,241	48,237	0	0
4600	Assessments	28,874	35,550	30,349	21,800	19,757
	TOTAL - 500 ASSESS DIST IMPROVEMENTS	**$132,608**	**$107,791**	**$78,586**	**$21,800**	**$19,757**
542	**TELEGRAPH CANYON DRAINAGE DIF**					
3300	Investment Earnings	278,120	191,197	125,423	0	0
4350	Sewer / Drainage DIF	0	537	0	0	0
	TOTAL - 542 TELEGRAPH CANYON DRAINAGE DIF	**$278,120**	**$191,734**	**$125,423**	**$0**	**$0**
560	**PUBLIC FACILITIES DIF**					
3300	Investment Earnings	32,258	(151,409)	50,705	0	0
4330	Public Facilities DIF	2,861,465	695,794	1,610,071	811,250	811,250
4480	Other City Funds Reimbursement	1,337,031	1,293,028	7,447	0	0
4900	Other Revenue	0	581	937	0	0
5000	Transfers In	0	6,728,969	5,300,000	0	0
	TOTAL - 560 PUBLIC FACILITIES DIF	**$4,230,754**	**$8,566,963**	**$6,969,160**	**$811,250**	**$811,250**
580	**PEDESTRIAN BRIDGE DIF**					
3300	Investment Earnings	138,427	63,559	48,112	0	0
4380	OR Pedestrian Bridge DIF	271,292	45,536	122,922	90,000	90,000
	TOTAL - 580 PEDESTRIAN BRIDGE DIF	**$409,719**	**$109,095**	**$171,034**	**$90,000**	**$90,000**

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
590	**TRANSPORTATION DIF**					
3300	Investment Earnings	1,171,546	684,439	358,140	0	0
4340	Transportation DIF	471,713	259,259	505,424	750,000	772,477
5000	Transfers In	0	180,000	1,402,000	0	293,900
	TOTAL - 590 TRANSPORTATION DIF	**$1,643,259**	**$1,123,698**	**$2,265,564**	**$750,000**	**$1,066,377**
600	**REDEVELOPMENT AGENCY**					
3000	Property Tax	9,112,078	13,781,684	13,884,637	14,503,818	14,107,348
3300	Investment Earnings	623,400	258,293	208,439	15,000	15,000
3310	Sale of Real Property	41,604	0	0	9,630,000	0
3350	Rental/Lease of Land and Space	20,866	17,885	17,885	17,885	17,885
3600	Other Agency Grants	0	0	0	40,000	0
3700	Zoning Fees	2,542	0	0	0	0
4360	Bayfront Fine Arts Fee	25,000	0	0	0	0
4430	Redev Agency Reimbursements	1,793	0	0	0	0
4450	CIP Reimbursements	0	0	30,000	30,000	30,000
4480	Other City Funds Reimbursement	0	0	40,025	0	40,000
4900	Other Revenue	769,921	40,792	688,644	0	251,016
5000	Transfers In	0	6,905,068	11,012,439	4,369,734	5,321,470
	TOTAL - 600 REDEVELOPMENT AGENCY	**$10,597,204**	**$21,003,722**	**$25,882,069**	**$28,606,437**	**$19,782,719**
670	**SW TAX AGREEMENT**					
3000	Property Tax	1,363,173	0	0	0	0
3300	Investment Earnings	85,569	54,207	11,792	0	0
4480	Other City Funds Reimbursement	0	0	1,338,895	0	0
5000	Transfers In	0	0	0	1,400,437	1,469,506
	TOTAL - 670 SW TAX AGREEMENT	**$1,448,742**	**$54,207**	**$1,350,687**	**$1,400,437**	**$1,469,506**
680	**DEBT SERV - REDEV AGENCY**					
3000	Property Tax	3,318,076	0	0	0	0
3300	Investment Earnings	390,882	245,230	102,636	0	0
4480	Other City Funds Reimbursement	7,665	481	698	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT		FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 PROJECTED	FY 2011-12 ESTIMATED
4900	Other Revenue	0	21,625,000	0	0	0
5000	Transfers In	1,492,586	13,236,341	4,534,122	15,814,750	7,911,972
	TOTAL - 680 DEBT SERV - REDEV AGENCY	**$5,209,209**	**$35,107,052**	**$4,637,456**	**$15,814,750**	**$7,911,972**
700	**MISC CAPITAL PROJECTS**					
3060	Residential Construction Tax	151,325	43,649	159,220	90,000	200,000
3300	Investment Earnings	2,146,264	1,311,340	712,411	0	0
4370	Park Acquisition & Develop Fee	1,468,781	515,677	4,772	500,000	500,000
4480	Other City Funds Reimbursement	0	0	136,924	0	0
4900	Other Revenue	0	0	5,113	0	0
5000	Transfers In	1,102,129	0	0	10,253,499	200,000
	TOTAL - 700 MISC CAPITAL PROJECTS	**$4,868,499**	**$1,870,666**	**$1,018,440**	**$10,843,499**	**$900,000**
730	**OTHER TRANSPORTATION PROGRAMS**					
3300	Investment Earnings	115,623	227,103	64,014	0	0
3400	State Grants	4,047,734	940,726	3,066,447	3,742,130	3,371,166
3500	Federal Grants	205,145	1,107,820	2,834,928	0	622,150
3600	Other Agency Grants	39,661	121,833	189,638	114,300	0
4480	Other City Funds Reimbursement	2,769	0	0	0	0
5000	Transfers In	0	0	1,429	24,672	0
	TOTAL - 730 OTHER TRANSPORTATION PROGRAMS	**$4,410,932**	**$2,397,482**	**$6,156,456**	**$3,881,102**	**$3,993,316**
	GRAND TOTAL ALL FUNDS	**$312,802,698**	**$320,843,881**	**$352,291,900**	**$305,089,119**	**$268,866,935**

Note: During fiscal years 2007-08 through 2009-10 the City transitioned the budgeting of staff that is fully funded by other funds out of the General Fund to their respective funding sources. This transition included moving staff from the General Fund to the following funds: Wastewater, Redevelopment, Housing, Development Services, and Environmental Services. This budgeting change complicates comparisons of prior year revenues.

CITY OF
CHULA VISTA

CITY OF CHULA VISTA

ADOPTED BUDGET

FISCAL YEAR 2011-12

FUND BALANCE PROJECTIONS

SUMMARY TABLES

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2011 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON-CIP	EST AVAIL 06/30/2012 FUND BAL
GENERAL FUND							
100	General Fund	10,576,145	124,578,951	135,155,096	(124,508,951)	(70,000)	10,576,145
TOTAL - GENERAL FUND		**10,576,145**	**124,578,951**	**135,155,096**	**(124,508,951)**	**(70,000)**	**10,576,145**
REDEVELOPMENT AGENCY & HOUSING AUTHORITY							
	Tax Agreement and Debt Service Funds						
691	Long-term Advances DSF - RDA	(30,526,292)	4,700,000	(25,826,292)	(5,900,000)		**(31,726,292)**
693-694	ERAF Bonds FY05 and FY06	2,528	224,407	226,935	(224,406)		2,529
695-696	06 Refunding Tax Allocation Bonds (A & B)	1,980,722	2,018,929	3,999,651	(2,120,929)		1,878,722
697	08 Tax Allocation Refunding Bonds	1,542,720	968,636	2,511,356	(968,776)		1,542,580
	TOTAL	**(27,000,322)**	**7,911,972**	**(19,088,350)**	**(9,214,111)**		**(28,302,461)**
	Redevelopment Project Area Funds						
317	RDA Low & Mod Income Housing	6,574,800	2,839,355	9,414,155	(763,001)	(6,000,000)	2,651,154
611	Redev Bayfront/Town Centre I	(1,573,575)	7,067,263	5,493,688	(4,415,002)	(150,000)	928,686
641	Redev Fine Arts	12,642		12,642			12,642
651	So West/Twn Ctr II/Oty Vly	1,586,644	9,876,101	11,462,745	(11,934,251)	(150,000)	**(621,506)**
653	RDA 2008 TARBs Project Fund	2,700,809		2,700,809			2,700,809
671-675	SW Proj Acrea Taxing Agreement	1,344,260	1,469,506	2,813,766	(1,420,887)		1,392,879
	TOTAL	**10,645,580**	**21,252,225**	**31,897,805**	**(18,533,141)**	**(6,300,000)**	**7,064,664**
	Housing Funds						
313	CV Housing Authority	629,219	1,098,327	1,727,546	(1,113,632)		613,914
	TOTAL	**629,219**	**1,098,327**	**1,727,546**	**(1,113,632)**		**613,914**
TOTAL - REDEVELOPMENT AGENCY & HOUSING AUTHORITY		**(15,725,523)**	**30,262,524**	**14,537,001**	**(28,860,884)**	**(6,300,000)**	**(20,623,883)**

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2011 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON-CIP	EST AVAIL 06/30/2012 FUND BAL
ENTERPRISE FUNDS							
	Transit Funds						
401	Bayfront Trolley Station TDA	0	102,436	102,436	(102,436)		0
402	Transit CVT	10,462	6,276,286	6,286,748	(6,276,286)		10,462
403	Transit Capital Projects	256,689	87,147	343,836			343,836
	TOTAL	**267,151**	**6,465,869**	**6,733,020**	**(6,378,722)**		**354,298**
	Sewer Funds						
411	Sewer Income	1,968,550		1,968,550			1,968,550
412	Special Sewer	446,950		446,950			446,950
413	Trunk Sewer Capital Reserve	39,044,391	1,250,000	40,294,391	(200,000)	(1,350,000)	38,744,391
414	Sewer Service Revenue	18,320,235	30,936,200	49,256,435	(28,797,701)	(74,000)	20,384,734
428	Sewer Facility Replacement	3,770,491	1,456,726	5,227,217	(150,000)	(2,770,000)	2,307,217
431	Tel Cyn Sewer Basin Plan DIF	1,059,399		1,059,399	(35,000)		1,024,399
432	Poggi Cyn Sewer Basin DIF	1,540,329	20,000	1,560,329	(10,000)		1,550,329
433	Salt Creek Sewer Basin DIF	1,437,640	100,000	1,537,640	(369,091)		1,168,549
	TOTAL	**67,587,985**	**33,762,926**	**101,350,911**	**(29,561,792)**	**(4,194,000)**	**67,595,119**
408	Development Services Fund	(501,257)	6,151,044	5,649,787	(6,151,044)		**(501,257)**
TOTAL - ENTERPRISE FUNDS		**67,353,879**	**46,379,839**	**113,733,718**	**(42,091,558)**	**(4,194,000)**	**67,448,160**
SPECIAL REVENUE FUNDS							
	Transportation Funds						
221	Gas Tax	2,834,390	3,769,351	6,603,741	(3,939,428)		2,664,313
225	Traffic Signal	1,017,144	250,000	1,267,144	(15,000)	(691,000)	561,144
227	Transportation Sales Tax	1,815,286	4,347,000	6,162,286		(5,740,270)	422,016
	TOTAL	**5,666,820**	**8,366,351**	**14,033,171**	**(3,954,428)**	**(6,431,270)**	**3,647,473**

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2011 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON-CIP	EST AVAIL 06/30/2012 FUND BAL
	Parking Funds						
241	Parking Meter	200,504	580,000	780,504	(380,203)	(130,000)	270,301
243	Town Centre I-Parking District	39,906		39,906			39,906
	TOTAL	**240,410**	**580,000**	**820,410**	**(380,203)**	**(130,000)**	**310,207**
	Public Safety Funds						
245	Traffic Safety	213,343	534,140	747,483	(575,640)		171,843
251	Suppl Law Enforcement Services	123,986	303,375	427,361	(410,862)		16,499
252	Police Department Grants	100,000	5,611,033	5,711,033	(4,646,373)		1,064,660
253	Inmate Welfare Fund	101,692	20,000	121,692	(20,000)		101,692
254	Local Law Enf Block Grant	88,888		88,888	(88,888)		0
256	Asset Seizure	702,918	220,125	923,043	(744,273)		178,770
	TOTAL	**1,330,827**	**6,688,673**	**8,019,500**	**(6,486,036)**		**1,533,464**
	Library and Cultural Arts Funds						
261	California Library Service Act	328,578		328,578	(225,000)		103,578
262	Public Library Act	82,328		82,328	(81,270)		1,058
265	CA Dept of Education Sect. 321	2,353		2,353			2,353
267	McCandliss Cultural Arts	14,314		14,314	(1,600)		12,714
	TOTAL	**427,573**		**427,573**	**(307,870)**		**119,703**
	Sundry Grant Funds						
268	State Recreation Grants	(88,633)	88,633				0
272	Federal Grants Fund	0	1,388,013	1,388,013	(1,388,013)		0
274	ARRA Fund	94,359	1,723,101	1,817,460	(1,506,701)	(250,000)	60,759
	TOTAL	**5,726**	**3,199,747**	**3,205,473**	**(2,894,714)**	**(250,000)**	**60,759**
	Conservation Funds						
281	Waste Management & Recycling	53	331,322	331,375	(331,322)		53
282	Environmental Services Fund	905,140	1,175,000	2,080,140	(1,562,872)		517,268
285	Energy Conservation	0	1,125,440	1,125,440	(1,125,440)		0
	TOTAL	**905,193**	**2,631,762**	**3,536,955**	**(3,019,634)**		**517,321**

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2011 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON-CIP	EST AVAIL 06/30/2012 FUND BAL
	Community Development Block Grant						
311	CDBG Housing Program	19,774	10,000	29,774	(10,000)		19,774
314	Emergency Shelter Grant Prog	2,845	122,027	124,872	(6,101)	(115,926)	2,845
321	Home Program	171,866	1,571,250	1,743,116	(1,571,250)		171,866
325	CDBG Program - Income Projects	62,713		62,713			62,713
333	FY2000 Comm Dev Block Grant	3,453,226	3,155,849	6,609,075	(1,119,567)	(4,035,782)	1,453,726
	TOTAL	**3,710,424**	**4,859,126**	**8,569,550**	**(2,706,918)**	**(4,151,708)**	**1,710,924**
	Open Space District Funds						
342	CFD 11-M RHR McMillin	85,459	111,838	197,297	(111,838)		85,459
343	CFD 12-M Vlg7	865,226	481,227	1,346,453	(481,227)		865,226
344	CFD 13-M Vlg2	74,474	134,485	208,959	(134,485)		74,474
345	CFD 12M - OR Village 7	570,634	475,693	1,046,327	(475,693)		570,634
351	Town Centre Landscaping Dist I	24,669		24,669			24,669
352	Bay Blvd Landscaping Dist	40,318	15,088	55,406	(15,088)		40,318
353	Eastlake Maintenance Dist #1	427,688	322,141	749,829	(322,141)		427,688
354-376	Open Space District #1 - #31	2,911,519	3,003,398	5,914,917	(3,003,400)		2,911,517
378	CFD 07M-Eastlk II Woods, Vista	565,086	617,073	1,182,159	(617,073)		565,086
379	CFD 08M-Vlg 6 McM & Oty Ranch	855,350	1,020,335	1,875,685	(1,020,335)		855,350
380	CFD 09M OR Vlg II	719,344	940,455	1,659,799	(940,455)		719,344
382	CFD 99-2 Otay Ranch Vlg 1 We	659,002	756,405	1,415,407	(756,405)		659,002
383	Town Ctr Business Imprv Distr	9,010		9,010			9,010
386	Otay Ranch Acquisition Dist	592,758	522,500	1,115,258	(522,500)		592,758
387	CFD 98-3 Sunbow 2	438,252	974,811	1,413,063	(974,812)		438,251
388	Comm Facility 97-1 (Otay Rnch)	727,383	2,315,814	3,043,197	(2,315,814)		727,383
389	Otay Ranch Village 1,2,6,7,12	7,138	15,672	22,810	(15,672)		7,138
	TOTAL	**9,573,310**	**11,706,935**	**21,280,245**	**(11,706,938)**		**9,573,307**
301	Storm Drain Revenue	127,555	555,000	682,555	(553,082)		129,473
TOTAL - SPECIAL REVENUE FUNDS		**21,987,838**	**38,587,594**	**60,575,432**	**(32,009,823)**	**(10,962,978)**	**17,602,631**

