

ADOPTED BUDGET FY 2009-10



Chula Vista, California





ADOPTED BUDGET FISCAL YEAR 2009-10

**CHERYL COX
MAYOR**

**JOHN MCCANN
DEPUTY MAYOR**

**STEVE CASTANEDA
COUNCILMEMBER**

**RUDY RAMIREZ
COUNCILMEMBER**

**PAMELA BENSOUSSAN
COUNCILMEMBER**

**JAMES D. SANDOVAL
City Manager**

**DONNA NORRIS
City Clerk**

**BART MIESFELD
City Attorney**



ADMINISTRATION

James D. Sandoval
Scott Tulloch
Gary Halbert

City Manager
Assistant City Manager
Deputy City Manager

DIRECTORS

Michael Meacham
Maria Kachadoorian
Dave Hanneman
Kelley Bacon
Louie Vignapiano
Margaret Kazmer
Richard P. Emerson
Richard Hopkins
Buck Martin

Director of Conservation and Environmental Services
Director of Finance/City Treasurer
Fire Chief
Director of Human Resources
Director of Information Technology Services
Interim Director of Library
Chief of Police
Director of Public Works
Director of Recreation



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Chula Vista
California**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director



**CITY OF
CHULA VISTA**

ORGANIZATION CHART

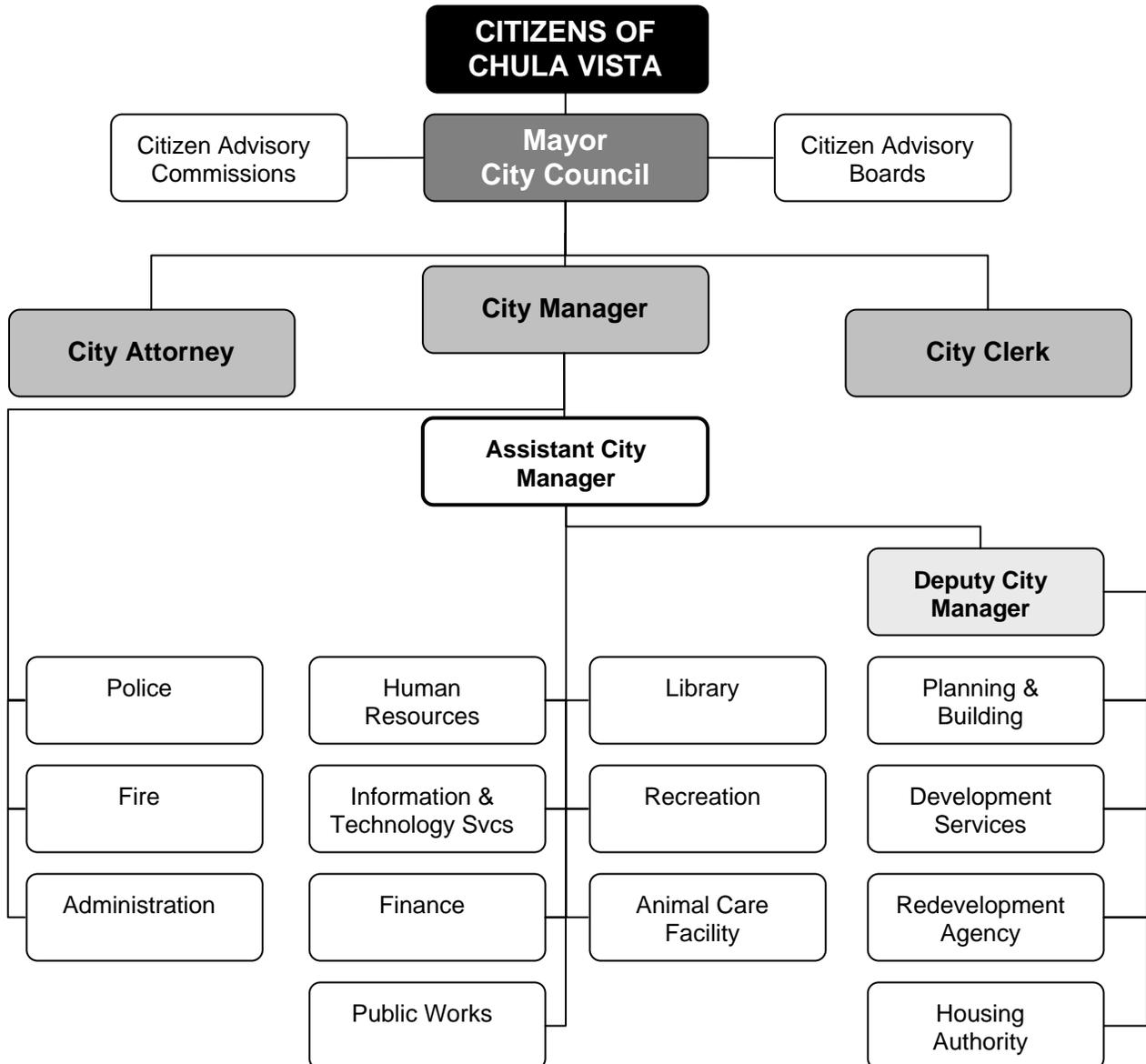


TABLE OF CONTENTS

BUDGET MESSAGE	1
Transmittal Memo	3
Economic Overview	11
Summary of Budget Reductions	15
Summary of Staffing Changes	29
GENERAL FUND SUMMARY	41
General Fund Revenue Summary	43
General Fund Expenditure Summary	53
Department Summary Reports	61
DEVELOPMENT SERVICES FUND	79
REDEVELOPMENT & HOUSING FUNDS	87
Redevelopment Agency Funds	89
Housing Authority Funds	101
SEWER FUNDS	105
TRANSIT FUNDS	117
FLEET FUND	125
CAPITAL PROJECT FUNDS	133
DEBT SERVICE FUNDS	147
OTHER FUNDS	155

CAPITAL IMPROVEMENT PROGRAM (CIP)	187
Capital Improvement Program Summary	189
Revenue Summary	193
Expenditure Summary	197
Capital Improvement Projects Summary	205
SUMMARY TABLES	209
Fund Appropriations by Department and Expenditure Category	211
Schedule of Revenues	217
Fund Balance Projections	235
Schedule of Inter-fund Transfers	243
Authorized Positions by Department	251
APPENDIX	265
Budget Process	267
Fiscal Policies	271
Investment Policies	275
Debt Administration	289
Gann Appropriation Limit	295
Legal Debt Margin	297
List of Acronyms	299
Glossary	303
Chula Vista at a Glance	309



A D O P T E D B U D G E T

B U D G E T M E S S A G E

Transmittal Memo

Economic Overview

Summary of Budget Reductions

Summary of Staffing Changes

FISCAL YEAR 2010

JUNE 30, 2009

HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL

In December 2007, the national economy officially entered a recession, now projected to be the worse since the Great Depression of 1929. This significant decline in economic activity has severely impacted all economic sectors including government agencies. The City of Chula Vista felt the effects of the recession earlier than most agencies primarily due to the rapid residential growth experienced during the past six years and the effects of the foreclosure crisis, which eventually spread across the Country.

The City has been going through ongoing budget adjustments in an attempt to bring its expenditures in line with revenues as the economy has continued to deteriorate.

To follow is the operating budget and capital improvement program budget for fiscal year 2009-10. The General Fund operating budget reflects the implementation of the Budget Reduction Plan that identified the necessary cuts balance the budget.

BUDGET REDUCTION PLAN

In the fiscal year 2008-09 First Quarter Financial Report to the City Council, staff identified a deficit of \$4.0 million in the General Fund and projected that it would grow to approximately \$20.0 million in fiscal year 2009-10. The deficit was due to the continued decline in the housing market and the overall deterioration of the local economy. In order to mitigate the projected deficit in the current fiscal year and to begin identifying additional cuts necessary for fiscal year 2009-10, City departments began a comprehensive process to develop a budget reduction plan. This process began with briefings of city employees, labor groups, City Council and the media. Following the initial briefings was the establishment of an employee focus group to generate cost saving ideas and several community workshops were conducted to receive the public's input. The Budget Reduction Plan was presented to the City Council in December 2008 and included the elimination of 166.5 positions. The Council approved the Budget Reduction Plan on January 13, 2009 at which time the implementation of a majority of the plan moved forward.

Since the approval of the Budget Reduction Plan, the number of positions proposed to be eliminated was reduced to 100.5 due to the elimination and/or deferral of the cost of living adjustments scheduled for January 2009 and January 2010 and additional funding identified for specific positions either from grants or the economic stimulus program. The elimination of these cost of living adjustments also helped to mitigate the projected deficit in the current fiscal year. The proposed fiscal year 2009-10 General Fund budget reflects these position cuts.

A more detailed description of the budget reduction plan can be found in the Summary of Budget Reductions following this section. The Summary of Budget Reductions includes a summary of the staffing changes by department and bargaining group as well as an overview of the anticipated service impacts resulting from the implementation of the budget reduction plan. The Summary of Staffing Changes includes a detailed description of the positions that were eliminated as part of the budget reduction plan.

FISCAL HEALTH PLAN

The Chula Vista Health Plan, which was endorsed by the City Council in January 2009, is comprised of four major parts and is an outline designed to move the City back to strong financial standing on a long-term basis.

- I. Expenditure Cuts
- II. Revenues
- III. Economic Development
- IV. Budget and Fiscal Reforms

Expenditure Cuts – The City began making significant expenditure cuts in fiscal year 2006-07 and has continued to do so in an attempt to avoid deficit spending. Including the cuts implemented with the Budget Reduction Plan, the total staff reductions by departments range from -4% to -64%. With the severe reduction in staffing levels citywide, an operational review is recommended to provide an unbiased analysis regarding staffing efficiencies.

Revenues – A comprehensive review of the Master Fee Schedule will begin in the summer to ensure that the City fees are set at appropriate levels.

Economic Development – A critical element towards the City's long-term fiscal health is the continued development and diversification of the City's revenue base. Potential future growth areas include sales tax and transient occupancy tax from new and expanded commercial development in the City's Bay

front and through a Western Chula Vista Revitalization Program. Development of the Eastern Urban Center and the University and Technology Park will contribute towards the City's long-term fiscal stability by providing high paying local jobs.

Budget and Fiscal Reforms - In addition to securing additional revenues, the proposed Fiscal Health Strategy recommends implementation of a number of budget reforms. The specific actions recommended include the following:

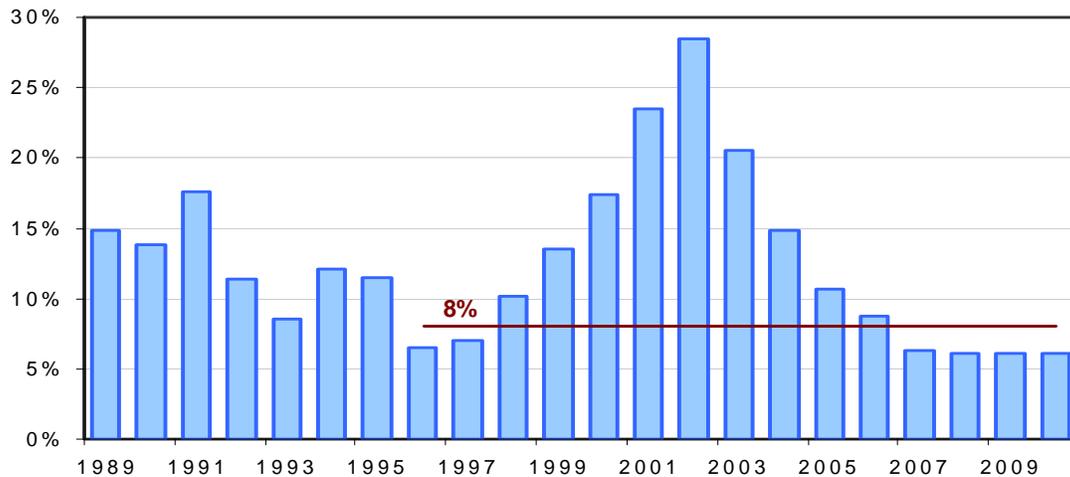
- Detailed fiscal impact analysis of the short-term and long-term impacts of Council actions in staff reports (Implemented).
- Cross-departmental analyst support (Implemented)
- Update of General Fund Reserve Policy (In Progress)
- Implementation of zero-based budgeting (Implementation to begin with the development of the fiscal year 2010-11 proposed budget)
- Development of a City of Chula Vista Long-Term Financial Strategy for sustainability (In Progress)

GENERAL FUND RESERVES

The Council's General Fund minimum reserve level policy of 8%, which became effective in 1996, was established to prudently protect the fiscal solvency of the City. Reserves are important in order to mitigate the negative impact on revenues from economic fluctuations, to withstand State budget grabs and to fund unforeseen expenditure requirements.

As evidenced by the chart below, the General Fund reserves were at 28.5% of the operating budget at the end of fiscal year 2001-02. The City's General Fund reserves placed the City in the enviable position to withstand the State's revenue cuts during fiscal years 2004 and 2005 and provided the City with the opportunity to reinvest back into the community. In fiscal year 2007, reserve levels fell below the Council set policy of 8% of the operating budget primarily because of the significant slowdown in the housing market and the overall economy. The General Fund reserves dropped to 6.1% at the end of fiscal year 2008. The most current projections, which were reported to the City Council in the Third Quarter Financial Report, indicate that the General Fund reserves will stabilize at the 6.1% level or \$9.3 million. This is largely due to the implementation of the Budget Reduction Plan, which included layoffs,

as well as the implementation of an administrative freeze on all non-essential expenditures and a loan repayment to the General Fund from the Redevelopment Agency. As discussed under the Fiscal Health Plan section, an updated General Fund Reserve Policy is currently being drafted for Council consideration that will provide criteria and guidance on the use of reserves.



ALL FUNDS BUDGET OVERVIEW

The combined revenue budget for all City funds totals \$290.6 million; including \$55.4 million in inter fund transfers. Revenues for fiscal year 2009-10 are projected to remain relatively flat when compared to fiscal year 2008-09. The largest revenue source is Other Local Taxes, which represents 20.7% of the all funds budget. This category includes sales tax, franchise, utility, and business licenses taxes, as well transient occupancy tax. Transfers In From Other Funds (19.0%) represents the next largest revenue category, followed by Revenue from Other Agencies (16.1%) Charges for Services (14.7%), Property Taxes (14.4%), Other Revenue (11.3%), Use of Money (1.2%), Fines, Forfeitures, and Penalties (1.0%), Development Impact Fees (0.8%) and Licenses and Permits (0.7%).

The combined expenditure budget for all City funds totals \$300.0 million; \$55.4 million represents inter fund transfers. This amount includes a General Fund budget of \$133.0 million and a Capital Improvement Program (CIP) budget of \$30.7 million. Personnel Services (39.4%) represents the largest expenditure category, it includes funding for 1,005.0 positions in fiscal year 2009-10 budgeted in various funds. Transfers Out (18.5%) represents the next largest expenditure category followed by Services and Supplies (16.4%) Other Expenses (11.2%), Capital Improvement Project Expenditures (10.2%), Utilities (2.6%), Other Project Expenditures (0.9%), and Capital Expenses (0.8%)

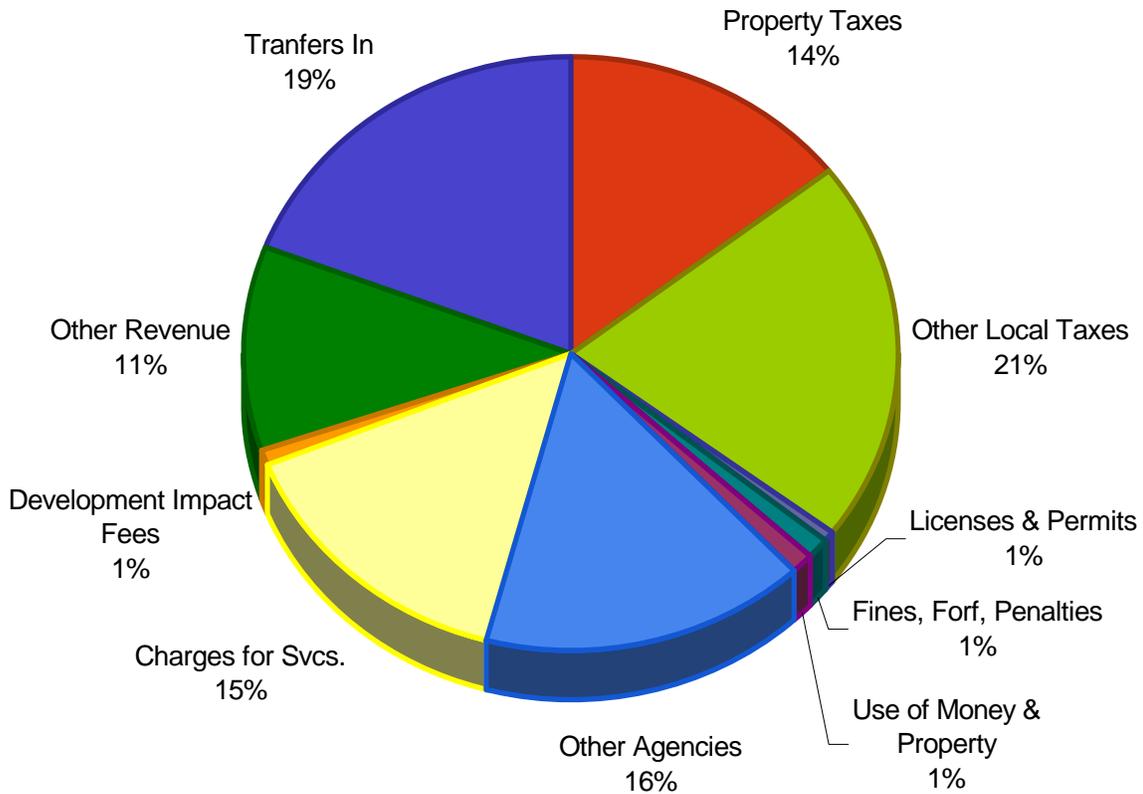
Total sources and uses of all City funds are summarized on the following two pages.

Sources of Funds

Projected Revenues (In Thousands) Fiscal Year 2009-10

Revenue Category	FY06-07	FY07-08	FY08-09	FY 2009-10	
	Actual	Actual	Projected	Adopted	Change
Property Taxes	\$ 38,603	\$ 43,100	\$ 43,381	\$ 41,925	\$ (1,456)
Other Local Taxes	\$ 53,438	\$ 59,398	\$ 53,723	\$ 60,259	\$ 6,536
Licenses and Permits	\$ 2,870	\$ 2,768	\$ 1,948	\$ 2,029	\$ 80
Fines, Forfeitures & Penalties	\$ 2,227	\$ 2,672	\$ 2,840	\$ 3,048	\$ 208
Use of Money	\$ 13,924	\$ 17,769	\$ 5,692	\$ 3,384	\$ (2,307)
Rev. from Other Agencies	\$ 40,527	\$ 50,384	\$ 55,818	\$ 46,845	\$ (8,973)
Charges for Services	\$ 48,112	\$ 58,700	\$ 46,871	\$ 42,626	\$ (4,245)
Development Impact Fees	\$ 11,650	\$ 5,637	\$ 9,246	\$ 2,271	\$ (6,975)
Other Revenue	\$ 62,221	\$ 46,096	\$ 33,404	\$ 32,890	\$ (514)
Transfers In	\$ 53,901	\$ 26,279	\$ 36,687	\$ 55,362	\$ 18,676
Total All Funds Revenue	\$ 327,473	\$ 312,803	\$ 289,609	\$ 290,639	\$ 1,030

Total Revenues Fiscal Year 2009-10

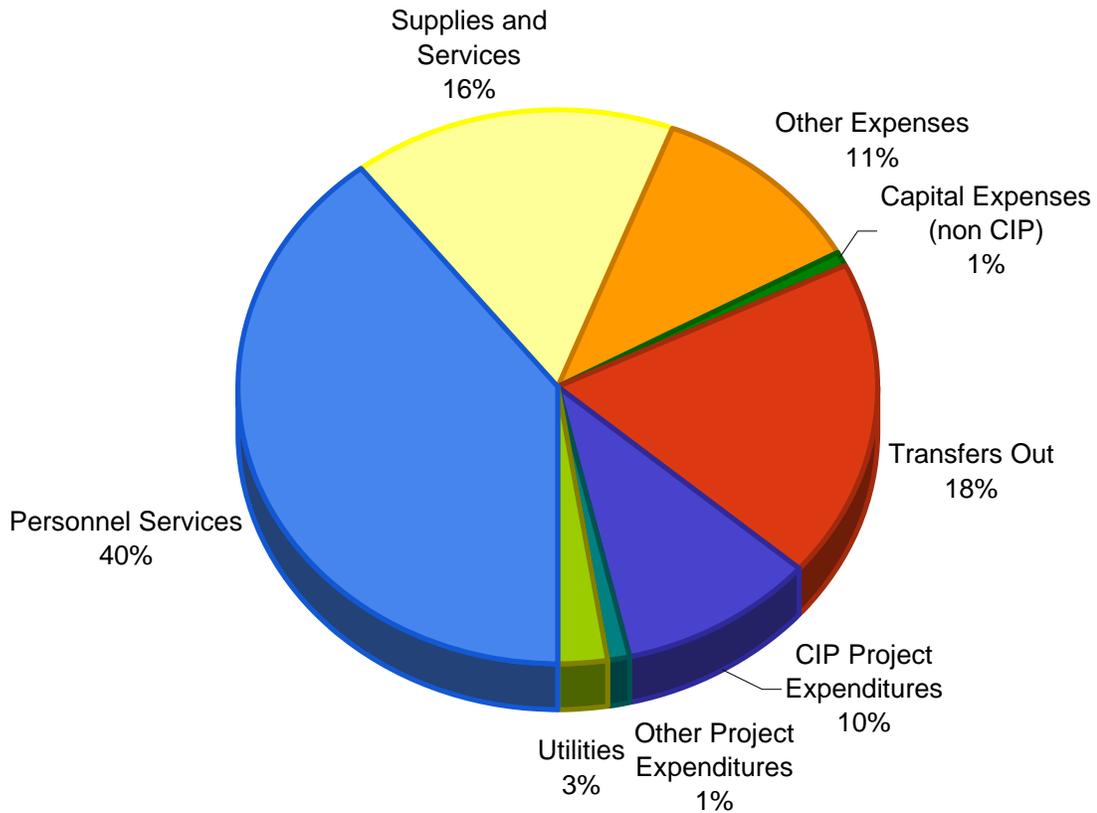


Uses of Funds

Operating Budget by Fund Type (In Thousands)
Fiscal Year 2009-10

Expenditure Category	FY06-07	FY07-08	FY08-09	FY 2009-10	
	Actual	Actual	Projected	Proposed	Change
Personnel Services	\$ 136,730	\$ 134,311	\$ 129,631	\$ 118,258	\$ (11,373)
Supplies and Services	\$ 48,738	\$ 51,198	\$ 48,313	\$ 49,267	\$ 953
Other Expenses	\$ 63,726	\$ 65,243	\$ 40,586	\$ 33,612	\$ (6,974)
Capital	\$ 2,587	\$ 2,012	\$ 2,558	\$ 2,317	\$ (242)
Transfers Out	\$ 53,901	\$ 26,279	\$ 37,913	\$ 55,362	\$ 17,450
CIP Project Expenditures	\$ 36,619	\$ 31,709	\$ 25,617	\$ 30,743	\$ 5,126
Other Project Expenditures	\$ 775	\$ 935	\$ 2,300	\$ 2,641	\$ 341
Utilities	\$ 6,360	\$ 6,281	\$ 7,435	\$ 7,786	\$ 352
Net Budget	\$ 349,437	\$ 317,968	\$ 294,354	\$ 299,986	\$ 5,633

Total Budget Fiscal Year 2009-10



The following table provides a summary by fund type of the projected revenues and expenditures for fiscal year 2009-10. Detailed descriptions, funding, and staffing levels are provided for each fund under the corresponding fund section in this document. As noted in the table below, the General Fund and Transit Fund are anticipated to be balanced in fiscal year 2009-10 with no impact to the reserves for these funds. The Sewer Fund and Development Services Fund are projected to increase their respective reserve balances while the Redevelopment Agency, Other Funds, Capital Project Funds, Debt Service Funds, and Fleet Management Funds are all anticipated to draw down reserves balances in fiscal year 2009-10 primarily due to loan repayments or use of capital project funds received in prior years.

Summary of Net Impact to Reserves by Fund

Fiscal Year 2009-10 (In Thousands)

Fund	Proj Reserve Balance as of 6/30/2009	Revenues	Expenditures	Net Impact	Proj Reserve Balance as of 6/30/2010
General Fund	\$ 9,302	\$ 132,966	\$ 132,966	\$ -	\$ 9,302
Development Services Fund	\$ -	\$ 5,858	\$ 5,831	\$ 27	\$ 27
Redevelopment Agency	\$ 6,189	\$ 29,730	\$ 30,532	\$ (802)	\$ 5,387
Sewer Funds	\$ 54,457	\$ 31,523	\$ 29,261	\$ 2,262	\$ 56,719
Transit Funds	\$ 180	\$ 1,738	\$ 1,738	\$ -	\$ 180
Other Funds	\$ 17,044	\$ 46,207	\$ 47,992	\$ (1,785)	\$ 15,259
Capital Projects Funds	\$ 56,967	\$ 18,670	\$ 27,372	\$ (8,702)	\$ 48,265
Debt Service Funds	\$ (3,789)	\$ 19,973	\$ 20,082	\$ (109)	\$ (3,898)
Fleet Management	\$ 627	\$ 3,973	\$ 4,211	\$ (238)	\$ 389
Total All Funds Budget	\$ 140,976	\$ 290,639	\$ 299,986	\$ (9,347)	\$ 131,629

Note: The Debt Service Funds carry a deficit that reflects long-term advances in Fund 451.

SUMMARY

The proposed General Fund budget presented herein results in a balanced budget for fiscal year 2009-10. However, due to the continued economic uncertainty I am continuing the hiring freeze to allow the City some flexibility to address unanticipated impacts that will minimize the potential for further layoffs. I recognize that the continuation of the hiring freeze will further impact service levels as fewer staff struggle to keep up with the service demands and expectations of a growing community however, I believe it is necessary given the economic uncertainty we are facing. A summary of the budget cuts that are anticipated to have the most significant impact on service levels is provided in this report.

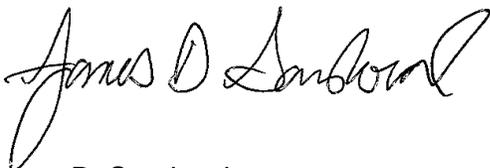
In closing, I want to reiterate my firm belief that despite our current budgetary challenges, the City of Chula Vista has a bright future. Chula Vista has several major economic development projects that put the City in a unique position of being able to pursue projects that will significantly expand the City's economic base. These projects include the Eastern Urban Center, the University Park and Research Center, and the development of the bay front.

The implementation of the Budget Reduction Plan has resulted in some very difficult cuts that have a negative impact on service delivery. We are continuing to make changes citywide to ensure that we are working as efficiently as possible to deliver the best services we can with the resources we have available.

ACKNOWLEDGEMENT

This document is the result of many months of effort on the part of all the members of this organization. Department Heads and their staff worked collaboratively with the Finance Department in preparing the recommendations contained within this document. Developing a fiscally sound budget that remains responsive to community needs and service expectations would not have been possible without their combined professionalism and teamwork.

Respectfully submitted,

A handwritten signature in black ink that reads "James D. Sandoval". The signature is written in a cursive, flowing style.

James D. Sandoval
City Manager

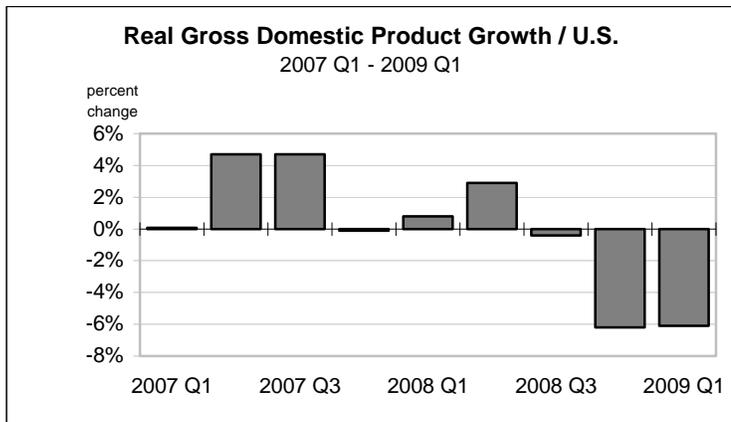
ECONOMIC OVERVIEW

This section of the budget document identifies and outlines economic indicators that impact some of the City's major revenue projections. Several sources are used to forecast City revenues using national, state and local area economic trends. Sources include: the UCLA Anderson Forecast (National and State), U.S. Bureau of Labor Statistics (National and San Diego region), California Department of Finance (State), and the University of San Diego Index of Leading Economic Indicators (San Diego region).



In December 2007, the national economy officially entered a recession, now projected to be the worst since 1929. This significant decline in economic activity has severely impacted all sectors including government agencies. In its first quarterly report of 2009, the UCLA Anderson Forecast linked the current national recession to slumping, international economic conditions that will impact the timing and pace of any national recovery. The Forecast asserts that a turnaround in the U.S. economy depends upon a recovery in world trade. The report also states that regardless of the steps taken by the U.S. government, national solutions will not be enough to restore growth and therefore global solutions are essential. In California, it's forecasted that the economy will remain in turmoil for the foreseeable future as the twin sector engines of consumer and construction spending continue to drag.

The UCLA Anderson Forecast reports that real Growth Domestic Product (GDP) declined by 6.1% in the fourth quarter of 2008 and foresees further declines of 6.8%, 4.5% and 1.7% in the first three quarters of 2009. As a result of the prolonged contraction, the nation's economy will likely lose 7.5 million jobs from its peak and unemployment will soar.



UCLA Anderson Forecast predicts that the unemployment rate will peak at 10+% in mid-2010 and the employment recovery of the 2007-2009 recession will be “long and arduous.”

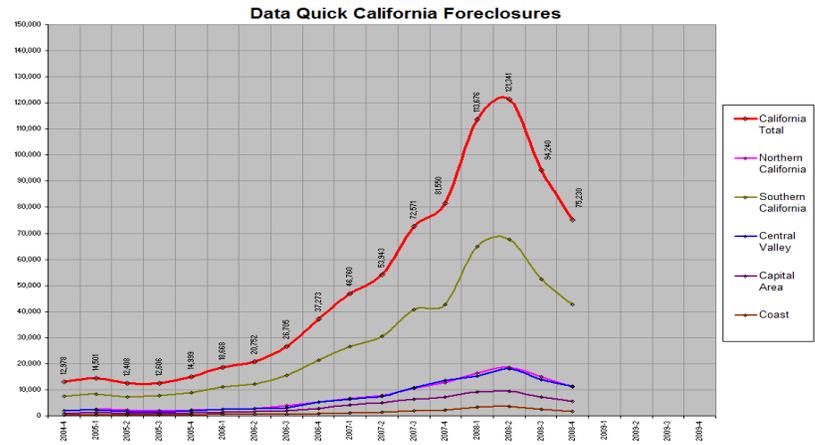
There are some positive signs, the Conference Board Consumer Confidence Index™, which had posted a slight increase in March, improved considerably in April. The Index now stands at 39.2, up from 26.9 in March. Consumer Confidence rose in April to its highest reading in 2009, driven primarily by a significant improvement in the short-term outlook. The Present Situation Index posted a moderate gain, a sign that conditions have not deteriorated further, and may even moderately improve, in the second quarter. The sharp increase in the Expectations Index suggests that consumers believe the economy is nearing a bottom, however, this Index still remains well below levels associated with strong economic growth.

The U.S. Census Bureau estimates U.S. retail sales for March, decreased by 1.1 percent from the previous month and 9.4 percent below March 2008. Total sales for the January through March 2009 period were down 8.8 percent from the same period a year ago.



As stated by the UCLA Anderson Forecast, “the California economy has experienced a deeper downturn than the U.S. economy. Unemployment hit 11.2% in March and a further increase is expected in April. The rapid rise in unemployment is expected to abate as we move through 2009. The March forecast is for unemployment to reach a maximum of 11.9% and to stay in double digits through the forecast horizon of 2011.”

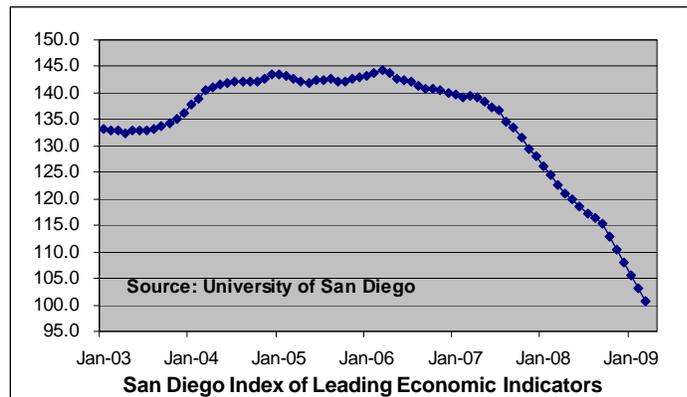
The continued negative trends in employment numbers and the decline in housing values have created a negative impact on property taxes for state and local governments as well as other municipalities and school districts. Governor Arnold Schwarzenegger has indicated that the state is



currently facing the potential for a twenty one billion dollar budget deficit in fiscal year 2009-10. The downturn in the economy and the crisis in the housing market have lead to a severe financial crisis at the State level.



The City of Chula Vista felt the effects of the recession earlier than most agencies primarily due to the rapid residential growth experienced during the past six years and the effects of the foreclosure crisis, which eventually spread across the Country. The University of San Diego's Index of Leading Economic Indicators for San Diego County fell



2.2 percent in March 2009. All six components in the Index, which include building permits, unemployment insurance, stock prices, consumer confidence, help wanted advertising and the national economy, were down at the end of March. The largest decline occurred in help wanted advertising (-4.65%) followed by sharp declines in consumer confidence (-3.27%) and unemployment insurance (-2.31%). The USD Index has now fallen in 35 of the last 36 months. It was also the sixth month in a row that the Index declined by more than two percent, which corresponds to the six largest drops on record. The bad job growth numbers for February 2009 got worse in March 2009, with San Diego County losing more than 44,000 jobs compared to the year before. Both the national and local economies are caught in a vicious cycle where job losses are reducing incomes, which reduces consumption, auto sales, and home sales, which in turn leads to even more job losses.



In 2003, based on population estimates released by the Census Bureau, Chula Vista was identified as the 7th fastest growing city in the United States. The growth continued through 2006. By mid-2007 the mortgage crisis came to light and the City began experiencing a significant number of foreclosures. According to UCLA Anderson Forecast San Diego County Economic Outlook For 2009 Report, “Escondido

and Chula Vista had the highest foreclosure rates at 13.4 and 12.4 foreclosures per 1,000 homes, respectively. Rates of foreclosures peaked in most areas sometime between October and December of 2008. All regions have shown declines in the rate of foreclosures between December 2008 and May 2009.” The Anderson forecast states that based on information received for the first three months of 2009, the bottom may have been reached in San Diego County.

Foreclosures are having a significant negative impact on property tax revenues by depressing housing values. The drop in assessed values has triggered Proposition 8, a constitutional amendment passed in 1978 that allows a temporary reduction in assessed value when real

Zip Code	Locale	Median Price		Percent Change
		2009	2008	
91910	North	\$ 250,000	\$ 330,000	-24.2%
91911	South	\$ 165,000	\$ 308,000	-46.4%
91913	Eastlake	\$ 310,000	\$ 391,000	-20.7%
91914	NE	\$ 387,500	\$ 496,000	-21.9%
91915	SE	\$ 344,000	\$ 391,500	-12.1%

Source: San Diego Union

property suffers a “decline-in-value”. Therefore, as assessed values fall, homeowners can apply for a reassessment of their homes which would lead to a reduction of property taxes based on the lower assessment. A comparison of sales data for March 2008 to March 2009 reveals that prices have dropped dramatically from March 2008 levels. Recent sales data indicates that the median price drops range as high as 46.4 percent in the hardest hit areas of the City. Many of these downward reassessments may not yet appear on property tax bills requiring further adjustments to the fiscal outlook beyond fiscal year 2009-10.

SUMMARY OF BUDGET REDUCTIONS

Since 2007 the City has gone through several budget reduction processes in an effort to keep expenditures in line with rapidly declining revenues. As discussed previously in this document, City revenues have been severely impacted by the slowdown in development, plummeting home values, a dramatic increase in foreclosures, and the national recession. In November 2008, staff informed the City Council of a projected \$4.0 million budget deficit for fiscal year 2008-09 that was anticipated to grow to \$20.0 million in fiscal year 2009-10. After a series of public meetings where Council considered the budget reduction plan, the City Council approved a mid-year budget reduction plan on January 13, 2009. The budget reduction plan reduced the City's annual net cost by \$20.0 million and resulted in the elimination of over one hundred positions. These reductions are reflected in the fiscal year 2009-10 proposed budget and impact all General Fund departments as well as the Redevelopment Agency and Development Services Fund.

The budget reduction plan that was originally presented to Council included the elimination of 166.5 positions, however 49.0 positions were reinstated due to the elimination or deferral of the cost of living adjustments scheduled for January 2009 and January 2010 for the Chula Vista Employees Association, Police Officers Association, Western Council of Engineers, International Association of Firefighters, confidential and management employees. The plan was further amended as alternative sources of funding, such as economic stimulus and grant funds, became available and positions were restored. In total 100.5 positions were eliminated from the fiscal year 2009-10 proposed budget. The following table summarizes the staffing reductions that are reflected in the fiscal year 2009-10 budget as well as the staffing reductions that have been made since fiscal year 2006-07 through other budget reduction processes by fund and department.

Summary of Staffing Changes by Department/Fund

DEPARTMENT	FY 2006-07 STAFFING	PREVIOUS CUTS	CURRENT CUTS	TOTAL CUTS	% CUT
Redevelopment	14.00	(4.00)	(5.00)	(9.00)	-64%
Recreation & Nature Center	43.25	(4.75)	(13.50)	(18.25)	-42%
Planning & Building	91.50	(33.00)	(5.50)	(38.50)	-42%
Library	68.75	(18.00)	(10.50)	(28.50)	-41%
Administration	28.00	(2.00)	(9.00)	(11.00)	-39%
Human Resources	25.50	(5.00)	(4.50)	(9.50)	-37%
Engineering	74.00	(21.50)	(4.00)	(25.50)	-34%
Finance	33.50	(8.00)	(3.00)	(11.00)	-33%
ITS	28.00	(4.00)	(5.00)	(9.00)	-32%
City Attorney	14.00	(2.00)	(2.00)	(4.00)	-29%
City Clerk	8.50	(1.00)	(1.00)	(2.00)	-24%
Public Works	260.00	(18.50)	(23.50)	(42.00)	-16%
City Council	15.00	(1.00)	(1.00)	(2.00)	-13%
Fire	152.00	(17.00)	-	(17.00)	-11%
Police	364.50	(25.00)	(13.00)	(38.00)	-10%
Animal Shelter	22.25	(2.00)	-	(2.00)	-9%
CBAG	17.00	3.00	-	3.00	18%
Housing	4.00	3.00	-	3.00	75%
CITYWIDE TOTAL	1,263.75	(160.75)	(100.50)	(261.25)	-21%

Notes: Staffing totals for FY 2006-07 have been adjusted to reflect current program structures. Staffing figures for Public Works include positions budgeted in the General Fund, Development Services Fund, Fleet, Environmental Services, Transit, and Sewer funds. Staffing figures for Engineering include positions budgeted in the General Fund, Development Services Fund, and Sewer funds. Staffing figures for Planning and Building include positions budgeted in the General Fund and Development Services Fund.

The table above shows that the largest percentage reduction was made in the Redevelopment Agency (64%). The next largest staffing reductions were made in the Recreation Department (42%), which reflects the elimination of the Nature Center, followed by the Planning and Building/Development Services Fund (42%) and the Library Department (41%). The smallest staffing reductions were made in the Animal Shelter (9%), Police (10%), and Fire (11%) departments. The Fire Department reductions include the elimination of 11 Fire Dispatch positions. Fire dispatch services are now contracted from the City of San Diego. Excluding the transition of Fire Dispatch, Fire Department staffing has been reduced by 4%. The City of Chula Vista serves as a fiscal agent for the California Border Alliance Group (CBAG), which is fully revenue offset. The increase in staffing in the Chula Vista Housing Authority reflects the transfer of staff from the former Community Development Department.

The following table summarizes the staffing reductions by bargaining unit or employee group. The management and professional group experienced the largest percentage reduction in staffing - Senior Managers decreased by 40%, Executive Managers decreased by 36%, Professional employees decreased by 33%, and Middle Managers decreased by 31%. The next highest percentage reduction was in the Chula Vista Employees' Association (CVEA), which was reduced by 25%. CVEA is the largest of the City's six collective bargaining units and experienced the largest reduction in the number of positions at 154.75. The smallest percent reductions are in public safety. The Chula Vista Police Officers' Association (POA) has been reduced by 14 positions or 6% and the International Association of Firefighters Local 2180 (IAFF) has been reduced by one position or 1%.

Summary of Staffing Changes by Bargaining Unit

BARGAINING UNIT	FY 2006-07 STAFFING	PREVIOUS CUTS	CURRENT CUTS	TOTAL CUTS	% CUT
SENIOR MANAGERS	48.00	(8.00)	(11.00)	(19.00)	-40%
EXECUTIVES	25.00	(4.00)	(5.00)	(9.00)	-36%
PROFESSIONALS	85.50	(15.00)	(13.50)	(28.50)	-33%
MID MANAGERS	64.00	(15.00)	(5.00)	(20.00)	-31%
CVEA	609.25	(99.75)	(55.00)	(154.75)	-25%
WCE	37.00	(7.00)	(2.00)	(9.00)	-24%
CONF	31.00	(4.00)	(2.00)	(6.00)	-19%
POA	247.00	(7.00)	(7.00)	(14.00)	-6%
IAFF	112.00	(1.00)	-	(1.00)	-1%
MAYOR & COUNCIL	5.00	-	-	-	0%
CITYWIDE TOTAL	1,263.75	(160.75)	(100.50)	(261.25)	-21%

A list of the 100.5 positions eliminated through this budget reduction process can be found in the Summary of Staffing Changes section.

SUMMARY OF SERVICE IMPACTS

The development and implementation of the budget reduction plan was a major undertaking that will have many impacts on services to the community and City operations. To follow is a summary of some of the more significant budget reductions reflected in the fiscal year 2009-10 proposed budget. The City's net cost were reduced by \$20.0 million through the implementation of the budget reduction plan and the deferral or elimination of the cost of living adjustments scheduled for January 2009 and January 2010. This list is not all-inclusive but is meant to highlight some of the reductions that were necessary to balance the budget.

- **Reduced staffing and other expenses in City Council Department** – During the Council deliberations of the budget reduction plan, City Council identified a series of changes that resulted in a net reduction in the City Council budget - these changes included the elimination of the Coastal and Environmental Policy Consultant and the Chief of Staff positions, the addition of a Senior Council Assistant, and a reduction to the department's services and supplies budget.
- **Reduced Recreation Services** – The budget reduction plan includes the elimination of 13.5 positions from the Recreation Department. To follow is a summary of the service impacts of these reductions by program:
 - **Program Services** – Eliminated diversionary programs and activities for middle school at-risk youth, potentially resulting in increased contacts with law enforcement. Significant reduction in public service levels at Norman Park Center; eliminated some senior and low-income programs such as blood pressure screenings. Eliminated the Information and Referral services at Norman Park Center, a diversified program that helped hundreds of seniors find assistance for housing, nutritional, financial, and other issues, as well as crisis intervention. Reduced funding in the Recreation Department also resulted in the elimination of the Therapeutics program. Developmentally and physically disabled clients may be unable to participate in certain programs due to transportation issues; these individuals require highly specialized programming that may not be available elsewhere locally. Recreation centers will be closed on Sunday, with the exception of Parkway Gym, there has also been a reduction or elimination of some drop-in and fee-free activities at recreation centers
 - **Nature Center** – Staff continues to work with the Friends of the Nature Center to transition the operation of the Nature Center to a non-profit organization. The fiscal year 2009-10 budget includes limited funding to maintain operations at the Nature Center until it transitions to a non-profit in January 2010.
 - **Administration** - Administrative and supervisory responsibilities are being transferred to other areas, non-core functions will be deferred, and departmental representation in numerous community collaborative efforts will be eliminated.

- **Reduced Library Services** – The budget reduction plan includes the elimination of 10.5 full time benefited positions from the Library Department as well as a significant reduction in hourly employees. These staffing reductions impact Library Operations and the STRETCH and DASH programs, the service impacts are described below:
 - **Branch Operations** – The reduction in staffing in Library Operations will result in reduced hours of operation at all three branch libraries - in total, the hours of operation will be reduced by 26 hours per week. Due to the staffing changes this service model requires, the new hours of operation will be implemented in July 2009. In addition to reduced hours of operation, there has also been a reduction in funding for library resources and materials. Reduced funding also results in a significant reduction in programming, such as story times, foreclosure workshops, arts exhibits, classical guitar performances, and film festivals. Public outreach (community events, fliers, posters, news releases, calendars) will be limited.
 - **Transfer of STRETCH and DASH programs** – As a result of the transfer of the STRETCH and DASH programs to the YMCA the City will no longer operate the 7 STRETCH and 22 DASH sites. This eliminates 5.0 permanent positions and over 150 part-time hourly employees.

- **Reduced Public Works Services** – As part of the reorganizations put in place during fiscal year 2008-09, the Engineering Department was dissolved with most sections being merged with the Public Works Department. This reorganization resulted in the elimination of the Director of Engineering, an executive management position. In total, the Public Works Department (including Engineering) staffing has been reduced by 24.5 positions. Reductions in this department include the following:
 - **Construction and Repair Program** – Eliminating five positions eliminates painting, stucco and drywall repairs for City buildings. It will also delay responses to complaints and electrical repairs (most notably those associated with exposed wiring or copper wire thefts throughout the City).
 - **Traffic Signal and Street Light Program** – The elimination of a position in this program impacts preventative maintenance (PM) for traffic signals citywide. PM's benefit the City in the long-term by reducing maintenance costs. This cut may result in a potential increase in malfunctions of traffic signals, thereby causing traffic congestion and delays.

- **Street Maintenance Program** – In fiscal year 2001, six positions were added to the Street Maintenance Program to catch up with providing street maintenance services citywide. Since that time, the city's streets (lanes) have increased by 224 miles or 25%. In December of 2007, two positions were eliminated due to budget reductions. With the most current reduction of three positions, five of the six staff added in fiscal year 2001 has been eliminated. Overall, street reconstruction will be reduced by 50%. Backlogs for litter and trash pickup will increase resulting in a negative appearance of the City.
- **Urban Forestry Program** – Eliminating one position increases delays in clearing right-of-way obstructions and other tree related concerns. Some of these impacts include reductions in trimming, planting and root pruning of trees. Furthermore, the trimming of young trees will be eliminated.
- **Storm Drain Program** – The five positions designated for elimination were approved in fiscal year 2007-08 to help the City comply with the new NPDES permit. The increased requirements with regard to NPDES were imposed by the State without providing the necessary funding. The new NPDES Permit requires inspection and cleaning of trash and debris from the City's storm drainage systems, including catch basins, storm drain inlets, open channels, culverts, detention basins, etc. Non-compliance could potentially result in notices of violation and fines.
- **NPDES Program** – The eliminated Stormwater Compliance Inspector helped the City comply with the new NPDES permit. The Municipal Permit requires the City to implement various program components to minimize the discharge of pollutants from construction, residential, commercial, industrial, and municipal activities to the receiving waters of the State.
- **Park Maintenance Program** – In fiscal year 2007-08, the Parks Division had 7 gardener positions eliminated due to budget reductions. The current budget cuts include eliminating 2 additional gardener positions, raising the total number of gardener positions cut to 9. This means that 9 of 10 gardeners added since fiscal year 2000-01 to maintain the new parks will have been cut. At the same time, the City has moved forward with the development of a new community park in San Miguel Ranch. Upon its completion, service levels at other parks will further degrade as we account for this increased workload.
- **Traffic Division** - This division traditionally covers about 47% of its work from various

dedicated accounts. With the most current staffing, the service impacts include a reduction of speed surveys, accident investigations, and support for the traffic safety commission. In addition, there is no funding anticipated for traffic related public inquiries and council referrals including: traffic calming, signing and striping, parking, and sight distance.

- **Reduced Police Staffing** – The Police Department has made every effort to minimize the service level impacts to the citizens of Chula Vista. Through the use of grant funds or moving officers into task force positions that receive funding from non-general fund sources, the department has been able to mitigate significant service impacts over the last couple of fiscal years. While these funding sources will provide a temporary solution to the low staffing issues, long-term solutions need to be identified to prevent further erosion to staffing levels throughout one of the City’s most core functions. In total 13.0 positions have been eliminated from the Police Department in the fiscal year 2009-10 proposed budget, with an additional 4.0 positions being frozen. Although these frozen positions have not been eliminated from the department, the service impacts will remain since there will be four fewer officers in the field.

The impact of the budget cuts result in moderate to significant reductions in many areas of service including: Direct Services, Investigative Services, Police Support Services, and Community Relations/Outreach. The Police Department is actively pursuing several grant funding opportunities through the American Recovery and Reinvestment Act program from the Federal Government. Most of these grant funds are competitive in nature and there are no assurances that Chula Vista will receive the amount of money required to help reduce the service level impacts of the current proposed cuts, or those that were taken in previous years.

- **Direct Service** – Direct service impacts include the elimination of the patrol Community Service Officer Program. This will delay response to priority calls, especially at the priority one and two response thresholds. With the elimination of the CSO program in Patrol, approximately 4,000 or more reports will be redirected to sworn officers which will divert them to low priority report calls thus delaying response times to other higher priority calls.

By holding one of the K-9 positions vacant, the total elimination of the patrol K-9 program has been avoided at this time. The salary savings gained as a result of freezing one of the vacant K-9 positions will allow the Police Department to continue with a minimally staffed K-9 presence, although there will be significant gaps in coverage which will still likely cause increased response times and additional liability concerns. K-9’s are instrumental in resolving many situations quickly and safely because of the training of the police dog.

The elimination of the Commercial Enforcement Officer will impact the department's ability to ensure that the commercial vehicles/trucks that traverse the City are safe and abide by motor vehicle laws. Additionally, three peace officer positions in the Patrol Division will be frozen instead of eliminated. The effect of having three frozen positions will still impact response times. These reductions in actual sworn staff in the field will mean longer response times and potentially higher overtime usage to cover minimum staffing requirements should any increases in retirements or injuries occur in patrol.

- **Investigative Services** – Investigative Services will be impacted significantly. Specialized detectives will be eliminated including the Computer Forensic Agent, Financial Crimes Agent, and Auto Theft Agent. The Computer Forensic Agent handled very technical investigations involving the use of computers. Often times, detectives find computers at a crime scene which may contain evidence and the Computer Forensic Agent was called in to secure any data on the disk, or to remove data from damaged or unreadable media. With the loss of this position, the City could incur substantial costs to send out to a third party computer forensic lab. Financial crimes are the fastest growing crime in the United States. Due to the nature of the investigations and the complexity of the cases, specialized training is required to work these cases. Auto theft represents 50% of the City's Part I crime totals. A trained auto theft detective is imperative to work the over 2,400 cases received each year. General detectives will now review any cases involving financial crimes or auto theft. Overall, staffing in the Investigative Services Division will be the same as it was back in the 1980's when the City's population was around 100,000 citizens. Most cases without any suspect information will unfortunately go uninvestigated unless any reliable leads are found.
- **Support** – The fiscal year 2009-10 budget includes the elimination of several support positions that play a critical part in the day-to-day operations of the Police Department. The Community Service Officer in the Family Protection Unit registers and tracks sex offenders in Chula Vista. There are over 300 documented sex offenders in Chula Vista and this position tracks their location and liaisons with various law enforcement and court related agencies to ensure these offenders are registered and their location in our city is known. This function will now be handled by a detective, which will reduce the amount of time that detective can spend dealing with sex crimes, domestic/elder abuse and other family crimes.

There are also two juvenile programs that are contracted through South Bay Community Services that help identify troubled youth and put them back on track to be contributing members of the community. With an over 98% success rate (based upon recidivism rates),

these programs are essential in reducing crimes involving youth.

The Police Training Manager was originally included in the budget reduction plan but the elimination of this position jeopardizes the departments' ability to maintain the high levels of training that significantly reduce liability and improve officer skill levels. The department will utilize one-time grant funds to retain this position, although these grant funds will only be able to maintain this position for FY 2010. This position has been eliminated from the General Fund and added to the Police Grants Fund.

The additional elimination of the Police Agent in the Backgrounds unit will result in slower recruitment times for new officers, which could result in understaffing conditions in the Patrol unit. This becomes critical as the officer per thousand ratio for the department continues to drop to almost one officer per thousand residents (the lowest in San Diego County). It is anticipated that the department will see increased response times much as it did back in 2005 when there were significant gaps between the authorized number of sworn officers and the actual number of sworn officers in the field.

Finally, a Latent Print Examiner position has also been eliminated which will cause significant delays in the processing of fingerprints from crime scenes. This potentially could cause suspects to go free or significantly delay prosecution because of the long delay in the examination of fingerprint evidence.

- **Community Relations** – The entire Community Relations Unit, including the supervisor (from previous cuts in FY2008, Sergeant), Peace Officer and two civilian positions have been eliminated from the General Fund. The Community Relations Unit is the vital link between the Police Department and the community. This will significantly impact the department's ability to respond to community concerns in a timely manner. Programs such as Neighborhood Watch, Crime Prevention Through Environmental Design, Crime Free Multi-family Housing Certification, and attendance at neighborhood/civic meetings will be eliminated. Additionally, responses to inquiries regarding police services will be significantly delayed as well as a reduction of timely information available to the news media. The use of the Community Meeting Room will be restricted to normal operating hours as there will be no staff available for after hours meetings. The Department is reinstating the PIO and one Police Community Relations Specialist in the Police Grant Fund through new grant funding from the Federal Government as part of the American Recovery and Reinvestment Act program. This funding will only carry these positions for two years, and then the department will need to find additional funding or eliminate the program entirely. Despite being able to

save these two positions, service to the community will be greatly reduced.

- **Cross Staffing of Urban Search and Rescue** – This budget reduction designates the four positions per day that staff the urban search and rescue vehicle (USAR 53) at Fire Station Three as supplemental staffing by eliminating USAR 53 from continuous service and placing it at Station Seven to be “cross staffed” with personnel from Truck 57. These four positions will be used to backfill daily vacancies that occur at other fire stations within the department. This will result in savings from not having to pay overtime to backfill for vacancies due to leave.

The elimination of USAR 53 from continuous service results in decreased specialized rescue capabilities and coverage. The Station Seven district will not have an apparatus with fire attack capabilities and therefore initiating an attack on fires will be delayed. Residents may be affected with potential increased response times, because an extra unit will be required on structure fires. Residents of the eastern territories will be impacted to a larger extent because the proposed staffing decrease will affect Station Seven that is located in the eastern section of the city. Response times may also increase, as second and third calls for service will take longer to respond to due to one less unit being available for coverage.

- **Reduced Development Services** – As part of the reorganizations put in place during fiscal year 2008-09, the Planning and Building Department, Redevelopment Agency, Housing Authority, Economic Development and the Development Services Fund were all put under the direction of the Deputy City Manager/Development Services. The staffing reductions for this group include the elimination of 6.5 positions from the Development Services Fund, 5.0 positions from the Redevelopment Agency, and 2.0 positions from Planning & Building. Reductions in this section include the following:

- **Redevelopment Agency** - The State of California, in fiscal years 2004-2005, 2005-2006 and 2008-2009 required the Chula Vista Redevelopment Agency to shift tax increment revenues to the State Educational Revenue Augmentation Fund (ERAF). For fiscal year 2004-2005 and fiscal year 2005-2006, the Agency borrowed funds from the California Statewide Communities Development Authority to make its ERAF payments. Financing the fiscal years 2004-2005 and 2005-2006 ERAF shifts was necessary to maintain funding for ongoing redevelopment projects. To make its fiscal year 2008-2009 ERAF payment, the Agency eliminated existing vacancies as well as delayed redevelopment and capital improvement projects. The elimination of five positions from the Redevelopment Agency makes a structural change that allows the Agency to handle additional ERAF shifts or

increase the loan repayment to the General Fund.

- **Development Services Fund** - The elimination of 6.5 positions from the Development Services Fund negatively impacts the department's level of effort in - timely research and retrieval of building records and response to Public Records Act requests, meeting established performance goals for project reviews and next day inspections, providing expeditious resolution to conflicts arising in the building plan check and inspection process, and providing policy and code recommendations to City Council on building construction matters (e.g. Green Building standards, accessibility).
- **Advanced Planning** - Two positions were eliminated from the Advanced Planning division. The loss of these positions negatively impacts the department's level of effort in seeking financial resources for implementation of Otay Valley Regional Park, adoption and implementation of the Historic Preservation program, timely review of development projects for General Plan consistency and for sites with historic resources, timely processing of applications for historic designations, and loss of clerical support for Advance Planning and GMOC.
- **Code Enforcement** - The budget reduction plan includes the transfer of one Code Enforcement Officer from the Sign Enforcement Program to the Residential Abandoned Property Program resulting in the elimination of the Sign Enforcement Program.
- **Reduced Economic Development funding** – As part of the budget-balancing plan, the City eliminated support to outside economic development organizations at the local, regional and state level; including the San Diego Regional Economic Development Corporation, San Diego Connect, and Team California. The fiscal year 2009-10 budget also reflects a reduction in funding for the South County Economic Development Council. Eliminating the support to these non-profits reduces or eliminates each organization's ability and incentive to promote Chula Vista, represent the City's interests and refer business development leads to the City.
- **Reduced Administration staffing** – As part of the cost cutting efforts put in place during fiscal year 2008-09 the Administration department was reorganized. The Office of Budget and Analysis and Economic Development were transferred to the Finance and Planning and Building departments respectively. The Administration department was further reorganized to combine Communications into the City Manager's Office. The reorganization of the Administration Department resulted in the elimination of two executive management positions. Excluding the transfers, 9.0 positions have

been eliminated from Administration; these reductions included the following:

- **City Manager's Office** – The elimination of two management positions in the City Manager's Office resulted in the elimination of the City's legislative analysis and governmental relations program and shifted the duties related to coordinating the agenda process to the City Clerk's Office. One administrative support position was also eliminated from the City Manager's Office.
- **Office of Communications** – As mentioned above, the Office of Communications has been merged with the City Manager's Office. This transition allowed for the elimination of one executive management position. The Graphic Designer was also eliminated from Communications. The reduction in staffing severely limits the City's public information and media relations efforts, eliminates its photography, video production and virtual tour capability. The CV Connect will be discontinued from publication and the City's website will be updated less frequently.
- **Reduced Information Technology Services** – Reduced funding for the Information Technology Department results in the elimination of 5.0 positions and reduces the funding available for computer replacement.
 - **Reduced ITS staffing** – The elimination of two microcomputer/network support professionals increases the resolution times for non-critical support issues from 1-2 days to 2-3 days on average. These positions also handled all of the network-related calls for service from the users and responded to support calls for Police dispatch, Fire related calls and for the Library. The elimination of one of four application support positions results in programming delays - mostly in the area of Permits Plus, Business License processing, and custom applications for the Police Department. One of two Webmaster positions was also eliminated; the elimination of this position delays the rollout of additional e-government applications. The ITS department also lost its clerical support position.
 - **Reduced Computer Replacement Funding** - The annual computer replacement fund has been reduced or eliminated for the past several years. The City has computers that are as slow as 1 GHZ single core processors and more than 6 years old still in use. These computers will not be replaced unless they completely fail to operate or are so slow that they become unusable.

- **Reduced Human Resources Services** – The elimination of 4.5 positions in the Human Resources department impacts the Operations, Risk Management, and Benefits divisions.
 - Operations – Staff in this division has absorbed the workload of four positions cut through previous budget reduction processes. The further reduction in staffing results in delays in the delivery of services such as the recruitment and testing of safety and civilian positions and delays in providing benefit and payroll support to the remaining workforce. Over the past eight years the City has spent a significant amount of time and resources to align the classification and compensation structure - the citywide reorganization and reassignment of duties as a result of the budget and program reductions will require the city to spend the same amount of time and effort to ensure the new city structure meets FLSA guidelines and is fair and equitable in order to avoid a wide array of employment liability issues.
 - Risk Management - The loss of a Senior Risk Management Specialist (Safety) results in city and community wide impacts as it limits the City’s ability to address safety issues on a proactive preventative basis. The loss of a Senior Risk Management Specialist (Loss Control) limits the City’s ability to pursue financial restitution from parties who have damaged city property or who have tied up police and fire resources as a result of alcohol related accidents. Collection efforts will be limited to insured parties only.
 - Employee Benefits –The staffing reductions in this division result in delays in processing bi-weekly payroll transactions, including benefits and MOU related matters; it also limits the City’s ability to identify and implement benefit options that could result in cost savings.

- **Reduced Finance Services** – Staffing reductions in the Finance Department have resulted in an overall 33% decrease in staffing in this department. Previous reductions have impacted the Administrative, Operations and Treasury divisions; further staffing reductions in these areas would inhibit the City’s ability to meet annual reporting deadlines and continue to be in compliance with Federal, State, and Local financial reporting deadlines. The current reduction of 3.0 positions impacts the Purchasing division and Accounts Payable.
 - **Purchasing** – The elimination of the Purchasing Agent and Procurement Specialist increases the time to review and approve contracts, issue formal bids, process requisitions, and process payments to vendors.
 - **Accounts Payable** - A vacant Accounting Assistant position has also been eliminated from the Operations division, which required the reallocation of workload to existing staff. This

shift in workload results in delays in processing vendor payments in a timely manner.

- **Budget and Analysis** – During fiscal year 2008-09 the Office of Budget & Analysis was consolidated with the Finance Department, resulting in the elimination of the Director of Budget and Analysis, an executive management position. Other staffing reductions in this division included the elimination of the Special Projects Manager position (formerly Grants Manager position), which negatively impacts the number of grant proposals written and received as well as the City's ability to pursue potential new sources of revenues including impact fees and user fees. The elimination of a budget analyst position negatively impacts the quality of budget services provided to departments, the City Manager, the City Council and Citizens.

- **Reduced City Clerk staffing** – Past budget reductions have resulted in delays in meeting state mandates, such as campaign statement review, fulfillment of requests for records and information; and in preparing City Council minutes. The elimination of the Assistant City Clerk will cause continued delays in providing these services.

- **Reduced City Attorney staffing** – The elimination of two positions eliminates specialized legal expertise in certain areas including redevelopment, employment, ADA, conflicts and labor law. The elimination of attorney and support staff positions will result in extended legal project completion time and will eliminate the department's ability to perform non-essential projects. The downgrading of two positions reduces the experience and expertise level of attorneys providing advice and support. Potential increase in the use of outside counsel may be required for projects requiring specialized legal knowledge or projects constrained by time sensitive requirements.

SUMMARY OF STAFFING CHANGES

The fiscal year 2009-10 budget includes 1,005 positions for all funds. This is a net decrease of 104.5 from the fiscal year 2008-09 Council adopted budget authorized position count of 1,109.5. The section that follows is divided into two sections – the staffing changes that have already been approved by Council during fiscal year 2008-09 and changes being implemented as part of the fiscal year 2009-10 budget.

POSITION CHANGES AUTHORIZED DURING FISCAL YEAR 2008-09

On September 9, 2008 Council approved the implementation of a budget reduction plan for the Development Services Fund (DSF), which resulted in the elimination of 8.5 positions and the transfer of 2.0 positions from the DSF to the General Fund. During fiscal year 2008-09, Council also approved the addition of a grant funded position to the Police Department. The final position added mid-year was the reinstatement of an Information Technology Support Specialist, as authorized by Council.

The table on the following pages summarizes the position changes Council authorized during fiscal year 2008-09, including the positions eliminated as part of the budget reduction plan approved on September 9, 2008.

Department	Program	Position	FTE
Information Technology Services (1.0)	Microcomputer Support	Information Technology Support Specialist	1.00
Planning & Building (2.0)	Code Enforcement	Code Enforcement Officer	2.00
Police (1.0)	Traffic Operations	Police Agent	1.00

Department	Program	Position	FTE	
Development Services Fund-Planning & Building (-10.5)	Planning Administration	Assistant Director of Planning	-1.00	
	Community Planning	Associate Planner	-2.00	
	Plan Review	Plans Examiner	-1.00	
	Building Field Inspection	Building Inspector II	-2.00	
	PSB Front Counter	Development Services Counter Manager		-1.00
		Development Services Technician II		-2.50
		Development Services Technician III		-1.00
	Reclassification - Community Planning	Principal Planner		-1.00
		Senior Planner		1.00
	Reclassification - Development Planning	Senior Planner		-1.00
Associate Planner			1.00	
Reclassification - Plan Review	Senior Plans Examiner		-1.00	
	Plans Examiner		1.00	
Total Mid-Year Staffing Changes			-6.50	

FISCAL YEAR 2009-10 CHANGES

In developing the fiscal year 2009-10 budget, the City went through a budget reduction process in order to address projected budgetary gaps resulting from a continued slowdown in the economy and a deteriorating housing market. Council reviewed the proposed budget reductions in a series of workshops in December 2008 and January 2009, and as a result 100.5 positions are being eliminated. In addition, the fiscal year 2009-10 budget reflects a number of reorganizations in order to reduce costs and/or to improve operational efficiency. Lastly, the fiscal year 2009-10 budget includes a number of reclassifications and staffing enhancements requested in conjunction with the normal budget development process. In total, these department-requested staffing modifications result in a net increase of 2.5 FTE.

Budget Reductions

As mentioned above, in developing the fiscal year 2009-10 budget additional reductions were needed in the General Fund, Redevelopment Agency, and the Development Services Fund in order to bring expenditures in line with revenues. A total of 100.50 positions are being eliminated from the budget. The table below summarizes the staffing changes reflected in the fiscal year 2009-10 budget.

Department	Program	Position	FTE
Mayor & Council (-1.0)	Mayor & Council	Coastal Environmental Policy Consultant	-1.00
	Reclassification	Chief of Staff	-1.00
		Senior Council Assistant	1.00
City Clerk's Office (-1.0)	Operations	Assistant City Clerk	-1.00

Department	Program	Position	FTE
City Attorney's Office (-2.0)	Administration	Executive Assistant	-1.00
	Litigation	Deputy City Attorney III	-1.00
	Reclassification - Administration	Deputy City Attorney III Deputy City Attorney II	-1.00 1.00
	Reclassification - Administration	Senior Assistant City Attorney Assistant City Attorney	-1.00 1.00
Administration (-9.0)	City Manager's Office	Executive Assistant to the City Manager	-1.00
		Government Relations Liaison	-1.00
		Administrative Secretary	-1.00
	Office of Communications	Graphic Designer	-1.00
		Director of Communications	-1.00
	Reclassification - Office of Communications	Special Events Planner Communications Coordinator	-1.00 1.00
	Office of Budget & Analysis	Director of Budget & Analysis	-1.00
		Principal Management Analyst	-1.00
Senior Management Analyst		-1.00	
Special Projects Manager		-1.00	
Information Technology Services (-5.0)	Administration	Administrative Secretary	-1.00
	Technology Support & Administration	Information Technology Support Specialist	-2.00
		Webmaster	-1.00
		Senior Application Support Specialist	-1.00
Human Resources (-4.5)	Human Resources Operations	Assistant Director of Human Resources	-1.00
		Fiscal Office Specialist	-0.50
	Reclassification - Human Resources Operations	Principal HR Analyst Senior HR Analyst	-1.00 1.00
	Loss Control	Senior Risk Management Specialist	-1.00
	Benefits Administration	Benefits Technician	-1.00
Safety	Senior Risk Management Specialist	-1.00	
Finance (-3.0)	Purchasing	Procurement Specialist	-1.00
		Purchasing Agent	-1.00
	Operations	Accounting Assistant	-1.00
Planning & Building (-2.0)	Advance Planning	Senior Planner	-1.00
		Secretary	-1.00
Engineering (-2.5)	Finance & Administration	Director of Engineering/City Engineer	-1.00
		Senior Office Specialist	-1.00
	Building & Park Construction	Landscape Planner I/II	1.00
		Landscape Architect	-0.50
Real Property	Senior Civil Engineer	-1.00	
Police (-13.0)	Community Patrol	Community Service Officer	-3.00
		Police Agent	-1.00
	Traffic Operations	Peace Officer	-1.00
		Office Specialist	-1.00
	Street Team/Gang Suppression	Peace Officer	-1.00
	Community Relations	Police Community Relations Specialist	-1.00
Peace Officer		-1.00	

Department	Program	Position	FTE
Police (cont)	Property Crimes	Community Service Officer	-1.00
		Police Agent	-2.00
	Professional Standards	Police Agent	-1.00
	Forensic Services	Latent Print Examiner	-1.00
	Resource Management	Principal Management Analyst	1.00
Public Works (-22.0)	Administration	Parks & Open Space Manager	-1.00
	Infrastructure Maintenance Admin	Public Works Manager	-1.00
	Signing & Striping	Maintenance Worker I/II	-1.00
	Street Maintenance	Equipment Operator	-1.00
		Maintenance Worker I/II	-1.00
		Senior Maintenance Worker	-1.00
	Urban Forestry	Tree Trimmer	-1.00
	Storm Drain Maintenance	Maintenance Worker I/II	-3.00
		Senior Maintenance Worker	-2.00
	Building Maintenance	Electrician	-1.00
		HVAC Technician	-1.00
		Painter	-2.00
		Senior Electrician	-1.00
	Custodian Services	Custodian	-1.00
	Traffic Devices	Traffic Devices Technician	-1.00
Parks Maintenance	Gardener I/II	-2.00	
Stormwater Compliance	Stormwater Compliance Inspector I/II	-1.00	
Recreation (-13.5)	Administration	Assistant Director of Recreation	-1.00
		Senior Recreation Manager	-1.00
	Therapeutics	Recreation Supervisor II	-1.00
	Middle School Program	Recreation Supervisor II	-1.00
	Nature Center	Administrative Secretary	-1.00
		Aquarist	-0.75
		NC Grounds Maintenance Worker	-1.00
		NC Maintenance Specialist	-1.00
		Registered Veterinary Technician	-0.75
		Senior Office Specialist	-1.00
Nature Center Programs Manager	-3.00		
Parkway Recreation Center	Recreation Supervisor III	-1.00	
Library (-10.5)	Administration	Assistant Library Director	-1.00
	Collection Development	Delivery Driver	-0.50
	Literacy	Literacy & Programming Coordinator	-1.00
	Reclassification - Civic Center Branch Operations	Librarian II	-1.00
		Librarian III	1.00
	South Chula Vista Branch Operations	Senior Office Specialist	-1.00
		Principal Librarian	-1.00
	Library Programs	Senior Librarian	-1.00
	STRETCH and DASH	Educational Services Supervisor	-3.00
Senior Educational Services Supervisor		-1.00	
Senior Office Specialist		-1.00	

Department	Program	Position	FTE
Development Services Fund-Planning & Building (-3.5)	Community Planning	Senior Planner	-1.00
	Building Administration	Assistant Director of Building & Housing	-1.00
	PSB Front Counter	Office Specialist	-0.50
	Building Field Inspection	Building Inspector II	-1.00
Development Services Fund-Engineering (-2.0)	Subdivisions	Senior Civil Engineer	-1.00
	Landscape Architecture	Landscape Planner I/II	-1.00
Development Services Fund-Public Works (-1.0)	Reclassification - Construction Inspection	Senior Public Works Inspector	-1.00
		Public Works Inspector	1.00
	Landscape Inspection	Senior Landscape Inspector	-1.00
Redevelopment (-5.0)	Redevelopment	Senior Secretary	-1.00
		Project Coordinator I/II	-2.00
		Director of Redevelopment & Housing	-1.00
		Principal Project Coordinator	-1.00
Total Staffing Changes			-100.50

Reorganizations

Development and Maintenance Services - The fiscal year 2009-10 budget also reflects a reorganization of the City's development and maintenance service departments, including Engineering, General Services/Animal Care Facility, Planning & Building, the Development Services fund, and Redevelopment. The adopted reorganization includes the transfer of several large workgroups, including:

- Transfer of the Animal Care Facility from the Public Works department to the newly retitled General Services/Animal Care Facility department (20.25 FTE)
- Transfer of the Public Works Construction Inspection function from the Development Services fund to the General fund (10.00 FTE)
- Transfer of the Planning & Building Administration function from the Development Services fund to the General fund (5.00 FTE)
- Consolidation of the remaining Development Services fund (Planning & Building and Engineering) under a newly created Deputy City Manager/Director of Development Services (10.00 FTE)
- Consolidation of the Engineering department with the Public Works department (31.00 FTE)

Fund/Department	New Fund/Department	Position	FTE
Engineering (-32.0)	Public Works (31.0)	Administrative Analyst I/II	2.00
		Assistant Director of Engineering	1.00
		Assistant Surveyor I/II	1.00
		Associate Engineer	9.00
		Building Project Manager	2.00
		Engineering Technician I/II	1.00

Fund/Department	New Fund/Department	Position	FTE
Engineering (cont)	Public Works (cont)	Land Surveyor	1.00
		Principal Civil Engineer	2.00
		Principal Management Analyst	1.00
		Real Property Manager	1.00
		Secretary	1.00
		Senior Administrative Secretary	1.00
		Senior Civil Engineer	4.00
		Senior Engineering Technician	2.00
		Signal Systems Engineer I/II	1.00
	Survey Technician I/II	1.00	
	Development Services Fund (1.0)	Landscape Planner I/II	1.00
Public Works (-20.25)	General Services/ Animal Care Facility (20.25)	Animal Adoption Counselor	1.25
		Animal Care Assistant	6.50
		Animal Control Manager	1.00
		Animal Control Officer	4.00
		Animal Control Officer Supervisor	1.00
		Office Specialist	3.50
		Registered Veterinary Technician	1.00
		Senior Animal Care Assistant	1.00
		Senior Office Specialist	1.00
Development Services Fund-Planning & Building (-5.0)	General Fund-Planning & Building (5.0)	Administrative Technician	1.00
		Development Automation Specialist	1.00
		Director of Planning & Building	1.00
		Senior Administrative Secretary	1.00
		Senior Secretary	1.00
Development Services Fund-Public Works (-10.0)	General Fund-Public Works (10.0)	Public Works Inspector I/II	6.00
		Senior Civil Engineer	1.00
		Senior Public Works Inspector	2.00
		Senior Secretary	1.00
Redevelopment (-1.0)	General Fund-Planning & Building (1.0)	Senior Project Coordinator	1.00
Net Staffing Change			0.00

The following title changes are recommended in order to reflect the new organization of the development and maintenance services departments.

Department	Current Title	New Title	FTE
General Services/Animal Care Facility	Animal Control Manager	Animal Care Facility Manager	1.00
Planning & Building	Director of Planning & Building	Deputy City Manager/Dir of Dev Services	1.00

Administration – The fiscal year 2009-10 budget also reflects a reorganization of the Administration Department, including the transfer of the Economic Development program to Planning & Building and the transfer of the Office of Budget & Analysis to the Finance department. The reorganization of the City's administration function is summarized below.

Fund/Department	New Fund/Department	Position	FTE
Administration (-7.0)	Finance (4.0)	Assistant Director of Budget & Analysis	1.00
		Fiscal & Management Analyst	3.00
	Planning & Building (2.0)	Economic Development Officer	1.00
		Principal Economic Development Specialist	1.00
	Recreation (1.0)	Fiscal & Management Analyst	1.00
Net Staffing Change			0.00

The following title changes are recommended in order to reflect the reorganization of the administration function.

Department	Current Title	New Title	FTE
Finance	Assistant Director of Budget & Analysis	Budget & Analysis Manager	1.00

Fiscal Year 2009-10 Staffing Changes

In conjunction with the normal budget development process, a number of staffing modifications were requested, with a net impact of 2.5 additional FTE. The staffing changes include:

- Enhanced Animal Care Facility staffing (2.0 FTE)
- Addition of a revenue offset Associate Engineer to the Public Works Department (1.0 FTE)
- Transfer of a Public Safety Analyst, Police Community Relations Specialist, Police Training & Development Supervisor, and Public Information Officer from the General fund to the Police Grants fund (3.5 FTE)
- Addition of a Deputy Fire Chief (1.0 FTE)
- Addition of a revenue offset Recycling Specialist I/II to the Environmental Services fund (1.0 FTE)
- Elimination of a Parking Meter Technician from the Parking Meter fund (0.5 FTE)
- Reclassifications in Public Works, Police, Fire, Animal Care Facility and Fleet.
- Reassignment of Code Enforcement Manager in Planning & Building from Mid-Management to Senior Management bargaining unit.

- Reassignment of Fire Battalion Chiefs in Fire from Mid-Management to IAFF bargaining unit (6.0 FTE)

The table below summarizes the changes reflected in the fiscal year 2009-10 budget.

Department	Program	Position	FTE
Animal Care Facility (2.0)	Animal Care Facility	Animal Adoption Counselor	0.50
		Registered Veterinary Technician	1.00
		Veterinary Assistant	1.00
		Animal Care Assistant	-0.50
	Reclassification – Animal Care Facility	Animal Care Assistant Senior Animal Care Assistant	-1.00 1.00
Public Works (1.0)	Survey	Associate Engineer	1.00
	Reclassification – Open Space	Open Space Inspector	-1.00
		Senior Landscape Inspector	1.00
Police (-3.5)	Resource Management	Public Safety Analyst	-0.50
	Professional Standards	Police Training & Development Supervisor	-1.00
	Community Relations	Police Community Relations Specialist	-1.00
		Public Information Officer (PD)	-1.00
	Reclassification – Traffic Operations	Police Agent	-1.00
		Peace Officer	1.00
Reclassification - Professional Standards	Public Safety Analyst	-1.00	
	Civilian Background Investigator	1.00	
Fire (1.0)	Administration	Deputy Fire Chief	1.00
	Reclassification - Administration	Fire Marshall	-1.00
		Deputy Fire Chief	1.00
	Reclassification - Administration	Assistant Fire Chief	-1.00
		Deputy Fire Chief	1.00
Reclassification – Training	Fire Battalion Chief Division Chief	-1.00 1.00	
Development Svcs (0.0)	Subdivisions	Associate Engineer	1.00
	Transportation Planning	Associate Engineer	-1.00
Fleet (0.0)	Reclassification – Fleet Operations	Equipment Maintenance Manager	-1.00
		Fleet Manager	1.00
Police Grants (1.5)	CBAG	CBAG Budget Manager	-1.00
		CBAG Lead Programmer Analyst	-1.00
	Police Grants	Public Safety Analyst	0.50
		Police Training & Development Supervisor	1.00
		Police Community Relations Specialist	1.00
		Public Information Officer (PD)	1.00
Environmental Svcs (1.0)	Environmental Services	Recycling Specialist I/II	1.00
Parking Fund (-0.5)	Parking	Parking Meter Technician	-0.50
Net Staffing Change			2.50

SUMMARY OF STAFFING CHANGES BY DEPARTMENT AND BARGAINING UNIT

The following tables summarize the staffing changes occurring between the fiscal year 2008-09 and 2009-10 adopted budgets, by department and by bargaining unit.

Summary of Staffing Changes by Department

DEPARTMENT	FY 2008-09 ADOPTED STAFFING	FY 2008-09 MID YEAR CHANGES	FY 2009-10 BUDGET CUTS	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED STAFFING	% CHANGE
General Fund						
Engineering	34.50	-	(2.50)	(32.00)	-	-100%
Administration	26.00	-	(9.00)	(7.00)	10.00	-62%
Recreation & Nature Ctr	38.50	-	(13.50)	1.00	26.00	-32%
Human Resources	20.50	-	(4.50)	-	16.00	-22%
Library	50.75	-	(10.50)	-	40.25	-21%
ITS	23.00	1.00	(5.00)	-	19.00	-17%
City Attorney	12.00	-	(2.00)	-	10.00	-17%
City Clerk	7.50	-	(1.00)	-	6.50	-13%
City Council	14.00	-	(1.00)	-	13.00	-7%
Police	337.50	1.00	(13.00)	(3.50)	322.00	-5%
Fire	135.00	-	-	1.00	136.00	1%
Finance	25.00	-	(3.00)	4.00	26.00	4%
Animal Care Facility**	20.25	-	-	2.00	22.25	10%
Public Works	174.50	-	(22.00)	42.00	194.50	11%
Planning & Building	20.00	2.00	(2.00)	8.00	28.00	40%
General Fund Total	939.00	4.00	(89.00)	15.50	869.50	-7%
Other Funds						
Parking Meter	0.50	-	-	(0.50)	-	-100%
Redevelopment	10.00	-	(5.00)	(1.00)	4.00	-60%
Development Services	70.00	(10.50)	(6.50)	(14.00)	39.00	-44%
Housing	7.00	-	-	-	7.00	0%
Sewer	46.00	-	-	-	46.00	0%
Transit	3.00	-	-	-	3.00	0%
Fleet Management	10.00	-	-	-	10.00	0%
CBAG/Police Grants	21.00	-	-	1.50	22.50	7%
Environmental Services	3.00	-	-	1.00	4.00	33%
Other Funds Total	170.50	(10.50)	(11.50)	(13.00)	135.50	-21%
CITYWIDE TOTAL	1,109.50	(6.50)	(100.50)	2.50	1,005.00	-9%

*FY 2009-10 Proposed Changes column includes reorganization of Development & Maintenance services and Administration, various reclassifications, and new positions.

**In FY 2008-09, the Animal Shelter was part of the Public Works Department. It was made a standalone department in the FY 2009-10 budget. For comparison purposes, it is show in the above table as a standalone department in both years.

Summary of Staffing Changes by Bargaining Unit

BARGAINING UNIT	FY 2008-09 ADOPTED STAFFING	FY 2008-09 MID YEAR CHANGES	FY 2009-10 BUDGET CUTS	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED STAFFING	% CHANGE
Mid Managers	51.00	(2.00)	(5.00)	(9.00)	35.00	-31%
Executives	21.00	-	(5.00)	-	16.00	-24%
Senior Managers	41.00	(1.00)	(11.00)	3.00	32.00	-19%
Professionals	69.50	1.00	(13.50)	(1.00)	56.00	-19%
CVEA	514.00	(4.50)	(55.00)	2.50	457.00	-11%
CONF	27.00	-	(2.00)	-	25.00	-7%
WCE	31.00	(1.00)	(2.00)	1.00	29.00	-6%
POA	239.00	1.00	(7.00)	-	233.00	-3%
Mayor & Council	5.00	-	-	-	5.00	0%
IAFF	111.00	-	-	6.00	117.00	5%
CITYWIDE TOTAL	1,109.50	(6.50)	(100.50)	2.50	1,005.00	-9%

*FY 2009-10 Proposed Changes column includes reorganization of Development and Maintenance services and Administration, various reclassifications, and new positions.

CITY STAFF EMPLOYEES

5-Year Position Summary

DEPARTMENT	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10
LEGISLATIVE/ADMINISTRATIVE					
City Council	14.00	15.00	14.00	14.00	13.00
City Clerk/Elections	8.50	8.50	8.50	7.50	6.50
City Attorney	14.00	14.00	14.00	12.00	10.00
Administration	20.00	21.00	19.00	26.00	10.00
Information Technology Services	29.00	29.00	28.00	23.00	19.00
Human Resources	25.50	25.50	25.00	20.50	16.00
Finance	28.00	31.00	31.00	25.00	26.00
TOTAL	139.00	144.00	139.50	128.00	100.50
DEVELOPMENT/MAINTENANCE					
General Services/Animal Care Facility	105.23	104.75	102.25	-	22.25
Community Development	25.00	25.00	13.00	-	-
Planning & Building	91.00	90.50	80.50	20.00	28.00
Engineering	51.00	51.00	41.00	34.50	-
Public Works	186.00	186.50	150.50	194.75	194.50
TOTAL	458.23	457.75	387.25	249.25	244.75
PUBLIC SAFETY					
Police	360.50	381.50	366.50	337.50	322.00
Fire	141.00	151.00	153.00	135.00	136.00
TOTAL	501.50	532.50	519.50	472.50	458.00
COMMUNITY SERVICES					
Recreation	34.00	34.00	34.00	38.50	26.00
Library	70.75	70.75	66.25	50.75	40.25
Nature Center	9.25	9.25	9.50	-	-
TOTAL	114.00	114.00	109.75	89.25	66.25
GENERAL FUND SUBTOTAL	1,212.73	1,248.25	1,156.00	939.00	869.50
OTHER FUNDS					
Development Services	-	-	-	70.00	39.00
Parking Meter	0.50	0.50	0.50	0.50	-
Police Grant Funds/California Border Alliance Group (CBAG)	-	-	21.00	21.00	22.50
Environmental Services	-	-	-	3.00	4.00
Redevelopment & Housing	-	1.00	11.00	17.00	11.00
Transit	-	-	3.00	3.00	3.00
Sewer	-	-	43.00	46.00	46.00
Fleet Management	14.00	14.00	14.00	10.00	10.00
OTHER FUND SUBTOTAL	14.50	15.50	92.50	170.50	135.50
GRAND TOTAL (does not include hourly staffing)	1,227.23	1,263.75	1,248.50	1,109.50	1,005.00





A D O P T E D B U D G E T

GENERAL FUND SUMMARY

General Fund Revenue Summary

General Fund Expenditure Summary

Department Summary Reports

GENERAL FUND REVENUE SUMMARY

The fiscal year 2009-10 estimated revenues total \$133.0 million and are projected to support the operating budget with no impact on reserves. General Fund revenues are projected to decrease from fiscal year 2008-09 projected levels by \$6.9 million or -5%. The revenue reductions

CHULA VISTA GENERAL FUND REVENUES	
in thousands (000)	
FY 07-08 Actual	153,938
FY 08-09 Projected	139,915
FY 09-10 Adopted	132,966
% change FY 08-09 to FY 09-10	-5.0%

reflect the continued impacts of the prolonged national and local recession, which is expected to begin a slow recovery by the end of calendar year 2009. The local economy has experienced a serious economic downturn, affecting the majority of General Fund discretionary revenues. Mitigation strategies continue to be implemented in the 2009-10 fiscal year in order to offset declining revenues. The General Fund Summary table on the following page reflects the serious decline in revenues that the City has experienced.

The largest revenue increases between fiscal years 2008-09 and 2009-10 are projected as follows:

- Increased Transfers From Other Funds revenue from \$11.1 million to \$12.3 million (\$1.3 million or 11.6%), this reflects a \$2.4 million increase in the transfer from the Redevelopment Agency due to a loan repayment to the General Fund. This increase is offset by reduced revenues from the Gas Tax Fund due to decreased consumer spending on fuel (-\$0.4 million), the Development Services Fund due to a reduction in staffing and citywide overhead (-\$0.6 million), and miscellaneous reductions in other funds.
- Increased Development revenue from \$1.0 million to \$1.9 million (\$0.9 million). This increase largely reflects the transfer of the Construction Inspection group to the General Fund from the Development Services Fund.

- Increased Utility Users Taxes revenue from \$7.4 million to \$8.2 million (\$0.7 million or 10.1%). These increases are a result of contractual negotiations by staff and subject to contract terms. UUT revenues would be a secure source of ongoing funding for City services if the City modernized its ordinance, as recommended by the City's tax consultant and recently approved by the citizens of more than 45 jurisdictions throughout California.
- Increased Inter-fund Reimbursements revenue from \$9.3 million to \$9.7 million (\$0.4 million or 4.7%). Changes in this category include an increase in CIP revenue (\$2.2 million) resulting from economic stimulus funding, and an increase in Open Space reimbursements (\$0.2 million). These revenue increases are offset by decreases in reimbursements from other agencies (-\$1.0 million), elimination of CIP reimbursements from Development Impact Fee Funds and Community Development Block Grants (-\$0.6 million), and a decrease in Redevelopment Agency reimbursements (-\$0.4 million).

Offsetting these estimated revenue increases are the following projected decreases:

- A \$2.3 million reduction in Use of Money and Property revenues in the General Fund. Due to the City's reduced cash balances there are no projected investment earnings that are being budgeted.
- A \$2.0 million reduction in Property Tax revenues as a result of significant decreases in assessed property values countywide. Resale home prices have dropped considerably over the last year resulting in a reduction in supplemental property tax revenue.
- A \$2.0 million reduction in Other Agency revenues due to the elimination of the STRETCH and DASH programs (-\$1.7 million) and a reduction in state and federal grant revenues (-\$0.3 million). Beginning in fiscal year 2009-10, the Chula Vista Elementary School District will be partnering with the YMCA to run the STRETCH and DASH programs at local elementary schools.
- A \$1.5 million reduction in Motor Vehicle Licenses revenue. After fiscal year 2005-06, the property tax in-lieu portion of the VLF revenues received by municipalities are increased by the jurisdiction's annual growth in assessed valuation. The City's decrease in assessed values for fiscal year 2009-10 is reflected in the projected decrease in VLF revenues.
- A \$1.3 million reduction in Sales Tax revenues due to the current recession and reduced consumer spending.

The following table and charts provide a summary view of the major General Fund revenue sources.