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2011 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON-CIP	EST AVAIL 06/30/2012 FUND BAL
INTERNAL SERVICE FUNDS							
234	Fire Equipment Lease Fund	6,118	172,216	178,334	(172,216)		6,118
341	Public Liability Trust	401,538	1,653,439	2,054,977	(1,653,439)		401,538
391	Central Garage	1,086,044	3,643,929	4,729,973	(3,907,822)		822,151
393	Technology Replacement	1,155		1,155			1,155
398	Workers Compensation	2,115,454	2,671,648	4,787,102	(3,481,000)		1,306,102
TOTAL - INTERNAL SERVICE FUNDS		**3,610,309**	**8,141,232**	**11,751,541**	**(9,214,477)**		**2,537,064**
CAPITAL PROJECTS FUNDS							
	Assessment District Funds						
501	Otay Lakes Rd AD 88-2 Improv	95,924		95,924			95,924
503	East H St AD 87-1 Improv	126,839		126,839			126,839
507	Otay Valley Rd AD 90-2 Improv	93,589		93,589			93,589
511	Otay Vly Rd Fee Recovery Dist	905,638		905,638			905,638
512	EL Greens II AD 94-1 Improv	1,118,623		1,118,623			1,118,623
515	Twin Oaks Ave AD 96-1 Improv	21,628		21,628			21,628
516	Oxford St AD 97-1 Improv	4,273		4,273			4,273
517	AD2004-1 Dixon Drive	16,329	10,070	26,399			26,399
518	AD2005-1 Tobias Drive	72,087	9,687	81,774			81,774
	TOTAL	**2,454,930**	**19,757**	**2,474,687**			**2,474,687**
	Development Impact Fee Funds						
542	Tel Cyn Drainage Plan DIF	2,766,657		2,766,657		(600,000)	2,166,657
567-582	DIF - Public Facilities	4,616,880	811,250	5,428,130	(57,091)		5,371,039
587	DIF-OR Village Pedestrian Ramp	228,166	40,000	268,166	(40,000)		228,166
588	OR Vlg11 Pedestrian Bridge DIF	2,700,019	50,000	2,750,019	(3,200)		2,746,819
591	Transportation DIF	6,285,541	1,043,900	7,329,441	(791,916)	(5,067,869)	1,469,656
593	Western Transportation DIF Fund	73,936	22,477	96,413	(52,894)		43,519
	TOTAL	**16,671,199**	**1,967,627**	**18,638,826**	**(945,101)**	**(5,667,869)**	**12,025,856**

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2011 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON-CIP	EST AVAIL 06/30/2012 FUND BAL
	Misc Capital Project Funds						
715	PAD Fund - Eastern	17,931,808	475,000	18,406,808			18,406,808
716	PAD Fund - Western	0	25,000	25,000	(25,000)		0
717	Resid. Construction/Conversion	363,491	400,000	763,491	(679,271)		84,220
725	Indust. Development Authority	10,592		10,592			10,592
	TOTAL	**18,305,891**	**900,000**	**19,205,891**	**(704,271)**		**18,501,620**
	Other Transportation Funds						
735	Transportation Partnership	18,315		18,315			18,315
736	Other Transportation Program	0	1,360,730	1,360,730	(307,740)	(1,360,730)	**(307,740)**
737	Trans Equity Act - 21	24,672		24,672			24,672
739	Traffic Congestion Relief Fund	633,441	2,632,586	3,266,027	(500,000)	(2,250,000)	516,027
741	Prop 1B Hwy Safety	262,990		262,990			262,990
	TOTAL	**939,418**	**3,993,316**	**4,932,734**	**(807,740)**	**(3,610,730)**	**514,264**
TOTAL - CAPITAL PROJECTS FUNDS		**38,371,438**	**6,880,700**	**45,252,138**	**(2,457,112)**	**(9,278,599)**	**33,516,427**
DEBT SERVICE FUNDS							
	Debt Service - City Funds						
441	1994 Pension Obligation Bond	26	2,765,359	2,765,385	(2,765,359)		26
442	CDBG Section 108 Loan	0	745,867	745,867	(745,867)		0
446	Notes Payable Adamo Property	2	51,041	51,043	(51,041)		2
449	SD Co Regional Comm Systems	184	295,734	295,918	(295,734)		184
451	Long-term Advances DSF - City	(35,764,609)	300,000	(35,464,609)	(900,000)		**(36,364,609)**
452	KS Fire Equipment Capital Lease	0	172,216	172,216	(172,216)		0
453	CES Loan Repayment	19,956	397,569	417,525	(397,569)		19,956
	TOTAL	**(35,744,441)**	**4,727,786**	**(31,016,655)**	**(5,327,786)**		**(36,344,441)**

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2011 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON-CIP	EST AVAIL 06/30/2012 FUND BAL
	Debt Service - CV Financing Authority						
448	2000 COP Ser A-Fin Project	539,553		539,553			539,553
450	2002 COP Police Facility Proj	3,915,989	3,918,347	7,834,336	(3,918,346)		3,915,990
471	2003 Refunding Cert of Part	1,520,801	1,050,773	2,571,574	(1,050,773)		1,520,801
472	2004 COP Civ Ctr Proj Phase I	2,396,066	2,397,037	4,793,103	(2,397,037)		2,396,066
473	2006 COP Civ Ctr Proj Phase 2	1,321,425	1,276,069	2,597,494	(1,276,069)		1,321,425
474	2010 Refunding COP	7,803,292	666,083	8,469,375	(5,611,786)		2,857,589
	TOTAL	**17,497,126**	**9,308,309**	**26,805,435**	**(14,254,011)**		**12,551,424**
TOTAL - DEBT SERVICE FUNDS		**(18,247,315)**	**14,036,095**	**(4,211,220)**	**(19,581,797)**		**(23,793,017)**
	GRAND TOTAL ALL FUNDS	**107,926,771**	**268,866,935**	**376,793,706**	**(258,724,602)**	**(30,805,577)**	**87,263,527**

CITY OF
CHULA VISTA

CITY OF CHULA VISTA

ADOPTED BUDGET

FISCAL YEAR 2011-12

SCHEDULE OF INTERFUND TRANSFERS

SUMMARY TABLES

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2011-12 ADOPTED
100 GENERAL FUND		
221 Gas Tax	Staff time reimbursement	3,939,428
245 Traffic Safety	Staff time reimbursement	534,140
256 Asset Seizure	Staff time reimbursement	120,000
261 California Library Service Act	Staff time reimbursement	25,000
274 Amer. Recovery & Reinvest. Act	Staff time reimbursement	33,598
282 Environmental Services Fund	Staff time reimbursement	107,781
301 Storm Drain Revenue	Staff time reimbursement	240,463
313 CV Housing Authority	Staff time reimbursement	210,227
402 Transit CVT	Staff time reimbursement	37,849
408 Development Services Fund	Staff time reimbursement	1,224,416
414 Sewer Service Revenue	Staff time reimbursement	3,130,115
651 So West/Twn Ctr II/Oty Vly	Staff time reimbursement	136,261
691 Long-term Advances DSF - RDA	TCI/TCII Loan Repayment to GF	2,200,000
736 Other Transportation Program	Correction to prior year interest earnings	66,734
739 Traffic Congestion Relief Fund	Staff time reimbursement	500,000
TOTAL TRANSFERS IN - 100 GENERAL FUND		**$12,506,012**
251 SUPPL LAW ENFORCEMENT SERVIC		
100 General Fund	Staff time reimbursement	20,000
TOTAL TRANSFERS IN - 251 SUPPL LAW ENFORCEMENT SERVIC		**$20,000**
252 POLICE DEPARTMENT GRANTS		
100 General Fund	Staff time reimbursement	43,790
TOTAL TRANSFERS IN - 252 POLICE DEPARTMENT GRANTS		**$43,790**
268 STATE RECREATION GRANTS		
100 General Fund	GF obligation for Nature Center CIP	88,633
TOTAL TRANSFERS IN - 268 STATE RECREATION GRANTS		**$88,633**

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2011-12 ADOPTED
272 FEDERAL GRANTS FUND		
100 General Fund	Staff time reimbursement	52,226
TOTAL TRANSFERS IN - 272 FEDERAL GRANTS FUND		**$52,226**
313 CV HOUSING AUTHORITY		
317 RDA Low & Mod Income Housing	Staff time reimbursement	159,226
321 Home Program	Staff time reimbursement	9,000
333 FY2000 Comm Dev Block Grant	Staff time reimbursement	42,000
TOTAL TRANSFERS IN - 313 CV HOUSING AUTHORITY		**$210,226**
317 RDA LOW & MOD INCOME HOUSING		
611 Redev Bayfront/Town Centre I	20% set aside requirement	912,453
651 So West/Twn Ctr II/Oty Vly	20% set aside requirement	1,909,017
TOTAL TRANSFERS IN - 317 RDA LOW & MOD INCOME HOUSING		**$2,821,470**
341 PUBLIC LIABILITY TRUST		
100 General Fund	General Fund transfer for public liability expenses	1,653,439
TOTAL TRANSFERS IN - 341 PUBLIC LIABILITY TRUST		**$1,653,439**
403 TRANSIT CAPITAL PROJECTS		
392 Equipment Replacement	Staff time reimbursement	87,147
TOTAL TRANSFERS IN - 403 TRANSIT CAPITAL PROJECTS		**$87,147**
408 DEVELOPMENT SERVICES FUND		
100 General Fund	Staff time reimbursement	128,533
100 General Fund	Permit subsidy	340,000
414 Sewer Service Revenue	Staff time reimbursement	25,000
TOTAL TRANSFERS IN - 408 DEVELOPMENT SERVICES FUND		**$493,533**
414 SEWER SERVICE REVENUE		
428 Sewer Facility Replacement	Staff time reimbursement	150,000
TOTAL TRANSFERS IN - 414 SEWER SERVICE REVENUE		**$150,000**

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2011-12 ADOPTED
441 1994 PENSION OBLIGATION BOND		
100 General Fund	Debt service payment - Pension Obligation Bond	2,765,359
TOTAL TRANSFERS IN - 441 1994 PENSION OBLIGATION BOND		**$2,765,359**
442 CDBG SEC108 LOAN		
333 FY2000 Comm Dev Block Grant	Debt service payment - Section 108 loan	745,867
TOTAL TRANSFERS IN - 442 CDBG SEC108 LOAN		**$745,867**
446 NOTES PAYABLE ADAMO PROPERTY		
567 DIF-Adamo Property Acquisition	Debt service payment - Parking lot acquisition cost	51,041
TOTAL TRANSFERS IN - 446 NOTES PAYABLE ADAMO PROPERTY		**$51,041**
449 SD CO REGIONAL COMM SYSTEMS		
100 General Fund	Debt service payment - 800Mhz backbone cost	295,734
TOTAL TRANSFERS IN - 449 SD CO REGIONAL COMM SYSTEMS		**$295,734**
450 2002 COP POLICE FACILITY PROJ		
100 General Fund	Debt service payment - Police Facility	2,180,560
474 2010 COP Refinance	Debt service payment - Police Facility	1,737,787
TOTAL TRANSFERS IN - 450 2002 COP POLICE FACILITY PROJ		**$3,918,347**
451 LONG-TERM ADVANCES DSF - CITY		
301 Storm Drain Revenue	Interfund loan payment - Trunk Sewer Capl Res-Reso 18996	50,000
433 Salt Creek Sewer Basin DIF	Interfund loan payment - Trunk Sewer Capl Res-FY00-01 Budget Reso	250,000
TOTAL TRANSFERS IN - 451 LONG-TERM ADVANCES DSF - CITY		**$300,000**
452 KS FIRE EQUIPMENT CAPITAL LEASE		
234 Fire Equipment Lease Fund	Debt service payment - Fire Equipment	172,216
TOTAL TRANSFERS IN - 452 KS FIRE EQUIPMENT CAPITAL LEASE		**$172,216**

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2011-12 ADOPTED
453 CEC LOAN REPAYMENT		
100 General Fund	Debt service payment - California Energy Commission loan	397,569
TOTAL TRANSFERS IN - 453 CEC LOAN REPAYMENT		**$397,569**
471 2003 REFUNDING CERT OF PART		
651 So West/Twn Ctr II/Oty Vly	Debt service payment - 03 Refunding COP RDA 93 COP	1,050,773
TOTAL TRANSFERS IN - 471 2003 REFUNDING CERT OF PART		**$1,050,773**
472 2004 COP CIV CTR PROJ PHASE I		
100 General Fund	Debt service payment - Civic Center Phase 1	315,038
474 2010 COP Refinance	Debt service payment - Civic Center Phase 1	1,402,728
717 Resid. Construction/Conversion	Debt service payment - Western Chula Vista Infrastructure	679,271
TOTAL TRANSFERS IN - 472 2004 COP CIV CTR PROJ PHASE I		**$2,397,037**
473 2006 COP CIV CTR PROJ PHASE 2		
100 General Fund	Debt service payment - Civic Center Phase 2	282,004
474 2010 COP Refinance	Debt service payment - Civic Center Phase 2	994,065
TOTAL TRANSFERS IN - 473 2006 COP CIV CTR PROJ PHASE 2		**$1,276,069**
474 2010 COP REFINANCE		
100 General Fund	Debt service payment - 2010 COP	666,083
TOTAL TRANSFERS IN - 474 2010 COP REFINANCE		**$666,083**
591 TRANSPORTATION DIF		
593 WTDIF	Interfund loan payment	52,894
736 Other Transportation Program	Correction to prior year interest earnings	241,006
TOTAL TRANSFERS IN - 591 TRANSPORTATION DIF		**$293,900**
611 REDEV BAYFRONT/TOWN CENTRE I		
691 Long-term Advances DSF - RDA	Interfund loan payment SW/TCII/OV to Bayfront	2,500,000
TOTAL TRANSFERS IN - 611 REDEV BAYFRONT/TOWN CENTRE I		**$2,500,000**