General Fund Revenues (Projected vs. Adopted)

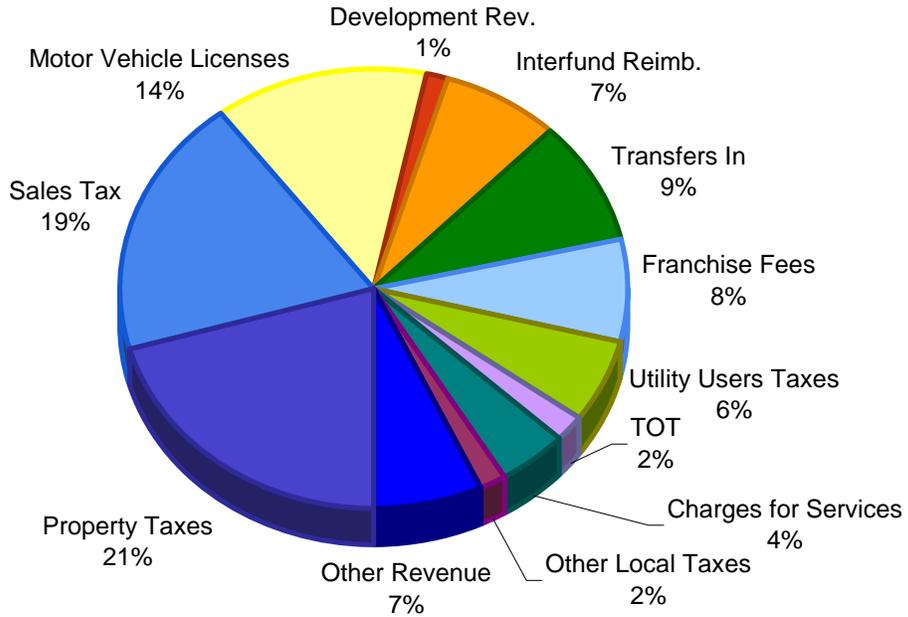
In Thousands (000)

	FY08 Actual	FY09 Projected	FY10 Adopted	INC/DEC
Property Taxes	\$ 29,307	\$ 29,232	\$ 27,199	-7.0%
Sales Tax	\$ 28,305	\$ 26,890	\$ 25,546	-5.0%
Motor Vehicle Licenses	\$ 19,797	\$ 19,816	\$ 18,287	-7.7%
Transfers from Other Funds	\$ 9,736	\$ 11,058	\$ 12,340	11.6%
Franchise Fees	\$ 9,663	\$ 10,033	\$ 10,033	0.0%
Interfund Reimbursements	\$ 12,542	\$ 9,288	\$ 9,727	4.7%
Utility Users Taxes	\$ 7,378	\$ 7,422	\$ 8,169	10.1%
Charges for Services	\$ 6,845	\$ 5,834	\$ 5,897	1.1%
Transient Occupancy Taxes	\$ 2,697	\$ 2,570	\$ 2,603	1.3%
Fines, Forfeitures & Penalties	\$ 1,520	\$ 2,231	\$ 2,380	6.7%
Other Local Taxes	\$ 2,033	\$ 2,031	\$ 2,031	0.0%
Development Revenue ¹	\$ 9,453	\$ 995	\$ 1,876	88.6%
Use of Money & Property	\$ 2,907	\$ 4,059	\$ 1,780	-56.1%
Other Revenues	\$ 4,647	\$ 2,870	\$ 1,710	-40.4%
Police Grants	\$ 2,014	\$ 1,724	\$ 1,514	-12.2%
Other Agency Revenue	\$ 4,224	\$ 3,201	\$ 1,221	-61.9%
Licenses & Permits	\$ 870	\$ 660	\$ 653	-1.2%
Total General Fund Revenues	\$ 153,938	\$ 139,915	\$ 132,966	-5.0%

¹ Beginning with fiscal year 2008-09, the major development related revenues (i.e. building permits, zoning fees, plan checking fees, plumbing permits, electrical permits, and utility permits) were moved out of the General Fund to a Development Services Fund (Fund 236) to provide better transparency and to try and insulate the General Fund from the business cycles of the construction industry. The fiscal year 2009-10 reflects the transfer of the Public Works division from the Development Services Fund to the General Fund.

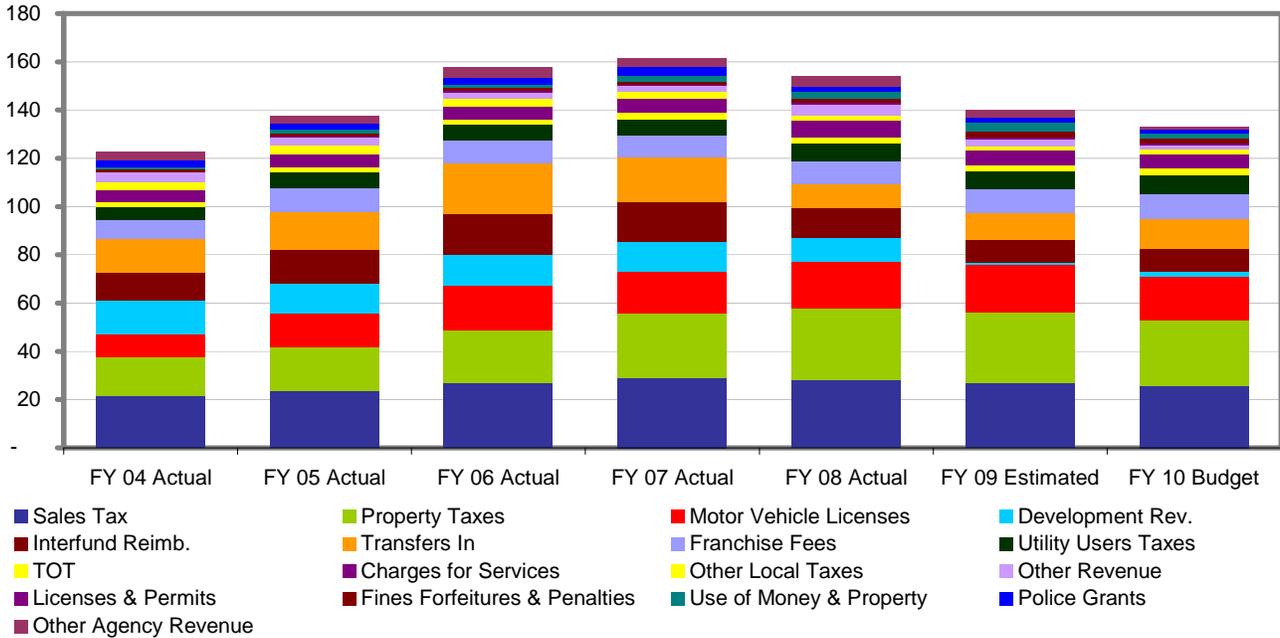
General Fund Revenues by Category

Fiscal Year 2009-10



Historical and Estimated General Fund Revenue Sources

Fiscal Years 2003-04 through 2009-10

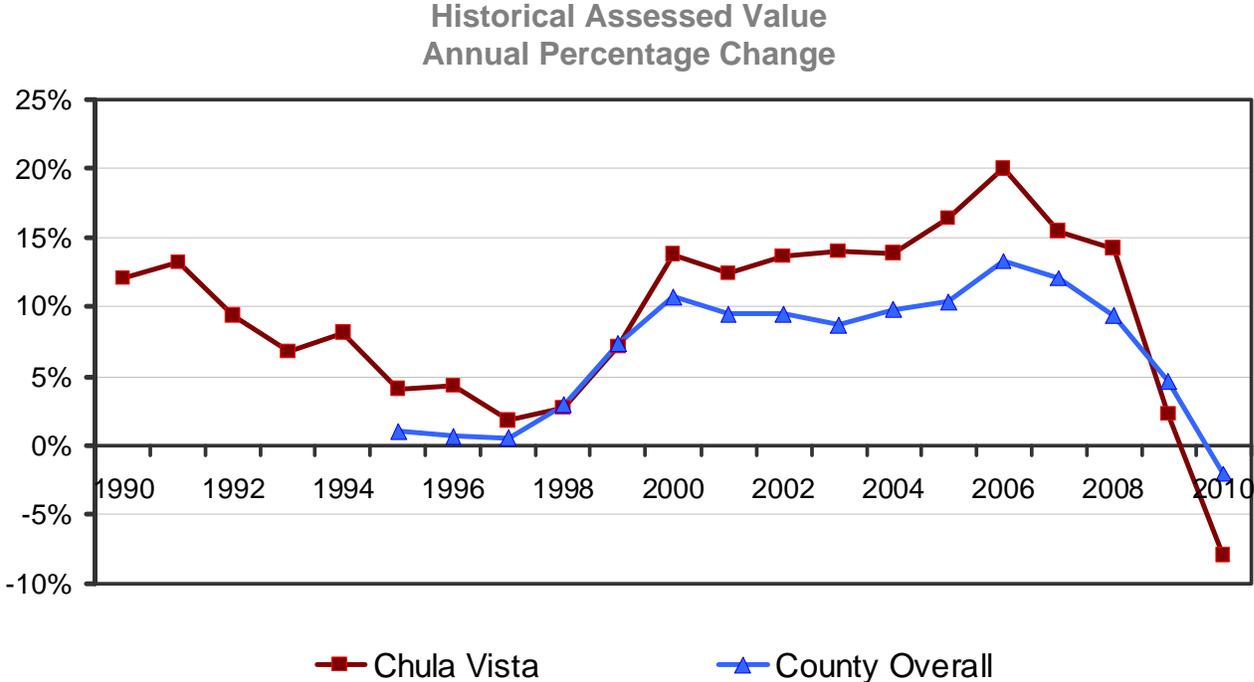


DIVERSIFIED REVENUE BASE

One of the City’s strengths has been its diversified revenue base. A diversified revenue base lessens the impact fluctuations in specific economic sectors have on the City’s ability to provide services. Although we maintain a diversified revenue base, it will be imperative to the continued fiscal sustainability of the City to focus on increasing its discretionary revenue base.

PROPERTY TAX REVENUE

Under Proposition 13, which was enacted in 1979, property taxes for general government purposes are limited to 1% of the market value of the property assessed. Assessment of qualifying property, as well as collection and apportionment of tax revenues are all functions performed by the County. Increases to assessed values to reflect current market values are only allowed when property changes hands or when the property is improved. Otherwise, annual assessment value increases are limited to 2% or the increase in the consumer price index, whichever is lower.



Property tax revenues, projected at \$27.2 million for fiscal year 2009-10, is the City’s single largest discretionary revenue source and accounts for 21% of the total revenue for the General Fund. Based on projections provided by the County Assessors Office, assessed values in Chula Vista increased by 14% in fiscal year 2007-08 and 2% in fiscal year 2008-09. The most recent projection from the County Assessor shows a decline of 8% in assessed values for fiscal year 2009-10. Property tax values have

continued to fall during this economic recession with Chula Vista being one of the harder hit areas. The large number of foreclosures have depressed housing values, and the significant drop in home resale prices have dramatically reduced supplemental property tax revenues. Supplemental property taxes are calculated based on the difference between the current value of a property and the resale value of the property. Typically, property values increase as a property is resold. Due to the current housing crisis, most home resale values have dropped, resulting in a large reduction in supplemental property tax revenue.

Many residents believe that property tax fully funds local government costs. The reality is that the City of Chula Vista only receives an average of 14.7 cents out of every property tax dollar paid by City residents. This is less than the amount received by the school districts and the County. In fact, the amount the City receives is about equal to the amount that the City and the County lose each year to the Educational Revenue Augmentation Fund (ERAF). The ERAF is the amount the State takes from both cities and counties to provide additional funding for schools. The City's ERAF loss projected for fiscal year 2007-08 is \$6.6 million, for a \$60.5 million cumulative reduction since ERAF began in fiscal year 1992-93.

How Your Property Tax Dollar is Spent



SALES AND USE TAX REVENUE

Prior to fiscal year 2004-05, the City received 1% in sales and use tax revenue from all taxable retail sales occurring within the City limits. Beginning in fiscal year 2004-05, the State reduced the local

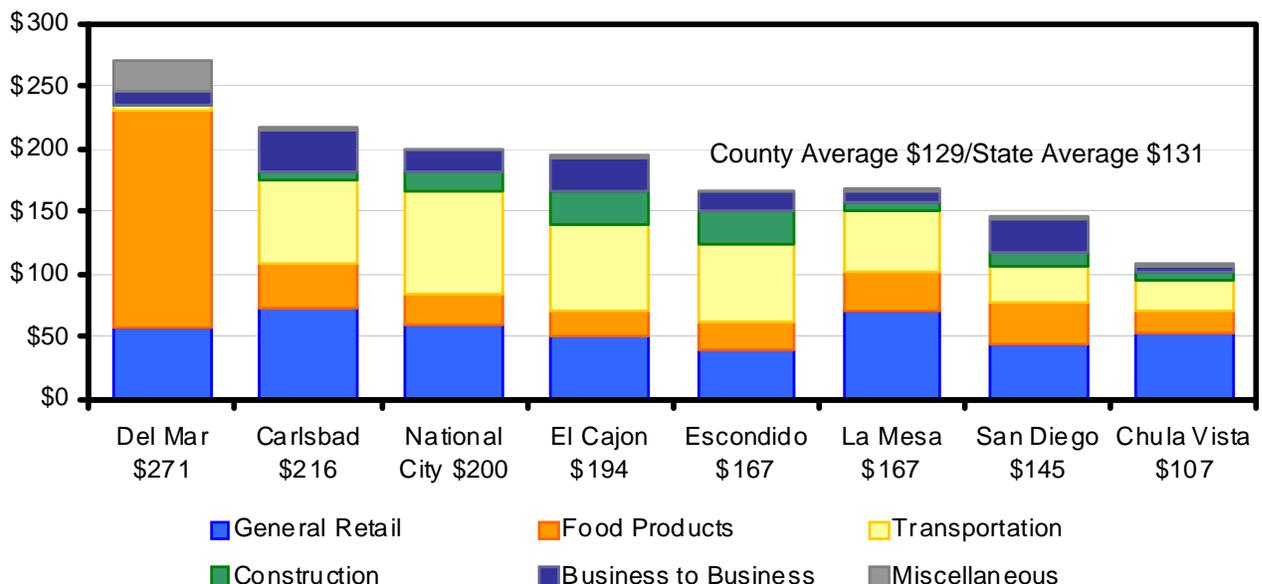
allocation by 0.25% and applied these funds as security for the State's Economic Recovery Bonds. The State committed to replacing the 0.25% sales tax revenues dollar-for-dollar in local property tax from the County Educational Revenue Augmentation Fund (ERAF). For forecasting and comparison purposes, sales tax revenues are projected at the full 1% rate.

For fiscal year 2009-10, the estimated sales tax revenue is \$25.5 million. These funds are collected by the State at a rate of 8.75% for the San Diego County region. On April 1, 2009, Governor Schwarzenegger enacted a 1% sales tax increase statewide thereby increasing the state's portion from 6% to 7%. The Sales Tax rate is divided as follows:

State	7.00%
State Fiscal Recovery Fund (Economic Recovery Bonds)	0.25%
Local Jurisdiction (City or County of place of sale or use)	0.75%
Local Transportation Fund (County of place of sale or use)	0.25%
Local San Diego County Transnet Funding	<u>0.50%</u>
Total Sales Tax Rate	8.75%

Sales and use tax revenue is the City's second largest discretionary revenue source, accounting for 19% of total revenue for the General Fund in fiscal year 2009-10. Due to the current economic recession consumer spending has decreased significantly nationwide; a decrease of 5% in sales tax revenue is projected for fiscal year 2009-10. Since fiscal year 2006-07 the City has experienced a decrease of 11% in this revenue category. Sales tax projections will continue to be conservative until it becomes apparent that the economy has recovered sufficiently to merit an increase in the forecast.

Sales Taxes Per Capita



As noted on the chart above, sales tax on a per capita basis for the City is only \$107 compared to the County average of \$129 and the State average of \$131. This comparison indicates that the City's residents spend a high percentage of their retail dollars elsewhere, especially considering that a healthy share of our sales and use tax revenues are generated by cross-border shoppers. It seems clear that the City must continue to place a high priority on developing the retail business base by focusing on projects such as the expansion of the auto park and the eastern urban center in order to ensure the City's long-term fiscal health.

MOTOR VEHICLE LICENSE FEES

The Vehicle License Fee (VLF) revenue has gone through many changes in the past few years. The fee was initially established back in 1948 and directed to local government. The State had previously assessed a 2% of value VLF on car registrants on behalf of local governments. In May 2004, in an attempt to assist with the State's fiscal crisis, the State dropped the VLF fee from 2% to 0.65%. Except for the first three months of the year, the State back-filled this fee reduction with other State funds, keeping local government revenue whole.

Beginning in fiscal year 2004-05, the local government share of VLF has narrowed. Cities continue to receive 0.65% portion of the fee directly from the State, but this amount is now net of County realignment and administrative reductions. The State backfills the gap created by the fee reduction from 2% to 0.65% with an additional allocation of local property tax from County ERAF funds, referred to as the VLF swap. After 2006, the VLF swap was valued at the original 2005 amount, and increased by the jurisdiction's annual growth in assessed valuation. VLF revenue is projected to decrease by 8% in fiscal year 2009-10 to \$18.3 million representing 14% of total General Fund revenues. The projected reduction in VLF revenue is a result of the estimated negative decline in assessed property values as well as a reduction in the amount of vehicle registration revenues available for distribution to California cities.

FRANCHISE FEES

Franchise fee revenues are generated from public utility sources such as San Diego Gas & Electric (2% on gas and 1.25% on electricity), trash collection franchises (9.05% fee), and cable franchises (5% fee) conducting business within City limits. SDG&E is the single largest generator of Franchise Fees and accounts for approximately 50% of the total franchise revenues, which are received semi-annually, in March and August. SDG&E collects the franchise fee from Chula Vista customers and through a

municipal surcharge imposed on the South Bay Power Plant based on their usage of natural gas. Due to the volatility of the price of natural gas and fluctuation in usage this component is difficult to project. Trash franchise fees and cable fees are more predictable due to the fixed rates charged and the monthly and quarterly receipt of the revenues respectively. Franchise Fees are projected to remain flat at \$10.0 million in fiscal year 2009-10, which represents approximately 8% of total General Fund revenues.

UTILITY USERS TAX

UUT revenues are projected to grow slightly using population factors and are adjusted downward to account for market saturation in the wireless telecom sector due to the shift in usage of landline telephones to cellular telephones and to internet and other private-network communications. SDG&E is the predominant energy provider with dozens of telecommunications providers. UUT is received on a monthly basis from the various providers. Total UUT revenues projected for fiscal year 2009-10 is \$8.2 million, which represents approximately 6% of total General Fund revenues. The increase in fiscal year 2009-10 revenues is mainly due to agreements between the City and local wireless companies. The City adopted its Utility Users Tax (UUT) in 1978. The City of Chula Vista imposes a UUT on the use of telecom at the rate of 5% of gross receipts, which represents 66% of the total UUT revenues received. The UUT on natural gas services is \$0.00919 per therm and \$0.00250 per kilowatt on electricity services, which equates to approximately a 1% tax.

OTHER REVENUE

Revenue projections are continually reviewed and updated by City staff. As described above, major general revenues, such as property taxes, sales taxes, franchise fees, utility users tax and motor vehicle license fees, are projected by the Finance Department based on prior history, growth and inflation projections, and economic climate. Additional assistance in the projection of revenues is provided by subject-matter experts such as the City's sales and property tax consultants, the County Assessor and by reviewing regional and local economic forecasts provided by the UCLA Anderson Forecast and the University of San Diego's Index of Leading Economic Indicators for San Diego County, respectively. The fiscal year 2009-10 budget reflects decreases in program revenues to reflect a downturn in development, decreased attendance at recreation facilities, and adjustments to grant revenues.



GENERAL FUND EXPENDITURE SUMMARY

The General Fund budget for fiscal year 2009-10 totals \$133.0 million, which reflects a net decrease of \$7.7 million (-5.4%) when compared to the fiscal year 2008-09 projected expenditures and a decrease of \$9.4 million (-6.6%) when compared to the fiscal year 2008-09 adopted budget. As mentioned previously in this document, early in the budget process, the City identified a budgetary shortfall of nearly \$20 million with fiscal year 2009-10 revenues estimated at \$134.2 million and expenditures estimated at \$154.2 million. Through several workshops, and departmental meetings, the City identified net reductions of \$20.0 million briefly summarized below:

CHULA VISTA GENERAL FUND BUDGET	
in thousands (000)	
FY 07-08 Actual Expenditures	155,022
FY 08-09 Estimated Expenditures	140,630
FY 09-10 Budget	132,966
% change FY 08-09 (AB) to FY 09-10	-5.4%

- Elimination of Management, Professional, CVEA and WCE Jan 2009 and Jan 2010 COLAs and the elimination of management's 401(a) program.
- Deferral of POA and IAFF Jan 2009 and Jan 2010 COLAs to be spread out in 6 month increments starting in July 2010 for POA and Jan 2011 for IAFF.
- Department consolidations and reductions.
- Implementation of budget reduction plan - this resulted in the elimination of 89.0 positions from the General Fund. The elimination of these positions was accomplished through early retirements, elimination of vacant positions, demotions in-lieu of layoffs, and layoffs.

As seen on the following table, personnel expenditures reflect a 7.2% decrease when compared to the fiscal year 2008-09 estimates. This reduction is attributable to the elimination/deferral of employee COLAs, eliminated positions, and retirements. Supplies and services expenditures reflect an increase of 9.4% - this increase is partly due to one time savings reflected in the fiscal year 2009 estimate which are not reflected in the fiscal year 2010 budget as well as increased costs for insurance, election

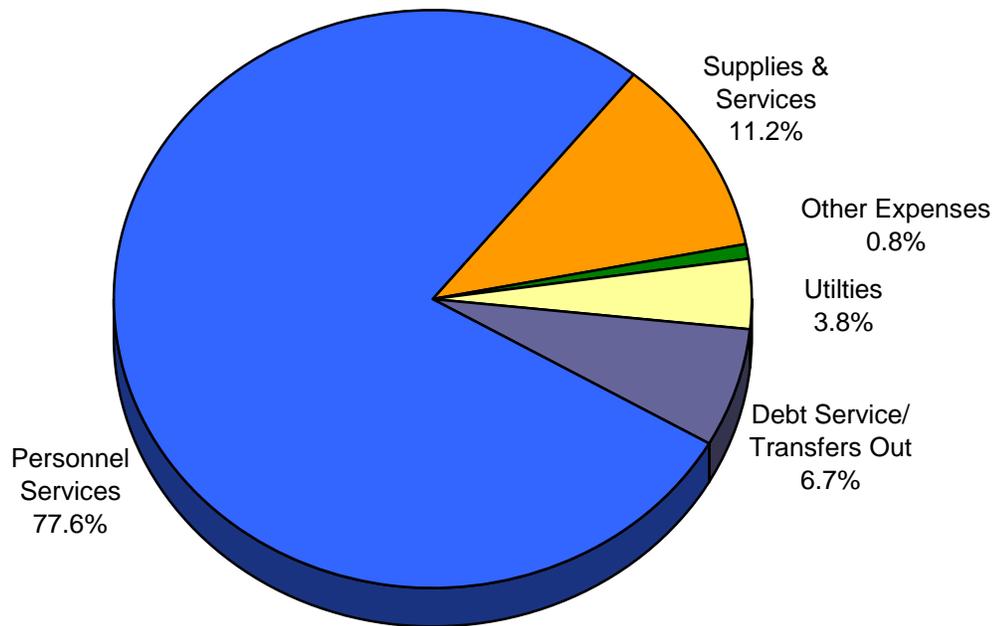
expenditures and fleet maintenance charges. The Other Expenses category reflects a reduction of 74.0% or \$3.0 million when compared to the fiscal year 2008-09 estimates. This reduction reflects the transfer of \$1.8 million for public liability expenses from the Other Expenses category to the Debt Service/Transfers Out category combined with a net decrease of approximately \$1.2 million mainly due to a one time reimbursement to the PFDIF for Civic Center Obligations. The Utility category shows a slight increase from the fiscal year 2008-09 estimate; the changes in this category reflect an overall increase in water, gas, electricity and phone rates partially offset by savings in reduced energy usage for street lights as well as a savings from energy conservation projects. The Debt Service/Transfers Out category shows an increase of 29.7% or approximately \$2.0 million, which was due to the transfer of the public liability expenses mentioned above.

General Fund Expenditure Summary by Category
In Thousands (000)

Category	FY 2007-08 Actual	FY 2008-09 Estimate	FY 2009-10 Budget	FY08-09 - FY09-10 Δ
Personnel Services	\$125,228	\$111,126	\$103,075	-7.2%
Supplies & Services	\$15,345	\$13,557	\$14,828	9.4%
Other Expenses	\$2,744	\$4,036	\$1,050	-74.0%
Operating Capital	\$892	\$77	\$100	29.8%
Utilities	\$4,646	\$5,001	\$5,052	1.0%
Debt Service/Transfers Out	\$6,010	\$6,834	\$8,861	29.7%
Total Operating Budget	\$154,865	\$140,630	\$132,966	-5.4%
Capital Projects	\$156	\$0	\$0	0.0%
Total General Fund Budget	\$155,022	\$140,630	\$132,966	-5.4%

1. Beginning with FY 08-09, various non-general funded positions (e.g. redevelopment/housing staff, development service staff and CBAG staff) were moved out of the general fund and into their respective funding sources.

General Fund Expenditure Percentage by Category

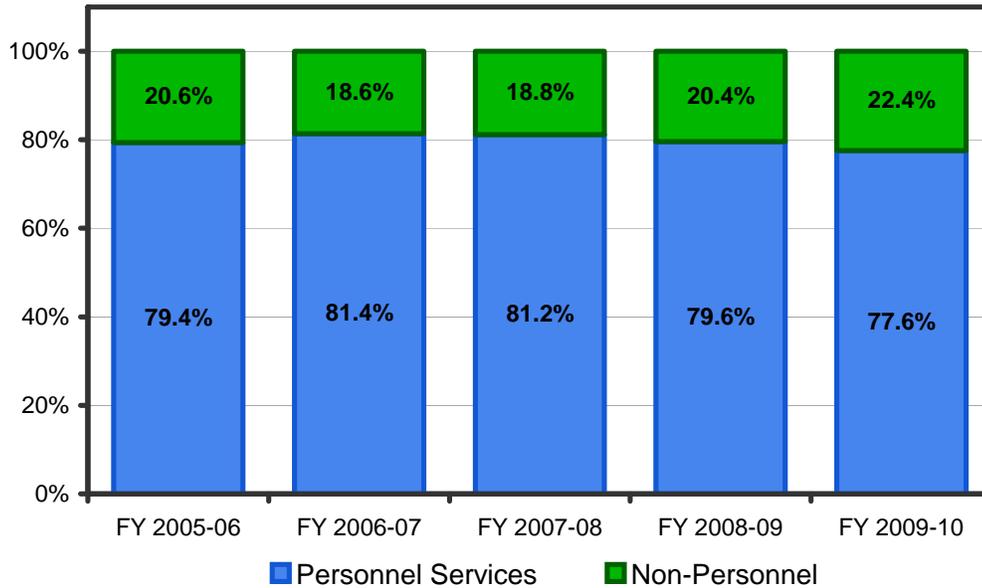


PERSONNEL SERVICES EXPENDITURES AS A PERCENT OF BUDGET

Personnel Services expenditures (employee salaries and benefits) are by far the largest component of General Fund expenditures. At the beginning of fiscal year 2005-06, personnel services represented 79.4% of the overall general fund budget, compared to the current budgeted level of 77.6%. At the peak of staffing in fiscal year 2006-07, personnel services represented 81.4% of the total general fund budget and have come down steadily in each of the past three years due to a reduction of staffing citywide due to budget constraints.

Personnel and Non-Personnel Services Costs

Percent of Council Adopted Budget



STAFFING LEVELS

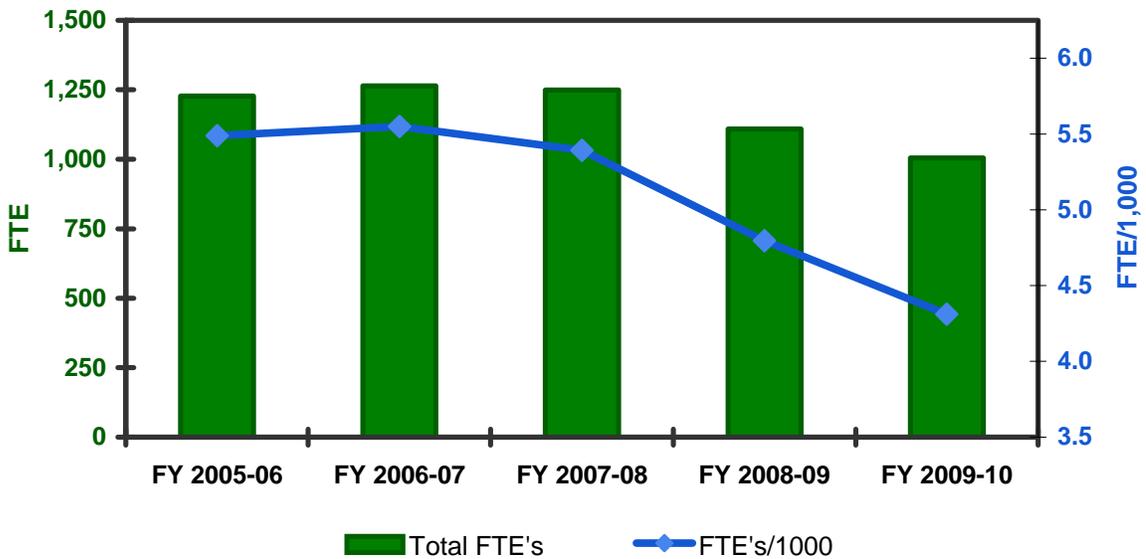
Despite the City's population growing at an average rate of 2% over the past 5 years, the City's permanent, full time, benefited employees is 18.1% lower than it was during the 2005-06 fiscal year and 20.5% lower when compared to the FY 2006-07 budget, which represents the peak for staffing. The following table summarizes the staffing changes by service category from fiscal year 2005-06 to fiscal year 2009-10. During this period, positions have been eliminated throughout the City including: Community Services (47.75 positions eliminated; a 41.9% decrease), Legislative and Administrative departments (39.0 positions eliminated; a 28.0% decrease), Development and Maintenance service (114.48 positions eliminated; a 24.2% decrease), and Public Safety; 16.0 positions eliminated in Police (a 4.4% decrease) and 5 positions eliminated in Fire (a 3.5% decrease).

Staffing Level FY 2005-06 to FY 2009-10

Council Adopted Budget	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 06 – FY 10 Δ
Legislative and Administrative	139.50	144.50	140.00	128.50	100.50	-39.00
Development and Maintenance	472.23	472.75	458.25	398.25	357.75	-114.48
Public Safety	501.50	532.50	540.50	493.50	480.50	-21.00
Community Services	114.00	114.00	109.75	89.25	66.25	-47.75
Total City Staff	1227.23	1263.75	1248.50	1109.50	1005.00	-222.23

Budget constraints necessitated the net elimination of 258.75 full time equivalent (FTE) positions from the City’s high employment mark of 1,263.75 FTEs during fiscal year 2006-07. Due to these cuts, the FTE per thousand residents has decreased from 5.5 employees per thousand residents in fiscal year 2005-06 to an estimated 4.3 employees per thousand residents in fiscal year 2009-10. During this time, the city has seen an increase of 5,100 housing units and 15,565 residents (7.1% increase), 112 acres of parks (30.0% increase), 4,100 Police calls for service (5.8% increase), and 45 miles of streets (13.0% increase).

City of Chula Vista Staffing (FTEs)
Compared to FTE’s per Thousand Residents



SALARY INCREASES

As demonstrated below, employee costs have increased significantly during the past several years as the City has sought to maintain a competitive position in the local labor market. Existing Memorandums of Understanding (MOU) agreements with the City's various employee bargaining groups originally called for pay increases of 4% per year for the next two years for most employees; however, due to the current budget crisis, Police and Fire have agreed to defer their increases as shown in the following chart and all other employees (CVEA¹, WCE, CONF, PROF², Mid Manager², Senior Managers and Executives) have given up their raises. From fiscal year 2005-06 through fiscal year 2012-13, compounded salary increases per the negotiated MOU agreements total 27.5% for members of the Chula Vista Police Officers' Association (POA), 26.5% for members of International Association of Firefighters (IAFF), 10.3% for of the Chula Vista Employee Association (CVEA), Western Conference of Engineers (WCE) and Confidential Employees (CONF) and 6.1% for Professional (PROF), Management and Executive employees.

Summary of MOU Salary Increase by Bargaining Group

Date of Salary Increase	POA	IAFF	CVEA ⁽¹⁾ , WCE & CONF	PROF & MM ⁽²⁾	SM & EXEC
January 2006	10%	8%	3%	3%	3%
January 2007	4%	2%	3%	3%	3%
July 2007	0%	2%	0%	0%	0%
January 2008	4%	4%	4%	0%	0%
January 2009	0%	0%	0%	0%	0%
July 2009	0%	-1%	0%	0%	0%
January 2010	0%	0%	0%	0%	0%
July 2010	1%	0%	0%	0%	0%
January 2011	1%	2%	0%	0%	0%
July 2011 ⁽³⁾	1%	2.5%	0%	0%	0%
January 2012	1.5%	1.5%	0%	0%	0%
July 2012	1.5%	1.5%	0%	0%	0%
January 2013	1.0%	1.5%	0%	0%	0%
Compound Increase Jan 2006 - Jan 2013	27.5%	26.5%	10.3%	6.1%	6.1%
Average Increase per Year	3.4%	3.3%	1.3%	0.8%	0.8%

(1) CVEA employees *could* receive increases up to 4% in Jan 2011 and Jan 2012 based on a benchmark market study

(2) Professional and Mid Manager's salary subject to meet and confer

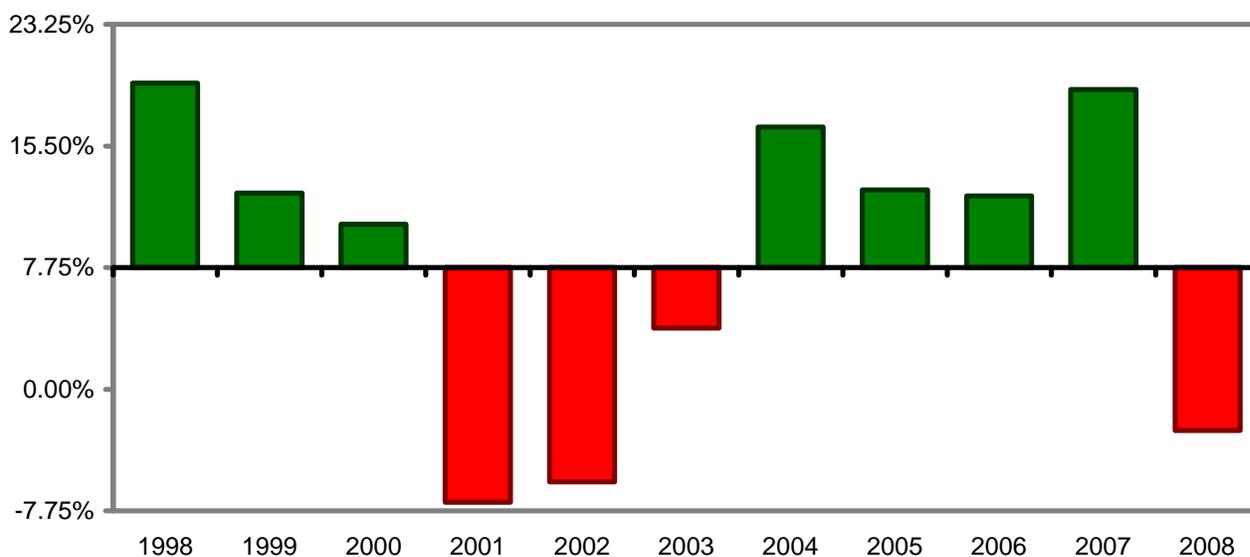
(3) July 2011 IAFF adjustment reflects 1.5% salary increase per Side Letter of Agreement dated February 9, 2009 + reinstatement of 1% salary reduction implemented in July 2009 per Side Letter of Agreement dated June 16, 2009

RISING RETIREMENT COSTS

The increase in CalPERS costs is a significant budgetary challenge facing the City. The two key factors driving the increased costs were the significant investment losses experienced by CalPERS and enhanced benefits during the same time period. Currently, the payments made to the retirement system equal 15.6% of the City's General Fund.

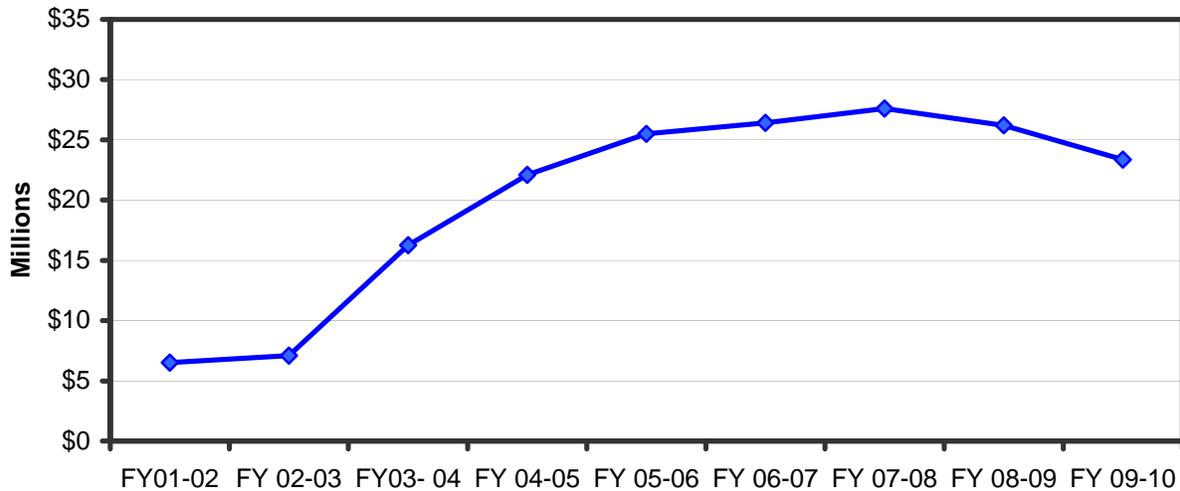
Prior to fiscal year 2005-06, the CalPERS investment pool assumed a rate of return of 8.25% and any market gains (or losses) less than that amount could significantly affect the City's overall contribution rate. In fiscal year 2005-06, CalPERS adjusted their investment return assumption to 7.75% and have since adopted an asset smoothing method whereby any losses are spread out over a 15 year period to reduce the City's exposure to market volatility. The following graph shows the actual market rates of return for the CalPERS investment portfolio relative to the current 7.75% assumed rate of return.

CalPERS Historical Market Value Rates of Return
Relative to Assumed Investment Return of 7.75%



The budgetary impacts caused by the increased employer contribution rates have been significant. The City's PERS contribution rates have increased from 17.4% for safety employees and 8.7% for miscellaneous employees in fiscal year 2001-02 to 41.6% and 28.8% respectively in fiscal year 2009-10. This translates into an increase of \$16.6 million in budgeted PERS contributions – from \$6.7 million in fiscal year 2001-02 to \$23.3 million in fiscal year 2009-10. The vast majority of this increase is related directly to the CalPERS investment losses during fiscal years 2001, 2002 and 2003. These trends are displayed on the chart on the following page. It should be noted that the overall decrease in PERS costs seen over the past two years is a direct result of positions being eliminated from the budget.

Increase in Citywide Budgeted PERS Costs Since FY 2001-02



HEALTH CARE COSTS

Kaiser and PacifiCare/AETNA insurance premiums have increased an average of 8% per year since the beginning of fiscal year 2004-05. Taking into account the compounding effect of these increases over time, Kaiser premiums have increased 59.0% during this time while PacifiCare/AETNA¹ premiums have increased 40.3% over the same period. The annual budget for flexible spending accounts has increased from \$8.5 million in fiscal year 2004-05 to \$11.2 million in fiscal year 2009-10. Recent discussions with health care professionals indicate these high trends in health care costs are likely to continue for the foreseeable future, with an anticipated increase between 7% and 10% effective January 2010. The anticipated increase in health care costs is included in the fiscal year 2009-10 adopted budget.

Premium Increases by Health Care Provider (FY 2004-05 to FY 2009-10)

Date of Premium Increase	Kaiser	PacifiCare/ AETNA ¹	Average
January 2005	19.9%	8.4%	14.2%
January 2006	6.9%	10.0%	8.5%
January 2007	8.5%	16.4%	12.5%
January 2008	5.0%	-2.8%	1.1%
January 2009	8.9%	4.0	6.5%
Annual Avg Premium Increase	9.7	7.0%	8.4%

¹ Effective January 2009, the City switched from PacifiCare to AETNA

GENERAL FUND DEPARTMENT SUMMARY

The General Fund budget funds the day-to-day operations of most City services. For fiscal year 2009-10 the General Fund budget totals \$133.0 million, which includes funding for the following departments:

- Mayor and City Council
- Boards and Commissions
- City Clerk
- City Attorney
- Administration
- Information and Technology Services
- Human Resources
- Finance
- Non-Departmental
- General Services/Animal Care Facility
- Planning and Building
- Police
- Fire
- Public Works
- Recreation
- Library

To follow is a series of summary reports that reflect the anticipated revenues, expenditures, and staffing information for each of the General Fund departments.