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2011-12 ADOPTED
671 SW AREA TAX AGMT-SUHSD		
651 So West/Twn Ctr II/Oty Vly	Southwest tax agreement allocation	272,351
TOTAL TRANSFERS IN - 671 SW AREA TAX AGMT-SUHSD		**$272,351**
672 SW AREA TAX AGMT-C.O.E.		
651 So West/Twn Ctr II/Oty Vly	Southwest tax agreement allocation	38,406
TOTAL TRANSFERS IN - 672 SW AREA TAX AGMT-C.O.E.		**$38,406**
673 SW AREA TAX AGMT-CV ELEM SD		
651 So West/Twn Ctr II/Oty Vly	Southwest tax agreement allocation	416,492
TOTAL TRANSFERS IN - 673 SW AREA TAX AGMT-CV ELEM SD		**$416,492**
674 SW AREA TAX AGMT-SW CC DIST		
651 So West/Twn Ctr II/Oty Vly	Southwest tax agreement allocation	73,284
TOTAL TRANSFERS IN - 674 SW AREA TAX AGMT-SW CC DIST		**$73,284**
675 SW AREA TAX AGMT-COUNTY SD		
651 So West/Twn Ctr II/Oty Vly	Southwest tax agreement allocation	668,973
TOTAL TRANSFERS IN - 675 SW AREA TAX AGMT-COUNTY SD		**$668,973**
691 LONG-TERM ADVANCES DSF - RDA		
611 Redev Bayfront/Town Centre I	Interfund loan payment to General Fund	300,000
651 So West/Twn Ctr II/Oty Vly	Interfund loan payment to General Fund and Bayfront	4,400,000
TOTAL TRANSFERS IN - 691 LONG-TERM ADVANCES DSF - RDA		**$4,700,000**
693 05 TAX REV (ERAF)		
611 Redev Bayfront/Town Centre I	Debt service payment	49,767
651 So West/Twn Ctr II/Oty Vly	Debt service payment	48,587
TOTAL TRANSFERS IN - 693 05 TAX REV (ERAF)		**$98,354**

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2011-12 ADOPTED
694 06 TAX REV BND A (CRA/ERAF LN)		
611 Redev Bayfront/Town Centre I	Debt service payment	79,539
651 So West/Twn Ctr II/Oty Vly	Debt service payment	46,514
TOTAL TRANSFERS IN - 694 06 TAX REV BND A (CRA/ERAF LN)		**$126,053**
695 06 SR TABS SER A		
611 Redev Bayfront/Town Centre I	Debt service payment	1,022,545
TOTAL TRANSFERS IN - 695 06 SR TABS SER A		**$1,022,545**
696 06 SUB TABS SERB		
611 Redev Bayfront/Town Centre I	Debt service payment	996,384
TOTAL TRANSFERS IN - 696 06 SUB TABS SERB		**$996,384**
697 08 TAX ALLOC REFUNDING BONDS		
651 So West/Twn Ctr II/Oty Vly	Debt service payment	968,636
TOTAL TRANSFERS IN - 697 08 TAX ALLOC REFUNDING BONDS		**$968,636**
717 RESID. CONSTRUCTION/CONVERSION		
100 General Fund	General Fund transfer for debt service expense	200,000
TOTAL TRANSFERS IN - 717 RESID. CONSTRUCTION/CONVERSION		**$200,000**
GRAND TOTAL ALL FUNDS		**$44,537,949**

CITY OF CHULA VISTA

ADOPTED BUDGET

FISCAL YEAR 2011-12

AUTHORIZED POSITIONS BY DEPARTMENT

SUMMARY TABLES

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
CITY COUNCIL				
Chief Service Officer	-	1.00	-	1.00
Constituent Services Manager	1.00	1.00	-	2.00
Councilperson	4.00	-	-	4.00
Executive Secretary	1.00	-	-	1.00
Mayor	1.00	-	-	1.00
Office Specialist (Mayor/ at will)	1.00	-	-	1.00
Senior Council Assistant	5.00	(1.00)	-	4.00
CITY COUNCIL TOTAL	**13.00**	**1.00**	**-**	**14.00**
CITY CLERK				
Administrative Secretary	1.00	-	(1.00)	-
City Clerk	1.00	-	-	1.00
Deputy City Clerk I	1.00	-	-	1.00
Records Manager	1.00	-	-	1.00
Senior Deputy City Clerk	1.00	-	-	1.00
Senior Office Specialist	0.50	-	(0.50)	-
Senior Records Specialist	1.00	-	-	1.00
CITY CLERK TOTAL	**6.50**	**-**	**(1.50)**	**5.00**
CITY ATTORNEY				
Assistant City Attorney	1.00	-	-	1.00
City Attorney	1.00	-	(1.00)	-
City Attorney (Elected)	-	-	1.00	1.00
Deputy City Attorney II	2.00	-	-	2.00
Deputy City Attorney III	2.00	-	1.00	3.00
Law Office Manager	1.00	-	-	1.00
Legal Assistant	2.00	-	-	2.00
Senior Assistant City Attorney	1.00	-	-	1.00
Senior Legal Assistant	1.00	-	-	1.00
CITY ATTORNEY TOTAL	**11.00**	**-**	**1.00**	**12.00**
ADMINISTRATION				
Administrative Technician	1.00	-	-	1.00
Assistant City Manager	1.00	-	-	1.00
City Manager	1.00	-	-	1.00
Communications Coordinator	1.00	-	(1.00)	-
Director of Conservation & Environmental Services	1.00	-	(1.00)	-
Director of Economic Development	-	-	1.00	1.00
Environmental Resource Manager	1.00	-	(1.00)	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Environmental Resource Specialist	1.00	-	(1.00)	-
Executive Secretary	1.00	-	-	1.00
Marketing & Communications Manager	-	-	1.00	1.00
Principal Economic Development Specialist	-	-	1.00	1.00
Senior Graphic Designer	1.00	-	-	1.00
Senior Secretary	1.00	-	(1.00)	-
Special Events Coordinator	-	-	1.00	1.00
ADMINISTRATION TOTAL	**10.00**	**-**	**(1.00)**	**9.00**
ITS				
Director of Information Technology Services	1.00	-	(1.00)	-
GIS Manager	1.00	-	-	1.00
GIS Specialist	3.00	-	-	3.00
Information Technology Support Manager	1.00	-	-	1.00
Information Technology Support Specialist	5.00	-	-	5.00
Operations & Telecommunications Manager	1.00	-	-	1.00
Senior Applications Support Specialist	1.00	-	-	1.00
Senior Information Technology Support Specialist	2.00	-	-	2.00
Senior Programmer Analyst	2.00	-	-	2.00
Telecommunications Specialist	1.00	-	-	1.00
Webmaster	1.00	-	-	1.00
ITS TOTAL	**19.00**	**-**	**(1.00)**	**18.00**
HUMAN RESOURCES				
Benefits Manager	1.00	-	-	1.00
Benefits Technician	1.00	-	-	1.00
Director of Human Resources	1.00	-	(1.00)	-
Director of Human Resources/ IT Services	-	-	1.00	1.00
Human Resources Analyst	3.00	-	(1.00)	2.00
Human Resources Operations Manager	1.00	-	-	1.00
Human Resources Technician	1.75	-	(0.75)	1.00
Risk Manager	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Human Resources Analyst	2.00	-	-	2.00
Senior Human Resources Technician	1.00	-	-	1.00
Senior Risk Management Specialist	3.00	-	-	3.00
HUMAN RESOURCES TOTAL	**16.75**	**-**	**(1.75)**	**15.00**
FINANCE				
Accounting Assistant	8.00	-	(1.00)	7.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Accounting Technician	4.00	-	1.00	5.00
Administrative Services Manager	1.00	-	(1.00)	-
Assistant Director of Finance	1.00	-	-	1.00
Associate Accountant	2.00	-	(1.00)	1.00
Budget & Analysis Manager	1.00	-	-	1.00
Business License Representative	1.00	-	-	1.00
Director of Finance	1.00	-	-	1.00
Fiscal & Management Analyst	3.00	-	1.00	4.00
Fiscal Operations Manager	1.00	-	-	1.00
Procurement Specialist	1.00	-	-	1.00
Senior Accountant	1.00	-	-	1.00
Senior Procurement Specialist	1.00	-	-	1.00
Treasury Manager	1.00	-	-	1.00
FINANCE TOTAL	**27.00**	**-**	**(1.00)**	**26.00**
ANIMAL CARE FACILITY				
Animal Adoption Counselor	1.50	-	-	1.50
Animal Care Assistant	5.00	-	-	5.00
Animal Care Facility Manager	1.00	-	-	1.00
Animal Control Officer	3.00	1.00	-	4.00
Office Specialist	3.00	-	(1.50)	1.50
Registered Veterinary Technician	2.00	-	-	2.00
Senior Animal Care Assistant	2.00	-	(1.00)	1.00
Senior Office Specialist	0.75	-	-	0.75
Veterinary Assistant	1.00	-	-	1.00
ANIMAL CARE FACILITY TOTAL	**19.25**	**1.00**	**(2.50)**	**17.75**
DEVELOPMENT SERVICES				
Administrative Technician	1.00	-	-	1.00
Advanced Planning Manager	1.00	-	-	1.00
Assistant City Manager	1.00	-	-	1.00
Associate Planner	2.00	-	(0.50)	1.50
Code Enforcement Manager	1.00	-	(1.00)	-
Code Enforcement Officer I/II	7.00	-	(1.00)	6.00
Development Services Counter Manager	1.00	-	-	1.00
Director of Economic Development	-	-	-	-
Economic Development Officer	1.00	-	(1.00)	-
Planning Technician	2.00	-	-	2.00
Principal Economic Development Specialist	1.00	-	(1.00)	-
Principal Planner	2.00	-	-	2.00
Senior Administrative Secretary	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Senior Code Enforcement Officer	2.00	-	-	2.00
Senior Office Specialist	1.00	-	-	1.00
Senior Planning Technician	1.00	-	-	1.00
Senior Project Coordinator	1.00	-	(1.00)	-
Senior Secretary	1.00	-	-	1.00
DEVELOPMENT SERVICES TOTAL	**27.00**	**-**	**(5.50)**	**21.50**
POLICE				
Administrative Services Manager	1.00	-	-	1.00
Chief of Police	1.00	-	-	1.00
Civilian Background Investigator	1.00	-	-	1.00
Community Service Officer	3.00	-	-	3.00
Crime Laboratory Manager	1.00	-	-	1.00
Detention Facility Manager	1.00	-	-	1.00
Evidence Control Assistant	2.00	-	-	2.00
Facility & Supply Specialist	0.50	-	-	0.50
Forensics Specialist	2.00	-	-	2.00
Latent Print Examiner	2.00	-	-	2.00
Parking Enforcement Officer	2.00	-	-	2.00
Peace Officer	149.00	(1.00)	(9.00)	139.00
Police Agent	49.00	-	(2.00)	47.00
Police Captain	3.00	-	-	3.00
Police Communications Systems Manager	1.00	-	-	1.00
Police Data Specialist	3.00	-	-	3.00
Police Dispatcher	20.00	-	-	20.00
Police Dispatcher Supervisor	6.00	-	-	6.00
Police Lieutenant	9.00	-	-	9.00
Police Records Specialist	5.50	-	-	5.50
Police Records Transcriptionist	2.00	-	-	2.00
Police Sergeant	25.00	-	(2.00)	23.00
Police Services Officer	12.00	-	-	12.00
Police Support Services Manager	1.00	-	-	1.00
Police Technology Specialist	1.00	-	-	1.00
Principal Management Analyst	1.00	-	-	1.00
Public Safety Analyst	3.00	-	-	3.00
Range Master	0.50	-	-	0.50
Secretary	4.00	-	(1.00)	3.00
Senior Administrative Secretary	1.00	-	-	1.00
Senior Fiscal Office Specialist	2.00	-	-	2.00
Senior Office Specialist	4.00	-	-	4.00
Senior Police Data Specialist	1.00	-	-	1.00
Senior Public Safety Analyst	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Training Programs Specialist	1.00	-	-	1.00
POLICE TOTAL	**321.50**	**(1.00)**	**(14.00)**	**306.50**
FIRE				
Administrative Secretary	1.00	-	-	1.00
Deputy Fire Chief	3.00	-	-	3.00
Facility & Supply Specialist	1.00	-	-	1.00
Fire Battalion Chief	6.00	-	-	6.00
Fire Captain	34.00	-	1.00	35.00
Fire Chief	1.00	-	-	1.00
Fire Division Chief	1.00	-	-	1.00
Fire Engineer	35.00	-	(1.00)	34.00
Fire Inspector I/II	5.00	(5.00)	-	-
Fire Inspector/ Investigator I/II	-	5.00	-	5.00
Fire Prevention Engineer	1.00	(1.00)	-	-
Fire Prevention Engineer/ Investigator	-	1.00	-	1.00
Firefighter	42.00	-	-	42.00
Office Specialist	1.00	-	-	1.00
Public Safety Analyst	1.00	-	-	1.00
Secretary	1.00	-	-	1.00
Senior Fire Inspector	1.00	(1.00)	-	-
Senior Fire Inspector/ Investigator	-	1.00	-	1.00
Senior Office Specialist	1.00	-	(1.00)	-
FIRE TOTAL	**135.00**	**-**	**(1.00)**	**134.00**
PUBLIC WORKS OPERATIONS				
Administrative Analyst I/II	2.00	-	-	2.00
Administrative Secretary	1.00	-	-	1.00
Administrative Services Manager	1.00	-	-	1.00
Assistant Director of Engineering	1.00	-	-	1.00
Assistant Director of Public Works	1.00	-	-	1.00
Assistant Surveyor I/II	1.00	-	-	1.00
Associate Engineer	10.00	-	-	10.00
Building Project Manager	1.00	-	-	1.00
Carpenter	1.00	-	(1.00)	-
Construction & Repair Manager	1.00	-	-	1.00
Custodial & Facilities Manager	1.00	-	-	1.00
Custodial Supervisor	4.00	-	(1.00)	3.00
Custodian	13.50	-	(4.00)	9.50
Director of Public Works	1.00	-	-	1.00
Electrician	2.00	-	-	2.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Electrician/Equipment Installer	1.00	-	(1.00)	-
Electronics Technician	2.00	-	(1.00)	1.00
Electronics Technician Supervisor	1.00	-	(1.00)	-
Engineering Technician I/II	3.00	-	(1.50)	1.50
Environmental Health Specialist	2.00	-	-	2.00
Environmental Resource Manager	-	-	1.00	1.00
Environmental Resource Specialist	-	-	1.00	1.00
Equipment Operator	2.00	-	-	2.00
Fiscal Office Specialist	2.00	-	(1.00)	1.00
Gardener I/II	23.00	-	(1.00)	22.00
HVAC Technician	2.00	-	-	2.00
Land Surveyor	1.00	-	-	1.00
Lead Custodian	7.00	-	(2.00)	5.00
Locksmith	2.00	-	-	2.00
Maintenance Worker I/II	13.00	-	(4.00)	9.00
Open Space Inspector	5.00	-	-	5.00
Open Space Manager	1.00	-	-	1.00
Parks Operations Manager	1.00	-	-	1.00
Parks Supervisor	5.00	-	(1.00)	4.00
Plumber	2.00	-	(1.00)	1.00
Principal Civil Engineer	3.00	-	-	3.00
Principal Management Analyst	1.00	-	(1.00)	-
Public Works Inspector I/II	6.00	-	-	6.00
Public Works Manager	1.00	-	-	1.00
Public Works Specialist	3.00	-	(1.00)	2.00
Public Works Supervisor	3.00	-	(1.00)	2.00
Pump Maintenance Supervisor	1.00	-	-	1.00
Pump Maintenance Technician	4.00	-	-	4.00
Real Property Manager	1.00	-	-	1.00
Secretary	1.00	-	-	1.00
Senior Administrative Secretary	1.00	-	-	1.00
Senior Civil Engineer	4.00	-	-	4.00
Senior Engineering Technician	2.00	-	-	2.00
Senior Fiscal Office Specialist	2.00	-	(1.00)	1.00
Senior Gardener	9.00	-	-	9.00
Senior HVAC Technician	1.00	-	-	1.00
Senior Landscape Inspector	1.00	-	-	1.00
Senior Maintenance Worker	11.00	-	(3.00)	8.00
Senior Management Analyst	-	-	1.00	1.00
Senior Office Specialist	1.00	-	(1.00)	-
Senior Open Space Inspector	1.00	-	-	1.00
Senior Park Ranger	1.00	-	(1.00)	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Senior Public Works Inspector	2.00	-	-	2.00
Senior Public Works Specialist	1.00	-	-	1.00
Senior Secretary	1.00	-	-	1.00
Senior Tree Trimmer	2.00	-	(2.00)	-
Signal Systems Engineer I/II	1.00	-	(0.50)	0.50
Signing & Striping Supervisor	1.00	-	-	1.00
Stormwater Compliance Inspector I/II	1.00	-	(1.00)	-
Survey Technician I/II	1.00	-	-	1.00
Traffic Devices Technician	3.00	-	-	3.00
Traffic Devices Technician Supervisor	1.00	-	-	1.00
Tree Trimmer	2.00	-	(2.00)	-
Tree Trimmer Supervisor	1.00	-	-	1.00
Wastewater Collections Manager	1.00	-	-	1.00
PUBLIC WORKS OPERATIONS TOTAL	**192.50**	**-**	**(32.00)**	**160.50**
RECREATION				
Administrative Secretary	1.00	-	-	1.00
Aquatic Supervisor I	1.00	-	-	1.00
Aquatic Supervisor II	2.00	-	-	2.00
Aquatic Supervisor III	1.00	-	-	1.00
Director of Recreation	1.00	-	-	1.00
Fiscal & Management Analyst	1.00	-	(1.00)	-
Principal Recreation Manager	2.00	-	-	2.00
Recreation Supervisor I	6.00	-	(6.00)	-
Recreation Supervisor II	4.00	-	(1.00)	3.00
Recreation Supervisor III	6.00	-	(1.00)	5.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
RECREATION TOTAL	**26.00**	**-**	**(9.00)**	**17.00**
LIBRARY				
Administrative Secretary	1.00	-	-	1.00
Delivery Driver	0.50	-	(0.50)	-
Director of Library	1.00	-	-	1.00
Family and Youth Coordinator	1.00	-	(1.00)	-
Librarian I/II	7.00	-	(3.00)	4.00
Librarian III	5.00	-	(2.00)	3.00
Library Administrative Coordinator	1.00	-	(1.00)	-
Library Assistant	0.50	-	(0.50)	-
Library Associate	15.75	-	(8.25)	7.50
Library Digital Services Manager	1.00	-	-	1.00
Library Technician	2.00	-	(2.00)	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Principal Librarian	1.00	-	-	1.00
Secretary	1.00	-	(1.00)	-
Senior Librarian	2.00	-	-	2.00
Senior Office Specialist	-	-	0.50	0.50
LIBRARY TOTAL	**39.75**	**-**	**(18.75)**	**21.00**
GENERAL FUND SUBTOTAL	**864.25**	**1.00**	**(88.00)**	**777.25**
DEVELOPMENT SERVICES FUND				
Assistant Planner	1.00	-	(1.00)	-
Associate Engineer	3.00	-	(3.00)	-
Associate Planner	4.00	-	(4.00)	-
Building Inspector I/II	4.00	-	(4.00)	-
Building Inspector III	1.00	-	(1.00)	-
Deputy Building Official	1.00	-	(1.00)	-
Development Planning Manager	1.00	-	(1.00)	-
Development Services Technician I/II	2.00	-	(2.00)	-
Development Services Technician III	2.00	-	(2.00)	-
Engineering Technician I/II	1.00	-	(1.00)	-
Landscape Architect	1.00	-	(1.00)	-
Landscape Planner I/II	3.00	-	(3.00)	-
Plans Examiner	3.00	-	(3.00)	-
Principal Planner	2.00	-	(2.00)	-
Secretary	1.00	-	(1.00)	-
Senior Building Inspector	1.00	-	(1.00)	-
Senior Civil Engineer	1.00	-	(1.00)	-
Senior Engineering Technician	1.00	-	(1.00)	-
Senior Office Specialist	1.00	-	(1.00)	-
Senior Planner	4.00	-	(4.00)	-
Transportation Engineer w/Certificate	1.00	-	(1.00)	-
DEVELOPMENT SERVICES FUND TOTAL	**39.00**	**-**	**(39.00)**	**-**
POLICE DEPT GRANTS FUND				
CBAG Administrative Analyst II	2.00	-	-	2.00
CBAG Analyst	3.00	-	-	3.00
CBAG Deputy Executive Director	1.00	-	-	1.00
CBAG Director of IV LECC	-	1.00	-	1.00
CBAG Director of SD LECC	1.00	-	-	1.00
CBAG Executive Assistant	1.00	1.00	-	2.00
CBAG Executive Director	1.00	-	-	1.00
CBAG Graphic Designer/Webmaster	1.00	-	-	1.00
CBAG Micro Computer Specialist	1.00	(1.00)	1.00	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
CBAG Network Administrator I/II	2.00	2.00	-	4.00
CBAG Network Manager	1.00	-	-	1.00
CBAG Program Analyst	1.00	-	-	1.00
CBAG Program Manager	2.00	-	-	2.00
CBAG Public Safety Analyst	-	2.00	3.00	5.00
CBAG RCFL Network Engineer	1.00	-	-	1.00
CBAG Senior Public Safety Analyst	-	1.00	-	1.00
Peace Officer	1.00	1.00	1.00	3.00
Police Agent	1.00	-	-	1.00
Police Community Relations Specialist	-	-	1.00	1.00
Police Sergeant	-	-	1.00	1.00
Police Training and Development Supervisor	1.00	-	(1.00)	-
POLICE DEPT GRANTS FUND TOTAL	**21.00**	**7.00**	**6.00**	**34.00**
AMER. RECOVERY & REINVEST. ACT				
Deputy City Attorney II	1.00	-	-	1.00
Legal Assistant	0.50	-	-	0.50
Police Agent	2.00	-	-	2.00
Police Community Relations Specialist	1.00	-	(1.00)	-
Public Information Officer (PD)	1.00	-	(1.00)	-
Public Safety Analyst	1.00	-	-	1.00
AMER. RECOVERY & REINVEST. ACT TOTA	**6.50**	**-**	**(2.00)**	**4.50**
ENVIRONMENTAL SERVICES				
Environmental Services Program Manager	1.00	-	-	1.00
Recycling Specialist I/II	3.00	-	-	3.00
ENVIRONMENTAL SERVICES TOTAL	**4.00**	**-**	**-**	**4.00**
FLEET MANAGEMENT				
Equipment Mechanic	3.00	-	-	3.00
Fire Apparatus Mechanic	2.00	-	-	2.00
Fiscal Office Specialist	1.00	-	-	1.00
Fleet Manager	1.00	-	-	1.00
Mechanic Assistant	2.00	-	(2.00)	-
Senior Equipment Mechanic	1.00	-	-	1.00
FLEET MANAGEMENT TOTAL	**10.00**	**-**	**(2.00)**	**8.00**
TRANSIT				
Administrative Technician	1.00	-	(1.00)	-
Transit Manager	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Transit Operations Coordinator	1.00	-	(1.00)	-
TRANSIT TOTAL	**3.00**	**-**	**(2.00)**	**1.00**
DEVELOPMENT SERVICES FUND				
Associate Engineer	-	-	3.00	3.00
Associate Planner	-	-	5.00	5.00
Building Inspector I/II	-	-	4.00	4.00
Building Inspector III	-	-	1.00	1.00
Building Official/ Code Enforcement Manager	-	-	1.00	1.00
Development Planning Manager	-	-	1.00	1.00
Development Services Technician I/II	-	-	2.00	2.00
Development Services Technician III	-	-	2.00	2.00
Engineering Technician I/II	-	-	1.00	1.00
Landscape Architect	-	-	1.00	1.00
Landscape Planner I/II	-	-	3.00	3.00
Plans Examiner	-	-	3.00	3.00
Principal Civil Engineer	-	-	1.00	1.00
Principal Planner	-	-	2.00	2.00
Secretary	-	-	1.00	1.00
Senior Building Inspector	-	-	1.00	1.00
Senior Engineering Technician	-	-	1.00	1.00
Senior Office Specialist	-	-	1.00	1.00
Senior Planner	-	-	4.00	4.00
Transportation Engineer w/Certificate	-	-	1.00	1.00
DEVELOPMENT SERVICES FUND TOTAL	**-**	**-**	**39.00**	**39.00**
SEWER				
Associate Engineer	2.00	-	-	2.00
Engineering Technician I/II	2.00	-	-	2.00
Equipment Operator	3.00	-	-	3.00
Maintenance Worker I/II	18.00	-	-	18.00
Public Works Specialist	1.00	-	-	1.00
Public Works Supervisor	4.00	-	-	4.00
Senior Civil Engineer	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Maintenance Worker	14.00	-	-	14.00
SEWER TOTAL	**46.00**	**-**	**-**	**46.00**
REDEVELOPMENT & HOUSING				
Accountant	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2010-11 ADOPTED BUDGET	FY 2010-11 MIDYEAR CHANGES	FY 2011-12 PROPOSED CHANGES	FY 2011-12 ADOPTED BUDGET
Assistant Director of Redevelopment and Housing	1.00	-	-	1.00
Principal Project Coordinator	1.00	-	-	1.00
Project Coordinator I/II	2.00	-	-	2.00
Redevelopment and Housing Manager	1.00	-	-	1.00
Senior Administrative Secretary	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Project Coordinator	3.00	-	-	3.00
REDEVELOPMENT & HOUSING TOTAL	**11.00**	**-**	**-**	**11.00**
NON-GENERAL FUND SUBTOTAL	**140.50**	**7.00**	**-**	**147.50**
TOTAL AUTHORIZED POSITIONS	**1,004.75**	**8.00**	**(88.00)**	**924.75**