MAYOR AND COUNCIL

DESCRIPTION

The City Council is comprised of a fulltime Mayor and four part-time Councilmembers. The Mayor and City Council are elected at-large, and each holds office for a four-year term. The City Manager, City Attorney and City Clerk, the primary executive, legal and document support officials are appointed by and serve at the pleasure of the Council. The City Council reviews and approves the budget, enacts ordinances, authorizes public improvements, adopts traffic regulations, approves contracts, and sits as the Redevelopment Agency and Housing Authority. The City Council is also granted some expressly defined executive functions such as confirmation authority over all executive management and department head appointments.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$1,222,849	\$1,146,485	\$1,080,516	\$1,130,770
Supplies and Services	\$285,806	\$135,747	\$35,500	\$86,248
Utilities	\$1,456	\$1,575	\$1,250	\$1,444
Expenditure Totals	\$1,510,111	\$1,283,807	\$1,117,266	\$1,218,462
Revenue Totals	\$3,000	\$0	\$0	\$0
Authorized Full Time Positions	15.00	14.00	14.00	13.00

BOARDS AND COMMISSIONS

DESCRIPTION

The process of establishing boards and commissions is one that began with the City Charter as a method to give citizens a greater voice in the determination of policies at all levels of government. Four commissions were established by the Charter- the Planning Commission, the Board of Library Trustees, Civil Service Commission, and the Parks & Recreation Commission. All other boards and commissions have been established through an ordinance or resolution since that time in order to meet a specific need of the City Council. The members for Chartered commissions are appointed by a majority vote of the City Council, with applications for these appointments accepted throughout the year from all interested residents.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Supplies and Services	\$11,448	\$8,864	\$7,801	\$14,736
Expenditure Totals	\$11,448	\$8,864	\$7,801	\$14,736
Revenue Totals	\$0	\$0	\$0	\$0
Authorized Full Time Positions	0.00	0.00	0.00	0.00

CITY CLERK

MISSION STATEMENT

The mission of the City Clerk's Office is to work diligently to enhance the public and organizational trust and knowledge by managing and providing accurate and timely information; safeguarding and improving access to public records; ensuring compliance with regulations and policies; and administering open and free elections.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$961,892	\$893,023	\$670,632	\$683,789
Supplies and Services	\$199,933	\$296,399	\$468,425	\$366,921
Operating Capital	\$0	\$2,193	\$0	\$0
Utilities	\$1,803	\$690	\$600	\$844
Expenditure Totals	\$1,163,628	\$1,192,305	\$1,139,657	\$1,051,554
Revenue Totals	\$90,874	\$109,181	\$50,000	\$35,718
<i>Revenue Recovery %</i>	8%	9%	4%	3%
Authorized Full Time Positions	8.50	8.50	7.50	6.50

CITY ATTORNEY

MISSION STATEMENT

The mission of the Chula Vista City Attorney's Office is to provide legal advice and support to the Mayor and Council, City departments, and boards and commissions in the conduct of City business, represent the City before judicial and administrative agencies in civil litigation proceedings and prosecute misdemeanor violations of the Chula Vista Municipal Code.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$2,245,710	\$2,062,384	\$1,395,911	\$1,524,013
Supplies and Services	\$464,588	\$462,982	\$410,559	\$445,805
Utilities	\$11,480	\$1,996	\$1,298	\$1,560
Expenditure Totals	\$2,721,778	\$2,527,362	\$1,807,768	\$1,971,378
Revenue Totals	\$534,398	\$390,711	\$366,199	\$210,195
<i>Revenue Recovery %</i>	<i>20%</i>	<i>15%</i>	<i>20%</i>	<i>11%</i>
Authorized Full Time Positions	14.00	14.00	12.00	10.00

ADMINISTRATION

MISSION STATEMENT

The mission of the Administration Department is to provide the leadership necessary for the implementation of City Council policies, administration of the organization and delivery of services to our community.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$3,125,602	\$2,935,353	\$3,854,364	\$1,580,098
Supplies and Services	\$358,078	\$212,858	\$221,332	\$145,612
Utilities	\$9,235	\$2,351	\$2,925	\$1,770
Expenditure Totals	\$3,492,915	\$3,150,562	\$4,078,621	\$1,727,480
Revenue Totals	\$569,784	\$575,539	\$786,819	\$403,869
<i>Revenue Recovery %</i>	16%	18%	19%	23%
Authorized Full Time Positions	21.00	19.00	26.00	10.00

INFORMATION TECHNOLOGY SERVICES

MISSION STATEMENT

The mission of the Information Technology Services Department is to provide technology, planning, development support and management to City employees and departments so they can perform their jobs effectively and meet their strategic goals for the City.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$3,249,009	\$3,015,540	\$2,781,602	\$2,327,914
Supplies and Services	\$801,476	\$701,587	\$613,514	\$660,156
Operating Capital	\$84,854	\$7,861	\$35,000	\$100,000
Utilities	\$62,711	\$44,590	\$44,860	\$57,479
Expenditure Totals	\$4,198,050	\$3,769,578	\$3,474,976	\$3,145,549
Revenue Totals	\$424,603	\$124,382	\$67,143	\$103,528
<i>Revenue Recovery %</i>	<i>10%</i>	<i>3%</i>	<i>2%</i>	<i>3%</i>
Authorized Full Time Positions	29.00	28.00	23.00	19.00

HUMAN RESOURCES

MISSION STATEMENT

The mission of the Human Resources Department is to provide superior services to employees, departments, and the public to ensure an informed, quality work force and community, while treating everyone with fairness, dignity, and respect.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$2,915,460	\$2,670,004	\$2,351,053	\$2,107,601
Supplies and Services	\$1,515,108	\$1,188,882	\$1,252,598	\$1,747,310
Other Expenses	\$691,762	\$1,010,530	\$1,943,025	\$0
Operating Capital	\$0	\$0	\$194	\$0
Utilities	\$7,080	\$3,603	\$3,104	\$3,367
Expenditure Totals	\$5,129,410	\$4,873,019	\$5,549,974	\$3,858,278
Revenue Totals	\$322,480	\$319,860	\$829,035	\$277,968
<i>Revenue Recovery %</i>	6%	7%	15%	7%
Authorized Full Time Positions	25.50	25.00	20.50	16.00

FINANCE

MISSION STATEMENT

The Chula Vista Finance Department is dedicated to ensuring the long-term financial stability of the City and enhancing public and organizational trust through integrity of financial reporting and sound financial practices.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$2,819,512	\$2,780,742	\$2,434,203	\$2,975,784
Supplies and Services	\$153,713	\$181,919	\$165,396	\$183,871
Utilities	\$4,805	\$3,917	\$3,200	\$4,365
Expenditure Totals	\$2,978,030	\$2,966,578	\$2,602,799	\$3,164,020
Revenue Totals	\$1,671,553	\$1,543,796	\$1,386,795	\$1,205,693
<i>Revenue Recovery %</i>	56%	52%	53%	38%
Authorized Full Time Positions	31.00	31.00	25.00	26.00

NON-DEPARTMENTAL

DESCRIPTION

The Non-Departmental budget reflects expenditures and expenditure savings that are not directly related to any single department. The budget includes such items as interest expense, salary savings due to the furlough, transfers out to liability reserves, and transfers out to various Debt Service Funds for the General Fund's debt service obligations. This budget also includes all General Fund discretionary revenues.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	(\$2,700,756)	(\$2,585,366)	\$298,780	(\$844,727)
Supplies and Services	\$29,915	\$427,063	\$654,344	\$180,080
Other Expenses	\$511,249	\$1,303,520	\$1,684,531	\$652,321
Operating Capital	\$0	\$1,165	\$0	\$0
Utilities	\$0	\$0	\$12,500	\$0
Transfers Out	\$5,357,771	\$6,009,891	\$6,833,982	\$8,688,551
CIP Project Expenditures	\$400,584	\$156,475	\$0	\$0
Non-CIP Project Expenditures	\$2,238	\$0	\$0	\$0
Expenditure Totals	\$3,601,001	\$5,312,748	\$9,484,137	\$8,676,225
Revenue Totals	\$102,783,446	\$106,608,581	\$107,724,236	\$101,948,387
Authorized Full Time Positions	0.00	0.00	0.00	0.00

GENERAL SERVICES/ANIMAL CARE FACILITY

MISSION STATEMENT

The mission of the Chula Vista Animal Care Facility is to ensure the health and safety of animals and citizens in Chula Vista, Imperial Beach, National City and Lemon Grove.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$9,290,037	\$8,832,504	\$0	\$1,745,520
Supplies and Services	\$1,128,127	\$1,212,604	\$0	\$592,779
Other Expenses	\$0	\$0	\$0	\$2,429
Operating Capital	\$41,499	\$20,758	\$0	\$0
Utilities	\$337,275	\$258,824	\$0	\$62,778
Expenditure Totals	\$10,796,938	\$10,324,690	\$0	\$2,403,506
Revenue Totals	\$6,204,646	\$6,325,251	\$0	\$783,500
<i>Revenue Recovery %</i>	<i>57%</i>	<i>61%</i>	<i>N/A</i>	<i>33%</i>
Authorized Full Time Positions	104.75	102.25	0.00	22.25

PLANNING AND BUILDING

MISSION STATEMENT

The mission of the Planning & Building Department is to guide the physical development of the City through the implementation of the General Plan and building Codes. We are committed to enhancing the quality of life in our community by planning for sound infrastructure and public services, protection of the environment, and promotion of high quality social and economic growth.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$9,244,958	\$8,175,317	\$2,264,505	\$3,473,883
Supplies and Services	\$621,103	\$430,629	\$58,350	\$489,262
Other Expenses	\$157,256	\$165,158	\$130,730	\$130,730
Utilities	\$51,922	\$30,489	\$11,088	\$13,653
Expenditure Totals	\$10,075,239	\$8,801,593	\$2,464,673	\$4,107,528
Revenue Totals	\$7,425,604	\$6,824,637	\$2,022,372	\$3,186,797
<i>Revenue Recovery %</i>	74%	78%	82%	78%
Authorized Full Time Positions	90.50	80.50	20.00	28.00

POLICE

MISSION STATEMENT

The mission of the Chula Vista Police Department is to enhance the quality of life in the City of Chula Vista by:

- Providing a proactive and professional level of police service ensuring safety through commitment, integrity and trust
- Managing resources effectively
- Treating all persons with fairness, respect and dignity
- Maintaining a partnership with the community to meet contemporary and future challenges

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$44,976,183	\$44,015,194	\$42,174,039	\$40,587,231
Supplies and Services	\$3,781,797	\$3,226,891	\$2,961,610	\$2,941,823
Other Expenses	\$66,421	\$63,032	\$52,171	\$81,669
Operating Capital	\$374,302	\$0	\$0	\$0
Utilities	\$426,877	\$463,083	\$468,595	\$421,806
Expenditure Totals	\$49,625,580	\$47,768,200	\$45,656,415	\$44,032,529
Revenue Totals	\$8,967,142	\$7,614,804	\$7,352,521	\$7,231,677
<i>Revenue Recovery %</i>	18%	16%	16%	16%
Authorized Full Time Positions	381.50	366.50	337.50	322.00

FIRE

MISSION STATEMENT

The mission of the Chula Vista Fire Department is to protect life, environment, and property.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$20,935,078	\$21,361,720	\$20,939,461	\$19,021,737
Supplies and Services	\$1,514,064	\$1,981,771	\$1,865,410	\$1,831,373
Other Expenses	\$27,000	\$0	\$0	\$0
Operating Capital	\$24,626	\$829,555	\$0	\$0
Utilities	\$217,471	\$177,599	\$189,243	\$202,473
Transfers Out	\$0	\$0	\$0	\$172,216
Expenditure Totals	\$22,718,239	\$24,350,645	\$22,994,114	\$21,227,799
Revenue Totals	\$1,618,480	\$2,034,105	\$1,781,083	\$1,253,677
<i>Revenue Recovery %</i>	<i>7%</i>	<i>8%</i>	<i>8%</i>	<i>6%</i>
Authorized Full Time Positions	151.00	153.00	135.00	136.00

PUBLIC WORKS

MISSION STATEMENT

The mission of the Public Works Department is to provide and manage the City's infrastructure, parks and open space through high quality operations, maintenance and construction in order to optimize mobility, public and environmental health and safety.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$15,716,378	\$12,234,936	\$15,915,742	\$19,177,012
Supplies and Services	\$3,357,313	\$2,528,756	\$3,362,422	\$3,668,049
Other Expenses	\$18,189	\$20,349	\$149,000	\$179,175
Operating Capital	\$156,335	\$0	\$0	\$0
Utilities	\$1,652,163	\$1,652,015	\$3,344,100	\$3,371,365
Expenditure Totals	\$20,900,378	\$16,436,056	\$22,771,264	\$26,395,601
Revenue Totals	\$15,525,508	\$10,667,513	\$8,187,139	\$14,153,208
<i>Revenue Recovery %</i>	<i>74%</i>	<i>65%</i>	<i>36%</i>	<i>54%</i>
Authorized Full Time Positions	186.50	150.50	194.75	194.50

RECREATION

MISSION STATEMENT

The mission of the Recreation Department is to enrich our community through recreational opportunities and services.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$4,728,005	\$4,421,525	\$4,519,978	\$3,704,777
Supplies and Services	\$932,269	\$761,607	\$628,806	\$591,740
Other Expenses	\$0	\$0	\$75,970	\$3,817
Operating Capital	\$0	\$0	\$41,820	\$0
Utilities	\$507,859	\$456,836	\$517,743	\$534,749
Expenditure Totals	\$6,168,133	\$5,639,968	\$5,784,317	\$4,835,083
Revenue Totals	\$2,292,665	\$2,164,644	\$2,277,773	\$1,823,077
<i>Revenue Recovery %</i>	37%	38%	39%	38%
Authorized Full Time Positions	34.00	34.00	38.50	26.00

LIBRARY

MISSION STATEMENT

The mission of the Chula Vista Public Library is to increase knowledge and enrich lives within the community. We accomplish this by connecting people equitably to responsive programs, services and resources in a manner that reflect the ideals of a democratic society.

SUMMARY OF DEPARTMENT RESOURCES

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 PROJECTED	2009-10 ADOPTED
Personnel Services	\$7,599,379	\$6,919,258	\$5,955,690	\$3,879,459
Supplies and Services	\$1,667,148	\$944,943	\$776,601	\$881,802
Other Expenses	\$750	\$0	\$360	\$357
Utilities	\$374,787	\$360,695	\$397,049	\$374,697
Expenditure Totals	\$9,642,064	\$8,224,896	\$7,129,700	\$5,136,315
Revenue Totals	\$2,437,076	\$2,081,583	\$2,000,620	\$348,750
<i>Revenue Recovery %</i>	<i>25%</i>	<i>25%</i>	<i>28%</i>	<i>7%</i>
Authorized Full Time Positions	70.75	66.25	50.75	40.25



A D O P T E D B U D G E T

**DEVELOPMENT SERVICES
FUND**

FISCAL YEAR 2010

DEVELOPMENT SERVICES FUND

The Development Services fund accounts for revenues and expenditures related to the processing of development plans and permits. The fund is comprised of three divisions, Planning, Building, and Engineering, which provide direct services to property owners, developers, and the City as required for the entitlement and/or improvement of property. The services provided encompass most development activities, including land use entitlements; public infrastructure, open space, and landscape planning; public infrastructure construction and grading permits; building permits; and inspection of all projects constructed on private property.

Historically, all development processing revenues posted to the City's General fund. All development services staffing and associated expenditures were also accounted for in the General Fund. Beginning in fiscal year 2008-09, all development funded staff was budgeted directly in the Development Services fund, with all processing revenues posting to this fund as well. Consolidating all development service cost centers in a single fund clearly isolates development related costs and revenues from General fund supported services; thereby making the nexus between development related activities, costs, fees, and revenues more transparent. This will also assist in identifying any structural imbalances as development fluctuates, with the goal of avoiding impacts to the General Fund reserves. The fiscal year 2009-10 budget reflects the transfer of the Public Works function from the Development Services Fund back to the General Fund. As development activity has continued to slide, this staff has largely been reassigned to capital projects, resulting in the decision to transfer this section back to the General Fund.

During fiscal year 2008-09, a mid year adjustment was approved by Council to reduce expenditures in the Development Services Fund in response to lower than expected actual fiscal year 2007-08 revenues. The continuing slowdown in development resulted in insufficient revenues to support

staffing and budget levels approved with the adoption of the fiscal year 2008-09 budget. In September 2009, a total of 10.5 positions were eliminated from the Development Services Fund. As mentioned previously, the City went through a comprehensive process to develop a budget reduction plan during fiscal year 2008-09 in order to bring expenditures in line with projected revenues. As part of the budget reduction plan, Council approved the elimination of an additional 6.5 positions in the Development Services Fund. The staffing in this fund is being further reduced as part of the reorganization of the development and maintenance departments - the Construction Inspection group (10.0 FTE) and Planning and Building Administration (5.0 FTE) staff are being transferred back to the General Fund as part of the fiscal year 2009-10 budget, and 1.0 position is being transferred from the General Fund to the Development Services Fund.

REVENUES

Development related revenues consist of two categories: development processing fee revenues and deposit based revenues. Development processing fee revenues include building permits, planning fees, other building department fees, and engineering fees. Deposit based revenues are generated through staff time reimbursements related to specific projects. The table below provides a comparison of the projected revenues for fiscal year 2008-09 to the proposed fiscal year 2009-10 revenues. The fiscal year 2008-09 projected revenues reflect the slowdown in development that was experienced during the fiscal year, the fiscal year 2008-09 Council Adopted budget included revenues of \$10.9 million.

Development Services Fund Revenues

Category	FY 08-09 Projected	FY 09-10 Proposed	Inc/Dec	% Inc/Dec
Licenses and Permits	\$ 952,234	\$ 1,085,854	\$ 133,620	14%
Revenue from Other Agencies	\$ 2,304	\$ -	\$ (2,304)	-100%
Charges for Services	\$ 3,784,697	\$ 3,521,212	\$ (263,485)	-7%
Other Revenue	\$ 2,073,009	\$ 888,915	\$ (1,184,094)	-57%
Transfers In	\$ 414,500	\$ 362,050	\$ (52,450)	-13%
Total	\$ 7,226,744	\$ 5,858,031	\$ (1,368,713)	-19%

A summary of the notable changes by category are listed below:

- Licenses and Permits – The increase in this category reflects an anticipated increase in workload resulting in permit related revenue.
- Revenue from Other Agencies – The decrease in this category reflects the elimination of one-time grant revenue received in fiscal year 2008-09.

- Charges for Services – The decrease in this category reflects the transfer of the Construction Inspection group from development services to the General Fund (\$763,000) offset by an anticipated increase in workload resulting in additional deposit based revenues and plan checking fees.
- Other Revenue – The decrease in this category reflects the transfer of the Construction Inspection group from development services to the General Fund (\$794,000). It also reflects the elimination of one-time reimbursement revenues offset by an increase in funding from SDG&E partnership grant and CIP reimbursements.
- Transfers In – The reduction in this category is related to the transfer of the Construction Inspection group from the development services to the General Fund. The remaining budget largely reflects the Council approved General Fund subsidy of water heater and gas line replacement and photovoltaic permits.

EXPENDITURES

The fiscal year 2009-10 budget includes funding for 39.0 positions, a reduction of 31.0 positions when compared to the fiscal year 2008-09 adopted budget. This reflects the transfer of Planning and Building Administration (5.0 FTE) and Construction Inspection (10.0 FTE) to the General Fund, the elimination of 17.0 positions in order to bring expenditures in line with projected revenues, and the transfer of 1.0 position from the General Fund to the Development Services Fund. As illustrated in the following table, expenditures in the Development Services fund are weighted toward staffing, much the same as the City's overall budget. Transfers-out reimburse the General fund for citywide and departmental overhead for all three divisions and departmental overhead for the Planning and Building divisions. Citywide overhead includes support costs associated with Finance, Human Resources, Information Technology Services, Custodial Services, and City Attorney.

Development Services Fund Expenditures

Category	FY 08-09 Projected	FY 09-10 Proposed	Inc/Dec	% Inc/Dec
Personnel Services	\$ 7,082,789	\$ 4,606,280	\$ (2,476,509)	-35%
Supplies and Services	\$ 227,379	\$ 131,008	\$ (96,371)	-42%
Other Expenses	\$ 7,256	\$ 8,488	\$ 1,232	17%
Transfers Out	\$ 1,633,461	\$ 1,079,559	\$ (553,902)	-34%
Utilities	\$ 5,627	\$ 5,957	\$ 330	6%
Total	\$ 8,956,512	\$ 5,831,292	\$ (3,125,220)	-35%

A summary of the notable changes by category are listed below:

- Personnel Services – The reduction in this category largely reflects the elimination or transfer of 31.0 positions from this fund as well as the elimination of the cost of living adjustments scheduled for January 2009 and January 2010.

- Supplies and Services – The reduction in this category largely reflects transfer of Construction Inspection to the General Fund.

- Other Expenses – The increased budget in this category is for credit card transaction fees; the development services counter began accepting credit cards mid year, the additional expense reflects the annualized costs of this fee.

- Transfers Out – The reduction in transfers out reflects a reduction in the transfer from the Development Services Fund to the General Fund for overhead costs; the reduced overhead charges reflects the elimination or transfer of 31.0 positions from this fund.

- Utilities – The increase in this category reflects anticipated rate increases somewhat offset by the transfer of Construction Inspection to the General Fund.

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	0	0	7,082,789	4,606,280
Supplies and Services	0	0	227,379	131,008
Other Expenses	0	0	7,256	8,488
Utilities	0	0	5,627	5,957
Transfers Out	0	0	1,633,461	1,079,559
TOTAL EXPENDITURES	\$0	\$0	\$8,956,512	\$5,831,292
REVENUES				
Licenses and Permits	0	0	952,234	1,085,854
Revenue from Other Agencies	0	0	2,304	0
Charges for Services	0	0	3,784,697	3,521,212
Other Revenue	0	0	2,073,009	888,915
Transfers In	0	0	414,500	362,050
ESTIMATED TOTAL REVENUES	\$0	\$0	\$7,226,744	\$5,858,031
NET FUND ACTIVITY	\$0	\$0	(\$1,729,768)	\$26,739

STAFFING SUMMARY - 236

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Administrative Technician	1.00	-	(1.00)	-
Assistant Director of Building & Housing	1.00	-	(1.00)	-
Assistant Director of Planning	1.00	(1.00)	-	-
Assistant Planner	1.00	-	-	1.00
Associate Engineer	3.00	-	-	3.00
Associate Planner	5.00	(1.00)	-	4.00
Building Inspector I/II	7.00	(2.00)	(1.00)	4.00
Building Inspector III	1.00	-	-	1.00
Deputy Building Official	1.00	-	-	1.00
Development Automation Specialist	1.00	-	(1.00)	-
Development Planning Manager	1.00	-	-	1.00
Development Services Counter Manager	1.00	(1.00)	-	-
Development Services Technician I/II	4.50	(2.50)	-	2.00
Development Services Technician III	3.00	(1.00)	-	2.00
Director of Planning & Building	1.00	-	(1.00)	-
Engineering Technician I/II	1.00	-	-	1.00
Landscape Architect	1.00	-	-	1.00
Landscape Inspector (txfr'd from PW and eliminated)	-	-	-	-
Landscape Planner I/II	3.00	-	-	3.00
Office Specialist	0.50	-	(0.50)	-
Plan Check Supervisor	-	-	-	-
Plans Examiner	3.00	-	-	3.00
Principal Management Analyst	-	-	-	-
Principal Planner	3.00	(1.00)	-	2.00
Public Works Inspector I/II	5.00	-	(5.00)	-
Secretary	1.00	-	-	1.00
Senior Administrative Secretary	1.00	-	(1.00)	-
Senior Building Inspector	1.00	-	-	1.00
Senior Civil Engineer	3.00	-	(2.00)	1.00
Senior Engineering Technician	1.00	-	-	1.00
Senior Landscape Inspector	1.00	-	(1.00)	-
Senior Office Specialist	1.00	-	-	1.00
Senior Planner	5.00	-	(1.00)	4.00
Senior Plans Examiner	1.00	(1.00)	-	-
Senior Public Works Inspector	3.00	-	(3.00)	-
Senior Secretary	2.00	-	(2.00)	-
Transportation Engineer w/Certificate	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	70.00	(10.50)	(20.50)	39.00



A D O P T E D B U D G E T

**REDEVELOPMENT AND
HOUSING FUNDS**

Redevelopment Agency Funds

Housing Authority Funds

FISCAL YEAR 2010

REDEVELOPMENT AGENCY FUNDS

The Chula Vista Redevelopment Agency was created on October 24, 1972 by City Council Ordinance. The goals of the Redevelopment Agency are to reduce blight and to encourage new development, reconstruction, and rehabilitation of residential, commercial, industrial, and retail uses. Since the Agency's creation, the City has adopted and amended six project areas to encompass a total of approximately 3,563 acres of City territory. Current land uses within these areas are mostly commercial and industrial, but also include residential (primarily high and medium-high density) and public uses (e.g., governmental administrative centers, corporation yards, streets, etc.).

In 1979 and 2000, the City financially merged the various project areas into two primary configurations: (1) the Merged Bayfront/Town Centre I Redevelopment Project Area (1979) and (2) the Merged Chula Vista Redevelopment Project Area (2000). The merger of project areas allows the Agency to pool tax increment revenues generated in different project areas and leverage them appropriately to create benefit for the entire merged project area. The Agency receives tax increment revenues resulting from increases in the assessed valuation within the redevelopment project areas over the base year assessed valuation.

The RDA focuses on the development of sustainable neighborhoods through a variety of investments such as:

- Crime reduction through elimination of blight,
- Improve infrastructure and public facilities,
- Provide funds for valuable public services,
- Support small business and enhance job opportunities,
- Revive business districts and downtowns

FUND DESCRIPTIONS

The Agency budget is organized into two distinct groupings of funds. The groupings are Redevelopment Agency Project Area Funds and Debt Service Funds. The Project Area Funds are the primary operating funds for the Redevelopment Agency. The Debt Service funds are used to pay for Agency debt service on its outstanding Tax Allocation Bonds, Certificates of Participation and the Advances and other debt of the Agency.

Fund 611 and 651 Redevelopment Project Area Funds

The Project Area Funds are the primary operating funds for the Redevelopment Agency. These funds account for revenue received from tax increment within the redevelopment project areas and is used to fund operating expenditures, statutory and negotiated pass through payments, and Agency capital projects.

Project Funds

The Project funds are used to account for project expenditures from Redevelopment Agency bond issuances.

Fund 652 – RDA 2000 Tax Allocation Bonds (TABs) Project Fund

This fund was established to account for project expenditures using bond proceeds from the RDA 2000 Tax Allocation Bonds (TABs).

Fund 653 – RDA 2008 Tax Allocation Refunding Bonds (TARBs) Project Fund

This fund was established to account for project expenditures using bond proceeds from the RDA 2008 Tax Allocation Refunding Bonds (TARBs).

Debt Service Funds

The Debt Service funds are used to pay for Agency debt service on its outstanding Tax Allocation Bonds, Certificates of Participation and the Advances and other debt of the Agency.

Fund 689 – RDA 2000 Tax Allocation Bonds (TABs)

This fund was established to account for the debt service payments for the Redevelopment Agency 2000 Tax Allocation Bonds (Merged Redevelopment Project). The Merged Redevelopment Project was created on August 22, 2000, pursuant to an amendment to the redevelopment plans for three of the Agency's four existing redevelopment projects, the

Town Centre II Project Area, the Otay Valley Project Area and the Southwest Project Area. The Bonds were issued to provide funds for the repayment of certain obligations of the Merged Redevelopment Project and other interfund loans, and for general redevelopment purposes. The term of the Bonds is through the year 2030. The total bond amount was \$17,000,000. This debt was refunded in 2008, becoming Fund 697 – RDA 2008 Tax Allocation Refunding Bonds.

Fund 691 – Long Term Advances Debt Service Fund – Redevelopment Agency

This fund was established to account for Redevelopment Agency interfund loans.

Fund 693 – 2005 Taxable Revenue Bonds Series A – CRA/ERAF Loan Program

In April 2005, the Agency entered into a Loan Agreement with the California Statewide Communities Development Authority to borrow the amount of \$765,000. This amount was used to pay the Agency's portion of the 2005 Educational Revenue Augmentation Fund (ERAF) to the County of San Diego pursuant to Section 33681.12 of the California Health and Safety Code.

Fund 694 – 2006 Taxable Revenue Bonds Series A – CRA/ERAF Loan Program

In April 2006, the Agency entered into a Loan Agreement with the California Statewide Communities Development Authority to borrow the amount of \$930,000. This amount was used to pay the Agency's portion of the 2006 Educational Revenue Augmentation Fund (ERAF) to the County of San Diego pursuant to Section 33681.12 of the California Health and Safety Code.

Fund 695 – 2006 Senior Tax Allocation Refunding Bonds, Series A

In July 2006, the Redevelopment Agency issued the 2006 Senior Tax Allocation Bonds, Series A in the amount of \$13,435,000 to refinance the Agency's outstanding Bayfront/Town Centre Redevelopment Project 1994 Senior Tax Allocation Refunding Bonds Series A (the "1994 A Bonds). The original bonds were issued to finance improvements in the Bayfront/Town Centre Project Areas. The Annual Debt Service is paid from property tax increment generated in the project areas. The term of the bonds runs through 2027.

Fund 696 – 2006 Subordinate Tax Allocation Refunding Bonds, Series B

In July 2006, the Redevelopment Agency issued the 2006 Subordinate Tax Allocation Bonds, Series B in the amount of \$12,325,000 to refinance the Agency's outstanding

Bayfront/Town Centre Redevelopment Project 1994 Senior Tax Allocation Refunding Bonds Series D (the “1994 D Bonds) and the 1994 Subordinate Tax Allocation Refunding Bonds, Series C (the 1994 C Bonds) The original bonds were issued to finance improvements in the Bayfront/Town Centre Project Areas. The Annual Debt Service is paid from property tax increment generated in the project areas. The term of the bonds runs through 2021.

Fund 697 – RDA 2008 Tax Allocation Refunding Bonds (TARBs)

This fund was established to account for the debt service payments for the refunding of the Redevelopment Agency 2000 Tax Allocation Bonds (Merged Redevelopment Project) in the amount of \$21,625,000. The Merged Redevelopment Project was created on August 22, 2000, pursuant to an amendment to the redevelopment plans for three of the Agency’s four existing redevelopment projects, the Town Centre II Project Area, the Otay Valley Project Area and the Southwest Project Area. The Merged Project Area was amended in 2004 adding 494 acres. The Bonds were issued to provide funds for the repayment of certain obligations of the Merged Redevelopment Project and other interfund loans, and for general redevelopment purposes. The term of the Bonds is through the year 2036.

REVENUES

The table below provides a comparison of the budgeted revenues for fiscal year 2008-09 to the proposed fiscal year 2009-10 revenues.

Redevelopment Agency Fund Revenues

	FY 08-09 Projected	FY 09-10 Adopted	Inc/Dec	% Inc/Dec
Property Taxes	\$ 11,451,978	\$ 14,725,385	\$ 3,273,407	28.6%
Use of Money & Property	\$ 206,609	\$ 25,000	\$ (181,609)	-87.9%
Charges for Services	\$ -	\$ -	\$ -	0.0%
Development Impact Fees	\$ -	\$ -	\$ -	0.0%
Other Revenue	\$ -	\$ 30,000	\$ 30,000	100.0%
Transfers In	\$ 4,703,743	\$ 6,829,423	\$ 2,125,680	45.2%
Total Revenues	\$ 16,362,330	\$ 21,609,808	\$ 5,247,478	32.1%

A summary of the notable changes by category are listed below:

- Property Taxes – The increase in this category reflects the projected increase in property tax increment revenue for fiscal year 2009-10.
- Use of Money & Property – The decrease represents reduced cash reserves of the operating funds and the low interest rate environment of the market.

- Other Revenue – The increase in this category reflects the repayment of a loan to the Parking Meter Fund.
- Transfers In – The increase in this category primarily reflects budgeted transfers for a loan repayment to the City’s General Fund.

EXPENDITURES

The fiscal year 2009-10 budget includes funding for 4.0 positions, a reduction of 6.0 positions when compared to the fiscal year 2008-09 adopted budget. This reduction of personnel provides for the transfer of 1.0 position to the General Fund and the elimination of 5.0 positions in order to reduce operating expenditures.

Redevelopment Agency Fund Expenditures

	FY 08-09 Projected	FY 09-10 Adopted	Inc/Dec	% Inc/Dec
Personnel Services	\$ 989,894	\$ 612,947	\$ (376,947)	-38.1%
Supplies and Services	\$ 519,103	\$ 639,450	\$ 120,347	23.2%
Other Expenses	\$ 10,879,649	\$ 7,757,387	\$ (3,122,262)	-28.7%
Transfers Out	\$ 6,314,681	\$ 13,707,067	\$ 7,392,386	117.1%
CIP Project Expenditures	\$ 221,364	\$ 1,025,000	\$ 803,636	363.0%
Non-CIP Project Expenditures	\$ -	\$ 300,000	\$ 300,000	100.0%
Utilities	\$ 1,300	\$ 500	\$ (800)	-61.5%
Total Expenditures	\$ 18,925,991	\$ 24,042,351	\$ 5,116,360	27.0%

A summary of the notable changes by category are listed below:

- Personnel Services – The reduction in this category largely reflects the elimination or transfer of 6.0 positions from the Redevelopment Agency funds as well as the elimination of the cost of living adjustments scheduled for January 2009 and January 2010.
- Supplies and Services – The increase in this category is due to an increase in Professional Services expenditures.
- Other Expenses – The decrease in this category reflects a reduction in city staff time reimbursements as well as a reduction in pass through payments to other agencies.
- Transfers Out – The increase in this category reflects transfers from the operating funds to a debt fund and the corresponding transfer from the debt fund to the City’s General Fund for a loan repayment. The increase in this category reflects a change in budgeting methods for FY 2009-10. In years past, 20% of tax increment revenue was budgeted directly in the Low and Moderate Income Housing Fund (LMIHF). The new practice will provide for gross tax increment revenue to be fully budgeted in the redevelopment agency operating funds with an amount equal to 20% of tax increment transferred out to the LMIHF.

- CIP Project Expenditures – The increase in this category reflects an additional \$0.8 million for street improvements within the project areas.
- Non-CIP Project Expenditures – The increase in this category reflects the establishment of three projects (Bayfront, Third Avenue, and the Southwest Specific Plan) to capture staff time reimbursements for work on those projects.
- Utilities – The decrease in this category reflects the reduction in the phone service budget to estimated prior year actual expenditures.

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	61	818,621	989,894	612,947
Supplies and Services	515,152	552,187	504,103	629,450
Other Expenses	6,090,736	3,875,476	5,867,703	3,048,806
Utilities	3,335	723	1,300	500
Transfers Out	5,749,708	1,711,478	5,158,884	9,564,225
CIP Project Expenditures	172,420	104,419	221,364	1,025,000
Non-CIP Project Expenditures	0	0	0	300,000
TOTAL EXPENDITURES	\$12,531,412	\$7,062,904	\$12,743,248	\$15,180,928
REVENUES				
Property Taxes	6,076,772	6,353,413	11,451,978	14,725,385
Use of Money & Property	598,006	174,272	132,609	25,000
Charges for Services	0	2,542	0	0
Development Impact Fees	0	25,000	0	0
Other Revenue	15,266	764,631	0	30,000
Transfers In	75	0	855,797	800,000
ESTIMATED TOTAL REVENUES	\$6,690,119	\$7,319,858	\$12,440,384	\$15,580,385
NET FUND ACTIVITY	(\$5,841,293)	\$256,954	(\$302,864)	\$399,457

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
611	Redev Bayfront/Town Centre I	3,655,452	2,675,922	4,744,063	5,652,001
641	Redev Fine Arts	0	0	0	0
651	So West/Twn Ctr II/Oty Vly	8,875,960	4,386,982	7,999,185	9,528,927
TOTAL EXPENDITURES		\$12,531,412	\$7,062,904	\$12,743,248	\$15,180,928
REVENUES					
611	Redev Bayfront/Town Centre I	3,305,390	2,194,130	4,449,063	5,822,162
641	Redev Fine Arts	209	26,616	0	0
651	So West/Twn Ctr II/Oty Vly	3,384,520	5,099,112	7,991,321	9,758,223
TOTAL REVENUES		\$6,690,119	\$7,319,858	\$12,440,384	\$15,580,385
NET FUND ACTIVITY		(\$5,841,293)	\$256,954	(\$302,864)	\$399,457

STAFFING SUMMARY - 651

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Assistant Director of Redevelopment and Housing	1.00	-	-	1.00
Chief Executive Officer (CVRC)	-	-	-	-
Community Development Specialist I	-	-	-	-
Community Development Specialist II	-	-	-	-
Director of Redevelopment and Housing (formerly Director of Community Development)	1.00	-	(1.00)	-
Housing Manager	-	-	-	-
Principal Community Development Specialist	-	-	-	-
Principal Project Coordinator	1.00	-	(1.00)	-
Project Coordinator I/II	2.00	-	(2.00)	-
Redevelopment Projects Manager	-	-	-	-
Senior Administrative Secretary	1.00	-	-	1.00
Senior Community Development Specialist	-	-	-	-
Senior Management Analyst	-	-	-	-
Senior Project Coordinator	3.00	-	(1.00)	2.00
Senior Secretary	1.00	-	(1.00)	-
TOTAL AUTHORIZED POSITIONS	10.00	-	(6.00)	4.00

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Other Expenses	1,244,878	1,442,179	0	0
TOTAL EXPENDITURES	\$1,244,878	\$1,442,179	\$0	\$0
REVENUES				
Property Taxes	1,237,035	1,363,173	0	0
Use of Money & Property	56,789	85,569	0	0
ESTIMATED TOTAL REVENUES	\$1,293,824	\$1,448,742	\$0	\$0
NET FUND ACTIVITY	\$48,946	\$6,563	\$0	\$0

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
671 SW Area Tax Agmt-SUHSD	245,459	306,182	0	0
672 SW Area Tax Agmt-C.O.E.	32,449	37,064	0	0
673 SW Area Tax Agmt-CV Elem SD	351,775	401,488	0	0
674 SW Area Tax Agmt-SW CC Dist	61,311	70,972	0	0
675 SW Area Tax Agmt-County SD	553,884	626,473	0	0
TOTAL EXPENDITURES	\$1,244,878	\$1,442,179	\$0	\$0
REVENUES				
671 SW Area Tax Agmt-SUHSD	265,728	309,887	0	0
672 SW Area Tax Agmt-C.O.E.	32,534	36,987	0	0
673 SW Area Tax Agmt-CV Elem SD	352,689	400,632	0	0
674 SW Area Tax Agmt-SW CC Dist	62,080	70,497	0	0
675 SW Area Tax Agmt-County SD	580,793	630,739	0	0
TOTAL REVENUES	\$1,293,824	\$1,448,742	\$0	\$0
NET FUND ACTIVITY	\$48,946	\$6,563	\$0	\$0

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	6,054	10,791	15,000	10,000
Other Expenses	30,541,587	4,677,806	5,011,946	4,708,581
Transfers Out	16,661,116	843,500	1,155,797	4,142,842
TOTAL EXPENDITURES	\$47,208,757	\$5,532,097	\$6,182,743	\$8,861,423
REVENUES				
Property Taxes	2,327,101	3,318,076	0	0
Use of Money & Property	386,439	390,882	74,000	0
Other Revenue	26,060,632	7,665	0	0
Transfers In	21,373,448	1,492,586	3,847,946	6,029,423
ESTIMATED TOTAL REVENUES	\$50,147,620	\$5,209,209	\$3,921,946	\$6,029,423
NET FUND ACTIVITY	\$2,938,863	(\$322,888)	(\$2,260,797)	(\$2,832,000)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
652	RDA 2000 TABs Project Fund	43,125	843,500	0	45,000
653	RDA 2008 TARBS Project Fund	0	0	0	800,000
681	86 BF/TC Tax Allocation Bond	75	0	0	0
682	94 Tax Alloc Refund Bond Ser A	2,211,598	0	0	0
683	94 Tax Alloc Refund Bond B&D	892,399	0	0	0
684	94 Tax Alloc Refund Bond Ser C	1,030,282	0	0	0
689	2000 Tax Alloc Bond (RDA Proj)	1,197,298	1,195,380	1,273,760	515,000
691	Long-term Advances DSF - RDA	2,429,114	1,391,696	2,560,797	4,187,842
693	05 Tax Rev (ERAF)	99,440	101,751	98,704	100,569
694	06 Tax Rev Bnd A (CRA/ERAF Ln	124,938	129,256	124,972	125,632
695	06 Sr TABS Ser A	12,734,480	972,941	1,072,345	1,073,545
696	06 Sr TABS Ser B	26,446,008	897,573	1,052,165	1,050,199
697	08 Tax Allocation Refunding Bond	0	0	0	963,636
TOTAL EXPENDITURES		\$47,208,757	\$5,532,097	\$6,182,743	\$8,861,423
REVENUES					
652	RDA 2000 TABs Project Fund	4,043,397	121,680	0	0
653	RDA 2008 TARBS Project Fund	0	0	0	45,000
681	86 BF/TC Tax Allocation Bond	2	0	0	0
682	94 Tax Alloc Refund Bond Ser A	145,591	0	0	0
683	94 Tax Alloc Refund Bond B&D	28,109	0	0	0
684	94 Tax Alloc Refund Bond Ser C	20,433	0	0	0

DEBT SERV - REDEV AGENCY FUND**680**

689	2000 Tax Alloc Bond (RDA Proj)	2,419,076	1,321,704	1,273,760	0
691	Long-term Advances DSF - RDA	517,500	1,492,586	300,000	2,782,842
693	05 Tax Rev (ERAF)	152,824	109,109	98,704	100,569
694	06 Tax Rev Bnd A (CRA/ERAF Ln	190,868	161,172	124,972	125,632
695	06 Sr TABS Ser A	14,639,485	888,170	1,072,345	1,017,545
696	06 Sr TABS Ser B	27,990,335	1,114,788	1,052,165	994,199
697	08 Tax Allocation Refunding Bond	0	0	0	963,636
TOTAL REVENUES		\$50,147,620	\$5,209,209	\$3,921,946	\$6,029,423
NET FUND ACTIVITY		\$2,938,863	(\$322,888)	(\$2,260,797)	(\$2,832,000)



HOUSING AUTHORITY FUNDS

The Housing Authority was formed in 1993. A Housing Authority can provide tax-exempt bond financing, own and operate housing, and operate various housing programs. The Chula Vista Housing Authority does not own or operate housing, and the Section 8 rental assistance programs including Public Housing are operated in Chula Vista by the County of San Diego Housing Authority. The staff of the Housing Authority provides comprehensive housing services for the City.

The Housing Funds are comprised of the Chula Vista Housing Authority, Community Development Block Grant (CDBG) Housing Program Fund and Low and Moderate Housing Fund. The Chula Vista Housing Authority fund is the clearinghouse for all housing related staff activity. Personnel expenses are budgeted here, and are reimbursed by various other funds such as the Low and Moderate Income Housing Fund, and CDBG Fund. The City's CDBG Housing Program Fund includes costs for loans to low-income families for housing rehabilitation. The Low and Moderate Income Housing Fund accounts for a statutorily required 20 percent set-aside of tax increment revenue earned by the Agency for development of affordable housing. As tax increment revenues are generated in redevelopment project areas, 20 percent of the gross revenue stream is immediately set aside and placed in the Low and Moderate Income Housing Fund. Those funds, pooled with other federal and state resources and tax credits, provide an important financing tool to assist in the development of income-restricted, affordable housing projects.

The Housing Funds will receive \$1.0 million in staff time reimbursements for administering the City's Housing, CDBG, HOME and other grants and for monitoring of bond covenants for affordable housing bonds issued by the City's Housing Authority.

The Housing Authority focuses on the development of sustainable neighborhoods through a variety of investments such as:

- Production of affordable housing and home ownership opportunities
- Revive business districts and downtowns
- Clean-up of contaminated properties
- Neighborhood beautification such as upgrading facades and sidewalks

FUND DESCRIPTIONS

The Housing Authority budget is a clearinghouse for several Housing Funds.

Housing Funds

The Housing Funds are comprised of the Chula Vista Housing Authority, CDBG Housing Program Fund and Low and Moderate Housing Fund.

Fund 313 - Chula Vista Housing Authority

The Chula Vista Housing Authority accounts for all housing related activities not considered eligible for reimbursement by the Low and Moderate Income Housing Fund.

Fund 315 - RDA Housing Program Fund

The RDA Housing Program Fund accounts for the revolving loan program (Community Housing Improvement Program) that lent Redevelopment Low and Moderate Income money to low-income families for housing rehabilitation. Any revenue deposited is required to be used for low and moderate income housing and related expenditures.

Fund 317 - Low and Moderate Income Housing Fund

The Low and Moderate Income Housing Fund accounts for the statutorily required 20% set-aside of tax increment revenue earned by the Agency for development of affordable housing.

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	0	611,220	823,325	828,806
Supplies and Services	88,598	75,919	270,080	270,080
Other Expenses	475,863	5,637,944	1,234,254	1,192,000
Capital	100,362	87,559	6,000	6,000
Utilities	0	466	800	636
Transfers Out	299,079	1,733	275,842	4,192,138
Non-CIP Project Expenditures	0	8,960	0	0
TOTAL EXPENDITURES	\$963,902	\$6,423,801	\$2,610,301	\$6,489,660
REVENUES				
Property Taxes	2,294,709	2,758,665	2,696,580	0
Use of Money & Property	391,618	556,304	33,169	18,636
Charges for Services	58,897	95,450	63,442	63,442
Other Revenue	7,337	768,383	949,000	1,016,341
Transfers In	1,124	0	158,740	7,021,646
ESTIMATED TOTAL REVENUES	\$2,753,685	\$4,178,802	\$3,900,931	\$8,120,065
NET FUND ACTIVITY	\$1,789,783	(\$2,244,999)	\$1,290,630	\$1,630,405

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
313 CV Housing Authority	37,044	611,954	1,024,865	1,028,230
315 RDA Housing Program	431,059	157,453	0	3,920,000
317 RDA Low & Mod Income Housing	495,799	5,654,394	1,585,436	1,541,430
TOTAL EXPENDITURES	\$963,902	\$6,423,801	\$2,610,301	\$6,489,660
REVENUES				
313 CV Housing Authority	63,109	734,205	1,171,182	1,352,955
315 RDA Housing Program	24,624	167,251	0	0
317 RDA Low & Mod Income Housing	2,665,952	3,277,346	2,729,749	6,767,110
TOTAL REVENUES	\$2,753,685	\$4,178,802	\$3,900,931	\$8,120,065
NET FUND ACTIVITY	\$1,789,783	(\$2,244,999)	\$1,290,630	\$1,630,405

STAFFING SUMMARY - 651

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Accountant	1.00	-	-	1.00
Principal Project Coordinator	1.00	-	-	1.00
Project Coordinator I/II	2.00	-	-	2.00
Redevelopment and Housing Manager	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Project Coordinator	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	7.00	-	-	7.00



A D O P T E D B U D G E T

SEWER FUNDS

SEWER FUNDS

The sewer enterprise funds account for revenues and expenditures related to the City's sewer programs, including maintenance and expansion of the City's conveyance system and payment of San Diego Metro wastewater treatment costs.

SEWER FUNDS AT A GLANCE	
Number of Billing Accounts:	47,545
Miles of Pipe Managed:	476
Daily Treatment Rights (MGDs*):	21
Average Daily Treatment (MGDs*):	17
Annual Treatment Cost:	\$18.2 million
<i>*Million gallons per day</i>	

The City of Chula Vista provides wastewater conveyance and treatment services to approximately

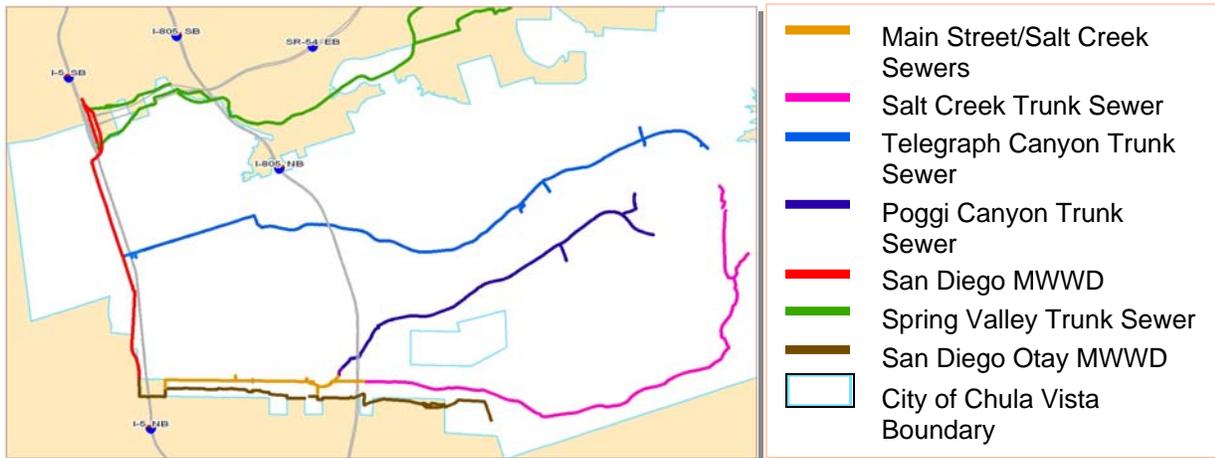


Pictured above: Point Loma Treatment Facility

47,545 billing accounts, including residential and non-residential uses. The wastewater generated by Chula Vista customers is collected and sent to treatment facilities in the South Bay and Point Loma through the City's extensive sewer collection system, which consists of 11 pump stations and over 476 miles of sewer pipe. The San Diego Metropolitan Wastewater System provides wastewater

treatment services to the City of Chula Vista on a contract basis (\$18.2 million in fiscal year 2009-10). The City is currently analyzing options to secure sufficient treatment capacity to see the City through build out. This treatment capacity may be provided by either purchasing additional treatment capacity in the San Diego Metro Wastewater System or construction of a wastewater

reclamation plant in Chula Vista. The following figure illustrates the City's current trunk sewer network, which conveys flows to the San Diego Metro trunk sewer (shown in red).