CITY OF
CHULA VISTA

CITY OF CHULA VISTA

ADOPTED BUDGET

APPENDIX

Fiscal Policies

Investment Policies

Debt Administration

Gann Appropriations Limit

Legal Debt Margin

Accounting Systems & Budgetary Control

List of Acronyms

Glossary

Chula Vista at a Glance

FISCAL YEAR 2012

FISCAL POLICIES

This section of the budget document reiterates the fiscal policies that were reviewed and acknowledged by the City Council in January 2000. These policies form the overall framework within which the operating budget was formulated. The fiscal policies, most of which are already codified in one form or another, are not considered new or controversial, but are summarized here to assist you to better understand the basis for the resource allocation decisions that were made.

A. General

1. The City's financial assets will be managed in a sound and prudent manner in order to ensure the continued viability of the organization.

2. A comprehensive operating and capital budget for all City funds will be developed annually and presented to the City Council for approval. The purpose of the annual budget will be to:

    a. Identify community needs for essential services.
    b. Identify the programs and specific activities required to provide these essential services.
    c. Establish program policies and goals that define the nature and level of program services required.
    d. Identify alternatives for improving the delivery of program services.
    e. Identify the resources required to fund identified programs and activities, and enable accomplishment of program objectives.
    f. Set standards to facilitate the measurement and evaluation of program performance.

3. The City's annual operating budget will be balanced whereby planned expenditures do not

exceed anticipated revenues.

4. Recurring revenues will fund recurring expenditures. One-time revenues will be used for capital, reserve augmentation, or other non-recurring expenditures.

5. Accounting systems will be maintained in accordance with Generally Accepted Accounting Principles.

6. Investment policy and practice will be in accordance with State statutes that emphasize safety and liquidity over yield, including quarterly status reports to the City Council. *(Council Policy)*

7. City operations will be managed and budgets prepared with the goal of maintaining an available fund balance in the General Fund of no less than eight percent of the General Fund operating budget. *(Council Policy)*

8. General Fund fiscal status reports reflecting comparisons of actual and projected performance with budget allocations for both revenues and expenditures will be presented to the City Council on a quarterly basis. *(City Charter)*

B. Revenue

1. The City will endeavor to maintain a diversified and stable revenue base in order to minimize the impact to programs from short-term economic fluctuations.

2. Revenue projections will be maintained for the current year and four future fiscal years, and estimates will be based on a conservative, analytical, and objective process.

3. In order to maintain maximum flexibility, except as required by law or the funding source, the City will avoid earmarking any unrestricted revenues for a specific purpose or program.

4. User fees will be imposed when appropriate and set at a level to recover the full cost of services provided which are of a special benefit to easily identified individuals or groups. (*Master Fee Schedule*)

5. User fees will be reviewed and updated on an ongoing basis to ensure that program costs continue to be recovered and that the fees reflect changes in levels of service delivery. (*Master Fee Schedule*)

6. The City will recover the cost of new facilities and infrastructure necessitated by new development consistent with State law and the City's Growth Management Program. Development Impact Fees will be closely monitored and updated to ensure that they are maintained at a level adequate to recover costs. *(GMOC Ordinance)*

7. When considering new development alternatives, the City will attempt to determine the fiscal impact of proposed projects, annexations, etc. and ensure that mechanisms are put in place to provide funding for any projected negative impacts on City operations. *(GMOC Ordinance)*

C. Expenditures

1. Budgetary control will be exercised at the Department/category level, meaning that each department is authorized to spend up to the total amount appropriated for that department within the expenditure categories of Personnel Costs, Supplies & Services, Other Charges, Utilities, and Capital. Transfers of appropriations between expenditure categories of up to $15,000 may be approved by the City Manager. Transfers of appropriations between expenditure categories in excess of $15,000, or between departments require City Council approval. *(City Charter & Council Policy)*

2. Appropriations, other than for capital projects, remaining unspent at the end of any fiscal year will be cancelled and returned to Available Fund Balance with the exception of any appropriations encumbered as the result of a valid purchase order or as approved for a specific project or purpose by the City Council or the City Manager. Appropriations for capital projects will necessarily be carried over from year to year until the project is deemed to be complete. *(Council Policy)*

3. The City will establish and maintain equipment replacement and facility maintenance funds as deemed necessary to ensure that monies are set aside and available to fund ongoing replacement needs.

4. The City will attempt to compensate non-safety employees at rates above the middle of the labor market as measured by the median rate for similar jurisdictions. *(Council Policy)*

D. Capital Improvement Program (CIP

1. Major capital projects will be included in a CIP Budget reflecting a five-year period. The CIP budget will be updated annually and presented to City Council for approval. Resources will be formally appropriated (budgeted) for the various projects on an annual basis in accordance with the five-year plan.