The City of Chula Vista offers exceptional wastewater services to the community. For example, in fiscal year 2006-07, the City experienced only 2 sewer spills, or 1.3 spill per 100 miles of pipe. This is less than 50% of the regional average of 2.9 spills per 100 miles of pipe, as reported in the San Diego Regional Water Quality Board Executive Officer's Report, dated May 2008. The quality of services provided is also reflected in community opinion, as evidenced in the 2006 Citizen Survey. In this study, respondents were asked how they felt about the services they receive from the City of Chula Vista. Responses were then compared to other jurisdictions with populations of 150,000 residents or more. According to the survey results, an above average number of respondents reported satisfaction with the wastewater services provided by the City.

Continuing to provide this exceptional level of service in the future will create significant challenges, including:

1. Securing sufficient treatment capacity in the Metro System or building a wastewater treatment plant to meet the demands of additional growth; and
2. Maintaining a growing and aging infrastructure system.

In fiscal year 2007-08 the City transitioned its sewer funds from 'special revenue' funds to 'enterprise' funds. Enterprise funds may be used to report any activity for which a fee is charged to external users for goods or services, and are appropriate in situations wherein there is either a legal requirement or policy decision to recover costs of providing services for an activity. This change

complies with the GFOA recommended accounting structure, should the City decide to issue bonds for capital improvements solely guaranteed by sewer fees and charges in the future.

Fiscal year 2007-08 was also the first year in which non-General funded positions (wastewater maintenance crews and wastewater engineering) were budgeted directly in the Sewer Service Revenue fund. Previously, these positions were budgeted in the General Fund, which was then reimbursed through a series of inter-fund transfers. Only those positions 100% funded by sewer funds were transferred out of the General Fund and budgeted directly in the Sewer Service Revenue fund (\$3.9 million in fiscal year 2009-10). In addition to personnel costs, all supplies and services, capital, and utilities budgets associated with these positions were also transferred from the General Fund to the Sewer Service Revenue fund (\$0.6 million in fiscal year 2009-10). The remaining wastewater-related General Fund positions continue to be offset via inter-fund transfers (\$3.3 million budgeted in fiscal year 2009-10). As a result of these accounting/ budgeting changes, the fiscal year 2009-10 budget for the sewer enterprise funds is not directly comparable to budgets prior to fiscal year 2007-08.

FUND DESCRIPTIONS

Fund 411 – Sewer Income Fund

This fund is used to account for all revenues collected to recover the City's costs incurred constructing the public wastewater system. The funds are collected from new properties receiving a permit to connect to the City's wastewater collection system. The owner or person making the application for connection pays fees to the City as designated in the master fee schedule. All funds received may be used only for the acquisition, construction, reconstruction, maintenance and operation of sanitation or sewerage facilities, or to reimburse a subdivider or any person who has constructed sewer facilities benefiting other properties. The fund may also be used to reimburse the City for any expense incurred in connection with the construction and installation of any sewer facility including engineering work and acquisition of rights-of-way.

Fund 412 – Special Sewer Fund

The Special Sewer Fund is used to account for the sale of the City's excess Metropolitan Sewerage capacity.

Fund 413 – Trunk Sewer Capital Reserve Fund

The Trunk Sewer Capital Reserve Fund is used to account for sewerage facility participation fees received from the owner or person applying for a permit to develop or modify the use of any residential, commercial, industrial or other property, which is projected to increase the volume of flow in the City's sewer system, as determined by the City Engineer. All revenue derived from the sewerage facility participation fee shall be used solely for:

1. Paying the cost and expense to repair, replace or enlarge trunk sewer facilities of the City so as to enhance efficiency of utilization and/or adequacy of capacity to serve the needs of the City, or;
2. Paying the cost and expense to plan and/or evaluate any future proposals for area-wide sewage treatment and/or water reclamation systems or facilities.

The City Council can appropriate the funds for another purpose, provided such purpose shall be for the planning, design, construction, maintenance or operations of sewage collection or treatment or water reclamation purposes.

Fund 414 – Sewer Service Revenue Fund

The Sewer Service Revenue Fund is used to account for all monies collected from the monthly sewer service charge. Monies in this fund may be used for any and all sewer related activities. The primary use of these funds is the payment of the City's annual San Diego Metropolitan Sewer Capacity and Maintenance fees and to pay the operational costs of the 'in-city' sewer collection system.

Fund 428 – Sewer Facility Replacement Fund

A portion of the revenues derived from the monthly sewer service charge is deposited into the Sewerage Facilities Replacement Fund. Monies in this fund are used solely for the purpose of paying the cost of refurbishment and/or replacement of structurally deficient sewerage facilities including related evaluation, engineering, and utility modification costs.

The City Council can appropriate the funds for another purpose provided such purpose is for the construction, maintenance, or operation of sewers or incidental thereto, including any charge for its collection.

Funds 431, 432, 433 – Sewer Development Impact Fee Funds

These fees are levied against new development in specific areas of the City, based upon the sewer facility their project will impact. The monies collected are used to fund construction of public improvements designed to increase the capacity of the subject facilities, allowing the City to maintain service levels with increased demand. Included DIF programs are the Telegraph Canyon Sewer Basin DIF, the Poggi Canyon Sewer Basin DIF, and the Salt Creek Sewer Basin DIF.



FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	0	3,512,916	3,932,384	3,980,787
Supplies and Services	16,082,823	18,440,142	19,609,513	19,151,821
Other Expenses	0	4,967,986	44,136	6,831
Capital	14,992	652,140	790,212	575,958
Utilities	171	6,640	10,057	6,961
Transfers Out	9,358,703	4,755,301	4,620,665	3,437,995
CIP Project Expenditures	1,375,092	2,743,187	2,103,549	1,732,000
TOTAL EXPENDITURES	\$26,831,781	\$35,078,312	\$31,110,516	\$28,892,353
REVENUES				
Use of Money & Property	1,339,325	6,090,269	1,094,525	1,094,525
Charges for Services	28,128,566	29,155,385	33,098,260	29,783,228
Other Revenue	373,410	337,176	462,232	351,266
Transfers In	755,579	174,258	619,768	174,258
ESTIMATED TOTAL REVENUES	\$30,596,880	\$35,757,088	\$35,274,785	\$31,403,277
NET FUND ACTIVITY	\$3,765,099	\$678,776	\$4,164,269	\$2,510,924

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
291 Sewer Income	0	0	0	0
292 Special Sewer	4,632	0	0	0
293 Trunk Sewer Capital Reserve	651,367	0	0	0
294 Sewer Service Revenue	25,504,489	0	0	0
411 Sewer Income	0	0	0	0
412 Special Sewer	0	100,000	(50,304)	0
413 Trunk Sewer Capital Reserve	0	6,476,438	(22,084)	917,000
414 Sewer Service Revenue	0	27,354,914	28,858,619	27,101,095
428 Sewer Facility Replacement	0	1,146,960	2,324,285	874,258
733 Sewer Facility Replacement	671,293	0	0	0
TOTAL EXPENDITURES	\$26,831,781	\$35,078,312	\$31,110,516	\$28,892,353
REVENUES				
291 Sewer Income	90,739	0	0	0
292 Special Sewer	23,022	0	0	0
293 Trunk Sewer Capital Reserve	5,269,833	0	0	0
294 Sewer Service Revenue	23,578,026	0	0	0
411 Sewer Income	0	92,203	0	0

SEWER FUND**410**

412 Special Sewer	0	22,518	0	0
413 Trunk Sewer Capital Reserve	0	7,206,885	5,359,462	2,608,864
414 Sewer Service Revenue	0	26,518,263	28,387,015	27,101,095
428 Sewer Facility Replacement	0	1,917,219	1,528,308	1,693,318
733 Sewer Facility Replacement	1,635,260	0	0	0
TOTAL REVENUES	\$30,596,880	\$35,757,088	\$35,274,785	\$31,403,277
NET FUND ACTIVITY	\$3,765,099	\$678,776	\$4,164,269	\$2,510,924

STAFFING SUMMARY - 414

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Associate Engineer	2.00	-	-	2.00
Engineering Technician I/II	2.00	-	-	2.00
Equipment Operator	3.00	-	-	3.00
Maintenance Worker I/II	18.00	-	-	18.00
Public Works Specialist	1.00	-	-	1.00
Public Works Supervisor	4.00	-	-	4.00
Senior Civil Engineer	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Maintenance Worker	14.00	-	-	14.00
TOTAL AUTHORIZED POSITIONS	46.00	-	-	46.00

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Other Expenses	117,880	144,697	122,791	119,091
Transfers Out	755,579	1,000,083	720,556	250,000
CIP Project Expenditures	106,156	121,731	0	0
TOTAL EXPENDITURES	\$979,615	\$1,266,511	\$843,347	\$369,091
REVENUES				
Use of Money & Property	414,878	465,134	0	0
Development Impact Fees	556,160	539,136	220,290	120,000
ESTIMATED TOTAL REVENUES	\$971,038	\$1,004,270	\$220,290	\$120,000
NET FUND ACTIVITY	(\$8,577)	(\$262,241)	(\$623,057)	(\$249,091)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
431	Tel Cyn Sewer Basin Plan DIF	0	60,073	35,000	35,000
432	Poggi Cyn Sewer Basin DIF	0	39,828	484,256	10,000
433	Salt Creek Sewer Basin DIF	0	1,166,610	324,091	324,091
541	Tel Cyn Sewer Basin Plan DIF	13,291	0	0	0
543	Tel Cyn Sewer Pump Flows DIF	45,171	0	0	0
551	Poggi Cyn Sewer Basin DIF	751,742	0	0	0
553	Salt Creek Sewer Basin DIF	169,411	0	0	0
TOTAL EXPENDITURES		\$979,615	\$1,266,511	\$843,347	\$369,091
REVENUES					
431	Tel Cyn Sewer Basin Plan DIF	0	58,457	51,500	0
432	Poggi Cyn Sewer Basin DIF	0	166,129	93,750	20,000
433	Salt Creek Sewer Basin DIF	0	779,684	75,040	100,000
541	Tel Cyn Sewer Basin Plan DIF	82,520	0	0	0
543	Tel Cyn Sewer Pump Flows DIF	2,881	0	0	0
551	Poggi Cyn Sewer Basin DIF	336,058	0	0	0
553	Salt Creek Sewer Basin DIF	549,579	0	0	0
TOTAL REVENUES		\$971,038	\$1,004,270	\$220,290	\$120,000
NET FUND ACTIVITY		(\$8,577)	(\$262,241)	(\$623,057)	(\$249,091)



A D O P T E D B U D G E T

TRANSIT FUND

TRANSIT FUND

The Chula Vista Transit (CVT) is an independent municipal transit system with the Chula Vista City Council as its governing board. CVT forms part of the Metropolitan Transit System (MTS), which is a network of local



and regional transit operators. The MTS provides a seamless transit system composed of local, regional and ADA paratransit services. MTS coordinates fares, transfers, routes and information services to the region. Transit staff also works closely with the San Diego Association of Governments (SANDAG) – the region’s transit funding, planning and policy setting agency.

REVENUES

Chula Vista Transit operating funds come from a combination of State Transportation Development Act (TDA) funds (a ¼ of 1 percent of the State Sales Taxes) and passenger fares, which are used for operations and for capital programming. Prior to July 2001, the City received a direct allocation of its TDA funds, but in 2001 regional transit funds were consolidated under the Metropolitan Transit Development Board (MTDB), now the MTS.

The funding consolidation allows the City to participate in available Federal Transit Administration (FTA) capital funds programs. The City has received significant capital project funding from MTS over the last few years, which has allowed Transit to purchase equipment, vehicles, and parts to keep the transit system operational. These funds have also been used to make improvements to transit centers and bus stops in order to keep both our internal and external customers happy.

Chula Vista Transit Revenues

Category	FY 08-09 Projected	FY 09-10 Adopted	Inc/Dec	% Inc/Dec
Revenue From Other Agencies ¹	\$ 315,330	\$ 1,738,349	\$ 1,423,019	451%
Charges for Services	\$ 1,411,838	\$ -	\$ (1,411,838)	-100%
Other Revenue				
Total	\$ 1,727,168	\$ 1,738,349	\$ 11,181	1%

Note 1: Beginning in FY 2009-10, funding received from TDA has been reclassified as Revenue From Other Agencies rather than Charges for Services

Transit staff's goal is to maximize the effectiveness of transit funds while recognizing the revenue constraints facing the region. Since the funding consolidation, Transit staff actively participates in the SANDAG/MTS budget process. Along with the region's other Transit agencies, City Transit staff presents its proposed operating budgets. Various budget meetings are held and budgets are adjusted according to the available funds and SANDAG Board funding policies.

EXPENSES

CVT operations and capital programming contains no General Fund contribution. The CVT's operating and capital programming costs are funded by SANDAG Consolidated TDA Article 4.0 funds and Federal Transit Administration 5307 funds. All City Staff costs are reimbursed by the SANDAG funds. Other than personnel and staff time reimbursements, the majority of CVT's expenses are fleet maintenance costs, which includes fuel costs.

Chula Vista Transit Expenditures

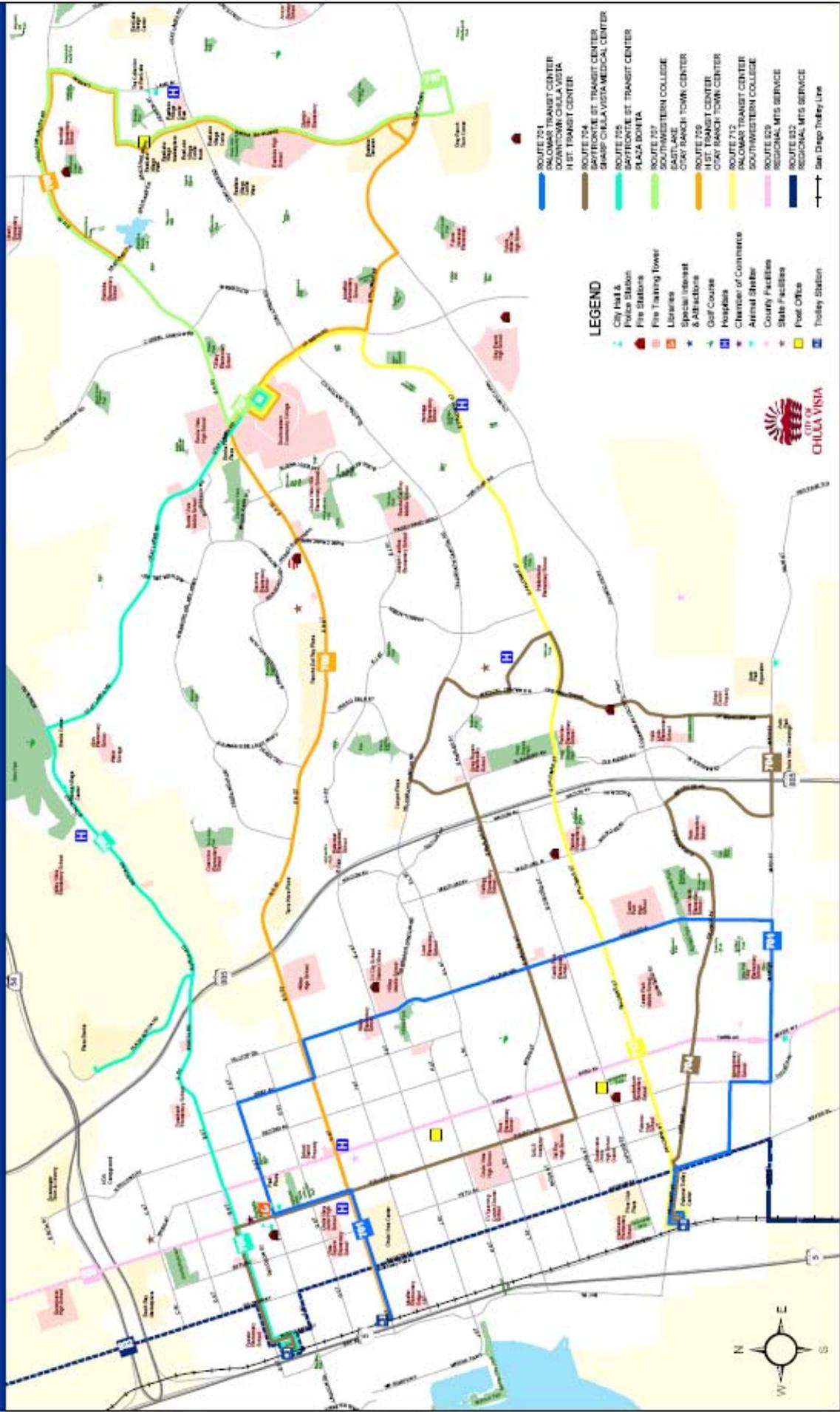
Category	FY 08-09 Projected	FY 09-10 Adopted	Inc/Dec	% Inc/Dec
Personnel Services	\$ 356,000	\$ 356,365	\$ 365	0%
Supplies and Services	\$ 820,000	\$ 802,895	\$ (17,105)	-2%
Other Expenses	\$ 290,000	\$ 282,738	\$ (7,262)	-3%
Transfers Out	\$ 95,000	\$ 92,321	\$ (2,679)	-3%
Utilities	\$ 190,000	\$ 204,030	\$ 14,030	7%
Total	\$ 1,751,000	\$ 1,738,349	\$ (12,651)	-1%

The fiscal year 2009-10 budget includes funding for 3.0 positions, which is the same as the previous year. Personnel services have been amended to reflect the elimination of the Cost of Living Adjustments. Overall, there is a net expenditure reduction of \$12,651 to include reductions in Supplies and Services (reduced fleet maintenance charges related to fuel) and a \$7,200 reduction in overhead charges partially offset by a \$14,030 increase in Utilities based on rate increases.

STATISTICS

Operated by	City of Chula Vista by contract with private bus contractor
Routes	6
Service	Six local routes most within Chula Vista city limits, with some service in unincorporated areas of the County (Bonita).
Square Miles Served	48
FY 2007-08 Total Passengers	3,406,773
Fleet Size	(37) buses (25) 40-foot, CNG New Flyers (1) 35-foot, Diesel Orion (3) 35-foot, Diesel Gillig (6) 30-foot CNG El Dorado Nationals (2) 40-foot Diesel New Flyers

CHULA VISTA TRANSIT SYSTEM MAP (JANUARY 2007)



FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	0	359,907	356,000	356,365
Supplies and Services	5,549,320	6,697,707	820,000	802,895
Other Expenses	1,544,852	1,081,589	290,000	282,738
Capital	0	2,999	0	0
Utilities	192,939	174,373	190,000	204,030
Transfers Out	22,618	13,410	95,000	92,321
CIP Project Expenditures	147,140	82,913	0	0
TOTAL EXPENDITURES	\$7,456,869	\$8,412,898	\$1,751,000	\$1,738,349
REVENUES				
Use of Money & Property	167,735	184,751	0	0
Revenue from Other Agencies	3,677,603	5,378,518	315,330	1,738,349
Charges for Services	2,433,007	1,660,821	1,411,838	0
Other Revenue	131,967	316,059	0	0
ESTIMATED TOTAL REVENUES	\$6,410,312	\$7,540,149	\$1,727,168	\$1,738,349
NET FUND ACTIVITY	(\$1,046,557)	(\$872,749)	(\$23,832)	\$0

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
401 Bayfront Trolley Station TDA	103,691	98,406	105,000	102,679
402 Transit CVT	7,169,095	8,218,169	1,646,000	1,635,670
403 Transit Capital Projects	184,083	96,323	0	0
TOTAL EXPENDITURES	\$7,456,869	\$8,412,898	\$1,751,000	\$1,738,349
REVENUES				
401 Bayfront Trolley Station TDA	103,692	98,405	102,679	102,679
402 Transit CVT	6,287,608	7,428,089	1,624,489	1,635,670
403 Transit Capital Projects	19,012	13,655	0	0
TOTAL REVENUES	\$6,410,312	\$7,540,149	\$1,727,168	\$1,738,349
NET FUND ACTIVITY	(\$1,046,557)	(\$872,749)	(\$23,832)	\$0

STAFFING SUMMARY - 401

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Administrative Technician	1.00	-	-	1.00
Assistant Transit Coordinator	-	-	-	-
Transit Coordinator	-	-	-	-
Transit Manager	1.00	-	-	1.00
Transit Operations Coordinator	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	3.00	-	-	3.00



A D O P T E D B U D G E T

FLEET FUND

FLEET FUND

The Fleet Fund is an internal service fund which like other internal service funds is used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis. The Fleet Management fund consists of two functions, Central Garage Operations, and Equipment Replacement. Funds are collected on an annual basis through each affected department's operating budget and deposited in the Fleet Management Fund.

The Central Garage Operations function maintains the City's fleet of vehicles, both through City equipment mechanics and through contracts with local vendors for more specialized maintenance work, such as major transmission and air conditioning repairs. All City vehicles are maintained by the Central Garage, including those associated with safety services, streets and sewers, parks and open space, and the library. Services provided include maintenance of the vehicles, vehicle fuel, and other specialized services not directly related to any single vehicle.

REVENUES

Revenues in the fleet fund come directly from affected departments within the City. There are two types of charges billed to City departments:

1. **Vehicle Maintenance Charges:** These charges are based on the actual vehicles that reside within a department and include costs ranging from routine (oil changes, preventive maintenance) to major (transmission repair) as well as fuel costs.
2. **Vehicle Replacement Charges:** The Fleet fund charges each department replacement costs based on the average annual cost to replace each vehicle over the vehicles useful life. Most non-safety vehicles have a useful life from seven to ten years. For fiscal year 2009-10, there are no vehicle replacement charges included in the General fund due to the economic

constraints the City is facing. Vehicle replacement for fiscal year 2009-10 will be limited to police vehicles and funded through grants and other funds.

Fleet Fund Revenues

Category	FY 08-09 Projected	FY 09-10 Adopted	Inc/Dec	% Inc/Dec
Use of Money & Property	\$ 50,000	\$ 50,000	\$ -	0%
Other Revenue	\$ 3,480,978	\$ 3,922,770	\$ 441,792	13%
Total	\$ 3,530,978	\$ 3,972,770	\$ 441,792	13%

For fiscal year 2009-10, Other Revenue has increased by \$441,792. This is due to increased fleet maintenance charges allocated to citywide departments and the Transit fund.

EXPENDITURES

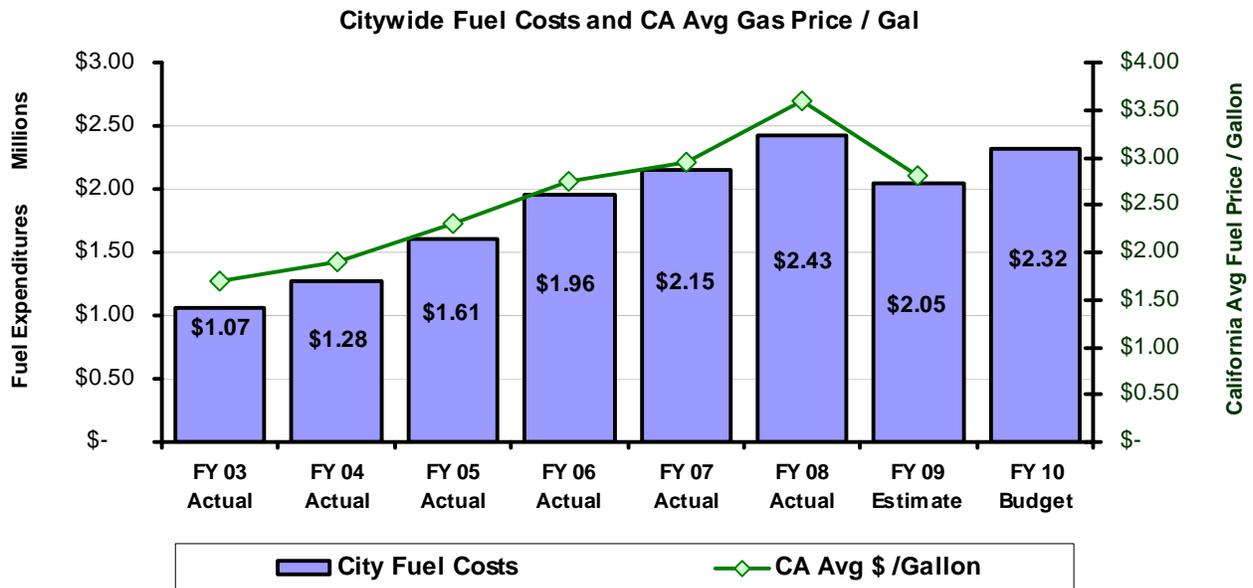
The Fleet fund's expenditures include costs to repair and replace equipment (motor vehicles, mowers, generators, equipment trailers, etc.) throughout the City. As mentioned in the revenue section above, these costs are then allocated back to the affected departments based on several factors such as the number of vehicles/equipment, repair history, and fuel usage.

Fleet Fund Expenditures

Category	FY 08-09 Projected	FY 09-10 Adopted	Inc/Dec	% Inc/Dec
Personnel Services	\$ 858,597	\$ 910,174	\$ 51,577	6%
Supplies and Services	\$ 2,948,621	\$ 3,125,554	\$ 176,933	6%
Other Expenses	\$ 500	\$ 900	\$ 400	80%
Capital	\$ 396,543	\$ 172,200	\$ (224,343)	-57%
Utilities	\$ 1,219	\$ 1,800	\$ 581	48%
Transfers Out	\$ -	\$ -	\$ -	0%
Total	\$ 4,205,480	\$ 4,210,628	\$ 5,148	0%

The fiscal year 2009-10 budget for Fleet Management is \$4.2 million. This amount is in line with the 2008-09 fiscal year projections. However, it should be noted that the 2008-09 budget is projecting a savings of approximately \$1.2 million from its \$5.4 million budget. These savings were achieved mainly due to delaying the purchase of replacement vehicles and equipment (\$830k) and savings that the City realized in budgeted fuel costs (\$360k). The City will once again delay vehicle replacements with the exception of several Police vehicles, which will be funded with grant money or alternative funding. This will result in capital savings of approximately \$224k offset by higher anticipated fuel costs in the Supplies and Services category. It is important to note that the longer vehicles are kept in service, the more service and repairs that will be required to keep these vehicles running; thereby increasing maintenance costs.

Over the past several years, fuel costs have been difficult to budget for due to its price volatility. The following chart illustrates recent fuel cost incurred by the City, as compared with average fuel costs throughout the State of California. As shown below, the City has seen a near doubling of fuel costs between fiscal year 2002-03 (\$1.07 million) and fiscal year 2008-09 (\$2.05 million) with a peak of \$2.43 million in fiscal year 2007-08. Although average fuel prices decreased in fiscal year 2008-09, they are expected to increase during fiscal year 2009-10.



In 1985, the City Council authorized the establishment of a vehicle replacement policy and fund to provide for the planned replacement of the City’s vehicular equipment (Resolution 1985-11984). Funds for replacement are collected annually from each affected department; with dollar amounts determined by the vehicle’s estimated “life” and estimated replacement cost. Due to budget constraints, the City will not be replacing any vehicles out of the Fleet Management fund in fiscal year 2009-10.

The City has a fleet of approximately 610 vehicles that are maintained by Central Garage staff with an estimated replacement value of \$29 million. Of these vehicles, 77 are owned by the Sewer Enterprise Fund, with an estimated replacement value of \$4.1 million. All equipment maintenance and replacement costs associated with these vehicles are budgeted directly in the Sewer Enterprise fund.



FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	1,234,824	1,045,708	858,597	910,174
Supplies and Services	3,042,400	3,327,178	2,948,621	3,125,554
Other Expenses	1,103,375	1,015,242	500	900
Capital	549,686	76,606	396,543	172,200
Utilities	6,574	1,139	1,219	1,800
Transfers Out	42,418	38,228	0	0
TOTAL EXPENDITURES	\$5,979,277	\$5,504,101	\$4,205,480	\$4,210,627
REVENUES				
Use of Money & Property	97,740	92,548	50,000	50,000
Other Revenue	5,125,897	4,614,499	3,480,978	3,922,770
ESTIMATED TOTAL REVENUES	\$5,223,637	\$4,707,047	\$3,530,978	\$3,972,770
NET FUND ACTIVITY	(\$755,640)	(\$797,054)	(\$674,502)	(\$237,857)

STAFFING SUMMARY - 391

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Equipment Maintenance Manager	1.00	-	(1.00)	-
Equipment Mechanic	3.00	-	-	3.00
Fire Apparatus Mechanic	2.00	-	-	2.00
Fiscal Office Specialist	1.00	-	-	1.00
Fleet Manager	-	-	1.00	1.00
Mechanic Assistant	2.00	-	-	2.00
Senior Equipment Mechanic	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	10.00	-	-	10.00



A D O P T E D B U D G E T

CAPITAL PROJECT FUNDS

CAPITAL PROJECT FUNDS

Capital Projects Funds account for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by proprietary funds.

ASSESSMENT DISTRICT IMPROVEMENT FUNDS

These funds were established as depositories for monies received from issuance of bonds for various assessment districts. The monies are used to finance the construction of public works improvements in the related districts. Included in this group are funds 501 through 518.

DEVELOPMENT IMPACT FEES

These funds were established as depositories for various development impact fees. The fees are levied against all new development in the City in order to pay for the construction or improvement of public facilities as a result of City growth. Included in this group are the following funds:

Funds 542 – Telegraph Canyon Drainage Development Impact Fee

This fee is levied against new development in specific areas of the City, based upon the drainage facility their project will generate an impact on. The monies collected are used to fund construction of public improvements designed to increase the capacity of the subject facilities, allowing the City to maintain service levels with increased demand.

Funds 567-582 – Public Facilities Development Impact Fees

The Public Facilities Development Impact Fee (PFDIF) is levied against new development throughout the City to mitigate the impacts of growth on the City's public services. The monies collected are used in the construction of new, and renovation of existing public facilities.

Fund 587 – Otay Ranch Pedestrian Bridge DIF

The Otay Ranch Pedestrian Bridge DIF is levied against all new development in Otay Ranch Villages 1, 2, 5, and 6 to fund the construction of pedestrian bridge improvements, as necessitated by growth in these villages.

Fund 588 – Otay Ranch Village 11 Pedestrian Bridge DIF

The Otay Ranch Village 11 Pedestrian Bridge DIF is levied against all new development in Otay Ranch Village 11 to fund the construction of pedestrian bridge improvements, as necessitated by growth in this village.

Fund 591 – Transportation Development Impact Fee

The Transportation Development Impact Fee (TDIF) is levied against all new development in the City east of I-805 to fund the construction of transportation improvements, as necessitated by growth in the eastern portion of the City.

Fund 593 – Western Transportation Development Impact Fee

The Western Transportation Development Impact Fee (W-TDIF) is levied against all new development in the City west of I-805 to fund the construction of transportation improvements, as necessitated by growth in the western portion of the City.

OTHER TRANSPORTATION FUNDS

Included as a part of this group are the following:

Fund 723 – Bicycle Facilities

This fund is a depository for local Transportation Development Act funds, Article 3.0, received from the County for the purpose of bicycle related programs.

Fund 735 – Transportation Partnership

This fund is a depository for the revenues received from the State and Local Transportation Partnership Program. Funds must be spent on street purposes.

Fund 736 – Other Transportation Programs

This fund accounts for other miscellaneous Federal and State transportation grants received by the City.

Fund 737 – Transportation Equity Act 21

This fund is a depository for revenues received from the federal government under the Transportation Equity Act of the 21st Century. Funds must be spent on street purposes.

Fund 739 – Traffic Congestion Relief

This fund is a depository for revenues allocated to the City under Streets and Highways Code Section 2182 and Revenue and Taxation Code Section 7104. Funds must be expended for maintenance or reconstruction of public streets and roads no later than the end of the fiscal year following the fiscal year in which the allocation is received. Any funds not expended within that period must be returned to the State Controller.

Fund 741 – Proposition 1B Highway Safety

This fund is a depository for revenues received from the State government under Proposition 1B (The Highway Safety, Traffic Reduction, Air Quality, and Port Security Act), as approved by voters in the November 2006 general election. Funds must be spent on street purposes.

MISCELLANEOUS CAPITAL IMPROVEMENT PROGRAM FUNDS

Included as part of this group are the following:

Funds 713 and 714 – Capital Improvement Project Funds

The Capital Improvement Funds were established to set aside monies for capital improvement projects. These funds do not generate revenues from any source except by transfer from other funds and interest earned on monies in the funds. Monies transferred to the funds are expended for budgeted capital improvement projects and monies remaining after completion of a project are transferred back to the fund from which the project was originally financed.

Fund 715 – Park Acquisition and Development

This fund is a depository for fees collected from subdividers for the purpose of providing park and recreational facilities directly benefiting and serving the residents of the regulated subdivision. These funds are collected pursuant to Chapter 17.10 of the Chula Vista Municipal Code, in accordance with authority granted by Section 66477 of the California Government Code.

Fund 717 – Residential Construction Tax

This fund is a depository for fees levied for the construction, replacement, or conversion of all dwelling units within the City including hotels and motels, collected pursuant to Chapter 3.32 of the Chula Vista Municipal Code.

Fund 725 – Industrial Development Authority

This fund was established to account for staff costs in assisting in the issuance of industrial development bonds. A fee of 1/8th of 1% is charged to reimburse costs incurred.

ASSESS DIST IMPROVEMENTS FUND

500

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	0	16,420	0	0
Transfers Out	8,937	8,937	16,000	67,534
TOTAL EXPENDITURES	\$8,937	\$25,357	\$16,000	\$67,534
REVENUES				
Use of Money & Property	95,694	103,734	0	0
Development Impact Fees	2	0	0	0
Other Revenue	54,165	28,874	28,472	28,472
ESTIMATED TOTAL REVENUES	\$149,861	\$132,608	\$28,472	\$28,472
NET FUND ACTIVITY	\$140,924	\$107,251	\$12,472	(\$39,062)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
501	Otay Lakes Rd AD 88-2 Improv	0	0	0	0
503	East H St AD 87-1 Improv	0	0	0	0
507	Otay Valley Rd AD 90-2 Improv	0	7,254	0	0
511	Otay Vly Rd Fee Recovery Dist	0	0	0	0
512	EL Greens II AD 94-1 Improv	0	9,166	0	0
515	Twin Oaks Ave AD 96-1 Improv	6,894	6,894	10,000	3,680
516	Oxford St AD 97-1 Improv	2,043	2,043	6,000	3,854
517	AD2004-1 Dixon Drive	0	0	0	0
518	AD2005-1 Tobias Drive	0	0	0	60,000
TOTAL EXPENDITURES		\$8,937	\$25,357	\$16,000	\$67,534
REVENUES					
501	Otay Lakes Rd AD 88-2 Improv	0	0	0	0
503	East H St AD 87-1 Improv	0	0	0	0
507	Otay Valley Rd AD 90-2 Improv	4,290	4,473	0	0
511	Otay Vly Rd Fee Recovery Dist	38,407	40,761	0	0
512	EL Greens II AD 94-1 Improv	47,373	50,684	0	0
515	Twin Oaks Ave AD 96-1 Improv	6,213	8,554	6,347	6,347
516	Oxford St AD 97-1 Improv	2,280	2,718	2,043	2,043
517	AD2004-1 Dixon Drive	12,489	13,815	10,070	10,070
518	AD2005-1 Tobias Drive	38,809	11,603	10,012	10,012
TOTAL REVENUES		\$149,861	\$132,608	\$28,472	\$28,472
NET FUND ACTIVITY		\$140,924	\$107,251	\$12,472	(\$39,062)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Transfers Out	1,731	1,027	69	0
CIP Project Expenditures	14,375	28,590	0	1,250,000
TOTAL EXPENDITURES	\$16,106	\$29,617	\$69	\$1,250,000
REVENUES				
Use of Money & Property	259,977	278,120	0	0
Development Impact Fees	537	0	0	0
ESTIMATED TOTAL REVENUES	\$260,514	\$278,120	\$0	\$0
NET FUND ACTIVITY	\$244,408	\$248,503	(\$69)	(\$1,250,000)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	294,784	27,210	206,500	0
Other Expenses	542,484	214,671	789,540	0
Capital	302,992	15,293	40,000	0
Transfers Out	9,346,703	4,749,018	5,290,210	5,275,538
CIP Project Expenditures	9,741,309	9,251,576	(68,328)	0
TOTAL EXPENDITURES	\$20,228,272	\$14,257,768	\$6,257,922	\$5,275,538
REVENUES				
Use of Money & Property	990,861	32,258	0	0
Development Impact Fees	2,130,561	2,861,465	6,854,425	811,250
Other Revenue	848,315	1,337,031	0	0
Transfers In	560,905	0	5,248,201	5,300,000
ESTIMATED TOTAL REVENUES	\$4,530,642	\$4,230,754	\$12,102,626	\$6,111,250
NET FUND ACTIVITY	(\$15,697,630)	(\$10,027,014)	\$5,844,704	\$835,712

FUND DETAIL

DEPT #	DEPT DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
567	DIF-Adamo Property Acquisition	44,030	45,351	46,712	48,113
571	General Administration	580,611	219,113	841,634	0
572	Civic Center Expansion	3,915,497	11,017,622	2,452,927	2,392,502
573	Police Facilities Remodel	2,131,919	1,778,721	1,779,015	1,736,633
574	Corporation Yard Relocation	1,486,094	1,047,011	1,145,540	1,098,290
575	Library for Eastern Territory	5,543,042	49,822	31,122	0
576	Fire Suppression Sys Expansion	5,360,953	53,423	4,653	0
577	Geographic Information System	41,926	0	0	0
578	Mainframe Computer Expansion	0	0	0	0
579	Telephone Switch Expansion	245,811	0	0	0
581	Records Management System	0	0	0	0
582	Recreation Facilities	878,389	46,705	(43,681)	0
TOTAL EXPENDITURES		\$20,228,272	\$14,257,768	\$6,257,922	\$5,275,538
REVENUES					
567	DIF-Adamo Property Acquisition	22,684	21,862	0	0
571	General Administration	228,525	113,019	5,689,150	5,364,490
572	Civic Center Expansion	1,514,438	3,146,323	1,936,700	204,110
573	Police Facilities Remodel	512,764	377,131	1,516,350	148,260
574	Corporation Yard Relocation	476,385	332,684	519,801	41,910

PUBLIC FACILITIES DIF**560**

575	Library for Eastern Territory	605,734	608,302	960,950	119,620
576	Fire Suppression Sys Expansion	526,269	(411,998)	787,500	123,610
577	Geographic Information System	278,075	0	0	0
578	Mainframe Computer Expansion	74,029	0	0	0
579	Telephone Switch Expansion	5,158	0	0	0
581	Records Management System	177,803	0	0	0
582	Recreation Facilities	108,778	43,431	692,175	109,250
TOTAL REVENUES		\$4,530,642	\$4,230,754	\$12,102,626	\$6,111,250
NET FUND ACTIVITY		(\$15,697,630)	(\$10,027,014)	\$5,844,704	\$835,712

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Other Expenses	639,090	1,233,609	1,079,566	46,200
TOTAL EXPENDITURES	\$639,090	\$1,233,609	\$1,079,566	\$46,200
REVENUES				
Use of Money & Property	157,161	138,427	0	0
Development Impact Fees	262,696	271,292	421,178	90,000
ESTIMATED TOTAL REVENUES	\$419,857	\$409,719	\$421,178	\$90,000
NET FUND ACTIVITY	(\$219,233)	(\$823,890)	(\$658,388)	\$43,800

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
587 DIF-OR Village Pedestrian Ramp	638,764	1,233,609	1,076,366	43,000
588 OR Vlg11 Pedestrian Bridge DIF	326	0	3,200	3,200
TOTAL EXPENDITURES	\$639,090	\$1,233,609	\$1,079,566	\$46,200
REVENUES				
587 DIF-OR Village Pedestrian Ramp	78,207	57,760	171,178	40,000
588 OR Vlg11 Pedestrian Bridge DIF	341,650	351,959	250,000	50,000
TOTAL REVENUES	\$419,857	\$409,719	\$421,178	\$90,000
NET FUND ACTIVITY	(\$219,233)	(\$823,890)	(\$658,388)	\$43,800

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	105,727	47,143	211,000	211,000
Other Expenses	842,479	2,419,673	580,916	580,916
Capital	60,542	0	0	0
Transfers Out	7,008	4,156	180,277	5,300,000
CIP Project Expenditures	456,252	738,403	221,411	2,845,000
TOTAL EXPENDITURES	\$1,472,008	\$3,209,375	\$1,193,604	\$8,936,916
REVENUES				
Use of Money & Property	1,224,923	1,171,546	0	0
Development Impact Fees	719,921	471,713	750,000	750,000
Transfers In	0	0	180,000	1,402,000
ESTIMATED TOTAL REVENUES	\$1,944,844	\$1,643,259	\$930,000	\$2,152,000
NET FUND ACTIVITY	\$472,836	(\$1,566,116)	(\$263,604)	(\$6,784,916)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
591	Transportation DIF	1,472,008	3,209,375	1,013,604	8,936,916
593	Western Transportation DIF Fund	0	0	180,000	0
TOTAL EXPENDITURES		\$1,472,008	\$3,209,375	\$1,193,604	\$8,936,916
REVENUES					
591	Transportation DIF	1,944,844	1,643,259	750,000	2,152,000
593	Western Transportation DIF Fund	0	0	180,000	0
TOTAL REVENUES		\$1,944,844	\$1,643,259	\$930,000	\$2,152,000
NET FUND ACTIVITY		\$472,836	(\$1,566,116)	(\$263,604)	(\$6,784,916)

MISC CAPITAL PROJECTS FUND

700

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	0	7,500	15,000	0
Other Expenses	100,000	1,019,145	1,203,670	25,000
Transfers Out	721,392	718,405	681,358	679,242
CIP Project Expenditures	15,266,985	5,140,904	9,115,750	2,000,000
TOTAL EXPENDITURES	\$16,088,377	\$6,885,954	\$11,015,778	\$2,704,242
REVENUES				
Other Local Taxes	393,650	151,325	200,000	50,000
Use of Money & Property	2,688,192	2,146,264	0	0
Development Impact Fees	7,980,398	1,468,781	1,000,000	500,000
Other Revenue	37,596	0	0	0
Transfers In	0	1,102,129	0	60,000
ESTIMATED TOTAL REVENUES	\$11,099,836	\$4,868,499	\$1,200,000	\$610,000
NET FUND ACTIVITY	(\$4,988,541)	(\$2,017,455)	(\$9,815,778)	(\$2,094,242)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
713	Capital Improvement Projects	0	0	0	0
714	CIP - Fiscal Agent	12,303,540	4,816,511	0	0
715	Park Acquisition & Development	1,961,650	693,302	10,377,291	2,025,000
717	Resid. Construction/Conversion	1,823,187	1,376,141	638,487	679,242
725	Indust. Development Authority	0	0	0	0
TOTAL EXPENDITURES		\$16,088,377	\$6,885,954	\$11,015,778	\$2,704,242
REVENUES					
713	Capital Improvement Projects	0	0	0	0
714	CIP - Fiscal Agent	860,937	1,225,614	0	0
715	Park Acquisition & Development	9,638,675	3,388,061	1,000,000	500,000
717	Resid. Construction/Conversion	599,788	254,354	200,000	110,000
725	Indust. Development Authority	436	470	0	0
TOTAL REVENUES		\$11,099,836	\$4,868,499	\$1,200,000	\$610,000
NET FUND ACTIVITY		(\$4,988,541)	(\$2,017,455)	(\$9,815,778)	(\$2,094,242)

OTHER TRANSPORTATION PROGRAMS FUND

730

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	134,619	0	0	0
Other Expenses	220,929	0	0	0
Transfers Out	1,731	429,726	69	1,402,000
CIP Project Expenditures	2,470,155	406,589	8,884,830	7,689,861
TOTAL EXPENDITURES	\$2,827,434	\$836,315	\$8,884,899	\$9,091,861
REVENUES				
Use of Money & Property	415,642	115,623	0	0
Revenue from Other Agencies	2,131,919	4,292,540	14,001,588	9,677,061
Other Revenue	67,952	2,769	0	0
Transfers In	0	0	0	1,429
ESTIMATED TOTAL REVENUES	\$2,615,513	\$4,410,932	\$14,001,588	\$9,678,490
NET FUND ACTIVITY	(\$211,921)	\$3,574,617	\$5,116,689	\$586,629

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
723	Bicycle Facilities	289,499	50,926	0	266,220
735	Transportation Partnership	309,028	4,910	69	0
736	Other Transportation Program	120,825	256,315	7,690,830	5,092,234
737	Trans Equity Act - 21	0	0	215,000	0
738	Cal Trans STIP	0	0	0	0
739	Traffic Congestion Relief Fund	2,108,082	523,063	979,000	348,000
741	Prop 1B Hwy Safety	0	1,101	0	3,385,407
TOTAL EXPENDITURES		\$2,827,434	\$836,315	\$8,884,899	\$9,091,861
REVENUES					
723	Bicycle Facilities	68,571	50,926	141,319	267,649
735	Transportation Partnership	10,983	612	0	0
736	Other Transportation Program	244,457	277,077	8,982,500	5,677,434
737	Trans Equity Act - 21	52,739	0	215,000	0
738	Cal Trans STIP	9,295	1,075	0	0
739	Traffic Congestion Relief Fund	2,229,468	390,184	1,000,000	348,000
741	Prop 1B Hwy Safety	0	3,691,058	3,662,769	3,385,407
TOTAL REVENUES		\$2,615,513	\$4,410,932	\$14,001,588	\$9,678,490
NET FUND ACTIVITY		(\$211,921)	\$3,574,617	\$5,116,689	\$586,629



A D O P T E D B U D G E T

D E B T S E R V I C E F U N D S

DEBT SERVICE FUNDS

The debt service requirement for the City and the Redevelopment Agency is \$17.9 million for fiscal year 2009-10. This represents an increase of approximately \$600,000 from the fiscal year 2008-09 amended budget of \$17.3 million.