E. Capital Financing & Debt Management

1. The City will consider the use of debt financing only for one-time capital improvement projects when the project's useful life will exceed the term of the financing and when resources are identified sufficient to fund the debt service requirements. The only exception to this limitation is the issuance of short-term instruments such as tax and revenue anticipation notes, which will only be considered in order to meet legitimate cash flow needs occurring within a fiscal year.

2. The City will attempt to limit the total amount of annual debt service payments guaranteed by the General Fund to no more than ten percent of estimated General Fund revenues.

3. The City will consider requests from developers for the use of debt financing secured by property based assessments or special taxes in order to provide for necessary infrastructure for new development only under strict guidelines adopted by Council, which may include minimum value-to-lien ratios and maximum tax burdens. *(Community Facility District Ordinance)*

4. The City will strive to minimize borrowing costs by:
    a. Seeking the highest credit rating possible.
    b. Procuring credit enhancement such as letters of credit or insurance, when cost effective.
    c. Maintaining good communications with credit rating agencies regarding the City's fiscal condition.

5. The City will diligently monitor its compliance with bond legal covenants, including adherence to continuing disclosure requirements and federal arbitrage regulations.

6. In addition to externally financed debt, the City utilizes inter-fund loans whenever possible to reduce borrowing costs or provide for shorter term loans. When interest is charged on internal loans, it is done at the same rate the City earns from its investments.

INVESTMENT POLICIES

1.0 Purpose:

This “Investment Policy and Guidelines” (the “Investment Policy”) Policy is intended to provide guidelines for the prudent investment of the City of Chula Vista's (the “City”) cash balances, and outline policies to assist in maximizing the efficiency of the City's cash management system, while meeting the daily cash flow demands of the City.

2.0 Policy:

The investment practices and policies of the City of Chula Vista are based upon state law and prudent money management. The primary goals of these practices are:

A. To ensure compliance with all Federal, State, and local laws governing the investment of public funds under the control of the Director of Finance/Treasurer.

B. To protect the principal monies entrusted to the City’s Finance Department.

C. Achieve a reasonable rate of return within the parameters of prudent risk management while minimizing the potential for capital losses arising from market changes or issuer default.

3.0 Scope:

This Investment Policy applies to all financial assets of the City of Chula Vista, as indicated in 3.1 below. These funds are accounted for in the City's Comprehensive Annual Financial Report.

3.1 Funds:

The Director of Finance/Treasurer is responsible for investing the unexpended cash in the City Treasury for all funds, except for the employee's retirement funds, which are administered separately, and those funds which are managed separately by trustees appointed under indenture agreements. The Director of Finance/Treasurer will strive to maintain the level of investment of this cash as close as possible to 100%. These funds are described in the City's annual financial report and include:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Trust and Agency Funds
- Any new fund created by the legislative body, unless specifically exempted

This Investment Policy applies to all transactions involving the financial assets and related activity of the foregoing funds.

4.0 Prudence:

The standard of prudence to be used by the Director of Finance/Treasurer shall be the "**prudent investor standard**". This shall be applied in the context of managing an overall portfolio. The "**prudent investor standard**" is applied to local agencies, pursuant to California Government Code Section 53600.3 which provides, in pertinent part:

> " … all governing bodies of local agencies or persons authorized to make investment decisions on behalf of those local agencies investing public funds pursuant to this chapter are trustees and therefore fiduciaries subject to the prudent investor standard. When investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency. …"

4.1 Personal Responsibility:

The Director of Finance/Treasurer, Assistant Director of Finance and Treasury Manager as investment officers acting in accordance with written procedures and the Investment Policy and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported to the City Council in a timely fashion and appropriate action is taken to control adverse developments.

5.0 Objective:

Consistent with this aim, investments are made under the terms and conditions of California Government Code Section 53600, et seq. Criteria for selecting investments and the absolute order of priority are:

5.1 Safety:

Safety of principal is the foremost objective of the investment program. Investments of the City of Chula Vista shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

5.2 Liquidity:

The City of Chula Vista's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated and to maintain compliance with any indenture agreement, as applicable. Liquidity is essential to the safety of principal.

5.3 Return on Investments:

The City of Chula Vista's investment portfolio shall be designed with the objective of attaining a market-average rate of return throughout budgetary and economic cycles (market interest rates), within the City's Investment Policy's risk parameters and the City's cash flow needs. See also Section 16.1.

6.0 Delegation of Authority:

The Director of Finance/Treasurer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials. The responsibility for the day-to-day investment of City funds will be delegated to the Treasury Manager under the general direction of the Assistant Director of Finance.

7.0 Ethics and Conflicts of Interest:

In addition to state and local statutes relating to conflicts of interest, all persons involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officers are required to file annual disclosure statements as required for "public officials who manage public investments" [as defined and required by the Political Reform Act and related regulations, including Government Code Sections 81000, et seq., and the rules, regulations and guidelines promulgated by California's Fair Political Practices Commission (FFPC)].

8.0 Authorized Financial Dealers and Institutions:

The City's Director of Finance/Treasurer will maintain a list of the financial institutions and brokers/dealers authorized to provide investment and depository services and will perform an annual review of the financial condition and registrations of qualified bidders and require annual audited financial statements to be on file for each company. The City will utilize Moody's Securities or other such services to determine financially sound institutions with which to do business. The City shall annually send a copy of the current Investment Policy to all financial institutions and brokers/dealers approved to do business with the City.

As far as possible, all money belonging to, or in the custody of, a local agency, including money paid to the City's Director of Finance/Treasurer or other official to pay the principal, interest, or penalties of bonds, shall be deposited for safekeeping in state or national banks, savings associations, federal associations, credit unions, or federally insured industrial loan companies in this state selected by the City's Director of Finance/Treasurer; or may be invested in the investments set forth in Section 9.0. To be eligible to receive local agency money, a bank, savings association, federal association, or federally insured industrial loan company shall have received an overall rating of not less than "satisfactory" in its most recent evaluation by the appropriate federal financial supervisory agency of its record of meeting the credit needs of California's communities, including low- and moderate-income neighborhoods.

To provide for the optimum yield in the investment of City funds, the City's investment procedures shall encourage competitive bidding on transactions from approved brokers/dealers. In order to be approved by the City, the dealer must meet the following criteria: (i) the dealer must be a "primary" dealer or regional dealer that qualifies under Securities and Exchange Commission Rule 15C3-1 (Uniform Net Capital Rule); (ii)the dealer's institution must have an office in California; (iii)the dealer

must be experienced in institutional trading practices and familiar with the California Government Code as related to investments appropriate for the City; and (iv) all other applicable criteria, as may be established in the investment procedures. All brokers/dealers and financial institutions who desire to become qualified bidders for investment transactions must submit a "Broker/Dealer Application" and related documents relative to eligibility including a current audited annual financial statement, U4 form for the broker, proof of state registration, proof of National Association of Securities Dealers certification and a certification of having read and understood the City's Investment Policy and agreeing to comply with the Investment Policy. The City's Director of Finance/Treasurer shall determine if they are adequately capitalized (i.e. minimum capital requirements of $10,000,000 and five years of operation).

9.0 Authorized & Suitable Investments:

The City is authorized by California Government Code Section 53600, *et. seq.*, to invest in specific types of securities. Investments not specifically listed below are deemed inappropriate and prohibited:

A. BANKERS' ACCEPTANCES, maximum 25% of portfolio (up to 40% with Council approval). Maximum term 180 days. Banks must have a short term rating of at least Al/Pl and a long-term rating of A or higher as provided by Moody's Investors Service or Standard and Poor's Corp. No more than 30% of the agency's money may be invested in the bankers' acceptances of any one commercial bank pursuant to this section.

B. NEGOTIABLE CERTIFICATES OF DEPOSIT, These are issued by commercial banks and thrift institutions against funds deposited for specified periods of time and earn specified or variable rates of interest. Negotiable certificates of deposit (NCD) differ from other certificates of deposit by their liquidity. NCD's are traded actively in secondary markets. In compliance with California Code 53601.8, all FDIC insured CD's, whether directly placed or placed through a private sector entity, will be classified as a Negotiable Certificate of Deposit.
    a. Maximum Maturity
        i. The maximum maturity of a NCD issue shall be 5 years.
        ii. The maximum maturity of any FDIC insured CD's, whether directly placed or placed through a private sector entity, shall be 13 months.
    b. Maximum Exposure of Portfolio - The maximum exposure to the Portfolio for this category shall be 30%.
    c. Maximum Exposure Per Issue - The maximum exposure to a single issue shall be

2.5% of the Portfolio value.

d. Maximum Exposure Per Issuer - The maximum exposure to a single issuer shall be 5% of the Portfolio value.

e. Minimum Credit Requirement

i. All NCD must have the following investment grade from one of these rating firms**.** If unrated by Standard & Poor's, security would need to be authorized by Standard & Poor's with a shadow rating prior to purchase.

a. Standard & Poor's - A-1 or A (long-term when applicable)

b. Moody's - P-1 or A (long-term when applicable)

c. Fitch - F-1 or A (long-term when applicable) (For NCD's 1 year or less, use short-term rating) (For NCD's over 1 year, use long-term rating)

ii. There is no minimum credit requirement for FDIC insured CD's, whether directly placed or placed through a private sector entity.

C. COMMERCIAL PAPER, maximum 25% of portfolio. Maximum term 270 days. Commercial paper of prime quality of the highest ranking or of the highest letter and number rating as provided for by Moody's Investor Services, Standard & Poor's and Fitch Financial Services. The issuing corporation must be organized and operating within the United States, with total assets in excess of $500 million and shall issue debt, other than commercial paper, that is rated "A" or higher by Moody's, S&P and Fitch. Split ratings (i.e. A2/Pl) are not allowable. No more than 10% of the outstanding commercial paper of any single corporate issue may be purchased.

D. BONDS ISSUED BY THE CITY OR ANY LOCAL AGENCY WITHIN THE STATE OF CALIFORNIA.

Bonds must have an "A" rating or better from a nationally recognized authority on ratings.

E. OBLIGATIONS OF THE UNITED STATES TREASURY

United States Treasury Notes, bonds, bills or certificates of indebtedness, or those for which the faith and credit of the United States are pledged for the payment of principal and interest. There is no limit on the percentage of the portfolio that can be invested in this category.

F. FEDERAL AGENCIES

Debt instruments issued by agencies of the Federal government. Though not general obligations of the U.S. Treasury, such securities are sponsored by the government or related to the government and, therefore, have high safety ratings. The following are authorized Federal

Agencies: Federal Intermediate Credit Bank (FICB), Federal Land Bank (FLB), Federal Home Loan Bank (FHLB), Federal National Mortgage Association (FNMA), Federal Home Loan Mortgage Corporation (FHLMC), Government National Mortgage Association (GNMA), Tennessee Valley Authorities (TVA), Student Loan Marketing Association (SLMA) and Small Business Administration (SBA). There is no limit on the percentage of the portfolio that can be invested in this category.

G. REPURCHASE AGREEMENT, maximum term 3 months.

Investments in repurchase agreements may be made, on any investment authorized in this section, when the term of the agreement does not exceed 3 months. A Master Repurchase Agreement must be signed with the bank or broker/dealer who is selling the securities to the City.

H. REVERSE-REPURCHASE AGREEMENTS (Requires Council approval for each transaction)

Reverse repurchase agreements or securities lending agreements may be utilized only when all of the following conditions are met:

a) The security to be sold on reverse repurchase agreement or securities lending agreement has been owned and fully paid for by the local agency for a minimum of 30 days prior to sale.

b) The total of all reverse repurchase agreements and securities lending agreements on investments owned by the local agency does not exceed 20% of the base value of the portfolio.

c) The agreement does not exceed a term of 92 days, unless the agreement includes a written codicil guaranteeing a minimum earning or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement and the final maturity date of the same security.

d) Funds obtained or funds within the pool of an equivalent amount to that obtained from selling a security to a counter party by way of a reverse repurchase agreement or securities lending agreement, shall not be used to purchase another security with a maturity longer than 92 days from the initial settlement date of the reverse repurchase agreement or securities lending agreement, unless the reverse repurchase agreement or securities lending agreement includes a written codicil guaranteeing a minimum earning or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement

and the final maturity date of the same security. Investments in reverse repurchase agreements, securities lending agreements, or similar investments in which the local agency sells securities prior to purchase with a simultaneous agreement to repurchase the security shall only be made with primary dealers of the Federal Reserve Bank of New York or with a nationally or state-chartered bank that has or has had a significant banking relationship with a local agency.

e) For purposes of this chapter, "significant banking relationship" means any of the following activities of a bank:

   i. Involvement in the creation, sale, purchase, or retirement of a local agency's bonds, warrants, notes, or other evidence of indebtedness.

   ii. Financing of a local agency's activities.

   iii. Acceptance of a local agency's securities or funds as deposits.

I. MEDIUM-TERM CORPORATE NOTES, maximum 20% of portfolio (30% with Council approval), with a maximum remaining maturity of five years or less. Notes eligible for investment shall be "A" rated or its equivalent or better as determined by a nationally recognized rating service.

J. TIME DEPOSITS-CERTIFICATES OF DEPOSIT (non-negotiable certificates of deposit.) Maximum of 3 years. Deposits must be made with banks or savings & loan that have a short term rating of Al/Pl or a long term rating of at least a single A from a generally recognized authority on ratings.

K. OBLIGATIONS OF THE STATE OF CALIFORNIA
Obligations must be "A" rated or better from a nationally recognized authority on ratings.

L. MONEY MARKET FUNDS, maximum 15% of portfolio. (Requires Council approval for each transaction)
No more than 10% of the agency's surplus funds may be invested in shares of beneficial interest of any one Money Market fund. Local agencies may invest in "shares of beneficial interest" issued by diversified management companies which invest only in direct obligations in U.S. Treasury bills, notes and bonds, and repurchase agreements with a weighted average of 60 days or less. They must have the highest rating from two national rating agencies, must maintain a daily principal per share value of $1.00 per share and distribute interest monthly, and

must have a minimum of $500 million in assets under management. The purchase price of the shares may not include commission.

M. THE LOCAL AGENCY INVESTMENT FUND (LAIF)

LAIF is a special fund of the California State Treasury through which any local government may pool investments. The City may invest up to $40 million in this fund. Currently, the City has established two (2) agency funds through which the Director of Finance/Treasurer may invest the unexpended cash for all funds: The City of Chula Vista City Fund, and the Chula Vista Redevelopment Agency Fund. Investments in LAIF are highly liquid and may be converted to cash within 24 hours.

N. INVESTMENT TRUST OF CALIFORNIA (CALTRUST)

The City may invest in shares of beneficial interest issued by the Investment Trust of California (CalTRUST), a local government investment pool established by local entities as a joint powers authority pursuant to California Government Code Sections 6509.7 and 53601(p), provided:

- CalTRUST investments are limited to the securities and obligations authorized for local agency investment pursuant to Subdivisions (a) to (n), inclusive, of California Government Code Section 53601; and
- CalTRUST shall have retained an investment adviser that:
- Is registered or exempt from registration with the Securities and Exchange Commission;
- Has not less than five years experience investing in the securities and obligations authorized for local agency investment pursuant to subdivisions (a) to (n), inclusive, of California Government Code Section 53601; and
- Has assets under management in excess of five hundred million dollars ($500,000,000).