Debt service payments are made from various City and Agency Funds in accordance with the legal documents governing each borrowing. Present debt is in the form of Certificates of Participation, Pension Obligation Bonds, Long Term Notes, Lease-Purchase Obligations, Tax Allocation Refunding Bonds, and Tax Allocation Bonds. Debt has been issued by the City to finance a wide variety of projects, including the construction of the new Public Works Center and the new Police Facility, parking facilities, refurbishment of the Chula Vista Shopping Mall, property acquisitions, building remodeling, and equipment and software acquisition.

Annual debt service costs are borne primarily by the General Fund, with the exception of the Tax Allocation Refunding Bonds and the Tax Allocation Bonds, which are funded by property tax increment revenues in the Redevelopment Agency.

To follow is a brief description of the debt service funds.

Fund 441 – 1994 Pension Obligation Bonds

The 1994 Pension Obligation Bonds in the amount of \$16,786,532 were issued to provide funds to pay the City's unfunded liability in the California Public Employees Retirement System. The bonds are a debt of the City General Fund and the City is obligated by Retirement Law to make the bond payments without specification of funds. The term of the bonds is through fiscal year 2011-12.

Fund 442 – CDBG Section 108 Loan

In June of 2008, the City received a loan of \$9.5 million from the U.S. Department of Housing and Urban Development (HUD), under the Section 108 program. These funds will be repaid with a portion of the City's annual CDBG allocation, over the next 20 years. The funds will be used for the 'Castle Park Infrastructure Project'. The Section 108 loan is an 'advance' of future CDBG entitlement funds, and, as such, is repaid with a portion of the City's annual entitlement.

Fund 446 – Notes Payable Adamo

A January 1994 note payable for \$370,000 to Mr. and Mrs. Adamo as part of the purchase price for property located adjacent to the Civic Center. The term of the note is twenty years.

Fund 448 – 2000 Certificates of Participation Series A

This Certificate of Participation Series A of 2000 in the amount of \$25,255,000. Certificates were issued to provide funds to improve the City's 800 MHZ emergency communication system and to construct and improve the City's Corporation Yard. The term of the Certificates is through the year 2020.

Fund 449 - San Diego County Regional Communication Systems

On March 7, 2000, the Chula Vista City Council authorized the City to join the San Diego County Regional Communications Systems (RCS). The City's portion of the infrastructure is \$2,809,405 plus financing costs. This is payable over a period of 14 years commencing on January 1, 2001 through January 1, 2014.

Fund 450 - 2002 Certificates of Participation – Police Facility Project

In June 2002, the Public Financing Authority issued the 2002 COP in the amount of \$60,145,000 to finance the construction of the City's new Police Headquarters. The source of repayment of the certificates is the lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through the year 2032.

Fund 451 – Long Term Advances DSF - City

This fund was established to account for inter fund loans.

Fund 452 – Capital Leases – Fire Equipment

This fund was established to account for the lease/purchase of the Fire Department's equipment.

Fund 453 – CEC Loan Repayment

This fund accumulates payment of principal and interest on a loan obtained through the California Energy Commission to fund various energy conservation capital projects.

Fund 471 - 2003 Refunding Certificates of Participation

In August 2004, the Public Financing Authority issued the 2003 COP in the amount of \$11,320,000 to prepay the outstanding \$7,215,000 principal balance of the 1993 Refunding Certificates of Participation and the outstanding \$2,140,000 principal balance of the 1993 Certifications of Participation. The source of repayment of the certificates is the lease payments to be made by the City to the Public Financing Authority. The term of the certificates is through the year 2013.

Fund 472 - 2004 Certificates of Participation – Civic Center Project – Phase 1

In August 2004, the Public Financing Authority issued the 2004 COP in the amount of \$37,240,000 to finance the construction and equipping of certain improvements to the Civic Center complex and to provide funds for infrastructure improvements in western Chula Vista. The source of repayment of the certificates is the lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through the year 2034.

Fund 473 – 2006 Certificates of Participation-Civic Center project Phase 2

In March 2006, the Public Financing Authority issued the 2006 COP in the amount of \$20,325,000 to finance the construction and equipping of additional improvements to the Civic Center complex and for the renovation of the City's Nature Center.

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	2,475	2,475	2,500	2,500
Other Expenses	3,203,341	3,344,377	3,811,546	4,251,222
Transfers Out	0	0	5,248,201	5,300,000
TOTAL EXPENDITURES	\$3,205,816	\$3,346,852	\$9,062,247	\$9,553,722
REVENUES				
Use of Money & Property	60	8	0	0
Transfers In	2,724,679	3,855,348	3,862,247	9,561,256
ESTIMATED TOTAL REVENUES	\$2,724,739	\$3,855,356	\$3,862,247	\$9,561,256
NET FUND ACTIVITY	(\$481,077)	\$508,504	(\$5,200,000)	\$7,534

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
441	1994 Pension Obligation Bond	2,272,435	2,371,755	2,462,913	2,509,188
442	CDBG Section 108 Loan	0	0	637,370	734,471
446	Notes Payable Adamo Property	44,030	45,351	46,712	48,113
449	SD Co Regional Comm Systems	295,734	295,734	295,734	295,734
451	Long-term Advances DSF - City	593,617	634,012	5,619,518	5,600,000
452	KS Fire Equipment Capital Lease	0	0	0	172,216
453	CES Loan Repayment	0	0	0	194,000
TOTAL EXPENDITURES		\$3,205,816	\$3,346,852	\$9,062,247	\$9,553,722
REVENUES					
441	1994 Pension Obligation Bond	2,272,515	2,371,725	2,462,913	2,509,188
442	CDBG Section 108 Loan	0	0	637,370	734,471
446	Notes Payable Adamo Property	44,030	45,351	46,712	48,113
449	SD Co Regional Comm Systems	295,739	295,742	295,734	295,734
451	Long-term Advances DSF - City	112,455	1,142,538	419,518	5,607,534
452	KS Fire Equipment Capital Lease	0	0	0	172,216
453	CES Loan Repayment	0	0	0	194,000
TOTAL REVENUES		\$2,724,739	\$3,855,356	\$3,862,247	\$9,561,256
NET FUND ACTIVITY		(\$481,077)	\$508,504	(\$5,200,000)	\$7,534

DS - CV PUBLIC FINANCING AUTHORITY FUND 470

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	17,679	18,650	28,800	26,700
Other Expenses	10,694,160	11,925,586	10,512,247	10,501,650
Transfers Out	0	1,102,129	0	0
TOTAL EXPENDITURES	\$10,711,839	\$13,046,365	\$10,541,047	\$10,528,350
REVENUES				
Use of Money & Property	613,854	579,477	0	0
Transfers In	9,500,218	9,904,895	10,441,083	10,412,178
ESTIMATED TOTAL REVENUES	\$10,114,072	\$10,484,372	\$10,441,083	\$10,412,178
NET FUND ACTIVITY	(\$597,767)	(\$2,561,993)	(\$99,964)	(\$116,172)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
448 2000 COP Ser A-Fin Project	2,124,500	2,125,672	1,868,484	1,867,522
450 2002 COP Police Facility Proj	3,913,746	5,948,220	3,916,846	3,915,746
471 2003 Refunding Cert of Part	1,468,901	1,300,375	1,076,825	1,070,766
472 2004 COP Civ Ctr Proj Phase I	2,399,965	2,394,402	2,400,393	2,396,117
473 2006 COP Civ Ctr Proj Phase 2	804,727	1,277,696	1,278,499	1,278,199
TOTAL EXPENDITURES	\$10,711,839	\$13,046,365	\$10,541,047	\$10,528,350
REVENUES				
448 2000 COP Ser A-Fin Project	2,190,904	2,061,767	1,768,520	1,767,610
450 2002 COP Police Facility Proj	4,034,827	3,916,299	3,916,846	3,915,746
471 2003 Refunding Cert of Part	1,480,436	1,353,417	1,076,825	1,054,505
472 2004 COP Civ Ctr Proj Phase I	2,366,413	2,266,773	2,400,393	2,396,117
473 2006 COP Civ Ctr Proj Phase 2	41,492	886,116	1,278,499	1,278,200
TOTAL REVENUES	\$10,114,072	\$10,484,372	\$10,441,083	\$10,412,178
NET FUND ACTIVITY	(\$597,767)	(\$2,561,993)	(\$99,964)	(\$116,172)





A D O P T E D B U D G E T

OTHER FUNDS

OTHER FUNDS

The funds included in this section include miscellaneous Special Revenue and Internal Service funds. Special Revenue Funds are used to account for proceeds derived from specific revenue sources, which are legally restricted to expenditures for special purposes. Internal Service Funds are used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis. Internal Service Funds account for the activities of centralized vehicle and equipment maintenance, worker's compensation, insurance, and technology replacement.

To follow is a brief description of special revenue funds.

TRANSPORTATION FUNDS

Included in this group are the following funds:

Fund 221 – Gas Tax

This fund accounts for the receipt and expenditure of all monies received from the State under Street and Highway Code Sections 2106, 2107, 2107.5. The allocations must be spent for street maintenance or construction and a limited amount for engineering. Historically, these monies were deemed highly restrictive insofar as expenditure, but with adoption of AB1502 effective January 1, 1978 most of the money can be used for any street purpose. In the past the total revenue received has been expended on a 50-50 basis, i.e. about one-half of the money for road construction and the other half for maintenance. While such a policy is desirable, greater utilization of the fund for street maintenance and other street related operation costs is possible.

Fund 225 – Traffic Signal Fee

This fund accounts for the receipt and expenditure of fees collected from private developers for financing and / or installation of new traffic signals, as required by City of Chula Vista Council Policy 478-01

Fund 227 – Transportation Sales Tax

This fund was established to account for the receipt and disbursement of all transportation sales tax (TransNet) revenues for the City. In November 1987, San Diego County voters first approved the Transportation Program (TransNet). In November of 2004, voters approved a 40-year extension of the program, which funds transportation improvements throughout the region via a half-cent local sales tax. The City's allocation of regional funds is based upon population and the number of local street and road miles maintained by the City.

PARKING FUNDS

Included as part of this group are the following funds:

Fund 241 – Parking Meter

Parking Meter Fund revenues are generated through two sources: coin deposits from parking meters located in the downtown area, and parking citation payments for expired meter violations. These funds pay for the coin collection and maintenance of the meters, the parking enforcement staff that monitors the downtown area, and general upkeep and signage of the downtown parking lots.

Fund 243 - Town Centre I Parking

This fund is used to account for revenues from an in-lieu parking fee. This in-lieu parking fee applies to any developer of a new commercial building or addition to an existing commercial building within the Downtown Parking District. Use of monies in this fund is restricted to the purchase or development of parking sites.

PUBLIC SAFETY FUNDS

Included in this group are the following funds:

Fund 245 – Traffic Safety

This fund is a depository for all monies derived from vehicle code fines, excluding parking violations. The fines are collected through the County court system and remitted to the City monthly. These monies may be expended only for traffic control devices and equipment and maintenance thereof or for the maintenance, improvement or construction of public streets.

Fund 251 – Supplemental Law Enforcement Services

This fund accounts for the Supplemental Law Enforcement grant funds awarded to the Police Department; these funds can be used to supplement general fund appropriations for Police related personnel, overtime, and equipment expenditures.

Fund 252 – Police Department Grants

This fund includes the California Border Alliance Group (CBAG) and miscellaneous police grants. CBAG is funded with federal funds. While CBAG employees are technically City of Chula Vista employees they do not work in the City of Chula Vista nor do they provide direct services for the City of Chula Vista; the City serves only as a fiscal agent for CBAG.

Fund 253 – Inmate Welfare Fund

This fund is a depository for monies collected from pay phones commissions and operation of a commissary, in accordance with the Sheriff's Penal Code section 4025. Monies in this fund shall be expended for the benefit, education, and welfare of the inmates.

Fund 254 – Local Law Enforcement Block Grant Funds

This fund accounts for federal Justice Assistance Grant funds awarded to the Police Department; these funds can be used to supplement general fund appropriations for Police related personnel, overtime, and equipment expenditures.

Fund 256 – Asset Seizure

This fund is a depository for assets seized under Federal statutes through the process of "equitable sharing" of drug money and real property. By law these funds may only be used for law enforcement purposes and are intended to supplement, not supplant, existing funds.

LIBRARY/CULTURAL ARTS FUNDS

Included in this group are the following funds:

Fund 261 – California Library Service Act

The California Library Services Act (CLSA) helps public libraries provide coordinated reference services and provides reimbursement for interlibrary loans of materials and loans to nonresident borrowers through the Transaction Based Reimbursement program, also known as the Direct Loan program. The Chula Vista Public Library participates in the Universal Borrowing provision of CLSA that reimburses the City for any over-the-counter loan service to the residents of all other California public library jurisdictions (Direct Loan). The Interlibrary Loan program reimburses the City for handling costs when books are lent to other California libraries.

Fund 262 – Public Library Foundation Fund

The Public Library Foundation Act (PLF) is a funding formula under which the State contributes funding for basic local library services, under specified conditions, to assure the availability to every resident of the state an adequate level of public library service regardless of the taxable wealth of the local jurisdiction providing the service. The legislation provides that to every library jurisdiction which allocates to its public library at least as much local funding as it had the previous year, the state will award a dollar amount equal to the proportional share of the total amount allocated for the Public Library Foundation program based on the population of the library's service area as certified by the State Librarian for that fiscal year. The annual funding is dependent upon appropriations made by the legislature and the Governor.

Fund 267 – McCandliss Awards

The Gayle McCandliss Fund was established in 1991 shortly after she passed away. Consistent with her wishes, it was established as a perpetual fund to recognize and provide monetary support or recognition to individuals or groups who make substantial contribution to the arts in the City of Chula Vista.

SUNDRY GRANT FUNDS

Included as part of this group are the following funds:

Fund 268 – State Recreation Grants

This fund was established to account for the receipt and disbursement of all State Recreation Grants received by the City.

Fund 272 – Federal Grants Fund

This fund was established to account for the receipt and disbursement of all Federal Grants received by the City.

Fund 273 – State Grants Fund

This fund was established to account for the receipt and disbursement of all State Grants received by the City (excluding Recreation related grants).

Fund 274 – ARRA Fund

This fund was established to account for the receipt and disbursement of federal grant funds received by the City, authorized by the American Recovery and Reinvestment Act of 2009.

ENVIRONMENTAL SERVICES AND CONSERVATION FUNDS

Included as part of this group are the following funds:

Fund 281 - Waste Management and Recycling

Revenue for the Waste Management fund is generated by a variety of grants which are used to implement, operate and educate the public on waste diversion, recycling, environmental actions and impacts. Current grant programs include litter reduction and bottle and can recycling programs; a regional used motor oil and oil filter recycling program; regional household hazardous waste program, regional universal waste program, and a regional needles and sharps disposal program.

Fund 282 – Environmental Services

The Environmental Services fund is a depository for revenue that is generated primarily by a 5% surcharge (AB 939 fees) applied to the refuse rates for residential and commercial customers. The surcharge is authorized by the State to recover the costs of developing and implementing source reduction, recycling, and composting programs that are implemented

to meet the State mandate to divert 50% of all waste generated annually in the City from landfills. The fund also includes two annual flat fees paid by the franchise hauler under the franchise agreement to cover litter container costs and to support the programs public education and enforcement service costs.

Fund 285 – Energy Conservation Fund

Revenue for the Energy Conservation fund is generated by grants and inter-agency agreements for specific energy conservation projects. For fiscal year 2008-2009, the energy conservation fund reflects the budget for the SDG&E energy conservation grant. This grant funds energy conservation programs for local residents, businesses, and City operations that reduce the amount of natural gas and electricity consumed.

COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

These funds are depositories of grant entitlement monies received from the Department of Housing and Urban Development including funds 311, 312, 314, 321, 323, 325, and 333. The purpose of these monies is for community development projects; eligible activities include those that:

- Benefit low and moderate income people.
- Eliminate slums and blight.
- Alleviate conditions posing a serious health and/or safety hazard.

OPEN SPACE DISTRICT FUNDS

These funds are a depository for all monies received for all flat rate property tax assessments levied against benefiting property owners for all maintenance of open space areas. Included in this group are funds 342 through 389.

The total assessment amount for each Open Space District is calculated each year based upon the cost of providing services within the district. This assessment rate is limited to the prior year's amount, increased by the lesser of two local indexes. In recent years the indexed increases were not effectively keeping pace with the actual costs of providing these services to the property owners. In fiscal year 2007-08 staff went through the Proposition 218 process on seven districts/zones, in order to bring revenues in line with actual maintenance costs. Only one of the seven districts was approved for an increase in assessment. As a result a concentrated effort has been made to reduce expenditures to within available resources.

STORM DRAIN FUND

Fund 301 – Storm Drain Revenue

In accordance with Chapter 14.16 of the Chula Vista Municipal Code all proceeds of the storm drain fee are deposited into the Storm Drain Revenue Fund. Monies in this fund may only be used for storm drain purposes. The monthly storm drain service charge is included on the sewer bill.

To follow is a brief description of the internal service funds.

Fund 231 – Workers Compensation

This fund is a depository for contributions made from the General Fund to pay for annual costs related to workers' compensation liabilities including the provision of an appropriate reserve to pay uninsured claims costs. The City is self-insured for amounts up to \$1.0 million per claim. The amount of the reserve and the required annual transfer is determined by the Director of Finance, based on experience and consultation with the Risk Manager.

Fund 341 Public Liability Trust Fund

This fund is a depository for contributions made from the General Fund to provide an appropriate reserve level to pay for uninsured and deductibles for public liability losses. The City is self-insured for amounts up to \$250,000 per claim.

Fund 232 Flexible Spending Account

This fund is used to account for employee health, medical and dependent care benefits.

Fund 393 Technology Replacement Fund

The Technology Replacement Fund is an internal service function that provides for the replacement of computers and related technology equipment. Funds from departments' operating budgets are transferred to the Technology Replacement Fund for future replacement of equipment included in the program. Due to economic reasons, the program will not be funded in fiscal year 2009-10 and the remaining fund balance will be transferred to the General Fund.



FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Other Expenses	95,888	50,630	18,167	15,000
Transfers Out	4,176,440	3,845,436	4,269,538	3,870,629
CIP Project Expenditures	4,152,682	9,491,394	4,124,287	12,778,875
TOTAL EXPENDITURES	\$8,425,010	\$13,387,460	\$8,411,992	\$16,664,504
REVENUES				
Other Local Taxes	3,210,000	9,171,000	4,577,000	11,827,655
Use of Money & Property	875,065	1,082,504	0	0
Revenue from Other Agencies	4,143,108	4,275,361	4,142,716	3,742,716
Charges for Services	683,742	499,457	551,241	250,000
Other Revenue	11,517	1,351	0	0
ESTIMATED TOTAL REVENUES	\$8,923,432	\$15,029,673	\$9,270,957	\$15,820,371
NET FUND ACTIVITY	\$498,422	\$1,642,213	\$858,965	(\$844,133)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
221 Gas Tax	4,972,162	3,960,816	4,093,590	3,869,200
222 Federal Aid to Urban	0	0	0	0
225 Traffic Signal	1,138,015	526,367	(308,593)	1,082,000
226 CMAQ/Traffic Signal	0	0	0	0
227 Transportation Sales Tax	2,314,833	8,900,277	4,626,995	11,713,304
TOTAL EXPENDITURES	\$8,425,010	\$13,387,460	\$8,411,992	\$16,664,504
REVENUES				
221 Gas Tax	4,115,294	4,038,599	4,142,716	3,742,716
222 Federal Aid to Urban	0	0	0	0
225 Traffic Signal	962,199	935,592	551,241	250,000
226 CMAQ/Traffic Signal	105	0	0	0
227 Transportation Sales Tax	3,845,834	10,055,482	4,577,000	11,827,655
TOTAL REVENUES	\$8,923,432	\$15,029,673	\$9,270,957	\$15,820,371
NET FUND ACTIVITY	\$498,422	\$1,642,213	\$858,965	(\$844,133)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	18,938	25,649	34,671	8,668
Supplies and Services	17,079	18,032	26,613	231,636
Other Expenses	266,725	270,704	277,365	165,940
Utilities	16,697	16,425	24,504	19,487
Transfers Out	2,264	1,358	127	0
CIP Project Expenditures	0	168	202,996	120,000
TOTAL EXPENDITURES	\$321,703	\$332,336	\$566,276	\$545,731
REVENUES				
Licenses and Permits	24,729	23,209	37,000	38,000
Fines, Forfeitures, Penalties	60,047	73,339	76,053	134,126
Use of Money & Property	246,909	249,662	248,719	396,000
Other Revenue	0	16,160	0	0
ESTIMATED TOTAL REVENUES	\$331,685	\$362,370	\$361,772	\$568,126
NET FUND ACTIVITY	\$9,982	\$30,034	(\$204,504)	\$22,395

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
241	Parking Meter	321,703	332,168	554,140	545,731
243	Town Centre I-Parking District	0	168	12,136	0
TOTAL EXPENDITURES		\$321,703	\$332,336	\$566,276	\$545,731
REVENUES					
241	Parking Meter	330,336	344,338	361,772	568,126
243	Town Centre I-Parking District	1,349	18,032	0	0
TOTAL REVENUES		\$331,685	\$362,370	\$361,772	\$568,126
NET FUND ACTIVITY		\$9,982	\$30,034	(\$204,504)	\$22,395

STAFFING SUMMARY - 241

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Parking Meter Technician	0.50	-	(0.50)	-
TOTAL AUTHORIZED POSITIONS	0.50	-	(0.50)	-

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	3,407	2,178,126	3,461,394	2,950,210
Supplies and Services	102,725	193,364	642,258	411,204
Other Expenses	3,913	425,878	7,032	5,602
Capital	49,654	64,215	693,372	892,446
Transfers Out	866,885	673,134	654,140	654,140
TOTAL EXPENDITURES	\$1,026,584	\$3,534,717	\$5,458,196	\$4,913,602
REVENUES				
Fines, Forfeitures, Penalties	842,214	1,056,790	532,920	534,140
Use of Money & Property	36,079	71,684	0	20,000
Revenue from Other Agencies	426,010	3,132,638	4,876,417	3,892,761
Other Revenue	100,000	0	0	0
Transfers In	0	0	0	63,944
ESTIMATED TOTAL REVENUES	\$1,404,303	\$4,261,112	\$5,409,337	\$4,510,845
NET FUND ACTIVITY	\$377,719	\$726,395	(\$48,859)	(\$402,757)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
245	Traffic Safety	513,600	597,402	613,140	1,000,840
251	Suppl Law Enforcement Services	0	425,574	437,890	111,406
252	Police Department Grants	93,725	2,255,516	4,144,120	3,336,371
253	Inmate Welfare Fund	0	0	0	20,000
254	Local Law Enf Block Grant	65,974	117,235	42,921	224,860
256	Asset Seizure	353,285	138,990	220,125	220,125
TOTAL EXPENDITURES		\$1,026,584	\$3,534,717	\$5,458,196	\$4,913,602
REVENUES					
245	Traffic Safety	850,150	1,087,362	532,920	534,140
251	Suppl Law Enforcement Services	22,839	471,215	437,890	111,406
252	Police Department Grants	192,975	2,191,828	4,178,481	3,336,370
253	Inmate Welfare Fund	0	0	0	83,944
254	Local Law Enf Block Grant	101,467	89,974	42,921	224,860
256	Asset Seizure	236,872	420,733	217,125	220,125
TOTAL REVENUES		\$1,404,303	\$4,261,112	\$5,409,337	\$4,510,845
NET FUND ACTIVITY		\$377,719	\$726,395	(\$48,859)	(\$402,757)

STAFFING SUMMARY - 252

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
CBAG Administrative Analyst II	1.00	-	-	1.00
CBAG Analyst	3.00	-	-	3.00
CBAG Budget Manager	1.00	-	(1.00)	-
CBAG Deputy Executive Director	1.00	-	-	1.00
CBAG Director of SD LECC	1.00	-	-	1.00
CBAG Executive Assistant	1.00	-	-	1.00
CBAG Executive Director	1.00	-	-	1.00
CBAG Graphic Designer/Webmaster	1.00	-	-	1.00
CBAG Lead Programmer Analyst	1.00	-	(1.00)	-
CBAG Management Assistant	1.00	-	-	1.00
CBAG Meth Strike Force Coordinator	-	-	-	-
CBAG Micro Computer Specialist	1.00	-	-	1.00
CBAG Network Administrator I/II	2.00	-	-	2.00
CBAG Network Manager	1.00	-	-	1.00
CBAG Program Analyst	1.00	-	-	1.00
CBAG Program Manager	2.00	-	-	2.00
CBAG RCFL Network Engineer	1.00	-	-	1.00
Peace Officer	1.00	-	-	1.00
Police Community Relations Specialist	-	-	1.00	1.00
Police Training and Development Supervisor	-	-	1.00	1.00
Public Information Officer (PD)	-	-	1.00	1.00
Public Safety Analyst	-	-	0.50	0.50
TOTAL AUTHORIZED POSITIONS	21.00	-	1.50	22.50

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	9,252	0	0	0
Supplies and Services	8,294	2,100	400	400
Other Expenses	1,200	0	1,200	1,200
Transfers Out	199,124	31,110	25,000	25,000
CIP Project Expenditures	0	0	102,644	102,644
TOTAL EXPENDITURES	\$217,870	\$33,210	\$129,244	\$129,244
REVENUES				
Use of Money & Property	17,088	22,049	0	0
Revenue from Other Agencies	388,230	91,215	134,000	105,000
Other Revenue	900	0	900	900
ESTIMATED TOTAL REVENUES	\$406,218	\$113,264	\$134,900	\$105,900
NET FUND ACTIVITY	\$188,348	\$80,054	\$5,656	(\$23,344)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
261	California Library Service Act	88,216	29,110	127,644	127,644
262	Public Library Act	128,454	2,000	0	0
265	CA Dept of Education Sect. 321	0	0	0	0
267	McCandliss Cultural Arts	1,200	2,100	1,600	1,600
TOTAL EXPENDITURES		\$217,870	\$33,210	\$129,244	\$129,244
REVENUES					
261	California Library Service Act	272,320	112,653	134,000	105,000
262	Public Library Act	130,301	(188)	0	0
265	CA Dept of Education Sect. 321	1,875	0	0	0
267	McCandliss Cultural Arts	1,722	799	900	900
TOTAL REVENUES		\$406,218	\$113,264	\$134,900	\$105,900
NET FUND ACTIVITY		\$188,348	\$80,054	\$5,656	(\$23,344)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	0	145,684	66,415	101,335
Supplies and Services	143,801	180,895	259,488	62,320
Other Expenses	230,665	0	0	24,592
Capital	45,346	24,085	169,904	169,904
CIP Project Expenditures	975,547	761,373	(110,000)	595,000
Non-CIP Project Expenditures	0	0	0	795,146
TOTAL EXPENDITURES	\$1,395,359	\$1,112,037	\$385,807	\$1,748,297
REVENUES				
Use of Money & Property	(37)	0	0	0
Revenue from Other Agencies	454,093	1,580,342	983,717	1,853,618
Other Revenue	0	23,824	0	0
Transfers In	0	13,672	0	34,679
ESTIMATED TOTAL REVENUES	\$454,056	\$1,617,838	\$983,717	\$1,888,297
NET FUND ACTIVITY	(\$941,303)	\$505,801	\$597,910	\$140,000

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
268 State Recreation Grants	975,547	533,113	(140,000)	0
272 Federal Grants Fund	174,906	220,370	495,807	428,559
273 State Grants Fund	244,906	358,554	30,000	0
274 ARRA Fund	0	0	0	1,319,738
TOTAL EXPENDITURES	\$1,395,359	\$1,112,037	\$385,807	\$1,748,297
REVENUES				
268 State Recreation Grants	147,442	939,891	487,910	140,000
272 Federal Grants Fund	129,560	251,629	495,807	428,559
273 State Grants Fund	177,054	426,318	0	0
274 ARRA Fund	0	0	0	1,319,738
TOTAL REVENUES	\$454,056	\$1,617,838	\$983,717	\$1,888,297
NET FUND ACTIVITY	(\$941,303)	\$505,801	\$597,910	\$140,000

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	93,985	126,931	589,916	517,980
Supplies and Services	277,447	567,510	1,610,954	935,601
Other Expenses	15,559	302,748	721,990	479,304
Utilities	0	782	627	627
Transfers Out	0	0	84,042	95,221
CIP Project Expenditures	51,909	302,522	425,867	0
TOTAL EXPENDITURES	\$438,900	\$1,300,493	\$3,433,396	\$2,028,733
REVENUES				
Use of Money & Property	1,387	0	0	0
Revenue from Other Agencies	167,536	1,244,507	1,944,760	942,170
Charges for Services	0	0	850,400	962,000
Other Revenue	0	5,029	643,267	215,000
ESTIMATED TOTAL REVENUES	\$168,923	\$1,249,536	\$3,438,427	\$2,119,170
NET FUND ACTIVITY	(\$269,977)	(\$50,957)	\$5,031	\$90,437

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
281 Waste Management & Recycling	225,291	295,672	535,860	356,342
282 Environmental Services Fund	0	0	1,062,991	1,120,584
285 Energy Conservation	213,609	1,004,821	1,834,545	551,808
TOTAL EXPENDITURES	\$438,900	\$1,300,493	\$3,433,396	\$2,028,733
REVENUES				
281 Waste Management & Recycling	(42,697)	314,342	536,082	390,362
282 Environmental Services Fund	0	0	1,067,800	1,177,000
285 Energy Conservation	211,620	935,194	1,834,545	551,808
TOTAL REVENUES	\$168,923	\$1,249,536	\$3,438,427	\$2,119,170
NET FUND ACTIVITY	(\$269,977)	(\$50,957)	\$5,031	\$90,437

STAFFING SUMMARY - 282

BUDGET CATEGORY	FY 2008-09 ADOPTED	FY 2008-09 MIDYEAR	FY 2009-10 PROPOSED	FY 2009-10 ADOPTED
Environmental Services Program Manager	1.00	-	-	1.00
Recycling Specialist I/II	2.00	-	1.00	3.00
TOTAL AUTHORIZED POSITIONS	3.00	-	1.00	4.00

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	185,353	284,711	256,850	256,850
Other Expenses	0	0	1,600	0
Utilities	2,266	481	1,000	805
Transfers Out	311,837	269,801	290,548	290,463
CIP Project Expenditures	0	82,202	0	0
TOTAL EXPENDITURES	\$499,456	\$637,195	\$549,998	\$548,118
REVENUES				
Licenses and Permits	115,163	47,303	138,945	25,000
Fines, Forfeitures, Penalties	9,300	21,700	0	0
Use of Money & Property	(1,095)	1,268	0	0
Charges for Services	548,360	570,070	441,715	500,000
ESTIMATED TOTAL REVENUES	\$671,728	\$640,341	\$580,660	\$525,000
NET FUND ACTIVITY	\$172,272	\$3,146	\$30,662	(\$23,118)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	14,242	14,850	76,349	102,123
Other Expenses	467,205	1,447,829	610,400	543,095
Capital	0	0	385,000	400,000
Transfers Out	9,501	0	679,124	775,471
CIP Project Expenditures	1,288,716	2,296,347	393,023	604,922
Non-CIP Project Expenditures	772,753	926,415	2,299,946	1,545,354
TOTAL EXPENDITURES	\$2,552,417	\$4,685,441	\$4,443,842	\$3,970,965
REVENUES				
Use of Money & Property	10,611	16,714	0	0
Revenue from Other Agencies	4,206,564	4,354,211	4,676,546	3,870,965
Other Revenue	1,053	9,508,942	0	0
Transfers In	304,534	0	0	0
ESTIMATED TOTAL REVENUES	\$4,522,762	\$13,879,867	\$4,676,546	\$3,870,965
NET FUND ACTIVITY	\$1,970,345	\$9,194,426	\$232,704	(\$100,000)

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
311	CDBG Housing Program	1,124	0	499,400	547,400
312	Job Hsg Bal Incentive Grt Prog	1,053	0	0	0
314	Emergency Shelter Grant Prog	86,318	87,833	88,169	88,198
321	Home Program	204,696	1,313,237	396,997	100,723
323	CDBG Sec 108 Loan Fund	0	0	0	0
325	CDBG Program - Income Projects	8,377	0	0	0
333	FY2000 Comm Dev Block Grant	2,250,849	3,284,371	3,459,276	3,234,644
TOTAL EXPENDITURES		\$2,552,417	\$4,685,441	\$4,443,842	\$3,970,965
REVENUES					
311	CDBG Housing Program	30,142	1,010	225,582	547,400
312	Job Hsg Bal Incentive Grt Prog	9,190	0	0	0
314	Emergency Shelter Grant Prog	90,458	87,833	88,169	88,198
321	Home Program	2,289,126	1,325,882	906,542	100,723
323	CDBG Sec 108 Loan Fund	0	0	0	0
325	CDBG Program - Income Projects	(1,322)	11,299	0	0
333	FY2000 Comm Dev Block Grant	2,105,168	12,453,843	3,456,253	3,134,644
TOTAL REVENUES		\$4,522,762	\$13,879,867	\$4,676,546	\$3,870,965
NET FUND ACTIVITY		\$1,970,345	\$9,194,426	\$232,704	(\$100,000)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	3,464,643	4,668,459	6,469,958	7,538,048
Other Expenses	1,468,207	1,565,557	1,806,410	1,835,435
Utilities	1,238,310	1,434,055	2,199,035	2,493,166
TOTAL EXPENDITURES	\$6,171,160	\$7,668,071	\$10,475,403	\$11,866,649
REVENUES				
Use of Money & Property	483,662	552,998	0	0
Other Revenue	7,022,578	7,571,093	10,475,403	11,866,649
ESTIMATED TOTAL REVENUES	\$7,506,240	\$8,124,091	\$10,475,403	\$11,866,649
NET FUND ACTIVITY	\$1,335,080	\$456,020	\$0	\$0

FUND DETAIL

FUND #	FUND DESCRIPTION	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES					
342	CFD 11-M RHR McMillin	28,740	49,986	56,174	110,608
343	CFD 12-M Vlg7	3,360	150,941	414,000	482,790
344	CFD 13-M Vlg2	0	4,914	4,050	4,217
345	CFD 12M - OR Village 7	3,360	3,425	477,836	521,723
351	Town Centre Landscaping Dist I	0	0	0	0
352	Bay Blvd Landscaping Dist	9,063	8,876	15,377	14,873
353	Eastlake Maintenance Dist #1	204,123	230,763	231,571	372,960
354	Open Space District #1	53,502	56,507	68,617	97,322
355	Open Space District #2	11,664	12,435	14,781	15,584
356	Open Space District #3	57,928	48,469	44,254	43,627
357	Open Space District #4	69,614	67,409	86,375	94,785
358	Open Space District #5	29,269	31,044	40,217	66,404
359	Open Space District #6	17,633	21,294	22,670	31,676
361	Open Space District #7	17,236	14,417	13,258	13,499
362	Open Space District #8	57,025	59,325	63,878	74,389
363	Open Space District #9	60,055	53,128	59,037	80,884
364	Open Space District #10	69,822	70,766	78,962	83,940
365	Open Space District #11	113,392	129,251	150,518	178,191
366	Open Space District #13	0	0	0	0
367	Open Space District #14	262,580	291,051	339,280	387,733
368	Open Space District #15	13,190	13,287	21,188	34,361
369	Open Space District #17	3,652	2,849	3,478	7,748
371	Open Space District #18	99,165	103,488	121,152	130,497

OPEN SPACE DISTRICT FUND

350

372	Open Space District #20	1,001,327	1,002,541	1,173,652	1,356,062
373	Open Space District #23	53,979	43,754	58,720	57,833
374	Open Space District #24	18,085	20,029	25,571	27,867
375	Open Space District #26	7,182	7,709	9,104	12,635
376	Open Space District #31	83,776	87,111	117,060	139,203
377	Open Space District #33	0	0	0	0
378	CFD 07M-Eastlk II Woods, Vista	355,191	386,527	591,781	615,876
379	CFD 08M-Vlg 6 McM & Oty Ranc	571,741	818,132	958,664	935,011
380	CFD 09M OR Vlg II	397,610	642,222	920,056	926,540
381	CFD 09M-OR Vlg II Brookfld She	0	0	0	0
382	CFD 99-2 Otay Ranch Vlg 1 We	462,663	620,320	737,002	720,097
383	Town Ctr Business Imprv Distr	0	0	0	0
386	Otay Ranch Acquisition Dist	139,852	221,881	565,500	871,265
387	CFD 98-3 Sunbow 2	737,066	813,062	991,464	1,011,592
388	Comm Facility 97-1 (Otay Rnch)	1,067,648	1,492,918	1,895,650	2,239,941
389	Otay Ranch Village 1,2,6,7,12	90,667	88,240	104,506	104,916
TOTAL EXPENDITURES		\$6,171,160	\$7,668,071	\$10,475,403	\$11,866,649
REVENUES					
342	CFD 11-M RHR McMillin	31,151	5,784	56,174	110,608
343	CFD 12-M Vlg7	386,851	344,923	414,000	482,790
344	CFD 13-M Vlg2	0	42,236	4,050	4,217
345	CFD 12M - OR Village 7	332,246	163,341	477,836	521,723
351	Town Centre Landscaping Dist I	1,051	1,097	0	0
352	Bay Blvd Landscaping Dist	20,295	20,543	15,377	14,873
353	Eastlake Maintenance Dist #1	258,619	283,373	231,571	372,960
354	Open Space District #1	58,585	77,268	68,617	97,322
355	Open Space District #2	12,957	13,581	14,781	15,584
356	Open Space District #3	45,816	48,255	44,254	43,627
357	Open Space District #4	77,311	82,936	86,375	94,785
358	Open Space District #5	29,553	44,988	40,217	66,404
359	Open Space District #6	19,182	27,423	22,670	31,676
361	Open Space District #7	13,368	13,390	13,258	13,499
362	Open Space District #8	63,924	67,822	63,878	74,389
363	Open Space District #9	63,301	65,442	59,037	80,884
364	Open Space District #10	74,889	76,460	78,962	83,940
365	Open Space District #11	99,021	157,916	150,518	178,191
366	Open Space District #13	14	22	0	0
367	Open Space District #14	316,734	330,940	339,280	387,733
368	Open Space District #15	14,966	21,462	21,188	34,361
369	Open Space District #17	3,864	5,261	3,478	7,748
371	Open Space District #18	88,165	101,009	121,152	130,497
372	Open Space District #20	934,669	996,351	1,173,652	1,356,062
373	Open Space District #23	49,593	51,396	58,720	57,833
374	Open Space District #24	19,202	24,978	25,571	27,867
375	Open Space District #26	7,952	9,433	9,104	12,635

OPEN SPACE DISTRICT FUND**350**

376	Open Space District #31	79,151	100,287	117,060	139,203
377	Open Space District #33	0	0	0	0
378	CFD 07M-Eastlk II Woods, Vista	167,044	262,722	591,781	615,876
379	CFD 08M-Vlg 6 McM & Oty Ranc	295,970	462,875	958,664	935,011
380	CFD 09M OR Vlg II	500,122	486,890	920,056	926,540
381	CFD 09M-OR Vlg II Brookfld She	0	0	0	0
382	CFD 99-2 Otay Ranch Vlg 1 We	591,457	644,518	737,002	720,097
383	Town Ctr Business Imprv Distr	(1,334)	2,391	0	0
386	Otay Ranch Acquisition Dist	63,329	379,654	565,500	871,265
387	CFD 98-3 Sunbow 2	879,696	940,629	991,464	1,011,592
388	Comm Facility 97-1 (Otay Rnch)	1,822,891	1,681,123	1,895,650	2,239,941
389	Otay Ranch Village 1,2,6,7,12	84,635	85,372	104,506	104,916
TOTAL REVENUES		\$7,506,240	\$8,124,091	\$10,475,403	\$11,866,649
NET FUND ACTIVITY		\$1,335,080	\$456,020	\$0	\$0

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Supplies and Services	683,414	669,872	539,840	539,840
Other Expenses	2,069,161	1,995,339	2,550,000	2,919,019
TOTAL EXPENDITURES	\$2,752,575	\$2,665,211	\$3,089,840	\$3,458,859
REVENUES				
Other Revenue	2,904,591	3,050,301	2,821,917	2,821,917
ESTIMATED TOTAL REVENUES	\$2,904,591	\$3,050,301	\$2,821,917	\$2,821,917
NET FUND ACTIVITY	\$152,016	\$385,090	(\$267,923)	(\$636,942)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Personnel Services	265,738	259,010	310,000	310,000
Supplies and Services	54,375	29,055	14,889	0
TOTAL EXPENDITURES	\$320,113	\$288,065	\$324,889	\$310,000
REVENUES				
Other Revenue	276,064	265,866	310,000	310,000
ESTIMATED TOTAL REVENUES	\$276,064	\$265,866	\$310,000	\$310,000
NET FUND ACTIVITY	(\$44,049)	(\$22,199)	(\$14,889)	\$0

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Other Expenses	0	705,387	0	1,800,000
TOTAL EXPENDITURES	\$0	\$705,387	\$0	\$1,800,000
REVENUES				
Transfers In	0	0	0	1,800,000
ESTIMATED TOTAL REVENUES	\$0	\$0	\$0	\$1,800,000
NET FUND ACTIVITY	\$0	(\$705,387)	\$0	\$0

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Capital	734,677	196,555	0	0
Transfers Out	0	0	0	7,382
TOTAL EXPENDITURES	\$734,677	\$196,555	\$0	\$7,382
REVENUES				
Use of Money & Property	(2,026)	2,072	0	0
Other Revenue	269,851	49,697	0	0
ESTIMATED TOTAL REVENUES	\$267,825	\$51,769	\$0	\$0
NET FUND ACTIVITY	(\$466,852)	(\$144,786)	\$0	(\$7,382)

FUND SUMMARY

BUDGET CATEGORY	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ADOPTED
EXPENDITURES				
Other Expenses	130,713	106,671	0	0
Transfers Out	0	71,313	0	0
TOTAL EXPENDITURES	\$130,713	\$177,984	\$0	\$0
REVENUES				
Use of Money & Property	2,331	2,174	0	0
Other Revenue	121,963	109,951	0	0
ESTIMATED TOTAL REVENUES	\$124,294	\$112,125	\$0	\$0
NET FUND ACTIVITY	(\$6,419)	(\$65,859)	\$0	\$0



NON-CAPITAL IMPROVEMENT PROJECT BUDGET

Funding Summary by Project Type

ARRA

	FY 2009-10 ADOPTED
Homeless Prevention Program	\$795,146
ARRA TOTAL	\$795,146

CDBG

	FY 2009-10 ADOPTED
Affordable Housing Project for Very Low Income (NSP)	\$1,000,000
South Bay Regional Homeless Center	\$115,000
Youth Services for High-Risk Youth	\$39,550
Chula Vista Family Assessment and Referral	\$35,624
Fair Housing Counseling Services	\$35,000
Family Violence Treatment	\$34,000
YMCA Youth Development Programs	\$29,854
KidCare Express Mobile Unit	\$22,900
Project Hand	\$18,530
Therapeutic Recreation Services	\$17,936
Food 4 Kids Backpack Program	\$15,000
Safe Kids Transportation Services	\$12,225
Meals-On-Wheels Chula Vista	\$12,000
Community Access Program	\$11,000
WizKidz Program	\$10,432
Interfaith Shelter Network	\$10,350
Thursday's Meal	\$10,000
Fair Housing Audit Services	\$10,000
South Bay Adult Day Health Care Transportation	\$9,330
Caring Neighbor	\$8,850
Rehabilitation Services	\$2,969
Task Force on the Homeless	\$1,000
CDBG TOTAL	\$1,461,550

NON-CAPITAL IMPROVEMENT PROJECT BUDGET

Funding Summary by Project Type

HOUSING

	FY 2009-10 ADOPTED
Casa Nueva Vida	\$83,804
HOUSING TOTAL	\$83,804

REDEVELOPMENT

	FY 2009-10 ADOPTED
Bayfront and Third Avenue	\$150,000
Southwest Specific Plan	\$150,000
REDEVELOPMENT TOTAL	\$300,000

GRAND TOTAL - ALL PROJECTS	\$2,640,500
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A D O P T E D B U D G E T

**CAPITAL IMPROVEMENT
PROGRAM**

- Capital Improvement Program Summary
- Revenue Summary
- Expenditure Summary
- Capital Improvement Projects Summary

CAPITAL IMPROVEMENT PROGRAM SUMMARY

To follow is a summary of the fiscal year 2009-10 Capital Improvement Program (CIP). The program outlined herein was developed with two main goals in mind. The first is to build upon the City's growing recognition of the need for additional commitment and funding for infrastructure preservation efforts. The second goal is to recognize the changing fiscal position of the City and downturn in development-related capital revenues. While there are still several development-related capital projects in the program, the overall CIP seeks to balance both the types of projects and the geographical locations where projects would occur to best meet the needs of the City and its residents, businesses and visitors.

Significant funding is dedicated to on-going infrastructure rehabilitation projects. These include streets, sidewalks and sewers. In particular, street-related rehabilitation projects are predominant in this program. These projects occur on a citywide basis and are part of a comprehensive process that the City performs every year to assess the most cost efficient manner to preserve and rehabilitate the City's infrastructure. The City utilizes a comprehensive pavement management system, which forms the basis for the development of current and future pavement rehabilitation projects.

With regard to the street rehabilitation effort, the City continues to focus significant attention and resources on street improvements in western Chula Vista. A number of projects have been undertaken in the past several years, including over \$10 million of street rehabilitation projects, as well as significant sidewalk improvements. That effort will continue and will also include the formation of assessment districts on a number of streets in the Castle Park neighborhood. During fiscal year 2007-08, the City successfully completed the process for obtaining a \$9.5 million loan from the US Department of Housing and Urban Development for street improvements in the Castle

Park neighborhood. Those loan proceeds became available to the City in June of 2008 and will be paid back from the City's annual allotment of CDBG funds. Construction of First Avenue, between Naples Street and Palomar Street, is complete and a number of street improvement projects are moving forward, including work on Glenhaven Way (west of First Avenue), Oxford Street (Third Avenue to Alpine Avenue) and Second Avenue (Naples Street to Palomar Street). Once these projects on the main streets in the neighborhood are completed, remaining funds will be utilized on local streets within the Castle Park neighborhood.

The City continues to focus on its Annual Sewer Rehabilitation Program, which expends approximately \$1 to \$2 million annually for the replacement and rehabilitation of sewer pipes and manholes. The City also utilizes standardized evaluation and ranking criteria in televising and evaluating the condition of sewers in order to assure that the most critically impacted sewer infrastructure is replaced or rehabilitated first.

As previously mentioned, over the last several years the City has evaluated the condition of its Storm Drain facilities, which includes approximately 88,000 lineal feet of corrugated metal pipe (CMP) storm drain within the City limits. CMP storm drains have not been allowed for permanent use in the City of Chula Vista for over 20 years due to more rapid deterioration than other types of pipes, such as plastic and reinforced concrete pipes. The deteriorating CMP storm drains were categorized as Priorities 1 thru 5, as follows:

Priority	Time Replacement/Rehabilitation Needed (Year)	Lineal Feet of CMP
1	Immediately (2005)	2,282 ft
2	Within one year (2006)	21,858 ft
3	Within three years (2008)	9,698 ft
4	Within five years (2010)	2,437 ft
5	Re-inspect in five years (2010)	6,785 ft

Much of the CMP identified as Priority 1 has been rehabilitated. However, due to limited funding, priorities 2 through 5 are being addressed on an as-needed basis, either after failure has occurred or when failure is imminent. The CIP Program seeks to find dedicated funding for this critical program; however, due to eligibility limitations and availability of such funds, it has been increasingly difficult to fund CMP replacement and rehabilitation work. A total of \$1.2 million in TransNet monies are being proposed to fund calendar year 2009 emergency drainage projects.

While this focus on infrastructure continues, the City has also engaged in a program for the construction of several facilities. Since 2002, the City has undertaken over \$63 million of new park and recreation facility construction. Construction activities have commenced on Mt. San Miguel

Community Park and All Seasons Park construction is proposed in the fiscal year 2009-10 program. Over 151 acres of new parkland and 58,000 square feet of new recreation center space will have been added between 2002 and the end of fiscal year 2008-09. The \$50 million renovation of the Civic Center Complex is complete and the buildings are fully occupied. The design of the Rancho del Rey Library is complete and construction is planned to commence as soon as sufficient Public Facilities Development Impact Fees (PFDIF) are generated and/or library construction grant funding is secured. Given the economic conditions within the construction/development industry, as well as the competitive nature of library grants, it is not possible at this point in time to estimate a construction schedule.



CIP REVENUE SUMMARY

In the fiscal year 2009-10 Capital Improvement Program, there are a number of key funding sources; to follow is a brief description of some of the most programmed funding sources.

TRANSPORTATION SALES TAX

Transportation Sales Tax (TransNet) funds are derived from sales tax revenues levied in San Diego County that are collected by the State specifically for use on transportation related projects in San Diego County. The regional metropolitan planning agency, San Diego Association of Governments (SANDAG), programs these funds to municipalities within San Diego County. Revenues vary from year to year, depending on the amount of sales tax available to the region and the number and costs of projects for which municipalities, local transit, and Caltrans request funding. The revenue approved for municipalities is based on the specific cost estimates that are required to be submitted as part of the annual request for funding. In fiscal year 2009-10, Transportation Sales Tax proposed budgets are \$8.6 million, with an additional \$3.4 million of TransNet ARRA funds (TransNet funds re-allocated from Caltrans projects that received Federal ARRA funding for construction). Of that amount, approximately \$7.7 million is programmed for pavement rehabilitation. A number of smaller traffic congestion improvement projects and transportation planning efforts are also funded from TransNet. The City continues to ensure that a minimum of 70% of its TransNet funds are allocated to congestion relief efforts. This limits the City's use of these funds for minor pavement rehabilitation efforts to a maximum 30% of the City's annual allocation. The City intends to explore the possibility of dedicating additional amounts to minor pavement efforts (projects with less than a one-inch thick overlay) with SANDAG in the future.

SEWER FACILITY REPLACEMENT FUND

The Sewer Facility Replacement Fund is a fee based revenue source that all properties pay each month as part of their sewer bills. The funds can be utilized to replace, rehabilitate or upgrade existing sewer facilities. In fiscal year 2009-10, a total of \$0.7 million is proposed to be funded. Among the projects receiving funding are the annual rehabilitation program (\$0.3 million) and Robinhood Ranch II Pump Station Improvements (\$0.4 million). In addition, approximately \$5.8 million of existing funding and projects will carry over.

TRAFFIC SIGNAL FEE

The Traffic Signal Fee is a trip based development impact fee that is charged with the issuance of building permits for new construction. The fee can be utilized for the installation and upgrade of traffic signals throughout the City. In fiscal year 2009-10, it is proposed that \$1.1 million be funded. Traffic Signal Fees are down, as are all development related revenues, and the projects list for the fund has been re-prioritized. However, the City has received notification of American Recovery Reinvestment Act funds for eligible Traffic projects, which allowed for approximately \$0.8 million of Traffic Signal funds to be reallocated to other projects.

PROPOSITION 1B HIGHWAY FUNDS

In 2006-07, the voters of the state approved Proposition 1B. This proposition included funds to be provided to cities within the state for local roadway improvements. The City will receive a total of approximately \$7.0 million, \$3.6 million in fiscal year 2008-09 and the remaining portion in fiscal year 2009-10.

PROP 42 (TRAFFIC CONGESTION RELIEF FUND)

Several years ago, the voters approved Proposition 42, which provided funding for cities to improve streets. The funds can only be utilized for street improvements and the City has utilized these funds to augment its annual pavement rehabilitation efforts. In fiscal year 2008-09, the amount budgeted from this fund for this purpose is \$1.0 million. In fiscal year 2009-10, the proposed amount to be budgeted is \$348,000.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS

Each year, the City receives approximately \$1.9 million in CDBG funds. Of this amount, approximately \$1.1 million is available for capital improvement projects. The City of Chula Vista received Section 108 loan funds in June of 2008 for the Castle Park street improvement projects; the debt service on that loan will be paid back from the City's annual allotment of CDBG funds.

This will reduce the amount of CDBG funds available for other capital projects to approximately \$0.5 million annually for the next ten years. All of these funds are programmed for Americans with Disabilities Act (ADA) Curb Ramp construction. The City's ADA Annual Curb Ramp Program improves pedestrian accessibility and walkability for all citizens, in compliance with ADA requirements and standards. Ramps are constructed in priority order, from a Transition Plan of approximately 1200 ramps approved by the City Council, and based primarily on proximity to public and transit services, public facilities, schools, and commercial facilities. Upon completion of the ramps identified in the Transition Plan, retrofits of existing, older ramps will be required to provide greater levels of accessibility.

MISCELLANEOUS GRANTS

The City has applied for and been approved to receive various grants to fund Capital Improvement Projects. These grants include Smart Growth Incentive, TransNet Environmental Mitigation Program, and Public Library Federal Grants. Cumulatively, the amounts budgeted for fiscal year 2009-10 is approximately \$2.8 million (not including ARRA exchange funds). In addition, the City continues to pursue American Recovery and Reinvestment Act (ARRA) Funds. The City was recently approved for \$3.4 million in ARRA funds via an exchange in TransNet funds through SANDAG. These funds are programmed in the fiscal year 2009-10 program for Pavement, Traffic Signal related projects and Third Avenue Streetscape.

AMERICAN RECOVERY AND REINVESTMENT ACT FUNDS

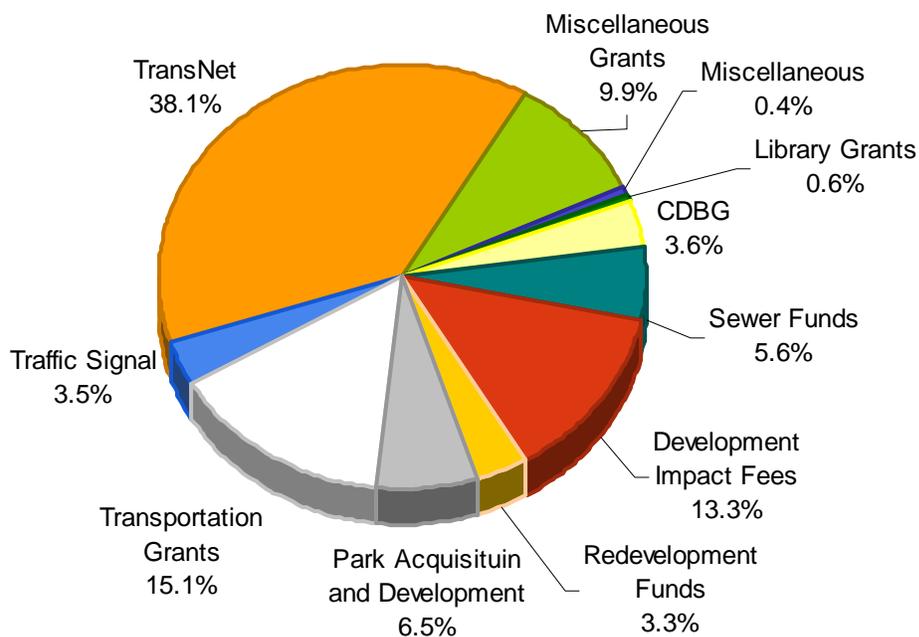
President Obama signed the American Recovery and Reinvestment Act into law, which provides "economic stimulus" funds in the amount of \$787 billion American Recovery and Reinvestment Act (ARRA) nationwide. A large portion of the ARRA funds are intended to benefit individuals through tax relief, Medicaid, and mortgage assistance. Another portion is intended to assist public agencies in providing services and improving infrastructure to keep people employed as well as to create new jobs. City staff has been working diligently since before the adoption of ARRA to identify opportunities that would benefit Chula Vista and be ready for aggressive timelines and application periods. In anticipation of the bill, the U.S. Conference of Mayors asked cities to come up with ready-to-go projects that would create jobs and invest in infrastructure. Along with other San Diego county cities, through SANDAG, Chula Vista identified a number of projects already designated as "shovel ready" that can start immediately. Most cities focused on proposals for roads, sewer and other infrastructure projects. In all, Chula Vista's wish list added up to about \$540 million.

The City already knows of many projects that would benefit the community, if funding were available. Many of the ARRA funds come with very specific eligibility criteria and regulatory guidelines. If the City has some projects already identified that would meet that criteria, then that could free up less restrictive money for other community projects. For example, Federal highway funds generally may only be used on designated arterial roadways. There are a number of infrastructure projects already identified in the Regional Transportation Improvement Plan and the Western Transportation Development Impact Fee (TDIF). Any federal highway funds received by the City would be used on designated arterial roadways even if they are lower on the priority list, thereby making more local funds, such as TransNet, available for use on local streets.

Transparency is an important component of ARRA. The Federal government has created a website to convey results and performance measurements to the public. Similarly, it will be important to keep our local residents apprised of the City's actions and results with ARRA funds. City staff has created a scorecard to track potential applications for ARRA funds, funds received, and performance with funds received. The scorecard and any related ARRA information will be maintained on the City's website.

The following chart summarizes the funding sources for the Capital Improvement Program for fiscal year 2009-10.

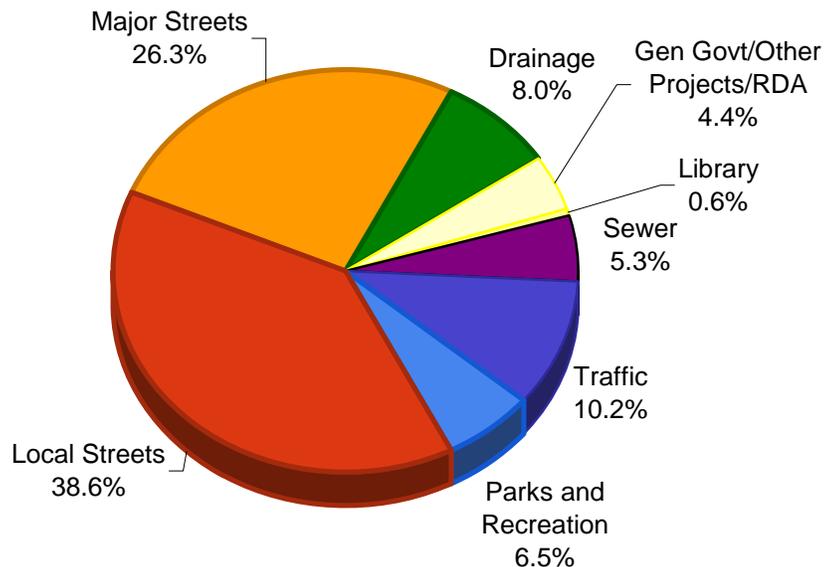
Fiscal Year 2009-2010 Expenditures by Funding Source



CIP EXPENDITURE SUMMARY

The capital budget complements the operating budget by providing funding for major capital projects. The fiscal year 2009-10 Capital Improvement Program (CIP) plan includes \$30.7 million in funding. It should be noted that of that amount, approximately \$4.5 million are reallocation of existing funds from prior years. In addition, there are approximately \$10 million of existing appropriations that will carry over into fiscal year 2009-10. The majority of the funding recommended with the adoption of the budget pertains to the rehabilitation/improvement of existing facilities. The following chart provides a breakdown, by project type, of the total \$30.7 million of appropriations proposed with this budget.

Fiscal Year 2009-10 CIP Budget by Project Type



FACILITIES

The total cost of building and park facilities over the last 15 years has exceeded \$100 million, which includes the completion of the renovations to the Civic Center Complex, various recreational facilities, new and renovated parks, new and renovated fire stations and other projects. The funding sources for these projects included development impact fees (DIF), residential construction tax (RCT), redevelopment funds (RDA), grants and the General Fund. With respect to the Civic Center, the project has been completed and fully occupied as of November 2008. The final component to the Civic Center project will be the construction of a new Fire Station No. 1.

LIBRARIES

The City received \$95,000 in Public Library Federal Funding proposed to fund the Civic Center Library Veterans Wing. Another major project is the construction of the Rancho del Rey Library, which will be one of four branch libraries serving the four corners of the City. The 31,129 square-foot facility will be a full-service library, with a capacity of up to 130,000 books, audio-visual materials and newspapers and magazines. Besides some 28,000 items in Spanish, there will also be unique cultural heritage collections focusing on Filipino, Pan-Asian and Hispanic cultures in reflection of the community's diversity. The estimated cost of the project is \$19.1 million. The design of the library has been completed. Due to the slowdown in development activities, the fund balance of the PFDIF (which is responsible for 100% of the costs of the project) is not sufficient to move forward with construction. It is unknown when sufficient PFDIF revenues will be available to commence construction.

PARKS

Numerous major neighborhood parks, including Cottonwood Park, Heritage Park, Breezewood Park, Harvest Park and Santa Venetia Park in Otay Ranch and Sunset View Park in Eastlake Greens were completed. In fiscal year 2005-06, Harborside Park, the first new park in western Chula Vista in over 25 years and Mountain Hawk Park in Eastlake Vistas were completed. In addition to these neighborhood parks, three large community parks were also opened to the public. These parks were Veterans Park, Salt Creek Park and Monteville Park. All three of these facilities included



recreation centers. Several other neighborhood parks were completed in fiscal year 2006-07 including, Horizon Park and Winding Walk Park in Otay Ranch. The renovations of Otay Park (\$1.9 million) were completed in the spring of 2008. Also, the design of Mt. San Miguel Park, a community park in San Miguel Ranch (\$7.0 million), has been completed. Funding for Mt. San Miguel Ranch Community Park was appropriated mid-year in fiscal year 2008-09 with construction currently underway. The new neighborhood park in Village 7 of Otay Ranch, named All Seasons Park, (\$2.9 million) has seen its master plan approved and design is nearing completion. It is proposed that \$2 million be appropriated in fiscal year 2009-10 as necessary to begin construction.

FIRE FACILITIES

Included in the proposed five year CIP forecast is construction of the Eastern Urban Center (EUC) Fire Station. The City is currently negotiating a development agreement to offset the construction costs and operating costs for the EUC fire station. Fire stations one and five are in need of replacement. Built in 1954, Fire Station 5 was part of the Montgomery Fire District. This station is 55 years old and in a state of deterioration. Further, Fire Station 5 is far past its useful life needing constant repair due to structural damage that has been brought on by age - Station 5 is currently in need of a new roof and other major repairs. Fire Station 1 was built in 1948 and is 61 years old. This station also has structural damage due to its age and is in need of a roof.

The Fire Department will apply for economic stimulus funding (ARRA) to address the replacement of both of these stations as both of these stations meet the eligibility criteria outlined in the grant guidelines. Station 5 is recommended to be relocated to a larger site adjacent to the South Library. The relocation of Station 5 to a larger site will allow the expansion of future service delivery to respond to growth needs. The Fire Facility Master Plan document is being updated to achieve fire and emergency medical service delivery within national public safety standards. The plan will be presented to Council in an upcoming workshop this fall

Lastly, discussions are underway regarding Bayfront Capital Improvement Projects as follows:

- Bayfront Sewer Lift Station - \$12.4* million fiscal year 2010-11
- Bayfront Fire Station North East corner of Bay Blvd and "J" Street - \$12 million fiscal year 2010-11
- Bayfront Park Improvements - \$6.68* million fiscal year 2011-12

*Includes estimated design, project management and contingency

It is anticipated that these projects will be programmed beginning with fiscal year 2010-11 and in future years.

INFRASTRUCTURE PROJECTS

The infrastructure portion of the CIP budget contains significant funding for a variety of infrastructure improvements. As discussed above and elsewhere within the City's budget, a substantial amount of the funding is focused on infrastructure improvements in the western portion of the City and preservation of infrastructure citywide. Over the past few years, City staff has presented a number of reports to the City Council with regard to the condition and capacity of existing infrastructure (i.e., pavement, corrugated metal pipe, storm drains, sewers, roadways, etc.) citywide, as well as the lack of sidewalks and other public improvements primarily within the western portion of the City, especially within the Montgomery Annexation area. Adequate funding is currently not available to build new infrastructure and maintain existing infrastructure. Therefore, the CIP strives to balance the need and desire to provide enhanced public facilities, while assuring that existing infrastructure is maintained and preserved in at least a minimally acceptable condition over the long-term.

With the adoption of the fiscal year 2004-05 budget, the City Council approved a financing plan for infrastructure improvements in western Chula Vista. This financing plan revolved around a two-pronged financing program. One element of the program was a \$9 million bond issue that would be repaid from the City's Residential Construction Tax (RCT) revenues over a period of 30 years. That financing was completed in late summer of 2004. This portion of the financing was earmarked for drainage and park improvements. With the receipt of those funds, work has been completed on a number of drainage projects in western Chula Vista. A total of \$4.7 million of the financing was dedicated to drainage improvements. The balance of these funds was utilized to construct Harborside Park (\$2.1 million), Otay Park renovations (\$1.9 million) and improvements to Lauderbach Park (\$.6 million).

The second portion of the financing is a \$9.5 million loan through the US Department of Housing and Urban Development's (HUD) Section 108 loan program. The loan will be repaid through the City's annual Community Development Block Grant (CDBG) entitlement from HUD and will be paid back over a period of 20 years. The Section 108 loan is



earmarked for street improvements in the Castle Park area. The City formally submitted its application for the loan in May of 2006 and the loan was approved in fiscal year 2006-07. The loan funds became available to the City in June of 2008. With the approval of the loan, work has commenced on the projects. The City Council directed that the main streets in the neighborhood proceed first. First Avenue is complete, with Oxford Street, and Second Avenue moving forward. Also moving forward is Glenhaven Way. This street is not a main street in the neighborhood; however, it intersects with First Avenue, has sufficient signatures on the assessment district formation petition and offers some economies of scale.

Other major efforts include the City's annual pavement management program that will be funded at a level of \$7.7 million. This effort is augmented by funds previously appropriated (approximately \$10 million are being carried over into the new fiscal year and contracts continue to be issued). In the coming years the city will be seeking other revenue sources to try to maintain a similarly high level of reinvestment in our pavement citywide.

In addition, the City was fortunate to receive TransNet ARRA exchange funds totaling \$3.36 million. Those funds will be utilized on Pavement Rehabilitation for Federal-Aid Highways (\$2.61 million) and Traffic Signal Modification Projects (\$0.75 million). These funds are being received as TransNet funds, thus providing an additional \$3.36 million of programmable funding.

Also included in the budget is funding for new ADA accessible curb ramps (\$504,922), traffic signal modification and installations (\$1.965 million), and sewer rehabilitation, improvements, a feasibility study, and capacity enhancements (\$1.7 million). The budget also includes funding for continued traffic count, monitoring, neighborhood and pedestrian safety, signing and striping, and congestion relief programs (\$1.185 million).

The city was the recipient of Smart Growth Incentive and Environmental Mitigation Program funding. The Smart Growth Incentive is proposed to fund Third Avenue Streetscape Improvements (\$2 million), Palomar Gateway Specific Plan (\$400,000) and Industrial Boulevard Bike Lane and Pedestrian Improvements (\$283,900). The Environmental Mitigation Program funding is proposed to fund the Cactus Wren Habitation Restoration – Central City Preserve Area (\$373,048).

OTHER

Several other projects are being proposed for redevelopment and upgrade/maintenance of information technologies specific to capital improvement projects. The projects proposed include the Downtown Parking District Improvements (\$120,000), storefront renovation (\$150,000) and upgrade and maintenance of the capital improvement software (CIPAce), AutoCAD, GIS Orthophotography/Topography and Survey Monument Preservation and Replacement Program (\$75,000). The replacement of fuel storage tanks at the Public Works Center is also being proposed in the fiscal year 2009-10 program.

CIP PROJECT GEOGRAPHICAL BALANCE

Council has indicated that one of its primary goals in the coming years is a continued focus on capital and infrastructure needs in the western portion of the City. For this discussion, the term western refers essentially to those areas of the City west of Interstate 805. As a sub-area in the western portion of the City, the projects that are specific to the Montgomery area are broken out separately. Also, a category of projects has been developed that is called Citywide. The types of projects that are typified by Citywide include by are not limited to the annual pavement rehabilitation program, sidewalk rehabilitation program, ADA Curb ramp program and sewer facility rehabilitation program.

As the eastern portion of the City continues to rapidly develop, there is a substantial need for infrastructure improvements. Developers, as part of their development approval obligations, construct many of the improvements that occur in the eastern portions of the City. For this reason, those projects which provide public benefit are not part of the City's CIP program. The actual amounts proposed for the geographical areas are depicted in the following table:

Location	Fiscal Year 2009-10	Percentage
Urban Core	\$588,048	2%
Citywide	\$12,842,973	42%
Eastern CV	\$5,690,271	19%
Montgomery	\$740,000	2%
Southwest	\$1,367,570	4%
Western CV	\$9,514,440	31%
Total	\$30,743,302	100%

Western Chula Vista Breakdown

Location	Fiscal Year 2008-09	Percentage
Urban Core	\$588,048	5%
Montgomery	\$740,000	6%
Southwest	\$1,367,570	11%
Western CV	\$9,514,440	78%
Total	\$12,210,058	100%

Given the nature of the citywide projects, it is safe to say that 50% to 60% of those expenditures typically occur in western Chula Vista though this can change from year to year. Assuming that 50% holds true, then 61% of the capital expenditures programmed for fiscal year 2009-10 are earmarked for western Chula Vista and Montgomery. It must also be noted that the eastern Chula Vista projects that the City itself undertakes are overwhelmingly funded by development impact fees or other revenues directly related to development activities (Traffic Signal Fund/TDIF/PAD), thus leaving significant revenue streams available to fund projects in the western portion of the City.



CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

DRAINAGE

		FY 2009-10 ADOPTED
DR180	Emergency Storm Drain Replacement	\$1,200,000
DR182	Telegraph Canyon Channel Improvements, "K" Street to First Avenue	\$950,000
DR183	Telegraph Canyon Drainage Study, First Avenue to Hilltop Drive	\$300,000
DRAINAGE TOTAL		\$2,450,000

GENERAL GOVERNMENT

		FY 2009-10 ADOPTED
GG183	GIS-Orthography/Topography Project	\$15,000
GG187	Replacement of Fuel Storage Tanks	\$72,000
GENERAL GOVERNMENT TOTAL		\$87,000

LIBRARY

		FY 2009-10 ADOPTED
LB137	Automation Advancements & Upgrade	\$102,644
LB143	Civic Center Library Veterans Wing	\$95,000
LIBRARY TOTAL		\$197,644

CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

LOCAL STREETS

		FY 2009-10 ADOPTED
STL291	Fourth Avenue Sidewalk Improvements	\$235,000
STL303	First Avenue Impvmts Palomar - Naples	\$20,000
STL304	Glenhaven Way Amy Street Improvements	\$10,000
STL305	Oxford Street Improvements Third to Alpine	\$15,000
STL323	Pedestrian Master Plan	\$45,000
STL342	Second Avenue Improvements - Naples Street to Palomar Street	\$125,000
STL346	Pavement Minor Rehabilitation	\$348,000
STL351	Bikeway Master Plan Update	\$200,000
STL352	ADA Curb Ramps FY09-10	\$504,922
STL354	Pavement Major Rehabilitation FY2009-10	\$2,020,000
STL355	Pavement Minor Rehabilitation FY2009-10	\$450,000
STL357	Pavement Rehabilitation Program (Prop 1B)	\$3,385,407
STL359	Naples Street & Oleander Ave. Cross Gutter & ADA Ped Ramps Construction	\$205,000
STL360	Industrial Blvd. Bike Lane, L Street to Palomar Street	\$353,370
STL361	Industrial Blvd. Bike Lane and Pedestrian Improvements	\$429,200
STL362	Third Avenue Streetscape Improvements	\$3,300,000
STL363	Sidewalk Safety Program - I Street Sidewalk Improvements	\$232,440
LOCAL STREETS TOTAL		\$11,878,339

MAJOR STREETS

		FY 2009-10 ADOPTED
STM354	North Broadway Reconstruction	\$2,368,000
STM355	Otay Lakes Road Widening	\$2,500,000
STM364	Heritage Road Bridge Reconstruction	\$315,271
STM366	Pavement Rehabilitation for Federal-Aid Highways	\$2,610,000
STM367	South Broadway Improvements, Main Street to Southern City Limits	\$300,000
MAJOR STREETS TOTAL		\$8,093,271

CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

OTHER PROJECTS

		FY 2009-10 ADOPTED
OP200	Survey Monument Preservation and Replacement Program	\$30,000
OP202	CIP Advanced Planning	\$92,000
OP206	Automation - AutoCAD Upgrade	\$10,000
OP208	CIP Mgmt & Equipment Purchase	\$20,000
OP212	Downtown Parking District Improvements	\$120,000
OP217	Palomar Gateway Specific Plan	\$475,000
OP218	Cactus Wren Habitat Restoration - Central City Preserve Area	\$373,048
OTHER PROJECTS TOTAL		\$1,120,048

PARKS AND RECREATION

		FY 2009-10 ADOPTED
PR279	All Seasons Park	\$2,000,000
PARKS AND RECREATION TOTAL		\$2,000,000

REDEVELOPMENT

		FY 2009-10 ADOPTED
RD241	Storefront Renovation Program	\$150,000
REDEVELOPMENT TOTAL		\$150,000

SEWER

		FY 2009-10 ADOPTED
SW234	Sewer Improvements on Colorado Between J & K	\$777,000
SW256	Robinhood Ranch II Pump Station Improvements	\$400,000
SW260	Sewer Rehab for FY2009-10	\$300,000
SW261	Industrial Blvd. And Main Street Capacity Enhancement	\$140,000
SEWER TOTAL		\$1,617,000

CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

TRAFFIC

		FY 2009-10 ADOPTED
TF274	Traffic Count Station and Maintenance	\$210,000
TF316	Traffic Signal Installation at Second Avenue and Quintard Street	\$175,000
TF321	Citywide Traffic Count Program	\$90,000
TF325	Traffic Monitoring Program	\$120,000
TF327	Neighborhood Traffic and Pedestrian Safety Program	\$220,000
TF330	Traffic Signal Modification, Fourth & Main, Fourth & Beyer	\$450,000
TF331	Traffic Signal Modification, Third & Montgomery	\$320,000
TF332	Signing and Striping Program	\$100,000
TF337	Traffic Signal Left Turn Modification Program	\$300,000
TF344	I-805 Direct Access Ramp East H & East Palomar	\$30,000
TF345	Traffic Calming Program	\$130,000
TF350	Traffic Signal System Optimization	\$50,000
TF354	Traffic Congestion Relief Program	\$75,000
TF356	Otay Mesa Transportation System	\$30,000
TF359	SR54 Corridor and Arterial Operations	\$30,000
TF362	Kids Walk and Bike to School Phase 2	\$100,000
TF366	Traffic Signal and Streetlight Systems Upgrade and Modification Program	\$325,000
TF370	Traffic Signal Installation at Albany Avenue and Orange Avenue	\$145,000
TF371	Traffic Signal Modification at Hilltop Drive and Main Street	\$250,000
TRAFFIC TOTAL		\$3,150,000
 GRAND TOTAL - ALL PROJECTS		 \$30,743,302



A D O P T E D B U D G E T

SUMMARY TABLES

Fund Appropriations by Department and
Expenditure Category

Schedule of Revenues

Fund Balance Projections

Schedule of Interfund Transfers

Authorized Positions by Department



A D O P T E D B U D G E T
F I S C A L Y E A R 2 0 0 9 - 1 0

**FUND APPROPRIATIONS BY
DEPARTMENT AND
EXPENDITURE CATEGORY**

SUMMARY TABLES

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2009 - 2010

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY2009-10
01100 City Council	1,130,770	86,248	1,444						1,218,462
02000 Boards and Commissions		14,736							14,736
03000 City Clerk	683,789	366,921	844						1,051,554
04000 City Attorney	1,524,013	445,805	1,560						1,971,378
05000 Administration	1,580,098	145,612	1,770						1,727,480
06000 ITS	2,327,914	660,156	57,479		100,000				3,145,549
07000 Human Resources	2,107,601	1,747,310	3,367						3,858,278
08000 Finance	2,975,784	183,871	4,365						3,164,020
09000 Non-Departmental	(844,727)	180,080	0	652,321		8,688,551			8,676,225
10000 Animal Care Facility	1,745,520	592,779	62,778	2,429					2,403,506
12000 Planning & Building Services	3,473,883	489,262	13,653	130,730					4,107,528
14000 Police	40,587,231	2,941,823	421,806	81,669					44,032,529
15000 Fire	19,021,737	1,831,373	202,473			172,216			21,227,799
16000 Public Works	19,177,012	3,668,049	3,371,365	179,175					26,395,601
17000 Recreation	3,704,777	591,740	534,749	3,817					4,835,083
18000 Library	3,879,459	881,802	374,697	357					5,136,315
100 GENERAL FUND TOTAL	103,074,861	14,827,567	5,052,350	1,050,498	100,000	8,860,767			132,966,044
221 Gas Tax						3,869,200			3,869,200
225 Traffic Signal				15,000			1,067,000		1,082,000
227 Transp Sales Tax Fund						1,429	11,711,875		11,713,304
231 Workers Compensation		539,840		2,919,019					3,458,859
232 Flexible Spending Account	310,000								310,000
236 Development Services Fund	4,606,280	131,008	5,957	8,488		1,079,559			5,831,292
241 Parking Meter	8,668	231,636	19,487	165,940			120,000		545,731
245 Traffic Safety		4,000			462,700	534,140			1,000,840
251 Supp Law Enforcement Serv Fun	111,406								111,406
252 Police Dept Grants Fund	2,638,866	362,282		5,602	329,621				3,336,371
253 Inmate Welfare Fund		20,000							20,000
254 Local Law Enf Block Grant Pro	199,938	24,922			100,125	120,000			224,860
256 Asset Seizure						25,000			25,000
261 CA Library Services Act							102,644		127,644
267 McCandliss Memorial Cult Arts		400		1,200					1,600
272 Federal Grants Fund	101,335	62,320			169,904		95,000		428,559

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2009 - 2010

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY2009-10
274 ARRA Fund				24,592			500,000	795,146	1,319,738
281 Waste Mgmt & Recycling	50,139	298,203		8,000					356,342
282 Environmental Services	405,224	599,511	627	20,000		95,221			1,120,584
285 Energy Conservation	62,617	37,887		451,304					551,808
301 Storm Drain Revenue		256,850	805			290,463			548,118
311 CDBG Housing Program		51,400		96,000	400,000				547,400
313 CV Housing Authority	828,806	42,800	55			156,569			1,028,230
314 Emergency Shelter Grant Prog				4,394				83,804	88,198
315 RDA Housing Program						3,920,000			3,920,000
317 Redev Low & Mod Income Housin		227,280	581	1,192,000	6,000	115,569			1,541,430
321 HOME Program		12,723		81,000		7,000			100,723
333 CDBG FY00		38,000		361,701		768,471	604,922	1,461,550	3,234,644
341 Public Liability Trust				1,800,000					1,800,000
342 CFD 11-M RHR McMillin		82,687	15,540	12,381					110,608
343 CFD 12-M Otay Ranch Village 7		283,221	128,000	71,569					482,790
344 CFD 13M Otay Ranch Village 2		200		4,017					4,217
345 CFD 12M Otay Ranch Village 7		305,003	142,220	74,500					521,723
352 Bay Blvd Landscape Dist		2,060	6,967	5,846					14,873
353 Eastlake Maintenance Dist 1		230,772	82,501	59,687					372,960
354 Open Space District #1		55,964	26,158	15,200					97,322
355 Open Space District #2		8,911	3,982	2,691					15,584
356 Open Space District #3		18,600	17,405	7,622					43,627
357 Open Space District #4		57,202	23,631	13,952					94,785
358 Open Space District #5		43,680	12,342	10,382					66,404
359 Open Space District #6		16,705	9,427	5,544					31,676
361 Open Space District #7		5,555	4,761	3,183					13,499
362 Open Space District #8		42,322	20,884	11,183					74,389
363 Open Space District #9		42,737	25,057	13,090					80,884
364 Open Space District #10		49,360	22,018	12,562					83,940
365 Open Space District #11		111,311	39,033	27,847					178,191
367 Open Space District #14		206,451	124,850	56,432					387,733
368 Open Space District #15		20,339	8,179	5,843					34,361
369 Open Space District #17		5,100	560	2,088					7,748
371 Open Space District #18		64,616	46,596	19,285					130,497

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2009 - 2010

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY2009-10
372		844,804	307,678	203,580					1,356,062
373		39,759	8,665	9,409					57,833
374		12,007	11,395	4,465					27,867
375		6,898	3,031	2,706					12,635
376		71,921	46,211	21,071					139,203
378	CFD 07M-Eastlk II Woods, Vista	321,615	128,171	166,090					615,876
379	CFD 08M-Vlg 6 McM & Oty Ranc	491,088	246,913	197,010					935,011
380	CFD 09M-OR Vlg II Brookfld She	567,530	204,146	154,864					926,540
382	CFD 99-2 Otay Ranch Vlg 1 West	458,855	155,228	106,014					720,097
386	Otay Ranch Preserve	829,241		42,024					871,265
387	CFD 98-3 Sunbow 2	656,543	206,764	148,285					1,011,592
388	Community Facility Dst 97-1 OR	1,526,637	385,292	328,012					2,239,941
389	Otay Ranch Village 1,2,6,7,12	58,354	29,561	17,001					104,916
391	Central Garage Fund	910,174	1,800	400	108,000				4,127,601
391	Equipment Replacement	18,326		500	64,200				83,026
393	Technology Replacement					7,382			7,382
401	Bayfront Trolley Station TDA	57,000	19,000	26,679					102,679
402	Transit CVT	356,365	185,030	256,059		92,321			1,635,670
413	Trunk Sewer Capital Reserve						917,000		917,000
414	Sewer Service Revenue	3,980,787	6,961	6,831	575,958	3,263,737	115,000		27,101,095
428	Sewer Facility Replacement					174,258	700,000		874,258
431	Tele Cyn Sewer Basin DIF			35,000					35,000
432	Poggi Cyn Sewer Basin DIF			10,000					10,000
433	Salt Creek Sewer Basin DIF			74,091		250,000			324,091
441	1994 Pension Obligation Bond	2,500		2,506,688					2,509,188
442	CDBG Section 108 Loan			734,471					734,471
446	Notes Payable Adamo Property			48,113					48,113
448	2000 COP Ser A-Fin Project	5,000		1,862,522					1,867,522
449	SD Co Regional Comm Systems			295,734					295,734
450	2002 COP Police Facility Proj	5,000		3,910,746		5,300,000			3,915,746
451	Long-term Advances DSF-City			300,000					5,600,000
452	KS Fire Equipment Capital Lease			172,216					172,216
453	CES Loan Repayment			194,000					194,000
471	2003 Refunding Cert of Part	5,700		1,065,066					1,070,766

ADOPTED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2009 - 2010

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY2009-10
472	2004 COP Civ Ctr Proj Phase I	5,000		2,391,117					2,396,117
473	2006 COP Civ Ctr Proj Phase 2	6,000		1,272,199					1,278,199
515	Twin Oaks Ave AD 96-1 Imprvmt					3,680			3,680
516	Oxford St Ad 97-1 Improvement					3,854			3,854
518	AD2005-1 Tobias Drive					60,000			60,000
542	Tele Cyn Drainage DIF						1,250,000		1,250,000
567	PFDFJ-Adamo Prop Acquisition					48,113			48,113
572	PFDFJ - Civic Center Expansion					2,392,502			2,392,502
573	Police Facilities Remodel					1,736,633			1,736,633
574	Corporation Yard Relocation					1,098,290			1,098,290
587	Otay Ranch VLG Ped Ramp DIF			43,000					43,000
588	OR Vlg11 Pedestrian Bridge DIF			3,200					3,200
591	Transportation DIF			580,916		5,300,000	2,845,000		8,936,916
611	RDA Town Center I/Bayfront		400	690,558		3,617,293	875,000	150,000	5,652,001
651	So West/Twn Ctr II/Oty Vly Prj	612,947	100	2,358,248		5,946,932	150,000	150,000	9,528,927
652	RDA 2000 TABS Project Fund					45,000			45,000
653	RDA 2008 TARBS Project Fund					800,000			800,000
689	2000 TABS (Merged Rda Project)					515,000			515,000
691	Long-term Advances DSF - RDA			1,405,000		2,782,842			4,187,842
693	05 Tax Rev Bnd A (CRA/ERAF L			100,569					100,569
694	06 Tax Rev Bnd A (CRA/ERAF L			125,632					125,632
695	06 Sr Tax Alloc Ref Bond Ser A	5,000		1,068,545					1,073,545
696	06 Sub Tax Alloc Ref Bond SerB	5,000		1,045,199					1,050,199
697	08 Tax Allocation Refunding Bond			963,636					963,636
715	Park Land Acquisition Fund			25,000			2,000,000		2,025,000
717	Resident. Construct/Conver Fnd					679,242			679,242
723	Bicycle Facilities Fund						266,220		266,220
736	Other Transportation Programs					1,402,000	3,690,234		5,092,234
739	Traffic Congestion Relief Fun						348,000		348,000
741	Prop 1B Highway Safety						3,385,407		3,385,407
GRAND TOTAL ALL FUNDS	118,258,414	49,266,597	7,786,319	33,612,108	2,316,508	55,362,467	30,743,302	2,640,500	299,986,215



A D O P T E D B U D G E T
F I S C A L Y E A R 2 0 0 9 - 1 0

SCHEDULE OF REVENUES

SUMMARY TABLES

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
100 GENERAL FUND					
<u>Property Taxes</u>					
3000	22,192,789	26,667,759	29,306,623	29,232,000	27,199,440
	\$22,192,789	\$26,667,759	\$29,306,623	\$29,232,000	\$27,199,440
<u>Other Local Taxes</u>					
3010	26,715,515	28,827,392	28,304,989	26,890,000	25,545,500
3020	9,492,759	8,813,064	9,662,517	10,033,000	10,033,000
3030	6,363,446	6,981,762	7,378,301	7,422,000	8,169,144
3040	1,234,912	1,237,316	1,237,322	1,190,000	1,190,000
3050	2,336,204	2,551,570	2,697,286	2,570,000	2,602,514
3070	2,122,860	1,423,599	795,606	841,402	841,402
	\$48,265,696	\$49,834,703	\$50,076,021	\$48,946,402	\$48,381,560
<u>Licenses and Permits</u>					
3100	117,381	129,833	123,393	130,085	132,600
3120	2,697,584	2,198,700	2,051,184	159,931	227,220
3140	401,576	402,001	522,760	530,267	520,000
	\$3,216,541	\$2,730,534	\$2,697,337	\$820,283	\$879,820
<u>Fines, Forfeitures, Penalties</u>					
3200	458,749	536,687	690,194	1,406,446	1,477,342
3210	168,900	261,611	299,199	332,031	356,550
3240	307,647	302,480	308,250	314,991	326,400
3250	208,893	214,484	222,074	178,000	219,400
	\$1,144,189	\$1,315,262	\$1,519,717	\$2,231,468	\$2,379,692
<u>Use of Money & Property</u>					
3300	279,277	769,851	1,255,159	2,331,768	100,364
3310	361	0	154	0	0
3320	11,182	51,844	54,549	122,114	30,600
3330	123,365	105,606	91,175	76,881	80,940