9.1 Investment Pools:

The City's Director of Finance/Treasurer or designee shall be required to investigate all local government investment pools and money market mutual funds prior to investing and performing at least a quarterly review thereafter while the City is invested in the pool or the money market fund. LAIF is authorized under provisions in Section 16429.1 of the California Government Code as an allowable investment for local agencies even though some of the individual investments of the pool are not allowed as a direct investment by a local agency.

10.0 Portfolio Adjustments:

Should any investment listed in section 9.0 exceed a percentage-of-portfolio limitation due to an

incident such as fluctuation in portfolio size, the affected securities may be held to maturity to avoid losses. When no loss is indicated, the Director of Finance/Treasurer shall consider reconstructing the portfolio basing his or her decision on the expected length of time the portfolio will be unbalanced. If this occurs, the City Council shall be notified.

11.0 Collateralization:

Under provisions of the California Government Code, California banks, and savings and loan associations are required to secure the City's deposits by pledging government securities with a value of 110 % of principal and accrued interest. California law also allows financial institutions to secure City deposits by pledging first trust deed mortgage notes having a value of 150% of the City's total deposits. Collateral will always be held by an independent third party. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to the City and retained. The market value of securities that underlay a repurchase agreement shall be valued at 102% or greater of the funds borrowed against those securities and the value shall be adjusted no less than quarterly. Since the market value of the underlying securities is subject to daily market fluctuations, the investments in repurchase agreements shall be in compliance if the value of the underlying securities is brought back up to 102% no later than the next business day. The Director of Finance/Treasurer, at his or her discretion, may waive the collateral requirement for deposits that are fully insured up to $100,000 by the Federal Deposit Insurance Corporation. The right of collateral substitution is granted.

12.0 Safekeeping and Custody:

All City investments shall identify the City of Chula Vista as the registered owner, and all interest and principal payments and withdrawals shall indicate the City of Chula Vista as the payee. All securities shall be safe kept with the City itself or with a qualified financial institution, contracted by the City as a third party. All agreements and statements will be subject to review annually by external auditors in conjunction with their audit. In the event that the City has a financial institution hold the securities, a separate custodial agreement shall be required. All securities shall be acquired by the safekeeping institution on a "Delivery-Vs-Payment" (DVP) basis. For Repurchase Agreements, the purchase may be delivered by book entry, physical delivery or by third-party custodial agreement consistent with the Government Code. The transfer of securities to the counter party bank's customer book entry account may be used for book entry delivery.

13.0 Diversification:

The City's investment portfolio will be diversified to avoid incurring unreasonable and avoidable

risks associated with concentrating investments in specific security types, maturity segment, or in individual financial institutions. With the exception of U.S. Treasury securities and authorized pools, no more than 60% of the total investment portfolio will be invested in a single security type or with a single financial institution. In addition, no more than 10% of the investment portfolio shall be in securities of any one issuer except for U.S. Treasuries and U.S. Government Agency issues.

A. Credit risk, defined as the risk of loss due to failure of the insurer of a security, shall be mitigated by investing in those securities with an "A" or above rating and approved in the Investment Policy and by diversifying the investment portfolio so that the failure of anyone issuer would not unduly harm the City's cash flow.

B. Market risk, defined as the risk of market value fluctuations due to overall changes in the general level of interest rates, shall be mitigated by structuring the portfolio so that securities mature at the same time that major cash outflows occur, thus eliminating the need to sell securities prior to their maturity. It is explicitly recognized herein, however, that in a diversified portfolio, occasional measured losses are inevitable and must be considered within the context of overall investment return. The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated.

14.0 Maximum Maturities:

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest in securities maturing more than five (5) years from the date of purchase, unless, the legislative body has granted express authority to make that investment either specifically, or as a part of an investment program approved by the City Council.

15.0 Internal Control:

The Director of Finance/Treasurer shall establish a system of internal controls designed to prevent loss of public funds due to fraud, employee error, misrepresentation by third parties, or unanticipated market changes. No investment personnel may engage in an investment transaction except as provided for under the terms of this Investment Policy and the procedure established by the Director of Finance/Treasurer.

The external auditors shall annually review the investments with respect to the Investment Policy. This review will provide internal control by assuring compliance with policies and procedures for the investments that are selected for testing. Additionally, account reconciliation and verification of

general ledger balances relating to the purchasing or maturing of investments and allocation of investments to fund balances shall be performed by the Finance Department and approved by the Director of Finance/Treasurer. To provide further protection of City funds, written procedures prohibit the wiring of any City funds without the authorization of at least two of the following four designated City staff:

1. Director of Finance/Treasurer
2. Assistant Director of Finance
3. Treasury Manager
4. Fiscal Operations Manager

16.0 Performance Standards:

This Investment Policy shall be reviewed at least annually by the Director of Finance/Treasurer to ensure its consistency with the overall objective of preservation of principal, liquidity, and return, and its relevance to current law and financial and economic trends. All financial assets of all other funds shall be administered in accordance with the provisions of this Investment Policy.

The monies entrusted to the Director of Finance/Treasurer will be held in a passively managed ("hold to maturity") portfolio. However, the Director of Finance/Treasurer will use best efforts to observe, review, and react to changing conditions that affect the portfolio, and to do so in a manner that is consistent with this Investment Policy.

16.1 Market Yield (Benchmark):

The investment portfolio shall be managed to attain a market-average rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and cash flow. Investment return becomes a consideration only after the basic requirements of investment safety and liquidity have been met. Because the investment portfolio is designed to operate on a 'hold-to-maturity' premise (or passive investment style) and because of the safety, liquidity, and yield priorities, the performance benchmark that will be used to determine whether market yields are being achieved shall be the average of the monthly LAIF rate and the 12-month rolling average 2 - Year Constant Maturity Treasury (CMT) rate. While the City will not make investments for the purpose of trading or speculation as the dominant criterion, the Director of Finance/Treasurer shall seek to enhance total portfolio return by means of ongoing portfolio and cash management. The prohibition of highly speculative investments precludes pursuit of gain or profit through unusual risk and precludes investments primarily directed at gains or profits from conjectural fluctuations in market prices. The Director of Finance/Treasurer will not directly pursue any investments that are

leveraged or deemed derivative in nature. However, as long as the original investments can be justified by their ordinary earning power, trading in response to changes in market value can be used as part of on-going portfolio management.

17.0 Reporting:

The Director of Finance/Treasurer shall submit a quarterly investment report to the City Council and City Manager following the end of each quarter. This report will include the following elements:

- Type of investment
- Institutional Issuer
- Purchase Date
- Date of maturity
- Amount of deposit or cost of the investment
- Face value of the investment
- Current market value of securities and source of valuation
- Rate of interest
- Interest earnings
- Statement relating the report to its compliance with the Statement of Investment Policy or the manner in which the portfolio is not in compliance
- Statement on availability of funds to meet the next six month's obligations
- Monthly and Year-to-date Budget Amounts for Interest Income
- Percentage of Portfolio by Investment Type
- Days to Maturity for all Investments
- Comparative report on Monthly Investment Balances & Interest Yields
- Monthly transactions

This quarterly investment report shall be an information item for the City Council and City Manager. In addition, a commentary on capital markets and economic conditions may be included with the report.

18.0 Investment Policy Adoption:

Each fiscal year, the Finance Director shall provide a copy of the City's current Investment Policy and Guidelines to the City Council. By virtue of a resolution of the City Council of the City of Chula Vista, the Council shall acknowledge the receipt of the Policy for the respective fiscal year.

CITY OF
CHULA VISTA

DEBT ADMINISTRATION

Based on the audited financial statements for the year ended June 30, 2010, the City and the Redevelopment Agency (Agency) had borrowed funds through several long-term debt issues and had other obligations to be funded over a period of time longer than one year, which can be categorized as follows:

Description	Principal Outstanding	Interest	Total Debt
Tax Allocation Bonds	$44,925,000	$27,847,029	$72,772,029
Pension Obligation Bonds	4,980,000	418,031	5,398,031
Certificates of Participation	139,700,000	94,375,069	234,075,069
Bond Premium	28,350	0	28,350
Bond Discount	(1,859,771)	0	(1,859,771)
Capital Leases	1,488,390	182,483	1,670,873
Notes/Loans Payable	2,090,238	233,261	2,323,499
CDBG Section 108 Loan	9,213,000	5,146,130	14,359,130
Miscellaneous Claims Payable	18,801,604	0	18,801,604
Compensated Absences (Employee Leave)	6,725,937	0	6,725,937
Subtotal	$226,092,748	$128,202,003	$354,294,751
Advances from other Funds	63,835,819	0	63,835,819
Total Long Term Debt	**$289,928,567**	**$128,202,003**	**$418,130,570**

The Long-Term Debt total reflects an increase of $14.3 million when compared to the June 2009 amount. The increase is due primarily to the issuance of refunding certificate of participation bonds in the amount of $29.4 million to refund the 2000 certificates of participation ($16.7 million) and an inter-fund loan from the Transportation Development Impact Fee Fund to the Public Facilities Development Impact Fee Fund in the amount of $5.3 million.

Tax Allocation Bonds ($44.9 million)

Tax Allocation Bonds (TABS) are issued by the Agency and utilize tax increment revenue for debt service. The 2006 Senior TABS, Series A and 2006 Subordinate TABS, Series B were issued to refund the 1994 TABS Series A, C and D that were issued to refund prior obligations of the Bayfront and Town Center 1 project areas. In July 2008 the Agency issued the 2008 Tax Allocation Refunding Bonds to refund the 2000 TABS that were issued by the Southwest, Otay Valley and Town Center 2 project areas to finance certain redevelopment activities in those areas.

Pension Obligation Bonds ($5.0 million)

The Pension Obligation Bonds represent money borrowed in 1994 to allow the City to pay down the liability to the Public Employees' Retirement System that had accumulated over many years. This bond issuance will be paid off in fiscal year 2011-12.

Certificates of Participation ($139.7 million)

As of June 30, 2010, the City currently has five outstanding Certificates of Participation. The Chula Vista Public Financing Authority (Authority) issued the 2002 COP to finance the cost of constructing the City's Police Facility. In May 2003, the Authority issued the 2003 Refunding COP to defease the 1993 Refunding COP and the 1993 COP and reimburse the City for amounts it has advanced to prepay an equipment lease. The 2004 COP was issued to finance the Phase 1 reconstruction, renovation and equipping of the City's Civic Center Complex. In March 2006, the Authority issued the 2006 COP to finance the Phase 2 construction and equipping of certain improvements to the Civic Center Complex of the City and other existing City Facilities. In February 2010, the Authority issued the 2010 COP to refund the 2000 COP and to provide funds for the construction, reconstruction, modernization and equipping of Phase 3 of the Civic Center Complex, reimburse the PFDIF funds, fund capitalized interest, fund a reserve fund, and pay the costs incurred in connection with the execution and delivery of the Certificates.

Bond Premium ($28,350)

This is the premium on the issuance of the 2004 COP Civic Center Phase 1. Original amount was $35,324. This amount is amortized over 30 years.

Bond Discount (-$1.9 million)

This is the discount on the issuance of the 2006 Refunding TABS. Original amount was $505,884. This amount is amortized over 20 years. This is the discount on the issuance of the 2008 Refunding TABS. Original amount was $579,161. This amount is amortized over 20 years.

Capital Leases ($1.5 million)

The Capital Leases represent three long-term lease-purchase obligations for the San Diego County Regionalized Communications System and for replacement of the library's computerized catalog and circulation system and the 5-year lease purchase agreement for medical resuscitation equipment for use by the fire Department.

Notes/Loans Payable ($2.1 million)

The Agency participated in a Loan Agreement with the California Statewide Communities Development Authority to finance the 2005 and 2006 share of the Educational Revenue Augmentation Fund (ERAF) payments to the County Auditor ($765,000 and $930,000 respectively). In January 1994, the City entered into a note payable with a private party in order to purchase certain land for the ultimate purpose of constructing a three-level parking structure. In September 2007, the City Council authorized the City's participation in the California Energy Commission and San Diego Gas and Electric On-Bill Financing program. The loans were to bridge the financial gap between energy conservation project capital costs and available rebates for energy conservation equipment. The original loan amount was $665,884.

CDBG Section 108 Loan ($9.2 million)

The City entered into a contract for Loan Guarantee Assistance with the U.S. Department of Housing and Urban Development (HUD) as part of the Section 108 Loan Program in the amount of $9,500,000 in June 2008. The Section 108 Loan is an "advance" of future CDBG entitlement funds and as such is repaid with a portion of the City's annual entitlement. Proceeds of the loan will be used to fund multiple capital improvement projects. Debt service payments will be made with future CDBG entitlements for the next 20 years.

Miscellaneous Loans Payable ($18.8 million)

The Miscellaneous Claims Payable represents the probable amount of loss as estimated by legal counsel and risk management staff due to worker's compensation and general liability claims filed against the City.

Compensated Absences ($6.7 million)

The obligation for Compensated Absences represents the current dollar value of accumulated leave balances, primarily vacation leave, for employees that would have to be paid off if all employees terminated for whatever reason as of June 30, 2010.

Advances From Other Funds ($63.8 million)

The Agency has entered into reimbursement agreements with the City to reimburse the City for certain lease payments made by the City under various lease agreements. The balance as of June 30, 2010, was $23,041,067.

The City Council authorized various loans to the Agency for operating purposes. The terms of the loans are indefinite. The balance as of June 30, 2010, is $1,261,385.

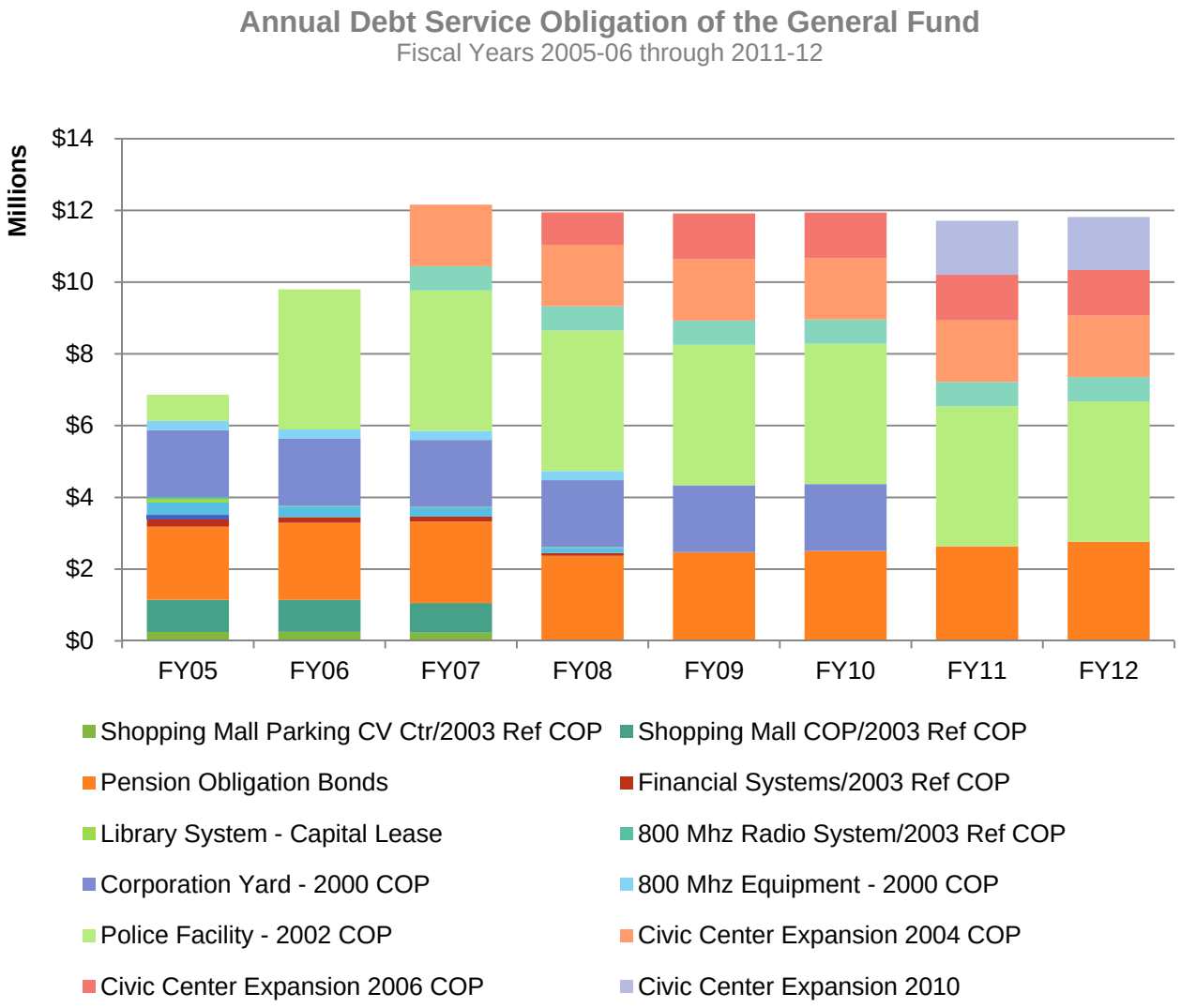
The City Council authorized loans to Public Facilities DIF for $12,412,390 and Western TDIF for $184,379. The Public Facilities DIF loan for $5,200,000 is due and payable in 13 years, with the first payment due in fiscal year 2012/2013 at an interest rate of 3.80% based on the pooled investment rate. The Public Facilities DIF loan for $5,300,000 is due and payable in 13 years, with the first payment due in fiscal year 2012/2013 at an interest rate of .56% based on the pooled investment rate.

The Redevelopment Agency Capital Projects Fund advanced funds in the amount of $4,953,566 to Redevelopment Agency Debt Service Fund for capital improvement projects and operating expenses during its early years. The Redevelopment Agency Special Revenue Fund advanced $4,164,850 to pay the ERAF obligation. The terms of the advances are indefinite. The balance was $9,118,416 at June 30, 2010.

The City Council authorized loans with indefinite terms from Trunk Sewer fund to Salt Creek DIF for $16,191,407 and to the Storm Drain fund for $876,832. In addition, the Sewer Facility fund advanced $746,177 to the Storm Drain Fund.

General Fund Long-Term Debt for Fiscal Year 2011-12

The General Fund's annual debt service "commitment" in fiscal year 2011-12 is approximately $11.8 million, or 9.5% of the General Fund operating budget. However, it must be noted that although this amount is truly a General Fund commitment, only $6.6 million will actually be paid from General Fund resources, with the remaining $5.2 million paid from available development impact fees and residential construction tax. The $6.6 million represents approximately 5.3% of the General Fund operating budget, which would be considered more of an average debt burden for a local governmental entity.



CITY OF
CHULA VISTA

GANN APPROPRIATIONS LIMIT

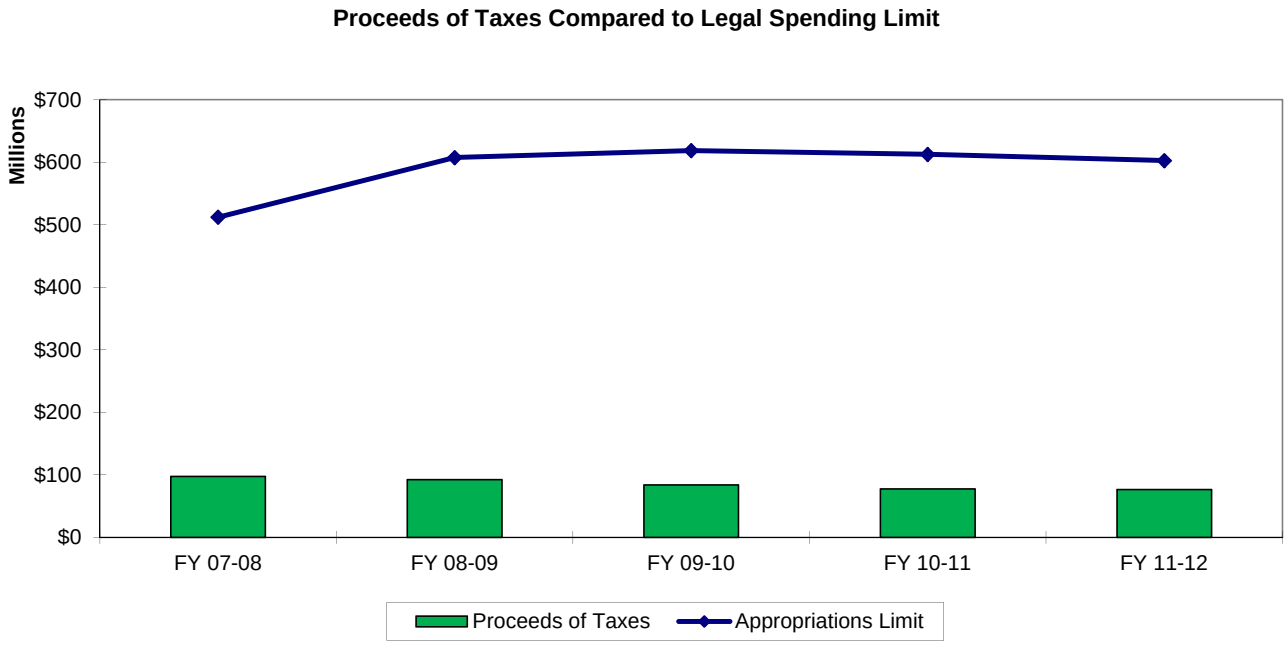
Article XIIIB of the California Constitution, approved by the voters in 1979, imposed the concept of spending limits on local governments. This Constitutional provision and related implementing legislation specifies that annual increases in appropriations financed from "Proceeds of Taxes" are limited to a base year (1978-79) amount increased annually by an inflation factor comprised of the change in population of the City combined with the greater of the change in new non-residential construction or the change in the California per capita personal income. By definition, "Proceeds of Taxes" includes such revenues as property taxes, sales and use taxes, utility users taxes, transient occupancy taxes, and state subventions. Revenues from other sources like fees/charges and federal grants are considered "Non-Proceeds of Taxes" and are not subject to the annual spending limit. This calculation has always been perfunctory for the City of Chula Vista, since the proceeds of taxes for the City are far less than the statutory appropriations limit.

The State Department of Finance and the San Diego County Assessor's Office are charged with providing the data necessary for local jurisdictions to establish their appropriations limit. According to these sources, for purposes of the fiscal year 2011-2012 calculation, the population increased 0.90% and new non-residential construction decreased by -5.62%. California per capita personal income increased by 2.51%; consequently, California per capita personal income was used in the formula to compute the limit since this increase is the greater of the two amounts.

The fiscal year 2011-12 Appropriations Limit has been calculated as follows:

Fiscal Year 2010-11 Appropriations Limit	$612,426,486
Increased by an inflation factor composed of the increases in population and CA per capita personal income	X 0.9837
Fiscal Year 2011-12 Appropriations Limit	**$602,428,072**

The "Proceeds of Taxes" as included in the fiscal year 2011-12 Proposed Budget that are subject to the appropriations limit are estimated to be $76,394,997. Therefore the City has what is referred to as an appropriation "gap" of $526,033,075 ($602,428,072 - $76,394,997). Simply stated, this means that the City could collect and spend up to $526,033,075 more in taxes during Fiscal Year 2011-2012 without exceeding the Constitutional limit.



LEGAL DEBT MARGIN

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within City boundaries. As of June 30, 2010 the City's legal debt limit is $823,657,125. In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to this limit. The City of Chula Vista has no outstanding General Obligation Bonds. The table below summarizes the City's debt limit margin.

Computation of Debt Limit Margin

Fiscal Years Ended 2008 through 2010

	June 30, 2008	June 30, 2009	June 30, 2010
Total Assessed Valuation	$ 24,358,502,560	$ 24,823,395,749	$ 22,096,990,003
Conversion Percentage	25%	25%	25%
Adjusted Assessed Valuation	$ 6,089,625,640	$ 6,205,848,937	$ 5,524,247,501
Debt Limitation Percentage	15%	15%	15%
Debt Limit	$ 913,443,846	$ 930,877,341	$ 828,637,125
Total Debt Applicable to Limit:			
Pension Obligation Bonds	$ 8,820,000	$ 7,000,000	$ 4,980,000
Legal Debt Margin	$ 904,623,846	$ 923,877,341	$ 823,657,125

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located within the State.

CITY OF
CHULA VISTA

ACCOUNTING SYSTEMS AND BUDGETARY CONTROL

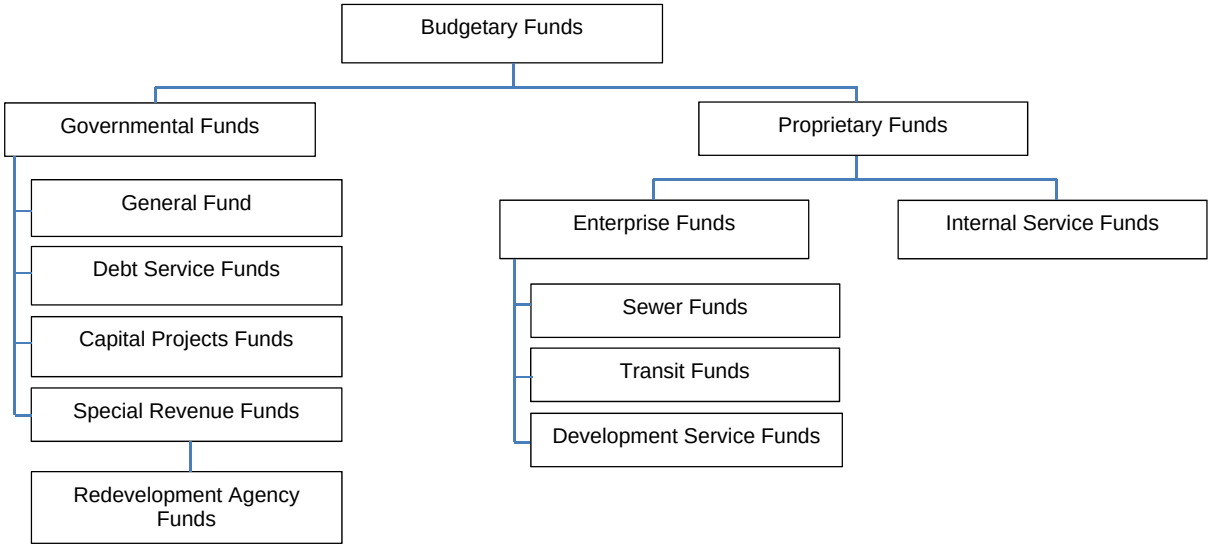
The City of Chula Vista's budget provides an overview of the fiscal and operational status of the City; highlighting policy issues, decisions and proposed changes in service levels. The budget is comprised of a series of funds used to account for revenues and expenditures. These funds are generally classified as governmental or proprietary funds.

Governmental funds include activities associated with the operations of the City such as the provision of library, recreation, development and public safety services. Special revenue funds, capital project funds, debt service funds and the City's general fund are different categories of governmental funds.

Proprietary funds are used to account for activities often found in the private sector including enterprise funds and internal service funds. Operation of the City's transit, development service and sewer systems are accounted for as enterprise funds. Examples of functions accounted for by internal service funds include fleet management and worker's compensation.

The budget document is organized around the following major funds – General Fund, Redevelopment Agency Funds, Sewer Funds, Transit Funds, Fleet Service Funds, Capital Projects Funds, Debt Service Funds and Other Funds. Details about each of these funds can be found in the corresponding sections of the document.

City of Chula Vista Fund Structure



Each fund is considered an autonomous accounting entity. Funds are used to separate the various financial activities of the City and to demonstrate compliance with specific regulations, restrictions or limitations. This may include demonstrating that restricted revenues are spent only for allowed purposes.

The City's accounting records and budget are prepared and maintained using a modified accrual basis of accounting, which follows the accounting practices for governmental units as recommended by the Governmental Accounting Standards Board. Basic City operations are accounted for in the City's General Fund, with other activities accounted for in separate funds as required by law or determined by management discretion. Generally, revenues are recorded when measurable and available, and liabilities are recorded when incurred.

In administering the City's accounting systems, primary consideration is given to the adequacy of internal accounting controls, which include an array of administrative procedures. These controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition, as well as the reliability of financial records for accurate and fair presentation of financial reports. The concept of reasonable assurance recognizes that the cost of specific controls should not exceed the benefits likely to be derived from exercising the controls, and that this evaluation necessarily involves estimates and judgments by management. It is believed that the City's internal accounting controls adequately safeguard City assets and provide reasonable assurance of proper recording of financial transactions.

The City Charter charges the Director of Finance with the responsibility to supervise and be responsible for the disbursement of all monies and have control over all expenditures to insure that budget appropriations are not exceeded. The level of budgetary control, that is the level at which expenditures are not to exceed Council approved appropriations, is established at the department and expenditure category level (e.g., personnel services, supplies and services, capital).

Any budget modification that would result in an appropriation increase requires City Council approval. The City Manager and Finance Director are jointly authorized to transfer up to $15,000 of appropriations between expenditure categories within a departmental budget. Any appropriations transfers between departments require City Council approval.

An encumbrance (commitment) accounting system is utilized as a technique to enhance budgetary control during the year. Appropriations encumbered (committed) at year-end may be carried forward with City Manager approval and are available to be used for those commitments during the subsequent year. Unspent and unencumbered appropriations lapse at year-end and become generally available for re-appropriation the following year.

CITY OF
CHULA VISTA

LIST OF ACRONYMS

ADA – Americans with Disabilities Act

ALS – Advanced Life Support

AMP – Asset Management Plan

ARRA – American Recovery and Reinvestment Act

BIG – Business Improvement Grant

BRT – Bus Rapid Transit

CAD – Computer Aided Dispatch

CalPERS – California Public Employees Retirement System

CALTRUST – Investment Trust of California

CAPPO – California Association of Public Purchasing Officers

CBAG – California Border Alliance Group

CDBG – Community Development Block Grant

CEC – California Energy Commission

CES – Conservation Environmental Services

CIP – Capital Improvement Plan/Project/Program

CLSA – California Library Services Act

CMP – Corrugated Metal Pipe

CMT – Constant Maturity Treasury

CONF - Confidential

COP – Certificate of Participation

CPI – Consumer Price Index

CVACF – Chula Vista Animal Care Facility

CVEA – Chula Vista Employee's Association

CVPD – Chula Vista Police Department

CVT – Chula Vista Transit

DASH – Dynamic After School Hours

DIF – Development Impact Fee

DVP – Delivery Versus Payment

EEBG – Energy Efficiency Block Grant

EOC – Emergency Operation Center

ERAF – Educational Revenue Augmentation Fund

EUC – Eastern Urban Center

FDIC – Federal Deposit Insurance Corporation

FHLB – Federal Home Loan Bank

FHLMC – Federal Home Loan Mortgage Corporation

FICB – Federal Intermediate Credit Bank

FLB – Federal Land Bank

FLSA – Fair Labor Standards Act

FNMA – Federal National Mortgage Association

FPPC – Fair Political Practices Commission

FREBE – Free Resource Energy Business Evaluation

FTA – Federal Transit Administration

FTE – Full-Time Equivalent

FY – Fiscal Year

GAAP – Generally Accepted Accounting Principles

GDP – Gross Domestic Product

GFOA – Government Finance Officers of America

GIS – Geographic Information System

GMOC – Growth Management Oversight Committee

GNMA – Government National Mortgage Association

HR – Human Resources

HSIP – Highway Safety Improvement Program

HUD – Housing and Urban Development

HVAC – Heating\Ventilation\Air Conditioning

IAFF – International Association of Firefighters

ITS – Information and Technology Services

LAIF – Local Agency Investment Fund

LAN – Local Area Network

MGD – Million Gallons per Day

MHZ – Megahertz

MIS – Management and Information Systems\Services

MLA – Master Lease Agreement

MOU – Memorandum of Understanding

MSCP – Multiple Species Conservation Plan

MTDB – Metropolitan Transit Development Board

MTS – Metropolitan Transit System

NCD – Negotiable Certificate of Deposit

NFPA – National Fire Protection Association

PACE – Parcel Assessed Clean Energy

PAD – Park Acquisition and Development

PCI – Pavement Condition Index

PFDIF – Public Facilities Development Impact Fees

PLF – Public Library Foundation Act

POA – Police Officer's Association

RCS – Regional Communications System

RCT – Residential Construction Tax

RDA – Redevelopment Agency

RFP – Request for Proposals

SANDAG – San Diego Association of Governments

SANDPIPA – San Diego Pooled Insurance Policy Association

SBA – Small Business Association

SHOPP – State Highway Operations and Protection Program

SLMA – Student Loan Marketing Association

SRO – School Resource Officer

STRETCH – Safe Time For Recreation, Enrichment And Tutoring

TABS – Tax Allocation Bonds

TARBS – Tax Allocation Refunding Bonds

TDA – Transportation Development Act

TDIF – Transportation Development Impact Fee

TOT – Transient Occupancy Tax

TVA – Tennessee Valley Authorities

UUT – Utility Users Tax

VLF – Vehicle License Fee

WCE – Western Council of Engineers

W-TDIF – Western Transportation Development Impact Fee

GLOSSARY

Accrual Basis of Accounting – The accounting basis used by the City by which transactions are recognized when they occur, regardless of the timing of cash receipts and disbursements.

Accounting System – The collective set of records and procedures used to record, classify, and report information on the financial status and operations of the City.

Accounts Payable – Amounts owed by the City to external entities for goods and services received.

Accounts Receivable – Amounts due to the City from external entities for goods and services furnished.

Adopted Budget – The title of the budget following its formal adoption by resolution of the City Council.

Ad Valorem – In proportion to value, a basis for levy of taxes on property.

Amended Budget – The title of the budget version that includes all amendments to the Adopted Budget approved by Council throughout the fiscal year.

Appropriation – A legislative act by the City Council authorizing the expenditure of a designated amount of public funds for a specific purpose.

Audit – An examination of City records and accounts by an external source to check their validity and accuracy.

Balanced Budget – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources.

Bond – A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget – A spending plan and policy guide comprised of an itemized summary of the City's probable expenditures and revenues for a given fiscal year.

Calendar Year (CY) – The 12-month period from January through December.

Capital Expenditures – Expenditures related to the acquisition, replacement, or improvement of a section of Chula Vista's infrastructure.

Capital Improvement Program – The long-range construction plan designed to foresee and address the City's future need of physical improvements or additions of a fixed or permanent nature (e.g. a new fire station, replacement of a street signal)

Capital Project – Any major construction, acquisition, or renovation that increases the useful life of the City's physical assets or adds to their value.

Capital Project Funds – Funds that are utilized to account for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by proprietary funds.

Community Development Block Grant (CDBG) Funds – Funds received from the federal government and expenditures as prescribed under the Community Development Grant Program.

Debt Service Funds– Funds used for payment of interest and principal to holders of the City's various debt instruments.

Deferred Maintenance – A backlog of needed repairs to City facilities including facility maintenance, painting and structural repairs.

Depreciation – The expense incurred with the expiration of a capital asset.

Direct Costs – Operational expenditures exclusive to a specific service or program.

Discretionary Revenue – Revenues that are generated by general or specific taxing authority such as Property or Sales Taxes.

Encumbrance – The designation or reserving of funds to buy an item or service.

Enterprise Funds – Funds established to account for specific services funded directly by fees and charges to users such as sewer services. These funds are intended to be self-supporting.

Expenditure – The actual outlay of monies set aside by appropriation for identified goods and services.

Fiscal Year (FY) – The twelve-month period beginning July 1st and ending June 30th of the subsequent calendar year.

Fixed Assets – An asset with a useful life greater than three years.

Fringe Benefits – This consists of the costs to provide employee benefits that include the flexible benefit program, insurance, and retirement.

Full-time Equivalent Positions (FTE) – The conversion of part-time, temporary, or volunteer positions to a decimal equivalent of a full-time position based on an annual amount of 2,080 hours worked.

Fund – A set of interrelated accounts to record revenues and expenditures.

Fund Balance – The excess of an entity's assets over its liabilities. A negative fund balance is sometimes referred to as a deficit.

Generally Accepted Accounting Principles – A uniform set of minimum standards for external financial accounting and reporting.

Gann Appropriation Limit – A State of California mandated appropriation limit imposed on local jurisdictions.

General Fund – The City's main operating fund that is used to pay for City services.

General Plan – The fundamental policy document that guides the City's future growth and development.

General Revenue – See Discretionary Revenues.

Governmental Funds – Funds that are typically used to account for tax-supported activities. These include the general fund, special revenue funds, debt service funds, and capital project funds.

Grants – A contribution by a government or other organization to provide funding for a specific project. Grants can either be classified as capital projects or programmatic, depending on the grant.

Indirect Cost – Costs that are essential to the operation of the City but not exclusive to any specific service or program. Indirect costs are primarily associated with support departments such as City Clerk, City Attorney, Administration, Management Information Systems (MIS), Human Resources, and Finance.

Infrastructure – Basic physical assets such as buildings, streets, sewers, and parks.

Interest Expense – Interest costs paid by Chula Vista on loans and bonds.

Internal Service Funds– Funds that are used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis.

Levy – To impose of collect a tax, special assessments, or charges for the support of City services.

Liability – Debt or other legal obligations arising out of past transactions that will be liquidated, renewed, or refunded at some future date.

Memorandum of Understanding – A document detailing the outcomes of labor negotiations between the City and its various bargaining units.

Municipal Code – A collection of ordinances approved by City Council.

Operating Budget – Costs associated with the on-going municipal services.

Ordinance – A formal legislative enactment by the City Council.

Other Expenditures – All budgeted expenditures that do not fall into one of the three primary expenditure categories: Personnel, Supplies and Services, and Capital.

Personnel Services Expenditures – Expenses related to employee compensation including salaries, wages, and benefits.

Program Revenue – Revenues generated by a given activity.

Proposed Budget – The title of the budget prior to its formal adoption by resolution of the City Council.

Proprietary Funds – Funds used to account for a government's business-type activities, which are supported, at least in part, by fees or charges.

Reserves – The portion of the General Fund balance set aside for contingencies.

Resolution – A special order of the City Council that requires less legal formality than an Ordinance.

Revenue – Funds received from various sources to finance expenditures.

Sewer Funds– Funds that account for revenues and expenditures related to the City's sewer programs, including maintenance and expansion of the City's conveyance system and payment of Metro Sewer treatment costs.

Special Revenue Funds – Funds that are used to account for proceeds derived from specific revenues sources, which are legally restricted to expenditures for special purposes. (e.g. Transportation Funds, parking Funds, Public Safety Funds)

Spending Plan – A preliminary budget approved by Council contingent upon subsequent adoption of appropriations.

Supplies and Services Expenditures – Expenditures for supplies required for the daily operation of the City and for contractual and professional services.

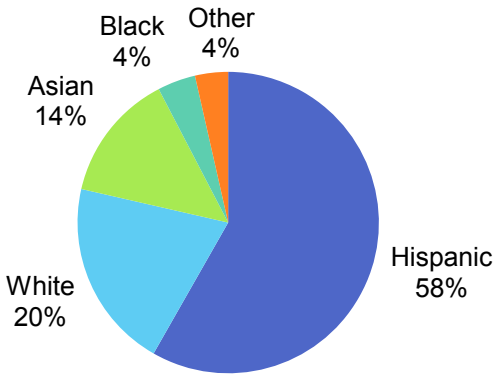
Yield – The rate of return earned on an investment based on the price paid.

CHULA VISTA AT A GLANCE

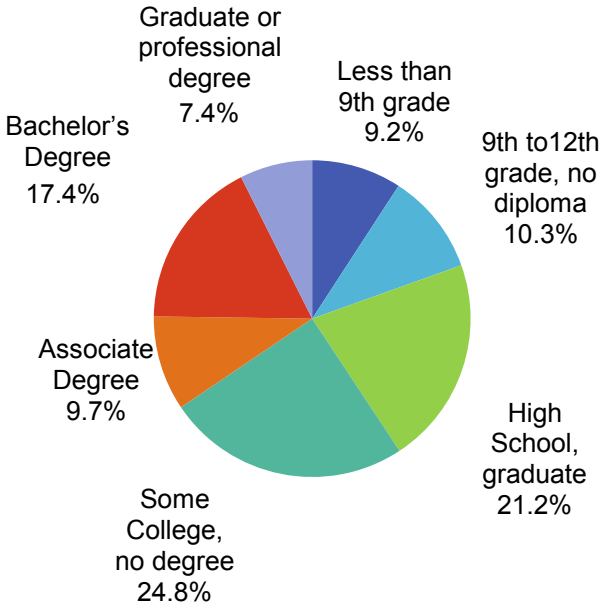
GENERAL INFORMATION

Incorporated 1911
Government..... Council/Manager
Bond Rating..... A -

POPULATION BY ETHNIC GROUP



EDUCATIONAL ATTAINMENT[1]

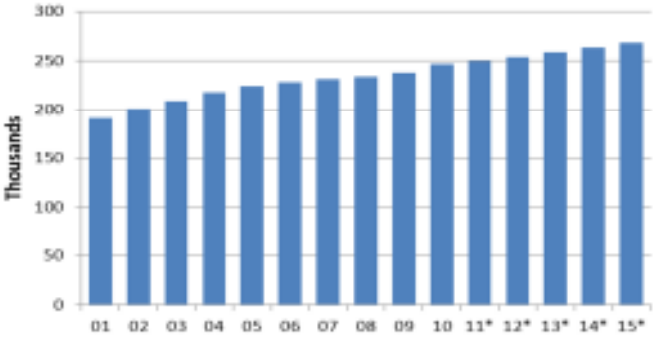


[1] Based on population 25 years and over

POPULATION

Population 246,496
Median Age 33.4

CHULA VISTA POPULATION GROWTH



Note: This data represents end of calendar year population numbers.

* 2011 – 2015 population numbers are projections.

Source: California Department of Finance, City of Chula Vista staff

ELEMENTARY SCHOOLS

Chula Vista Elementary School District
www.cvesd.org
(619) 425-9600

Number of Schools 44
Projected Enrollment 27,774
Average Class Size
Kindergarten – 3rd grade 20
Grades 4 - 6 28

SECONDARY SCHOOLS

Sweetwater Union High School District
www.suhsd.k12.ca.us
(619) 691-5500

Number of Schools* 31
Projected Enrollment 41,426
Pupil – Teacher Ratio 31:1

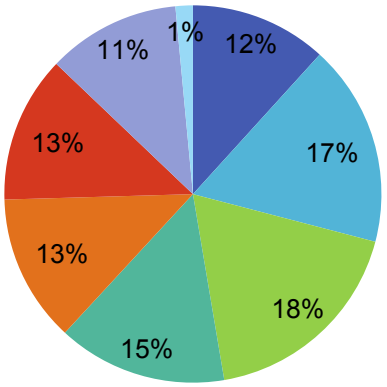
* Includes middle schools, high schools, and alternative education sites

Housing

Housing Units	79,784
Persons Per Household	3.30
Vacancy Rate	4.91%

Household Income

Median Income	$66,955



- < $15,000
- $15,000 - $29,999
- $30,000 - $44,999
- $45,000 - $59,999
- $60,000 - $74,999
- $75,000 - $99,999
- $100,000 - $199,999
- >= $200,000

Housing Type *

Single Family	48,007
Multiple Family	26,922
Mobile Homes	3,562

* Breakdown is for prior year total of 78,491 housing units

Public Safety

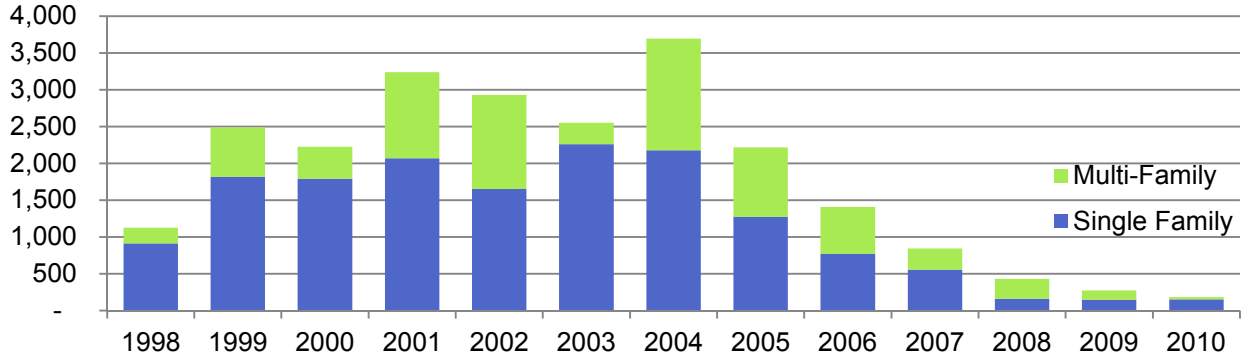
Fire Uniform Strength	129
Fire Stations	9
Emergency Calls to Fire Dept [2]	11,319
Police Uniform Strength	229
Citizen Initiated Calls for Service [2]	65,186

Community Facilities

Acres of Developed Parks	554.8
Total Number of Parks	61
Libraries	3
Recreation Facilities	11

Sources:
San Diego Association of Governments; California Department of Finance; City of Chula Vista staff

Construction Permits



[2] Call for service data is for fiscal year 2011