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
3350 Rental/Lease of Land and Space	578,075	949,143	961,262	965,291	1,027,484
3370 Rental/Lease of Buildings	505,661	478,860	544,874	562,469	540,934
TOTAL	\$1,497,921	\$2,355,304	\$2,907,173	\$4,058,523	\$1,780,322
<u>Revenue from Other Agencies</u>					
3010 Sales Tax	777,551	779,959	757,366	727,071	690,717
3400 State Grants	797,928	347,927	1,329,998	484,924	441,000
3440 State Tax Sharing	275,999	278,746	288,071	282,800	271,488
3460 Motor Vehicle License Fees	18,354,839	17,676,035	19,796,531	19,815,866	18,286,803
3470 State Subvention-Booking Fees	305,049	0	0	0	0
3480 State Reimbursements	773,879	139,729	4,201	6,934	3,935
3500 Federal Grants	2,656,964	4,112,263	1,686,842	1,609,241	1,239,726
3580 Federal Reimbursements	97,138	115,352	65,394	19,713	64,100
3600 Other Agency Grants	46,110	148,733	401,298	69,640	24,199
3690 Other Agency Revenue	1,330,798	1,333,531	1,704,993	1,724,493	0
TOTAL	\$25,416,255	\$24,932,275	\$26,034,694	\$24,740,682	\$21,021,968
<u>Charges for Services</u>					
3700 Zoning Fees	8,162,093	8,391,778	6,196,145	744,711	1,492,338
3720 Document Fees	45,301	30,378	73,680	55,383	46,118
3730 Plan Checking Fees	1,951,512	1,907,116	1,429,625	88,407	156,904
3740 Inspection Fees	168,880	162,324	208,203	111,000	196,428
3770 Other Dev Fees	16,595	31,276	11,840	1,689	0
3800 Animal Shelter Contracts	8,930	257,120	683,392	725,900	707,300
3820 Information Systems Services	12,114	3,362	1,541	0	4,000
3830 Services to the Port District	544,810	690,963	675,378	706,000	706,000
3840 Youth Center Utilities Reimb	35,181	20,918	20,262	0	0
3900 Recreation Program Fees	836,950	1,157,313	1,011,959	995,077	1,014,153
3950 Class Admission Fees	360,164	558,680	530,402	520,751	349,547
3970 Referral Fees	68,902	359,849	347,876	367,356	377,096
4200 Staff Services Reimbursements	1,999,799	1,993,134	2,110,668	2,022,524	2,139,529
4300 Fees for Other Services	1,023,739	694,876	1,170,099	330,312	356,664

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
TOTAL	\$15,234,970	\$16,259,087	\$14,471,070	\$6,669,109	\$7,546,077
Other Revenue					
4410 DIF Reimbursements	1,359,035	1,334,226	840,313	316,571	287,176
4420 Transit Reimbursements	762,460	820,427	362,818	262,380	258,747
4430 Redev Agency Reimbursements	4,406,759	4,319,107	1,984,951	768,550	340,600
4440 Open Space/Assess Dist Reimb	1,822,198	1,783,469	2,067,069	1,873,269	1,997,143
4450 CIP Reimbursements	4,333,556	5,024,531	4,665,576	2,946,987	4,867,248
4460 CDBG/Home Reimbursements	1,567,320	1,275,441	1,053,480	402,274	28,188
4480 Other City Funds Reimbursement	2,614,407	1,760,684	1,567,531	2,718,328	1,948,023
4600 Assessments	3,693	3,695	3,694	3,650	0
4700 Collection Charges	150,673	220,912	256,155	278,550	200,000
4800 Sale of Goods	57,385	80,677	72,524	82,302	350
4900 Other Revenue	2,489,702	2,166,646	4,315,062	2,505,693	1,510,086
TOTAL	\$19,567,188	\$18,789,815	\$17,189,173	\$12,158,554	\$11,437,561
Transfers In					
5221 Tfr In from Gas Tax Fund	3,858,092	4,167,878	4,269,058	4,269,200	3,869,200
5236 Tfr In from Dev Services Fund	0	0	0	1,642,123	1,079,559
5245 Tfr In from Traffic Safety	527,984	513,600	534,144	534,140	534,140
5256 Tfr In from Asset Seizure Fund	0	134,341	0	120,000	120,000
5261 Tfr In from CA Library Service	74,612	70,670	29,110	25,000	25,000
5262 Tfr In from Public Library	70,647	128,454	2,000	0	0
5282 Tfr In from Environmental Serv	0	0	0	84,042	95,221
5294 Tfr In from Sewer Service Rsrv	8,581,664	9,056,172	0	0	0
5301 Tfr In from Storm Drain Rev	1,357,355	309,690	238,528	240,413	240,463
5313 Tfr in from CV Hsng Authority	147,000	0	0	158,740	156,569
5333 Tfr In frm CDBG	232,235	0	0	0	0
5391 Tfr In from Central Garage	31,188	32,124	32,124	32,124	0
5392 Tfr In from Equip Replacement	2,400,000	0	0	0	0
5393 Tfr In from Tech Repl Fund	1,000,000	0	0	0	7,382
5395 Tfr In from Central Stores	0	0	71,313	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
5402 Tfr In from Transit/CVT Fund	119,767	0	0	94,423	92,321
5414 Tfr In from Sewer Service Rsrv	0	0	4,560,008	3,308,180	3,241,687
5575 Tfr In from Lib East Territory	2,154,748	4,000,000	0	0	0
5611 Tfr In from RDA BF/TC I	15,000	0	0	0	0
5651 Tfr In from SW/TCII/OV Proj	0	0	0	249,923	95,220
5691 Tfr In from LT Adv DSF-RDA	0	0	0	300,000	2,782,842
5714 Tfr In from CIP w/Fiscal Agent	391,311	0	0	0	0
5723 Tfr In from Bike Facilities Fd	31,734	0	0	0	0
5733 Tfr In from Swr Facility Repl	281,079	267,053	0	0	0
TOTAL	\$21,274,416	\$18,679,982	\$9,736,285	\$11,058,308	\$12,339,604
TOTAL - 100 GENERAL FUND	\$157,809,965	\$161,564,721	\$153,938,093	\$139,915,329	\$132,966,044

220 TRANSPORTATION FUNDS

3010 Sales Tax	4,200,000	3,210,000	9,171,000	4,577,000	11,827,655
3300 Investment Earnings	526,006	875,065	1,082,504	0	0
3440 State Tax Sharing	3,984,265	4,075,451	4,036,861	4,142,716	3,742,716
3500 Federal Grants	(13,096)	67,657	238,500	0	0
3770 Other Dev Fees	1,895,618	683,742	499,457	551,241	250,000
4440 Open Space/Assess Dist Reimb	0	6,000	1,351	0	0
4450 CIP Reimbursements	0	5,517	0	0	0
5000 Transfers In	21,694	0	0	0	0
TOTAL - 220 TRANSPORTATION FUNDS	\$10,614,487	\$8,923,432	\$15,029,673	\$9,270,957	\$15,820,371

230 DEVELOPER DEPOSITS

3300 Investment Earnings	0	0	249,790	0	0
3760 Other Dev Fees	0	0	12,244,884	0	0
TOTAL - 230 DEVELOPER DEPOSITS	\$0	\$0	\$12,494,674	\$0	\$0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
231 WORKERS COMPENSATION					
4480 Other City Funds Reimbursement	0	5,168	4,703	50,000	50,000
4900 Other Revenue	2,490,139	2,899,423	3,045,598	2,771,917	2,771,917
TOTAL - 231 WORKERS COMPENSATION	\$2,490,139	\$2,904,591	\$3,050,301	\$2,821,917	\$2,821,917
232 FLEXIBLE SPENDING ACCOUNT					
4900 Other Revenue	259,359	276,064	265,866	310,000	310,000
TOTAL - 232 FLEXIBLE SPENDING ACCOUNT	\$259,359	\$276,064	\$265,866	\$310,000	\$310,000
233 TAX REVENUE ANTICIPATION NOTES					
3300 Investment Earnings	0	0	5,408	0	0
4900 Other Revenue	0	0	127,586	0	0
TOTAL - 233 TAX REVENUE ANTICIPATION NOTES	\$0	\$0	\$132,994	\$0	\$0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
236 DEVELOPMENT SERVICES					
3120 Dev / Improvement Permits	0	0	0	952,234	1,085,854
3600 Other Agency Grants	0	0	0	2,304	0
3700 Zoning Fees	0	0	0	3,102,668	2,847,970
3720 Document Fees	0	0	0	3,659	1,650
3730 Plan Checking Fees	0	0	0	537,900	613,668
3740 Inspection Fees	0	0	0	138,456	55,274
3770 Other Dev Fees	0	0	0	1,514	2,650
4200 Staff Services Reimbursements	0	0	0	500	0
4410 DIF Reimbursements	0	0	0	162,085	94,780
4430 Redev Agency Reimbursements	0	0	0	144,132	200,000
4440 Open Space/Assess Dist Reimb	0	0	0	182,713	15,000
4450 CIP Reimbursements	0	0	0	860,738	345,664
4460 CDBG/Home Reimbursements	0	0	0	58,350	0
4480 Other City Funds Reimbursement	0	0	0	457,135	233,472
4900 Other Revenue	0	0	0	207,856	0
5000 Transfers In	0	0	0	414,500	362,050
TOTAL - 236 DEVELOPMENT SERVICES	\$0	\$0	\$0	\$7,226,744	\$5,858,031

240 PARKING					
3160 Other Permits	34,083	24,729	23,209	37,000	38,000
3240 Parking Penalties	59,668	60,047	73,339	76,053	134,126
3300 Investment Earnings	4,982	9,575	11,051	0	0
3350 Rental/Lease of Land and Space	260,226	237,334	238,611	248,719	396,000
4390 In Lieu Parking - TC I	0	0	16,160	0	0
5000 Transfers In	1,908	0	0	0	0
TOTAL - 240 PARKING	\$360,867	\$331,685	\$362,370	\$361,772	\$568,126

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
250 PUBLIC SAFETY					
3210 Law Enforcement Penalties	517,504	842,214	1,056,790	532,920	534,140
3300 Investment Earnings	14,654	36,079	71,684	0	0
3350 Rental/Lease of Land and Space	0	0	0	0	20,000
3400 State Grants	485,752	0	434,864	601,819	282,820
3500 Federal Grants	122,887	191,549	2,281,967	4,057,473	3,389,816
3690 Other Agency Revenue	187,034	234,461	415,807	217,125	220,125
4900 Other Revenue	0	100,000	0	0	0
5000 Transfers In	0	0	0	0	63,944
TOTAL - 250 PUBLIC SAFETY	\$1,327,831	\$1,404,303	\$4,261,112	\$5,409,337	\$4,510,845

260 LIBRARY/CULTURAL ARTS					
3300 Investment Earnings	5,349	17,088	22,049	0	0
3400 State Grants	141,195	188,086	0	0	0
3440 State Tax Sharing	156,714	198,269	91,215	134,000	105,000
3500 Federal Grants	7,500	1,875	0	0	0
4900 Other Revenue	900	900	0	900	900
TOTAL - 260 LIBRARY/CULTURAL ARTS	\$311,658	\$406,218	\$113,264	\$134,900	\$105,900

270 SUNDRY GRANTS					
3300 Investment Earnings	0	(37)	0	0	0
3400 State Grants	408,213	324,533	1,342,385	487,910	140,000
3500 Federal Grants	0	129,560	237,957	495,807	1,713,618
4480 Other City Funds Reimbursement	668,906	0	0	0	0
4900 Other Revenue	0	0	23,824	0	0
5000 Transfers In	143,469	0	13,672	0	34,679
TOTAL - 270 SUNDRY GRANTS	\$1,220,588	\$454,056	\$1,617,838	\$983,717	\$1,888,297

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
280 CONSERVATION					
3300 Investment Earnings	(111)	1,387	0	0	0
3400 State Grants	356,927	(44,084)	311,556	536,082	390,362
3500 Federal Grants	8,626	0	0	0	0
3600 Other Agency Grants	0	211,620	932,951	1,408,678	551,808
3700 Zoning Fees	0	0	0	2,000	2,000
4300 Fees for Other Services	0	0	0	848,400	960,000
4480 Other City Funds Reimbursement	12,867	0	2,243	643,267	215,000
4900 Other Revenue	0	0	2,786	0	0
TOTAL - 280 CONSERVATION	\$378,309	\$168,923	\$1,249,536	\$3,438,427	\$2,119,170
301 STORM DRAIN REVENUE					
3120 Dev / Improvement Permits	190,989	115,163	47,303	138,945	25,000
3230 Environmental Fines Penalties	3,500	9,300	21,700	0	0
3300 Investment Earnings	9,734	(1,095)	1,268	0	0
4020 Storm Drain Fees	519,172	548,360	570,070	441,715	500,000
4200 Staff Services Reimbursements	184	0	0	0	0
5000 Transfers In	2,232	0	0	0	0
TOTAL - 301 STORM DRAIN REVENUE	\$725,811	\$671,728	\$640,341	\$580,660	\$525,000

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
310 HOUSING PROGRAM					
3000 Property Tax	1,968,228	2,294,709	2,758,665	2,696,580	0
3300 Investment Earnings	156,381	278,938	493,834	14,533	0
3310 Sale of Real Property	0	88,088	41,604	0	0
3350 Rental/Lease of Land and Space	31,294	24,592	20,866	18,636	18,636
3700 Zoning Fees	0	0	32,367	0	0
4300 Fees for Other Services	42,047	58,897	63,083	63,442	63,442
4430 Redev Agency Reimbursements	0	0	352,934	572,000	630,000
4460 CDBG/Home Reimbursements	0	0	273,013	377,000	356,341
4480 Other City Funds Reimbursement	0	0	0	0	30,000
4900 Other Revenue	10,020	7,337	142,436	0	0
5000 Transfers In	4,038	1,124	0	158,740	7,021,646
TOTAL - 310 HOUSING PROGRAM	\$2,212,008	\$2,753,685	\$4,178,802	\$3,900,931	\$8,120,065
320 COMM DEV BLOCK GRANTS					
3300 Investment Earnings	23,479	10,611	16,714	0	0
3400 State Grants	1,660,178	0	0	0	0
3500 Federal Grants	4,585,199	4,206,564	4,354,211	4,676,546	3,870,965
4480 Other City Funds Reimbursement	0	1,053	0	0	0
4900 Other Revenue	75	0	9,508,942	0	0
5000 Transfers In	0	304,534	0	0	0
TOTAL - 320 COMM DEV BLOCK GRANTS	\$6,268,931	\$4,522,762	\$13,879,867	\$4,676,546	\$3,870,965
341 PUBLIC LIABILITY TRUST					
5000 Transfers In	0	0	0	0	1,800,000
TOTAL - 341 PUBLIC LIABILITY TRUST	\$0	\$0	\$0	\$0	\$1,800,000

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
350 OPEN SPACE DISTRICT					
3300 Investment Earnings	244,179	483,662	552,998	0	0
4450 CIP Reimbursements	0	0	29,880	0	0
4600 Assessments	6,235,851	7,022,578	7,541,213	10,475,403	11,866,649
TOTAL - 350 OPEN SPACE DISTRICT	\$6,480,030	\$7,506,240	\$8,124,091	\$10,475,403	\$11,866,649
390 FLEET MANAGEMENT					
3300 Investment Earnings	157,631	97,740	92,548	0	0
3320 Sale of Personal Property	29,524	0	0	50,000	50,000
4420 Transit Reimbursements	784,103	724,983	781,048	600,000	650,000
4480 Other City Funds Reimbursement	41,465	36,177	29,827	0	0
4900 Other Revenue	3,762,777	4,364,737	3,803,624	2,880,978	3,272,770
TOTAL - 390 FLEET MANAGEMENT	\$4,775,500	\$5,223,637	\$4,707,047	\$3,530,978	\$3,972,770
393 TECHNOLOGY REPLACEMENT					
3300 Investment Earnings	46,550	(2,026)	2,072	0	0
4900 Other Revenue	539,700	269,851	49,697	0	0
TOTAL - 393 TECHNOLOGY REPLACEMENT	\$586,250	\$267,825	\$51,769	\$0	\$0
395 STORES INVENTORY					
3300 Investment Earnings	1,277	2,331	2,174	0	0
4900 Other Revenue	159,984	121,963	109,951	0	0
TOTAL - 395 STORES INVENTORY	\$161,261	\$124,294	\$112,125	\$0	\$0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
400 TRANSIT					
3300 Investment Earnings	78,606	167,735	184,751	0	0
3400 State Grants	4,190,049	3,677,603	5,303,878	315,330	1,738,349
3690 Other Agency Revenue	0	0	74,640	0	0
4300 Fees for Other Services	2,526,486	2,433,007	1,660,821	1,411,838	0
4900 Other Revenue	0	131,967	316,059	0	0
5000 Transfers In	23,523	0	0	0	0
TOTAL - 400 TRANSIT	\$6,818,664	\$6,410,312	\$7,540,149	\$1,727,168	\$1,738,349

410 SEWER					
3000 Property Tax	150	0	0	0	0
3300 Investment Earnings	614,598	1,339,325	6,090,269	1,094,525	1,094,525
3700 Zoning Fees	0	0	13,239	30,880	30,880
4000 Sewer Fees	26,150,042	28,100,484	29,097,670	33,067,380	29,752,348
4020 Storm Drain Fees	0	0	13	0	0
4040 Industrial Waste Fees	9,190	7,775	7,900	0	0
4100 Pump Station Fees	27,806	20,307	36,563	0	0
4410 DIF Reimbursements	0	0	21,967	45,000	0
4430 Redev Agency Reimbursements	0	0	3,049	0	0
4440 Open Space/Assess Dist Reimb	0	0	3,773	0	0
4450 CIP Reimbursements	135,622	113,524	64,491	100,000	100,000
4460 CDBG/Home Reimbursements	0	0	5,105	0	0
4600 Assessments	6,076	1,938	5,290	0	0
4700 Collection Charges	303,802	257,948	226,425	317,232	251,266
4900 Other Revenue	0	0	7,076	0	0
5000 Transfers In	4,689,364	755,579	174,258	619,768	174,258
TOTAL - 410 SEWER	\$31,936,650	\$30,596,880	\$35,757,088	\$35,274,785	\$31,403,277

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
430 SEWER DIF					
3300 Investment Earnings	289,715	414,878	465,134	0	0
4350 Sewer / Drainage DIF	1,516,499	556,160	539,136	220,290	120,000
TOTAL - 430 SEWER DIF	\$1,806,214	\$971,038	\$1,004,270	\$220,290	\$120,000
440 DS - CITY					
3300 Investment Earnings	57	60	8	0	0
5000 Transfers In	2,792,205	2,724,679	3,855,348	3,862,247	9,561,256
TOTAL - 440 DS - CITY	\$2,792,262	\$2,724,739	\$3,855,356	\$3,862,247	\$9,561,256
470 DS - CV PUBLIC FINANCING AUTHORITY					
3300 Investment Earnings	479,242	613,854	579,477	0	0
4900 Other Revenue	20,325,000	0	0	0	0
5000 Transfers In	8,180,421	9,500,218	9,904,895	10,441,083	10,412,178
TOTAL - 470 DS - CV PUBLIC FINANCING AUTHORITY	\$28,984,663	\$10,114,072	\$10,484,372	\$10,441,083	\$10,412,178
500 ASSESS DIST IMPROVEMENTS					
3300 Investment Earnings	54,158	95,694	103,734	0	0
4340 Transportation DIF	125,171	2	0	0	0
4600 Assessments	72,175	54,165	28,874	28,472	28,472
TOTAL - 500 ASSESS DIST IMPROVEMENTS	\$251,504	\$149,861	\$132,608	\$28,472	\$28,472
542 TELEGRAPH CANYON DRAINAGE DIF					
3300 Investment Earnings	145,256	259,977	278,120	0	0
4350 Sewer / Drainage DIF	537	537	0	0	0
5000 Transfers In	1,801	0	0	0	0
TOTAL - 542 TELEGRAPH CANYON DRAINAGE DIF	\$147,594	\$260,514	\$278,120	\$0	\$0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
560 PUBLIC FACILITIES DIF					
3300 Investment Earnings	492,375	990,861	32,258	0	0
4330 Public Facilities DIF	17,934,536	2,130,561	2,861,465	6,854,425	811,250
4450 CIP Reimbursements	0	53,279	0	0	0
4480 Other City Funds Reimbursement	3,138,140	0	1,337,031	0	0
4900 Other Revenue	25,179	795,036	0	0	0
5000 Transfers In	7,289	560,905	0	5,248,201	5,300,000
TOTAL - 560 PUBLIC FACILITIES DIF	\$21,597,519	\$4,530,642	\$4,230,754	\$12,102,626	\$6,111,250
580 PEDESTRIAN BRIDGE DIF					
3300 Investment Earnings	77,754	157,161	138,427	0	0
4380 OR Pedestrian Bridge DIF	562,431	262,696	271,292	421,178	90,000
TOTAL - 580 PEDESTRIAN BRIDGE DIF	\$640,185	\$419,857	\$409,719	\$421,178	\$90,000
590 TRANSPORTATION DIF					
3300 Investment Earnings	768,336	1,224,923	1,171,546	0	0
4340 Transportation DIF	4,413,680	719,921	471,713	750,000	750,000
4900 Other Revenue	85,000	0	0	0	0
5000 Transfers In	7,289	0	0	180,000	1,402,000
TOTAL - 590 TRANSPORTATION DIF	\$5,274,305	\$1,944,844	\$1,643,259	\$930,000	\$2,152,000

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
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600 REDEVELOPMENT AGENCY

3000 Property Tax	3,876,643	6,076,772	6,353,413	11,451,978	14,725,385
3300 Investment Earnings	699,468	598,006	174,272	132,609	25,000
3700 Zoning Fees	0	0	2,542	0	0
3720 Document Fees	17	0	0	0	0
4360 Bayfront Fine Arts Fee	0	0	25,000	0	0
4430 Redev Agency Reimbursements	0	0	1,793	0	0
4450 CIP Reimbursements	0	0	0	0	30,000
4480 Other City Funds Reimbursement	80,133	11,087	0	0	0
4900 Other Revenue	1,054,414	4,179	762,838	0	0
5000 Transfers In	263,708	75	0	855,797	800,000
TOTAL - 600 REDEVELOPMENT AGENCY	\$5,974,383	\$6,690,119	\$7,319,858	\$12,440,384	\$15,580,385

670 SW TAX AGREEMENT

3000 Property Tax	975,153	1,237,035	1,363,173	0	0
3300 Investment Earnings	31,689	56,789	85,569	0	0
TOTAL - 670 SW TAX AGREEMENT	\$1,006,842	\$1,293,824	\$1,448,742	\$0	\$0

680 DEBT SERV - REDEV AGENCY

3000 Property Tax	3,584,859	2,327,101	3,318,076	0	0
3300 Investment Earnings	209,870	386,439	390,882	74,000	0
4480 Other City Funds Reimbursement	0	257,507	7,665	0	0
4900 Other Revenue	0	25,803,125	0	0	0
5000 Transfers In	1,081,010	21,373,448	1,492,586	3,847,946	6,029,423
TOTAL - 680 DEBT SERV - REDEV AGENCY	\$4,875,739	\$50,147,620	\$5,209,209	\$3,921,946	\$6,029,423

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2005-06 ACTUAL	FY 2006-07 ACTUAL	FY 2007-08 ACTUAL	FY 2008-09 PROJECTED	FY 2009-10 ESTIMATED
700 MISC CAPITAL PROJECTS					
3060 Residential Construction Tax	668,761	393,650	151,325	200,000	50,000
3300 Investment Earnings	1,356,184	2,688,192	2,146,264	0	0
4370 Park Acquisition & Develop Fee	13,330,770	7,980,398	1,468,781	1,000,000	500,000
4900 Other Revenue	12,977	37,596	0	0	0
5000 Transfers In	17,223,884	0	1,102,129	0	60,000
TOTAL - 700 MISC CAPITAL PROJECTS	\$32,592,576	\$11,099,836	\$4,868,499	\$1,200,000	\$610,000
730 OTHER TRANSPORTATION PROGRAMS					
3300 Investment Earnings	(45,920)	415,642	115,623	0	0
3400 State Grants	86,625	2,108,082	4,047,734	7,139,969	8,777,555
3500 Federal Grants	1,791,677	23,837	205,145	6,720,300	633,286
3600 Other Agency Grants	88,300	0	39,661	141,319	266,220
4480 Other City Funds Reimbursement	0	59,662	2,769	0	0
4900 Other Revenue	0	8,290	0	0	0
5000 Transfers In	3,384	0	0	0	1,429
TOTAL - 730 OTHER TRANSPORTATION PROGRAMS	\$1,924,066	\$2,615,513	\$4,410,932	\$14,001,588	\$9,678,490
GRAND TOTAL ALL FUNDS	\$342,606,160	\$327,473,835	\$312,802,698	\$289,609,385	\$290,639,231





A D O P T E D B U D G E T
F I S C A L Y E A R 2 0 0 9 - 1 0

**FUND BALANCE
PROJECTIONS**

SUMMARY TABLES

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2009 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON- CIP BUDGET	EST AVAIL 06/30/2010 FUND BAL
GENERAL FUND							
100	General Fund	9,301,845	132,966,044	142,267,889	(132,966,044)		9,301,845
236	Development Services Fund	0	5,858,031	5,858,031	(5,831,292)		26,739
TOTAL - GENERAL FUND		9,301,845	138,824,075	148,125,920	(138,797,336)		9,328,584

REDEVELOPMENT AGENCY & HOUSING AUTHORITY

Tax Agreement and Debt Service Funds							
689	2000 Tax Alloc Bond (RDA Proj)	942,655		942,655	(515,000)		427,655
691	Long-term Advances DSF - RDA	(36,649,995)	2,782,842	(33,867,153)	(4,187,842)		(38,054,995)
693-694	ERAF Bonds FY05 and FY06	163,211	226,201	389,412	(226,201)		163,211
695-696	06 Refunding Tax Allocation Bonds (A & B)	3,581,776	2,011,744	5,593,520	(2,123,744)		3,469,776
697	08 Tax Allocation Refunding Bonds	19,434,319	963,636	20,397,955	(963,636)		19,434,319
TOTAL		(12,528,034)	5,984,423	(6,543,611)	(8,016,423)		(14,560,034)
Redevelopment Project Area Funds							
611	Redev Bayfront/Town Centre I	(2,325,751)	5,822,162	3,496,411	(4,627,001)	(1,025,000)	(2,155,590)
641	Redev Fine Arts	31,286		31,286			31,286
651	So West/Twn Ctr II/Oty Vly	2,939,858	9,758,223	12,698,081	(9,228,927)	(300,000)	3,169,154
652	RDA 2000 TABs Project Fund	678,339		678,339	(45,000)		633,339
653	RDA 2008 TARBs Project Fund	7,808,210	45,000	7,853,210	(800,000)		7,053,210
671-675	SW Proj Acrea Taxing Agreement	899,212		899,212			899,212
TOTAL		10,031,154	15,625,385	25,656,539	(14,700,928)	(1,325,000)	9,630,611
Housing Funds							
313	CV Housing Authority	353,559	1,352,955	1,706,514	(1,028,230)		678,284
315	RDA Housing Program	3,920,000		3,920,000	(3,920,000)		0
317	RDA Low & Mod Income Housing	4,411,966	6,767,110	11,179,076	(1,541,430)		9,637,646
TOTAL		8,685,525	8,120,065	16,805,590	(6,489,660)		10,315,930
TOTAL - REDEVELOPMENT AGENCY & HOUSING AUTHORITY		6,188,645	29,729,873	35,918,518	(29,207,012)	(1,325,000)	5,386,507

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2009 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON- CIP BUDGET	EST AVAIL 06/30/2010 FUND BAL
ENTERPRISE FUNDS							
<u>Transit Funds</u>							
401	Bayfront Trolley Station TDA	0	102,679	102,679	(102,679)		0
402	Transit CVT	0	1,635,670	1,635,670	(1,635,670)		0
403	Transit Capital Projects	179,586		179,586			179,586
	TOTAL	179,586	1,738,349	1,917,935	(1,738,349)		179,586
<u>Sewer Funds</u>							
411	Sewer Income	1,846,450		1,846,450			1,846,450
412	Special Sewer	420,800		420,800			420,800
413	Trunk Sewer Capital Reserve	39,708,222	2,608,864	42,317,086	(917,000)		41,400,086
414	Sewer Service Revenue	8,135,622	27,101,095	35,236,717	(26,986,095)		8,135,622
428	Sewer Facility Replacement	1,641,320	1,693,318	3,334,638	(174,258)		2,460,380
431	Tel Cyn Sewer Basin Plan DIF	1,045,764		1,045,764	(35,000)		1,010,764
432	Poggi Cyn Sewer Basin DIF	1,432,128	20,000	1,452,128	(10,000)		1,442,128
433	Salt Creek Sewer Basin DIF	226,537	100,000	326,537	(324,091)		2,446
	TOTAL	54,456,843	31,523,277	85,980,120	(27,529,444)	(1,732,000)	56,718,676
TOTAL - ENTERPRISE FUNDS		54,636,429	33,261,626	87,898,055	(29,267,793)	(1,732,000)	56,898,262

SPECIAL REVENUE FUNDS							
<u>Transportation Funds</u>							
221	Gas Tax	0	3,742,716	3,742,716	(3,869,200)		(126,484)
225	Traffic Signal	1,231,151	250,000	1,481,151	(15,000)	(1,067,000)	399,151
227	Transportation Sales Tax	1,081,209	11,827,655	12,908,864	(1,429)	(11,711,875)	1,195,560
	TOTAL	2,312,360	15,820,371	18,132,731	(3,885,629)	(12,778,875)	1,468,227
<u>Parking Funds</u>							
241	Parking Meter	514	568,126	568,640	(425,731)	(120,000)	22,909
243	Town Centre I-Parking District	23,912		23,912			23,912
	TOTAL	24,426	568,126	592,552	(425,731)	(120,000)	46,821

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2009 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON- CIP BUDGET	EST AVAIL 06/30/2010 FUND BAL
<u>Public Safety Funds</u>							
245	Traffic Safety	807,410	534,140	1,341,550	(1,000,840)		340,710
251	Suppl Law Enforcement Services	225,617	111,406	337,023	(111,406)		225,617
252	Police Department Grants	56,815	3,336,370	3,393,185	(3,336,371)		56,814
253	Inmate Welfare Fund	0	83,944	83,944	(20,000)		63,944
254	Local Law Enf Block Grant	9,969	224,860	234,829	(224,860)		9,969
256	Asset Seizure	521,004	220,125	741,129	(220,125)		521,004
	TOTAL	1,620,815	4,510,845	6,131,660	(4,913,602)		1,218,058
<u>Library and Cultural Arts Funds</u>							
261	California Library Service Act	129,312	105,000	234,312	(25,000)	(102,644)	106,668
262	Public Library Act	1,011		1,011			1,011
265	CA Dept of Education Sect. 321	2,353		2,353			2,353
267	McCandliss Cultural Arts	14,288	900	15,188	(1,600)		13,588
	TOTAL	146,964	105,900	252,864	(26,600)	(102,644)	123,620
<u>Sundry Grant Funds</u>							
268	State Recreation Grants	0	140,000	140,000			140,000
272	Federal Grants Fund	0	428,559	428,559	(333,559)	(95,000)	0
274	ARRA Fund	0	1,319,738	1,319,738	(24,592)	(1,295,146)	0
	TOTAL		1,888,297	1,888,297	(358,151)	(1,390,146)	140,000
<u>Conservation Funds</u>							
281	Waste Management & Recycling	0	390,362	390,362	(356,342)		34,020
282	Environmental Services Fund	0	1,177,000	1,177,000	(1,120,584)		56,416
285	Energy Conservation	0	551,808	551,808	(551,808)		0
	TOTAL		2,119,170	2,119,170	(2,028,733)		90,436
<u>Community Development Block Grant</u>							
311	CDBG Housing Program	73,546	547,400	620,946	(547,400)		73,546
314	Emergency Shelter Grant Prog	3,049	88,198	91,247	(4,394)	(83,804)	3,049
321	Home Program	0	100,723	100,723	(100,723)		0
325	CDBG Program - Income Projects	48,766		48,766			48,766

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2009 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON- CIP BUDGET	EST AVAIL 06/30/2010 FUND BAL
333	FY2000 Comm Dev Block Grant	100,000	3,134,644	3,234,644	(1,168,172)	(2,066,472)	0
	TOTAL	225,361	3,870,965	4,096,326	(1,820,689)	(2,150,276)	125,361
	Open Space District Funds						
342	CFD 11-M RHR McMillin	60,484	110,608	171,092	(110,608)		60,484
343	CFD 12-M Vig7	577,473	482,790	1,060,263	(482,790)		577,473
344	CFD 13-M Vig2	37,322	4,217	41,539	(4,217)		37,322
345	CFD 12M - OR Village 7	488,802	521,723	1,010,525	(521,723)		488,802
351	Town Centre Landscaping Dist I	23,194		23,194			23,194
352	Bay Blvd Landscaping Dist	32,064	14,873	46,937	(14,873)		32,064
353	Eastlake Maintenance Dist #1	370,188	372,960	743,148	(372,960)		370,188
354-376	Open Space District #1 - #31	3,092,153	2,934,240	6,026,393	(2,934,240)		3,092,153
378	CFD 07M-Eastlk II Woods, Vista	519,080	615,876	1,134,956	(615,876)		519,080
379	CFD 08M-Vig 6 McM & Oty Ranch	478,529	935,011	1,413,540	(935,011)		478,529
380	CFD 09M OR Vig II	958,847	926,540	1,885,387	(926,540)		958,847
382	CFD 99-2 Otay Ranch Vig 1 We	563,646	720,097	1,283,743	(720,097)		563,646
383	Town Ctr Business Imprv Distr	7,750		7,750			7,750
386	Otay Ranch Acquisition Dist	376,819	871,265	1,248,084	(871,265)		376,819
387	CFD 98-3 Sunbow 2	671,095	1,011,592	1,682,687	(1,011,592)		671,095
388	Comm Facility 97-1 (Otay Rnch)	2,991,183	2,239,941	5,231,124	(2,239,941)		2,991,183
389	Otay Ranch Village 1,2,6,7,12	60,143	104,916	165,059	(104,916)		60,143
	TOTAL	11,308,772	11,866,649	23,175,421	(11,866,649)		11,308,772
301	Storm Drain Revenue	84,919	525,000	609,919	(548,118)		61,801

INTERNAL SERVICE FUNDS

231	Workers Compensation	1,312,576	2,821,917	4,134,493	(3,458,859)		675,634
232	Flexible Spending Account	111	310,000	310,111	(310,000)		111
341	Public Liability Trust	0	1,800,000	1,800,000	(1,800,000)		0
391	Central Garage	627,470	3,972,770	4,600,240	(4,210,627)		389,613
393	Technology Replacement	7,382		7,382	(7,382)		0
	TOTAL - INTERNAL SERVICE FUNDS	1,947,539	8,904,687	10,852,226	(9,786,868)		1,065,358

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2009 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON- CIP BUDGET	EST AVAIL 06/30/2010 FUND BAL
CAPITAL PROJECTS FUNDS							
Assessment District Funds							
501	Otay Lakes Rd AD 88-2 Improv	95,924		95,924			95,924
503	East H St AD 87-1 Improv	126,839		126,839			126,839
507	Otay Valley Rd AD 90-2 Improv	85,302		85,302			85,302
511	Otay Vly Rd Fee Recovery Dist	851,641		851,641			851,641
512	EL Greens II AD 94-1 Improv	1,048,658		1,048,658			1,048,658
515	Twin Oaks Ave AD 96-1 Improv	14,300	6,347	20,647	(3,680)		16,967
516	Oxford St AD 97-1 Improv	8,562	2,043	10,605	(3,854)		6,751
517	AD2004-1 Dixon Drive	94,379	10,070	104,449			104,449
518	AD2005-1 Tobias Drive	60,424	10,012	70,436	(60,000)		10,436
	TOTAL	2,386,029	28,472	2,414,501	(67,534)		2,346,967
Development Impact Fee Funds							
542	Tel Cyn Drainage Plan DIF	4,349,871		4,349,871		(1,250,000)	3,099,871
567-582	DIF - Public Facilities	(2,912,004)	6,111,250	3,199,246	(5,275,538)		(2,076,292)
587	DIF-OR Village Pedestrian Ramp	9,943	40,000	49,943	(43,000)		6,943
588	OR Vlg11 Pedestrian Bridge DIF	2,197,457	50,000	2,247,457	(3,200)		2,244,257
591	Transportation DIF	15,698,353	2,152,000	17,850,353	(6,091,916)	(2,845,000)	8,913,437
	TOTAL	19,343,620	8,353,250	27,696,870	(11,413,654)	(4,095,000)	12,188,216
Misc Capital Project Funds							
714	CIP - Fiscal Agent	1,121,875		1,121,875			1,121,875
715	Park Acquisition & Development	29,828,539	500,000	30,328,539	(25,000)	(2,000,000)	28,303,539
717	Resid. Construction/Conversion	569,242	110,000	679,242	(679,242)		0
725	Indust. Development Authority	10,148		10,148			10,148
	TOTAL	31,529,804	610,000	32,139,804	(704,242)	(2,000,000)	29,435,562
Other Transportation Funds							
723	Bicycle Facilities	0	267,649	267,649		(266,220)	1,429
735	Transportation Partnership	16,911		16,911			16,911
736	Other Transportation Program	0	5,677,434	5,677,434	(1,402,000)	(3,690,234)	585,200

FUND BALANCE PROJECTIONS

FUND	DESCRIPTION	EST AVAIL 06/30/2009 FUND BAL	ESTIMATED REVENUES/ TFRS IN	ESTIMATED TOTAL RESOURCES	ESTIMATED OP EXP/ TFRS OUT	ADOPTED CIP/NON- CIP BUDGET	EST AVAIL 06/30/2010 FUND BAL
739	Traffic Congestion Relief Fund	0	348,000	348,000		(348,000)	0
741	Prop 1B Hwy Safety	3,691,058	3,385,407	7,076,465		(3,385,407)	3,691,058
	TOTAL	3,707,969	9,678,490	13,386,459	(1,402,000)	(7,689,861)	4,294,598
	TOTAL - CAPITAL PROJECTS FUNDS	56,967,422	18,670,212	75,637,634	(13,587,430)	(13,784,861)	48,265,343

DEBT SERVICE FUNDS

Debt Service - City Funds							
441	1994 Pension Obligation Bond	3,068	2,509,188	2,512,256	(2,509,188)		3,068
442	CDBG Section 108 Loan	0	734,471	734,471	(734,471)		0
446	Notes Payable Adamo Property	2	48,113	48,115	(48,113)		2
449	SD Co Regional Comm Systems	174	295,734	295,908	(295,734)		174
451	Long-term Advances DSF - City	(14,169,201)	5,607,534	(8,561,667)	(5,600,000)		(14,161,667)
452	KS Fire Equipment Capital Lease	0	172,216	172,216	(172,216)		0
453	CES Loan Repayment	0	194,000	194,000	(194,000)		0
	TOTAL	(14,165,957)	9,561,256	(4,604,701)	(9,553,722)		(14,158,423)
Debt Service - CV Financing Authority							
448	2000 COP Ser A-Fin Project	2,581,396	1,767,610	4,349,006	(1,867,522)		2,481,484
450	2002 COP Police Facility Proj	2,587,367	3,915,746	6,503,113	(3,915,746)		2,587,367
471	2003 Refunding Cert of Part	1,489,985	1,054,505	2,544,490	(1,070,766)		1,473,724
472	2004 COP Civ Ctr Proj Phase I	2,395,951	2,396,117	4,792,068	(2,396,117)		2,395,951
473	2006 COP Civ Ctr Proj Phase 2	1,322,150	1,278,200	2,600,350	(1,278,199)		1,322,151
	TOTAL	10,376,849	10,412,178	20,789,027	(10,528,350)		10,260,677
	TOTAL - DEBT SERVICE FUNDS	(3,789,108)	19,973,434	16,184,326	(20,082,072)		(3,897,746)
	GRAND TOTAL ALL FUNDS	140,976,389	290,639,231	431,615,619	(266,602,413)	(33,383,802)	131,629,404



A D O P T E D B U D G E T
F I S C A L Y E A R 2 0 0 9 - 1 0

**SCHEDULE OF INTERFUND
TRANSFERS**

SUMMARY TABLES

SCHEDULE OF INTERFUND TRANSFERS

FY 2009-10
ADOPTED

FUND/ACCOUNT

DESCRIPTION

100 GENERAL FUND

221 Gas Tax	Staff Time Reimbursement and Equipment	3,869,200
236 Development Services Fund	Overhead Reimbursement	1,079,559
245 Traffic Safety	Staff Time Reimbursement and Equipment	534,140
256 Asset Seizure	Reimburse GF for SBCS Juvenile Diversion Program	120,000
261 CA Library Services Act	Staff Time Reimbursement and Equipment	25,000
282 Environmental Services Fund	Staff Time Reimbursement and Equipment	95,221
301 Storm Drain Revenue	Staff Time Reimbursement	240,463
313 CV Housing Authority	Overhead Reimbursement	156,569
393 Tech Replacement	Transfer remaining fund balance to General Fund	7,382
402 Transit/CVT Fund	Staff Time Reimbursement	92,321
414 Sewer Service Revenue	Staff Time Reimbursement	3,241,687
651 SW/TCII/OV Proj	Overhead Reimbursement	95,220
691 LT Adv DSF RDA	TCII, Bayfront, Merged Project Loan Repayment to GF	2,782,842
	TOTAL TRANSFERS IN - 100 GENERAL FUND	\$12,339,604

236 DEVELOPMENT SERVICES FUND

100 General Fund	General Fund subsidy to Development Services Fund	340,000
414 Sewer Service Revenue	Staff Time Reimbursement	22,050
	TOTAL TRANSFERS IN - 236 DEVELOPMENT SERVICES FUND	\$362,050

253 INMATE WELFARE FND

100 General Fund	Grant payment reclassification	63,944
	TOTAL TRANSFERS IN - 253 INMATE WELFARE FND	\$63,944

272 FEDERAL GRANTS FND

100 General Fund	General Fund match for federal grant	34,679
	TOTAL TRANSFERS IN - 272 FEDERAL GRANTS FND	\$34,679

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2009-10 ADOPTED
313 CV HOUSING		
315 RDA Housing Program	Grant payment reclassification	116,603
317 RDA Low & Mod Income	Overhead Reimbursement	115,569
321 Home Program	Overhead Reimbursement	7,000
333 CDBG	Overhead Reimbursement	34,000
TOTAL TRANSFERS IN - 313 CV HOUSING		\$273,172
317 RDA LOW & MOD INCOME		
315 RDA Housing Program	Merge RDA Housing Program	3,803,397
611 RDA/BF/TCI	20% set aside requirement	1,002,432
651 SW/TCII/OV Proj	20% set aside requirement	1,942,645
TOTAL TRANSFERS IN - 317 RDA LOW & MOD INCOME		\$6,748,474
341 PUBLIC LIABILITY TRUST		
100 General Fund	General Fund transfer for public liability expenses	1,800,000
TOTAL TRANSFERS IN - 341 PUBLIC LIABILITY TRUST		\$1,800,000
414 SEWER SERVICE REVENUE		
428 Sewer Facility Replacement	Staff Time Reimbursement - Video Inspection	174,258
TOTAL TRANSFERS IN - 414 SEWER SERVICE REVENUE		\$174,258
441 1994 PENSION OBLIGATION BOND		
100 General Fund	Debt Service Payment - Pension Obligation Bond	2,509,188
TOTAL TRANSFERS IN - 441 1994 PENSION OBLIGATION BOND		\$2,509,188
442 CDBG SECTION 108 LOAN		
333 Community Dev Block Grant	Debt Service Payment - Section 108 Loan	734,471
TOTAL TRANSFERS IN - 442 CDBG SECTION 108 LOAN		\$734,471
446 NOTES PAYABLE ADAMO PROPERTY		
567 DIF Adamo Property	Debt Service Payment - Parking Lot Acquisition Cost	48,113
TOTAL TRANSFERS IN - 446 NOTES PAYABLE ADAMO PROPERTY		\$48,113

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2009-10 ADOPTED
448 2000 COP SER A-FIN PROJECT		
100 General Fund	Debt Service Payment - Corporation Yard	669,320
574 Corporation Yard Relocation	Debt Service Payment - Corporation Yard	1,098,290
TOTAL TRANSFERS IN - 448 2000 COP SER A-FIN PROJECT		\$1,767,610
449 SD CO REGIONAL COMM SYSTEMS		
100 General Fund	Debt Service Payment - 800Mhz Backbone Cost	295,734
TOTAL TRANSFERS IN - 449 SD CO REGIONAL COMM SYSTEMS		\$295,734
450 2002 COP POLICE FACILITY PROJ		
100 General Fund	Debt Service Payment - Police Facility	2,179,113
573 Police Department Facility Remodel	Debt Service Payment - Police Facility	1,736,633
TOTAL TRANSFERS IN - 450 2002 COP POLICE FACILITY PROJ		\$3,915,746
451 LONG-TERM ADVANCES DSF - CITY		
301 Storm Drain Rev	Debt Serv Pymt - Trunk Sewer Capl Res-Reso 18996	50,000
433 Salt Creek Sewer Basin DIF	Debt Serv Pymt - Trunk Sewer Capl Res-FY00-01 Budget Reso	250,000
515 Twin Oaks Assessment District 96-1	Debt Serv Pymt - Trunk Sewer Capl Res-Reso 18873	3,680
516 Oxford St Assessment District 97-1	Debt Serv Pymt - Trunk Sewer Capl Res-Reso 18795	3,854
591 Transportation DIF	Interfund loan from TDIF to PFDIF	5,300,000
TOTAL TRANSFERS IN - 451 LONG-TERM ADVANCES DSF - CITY		\$5,607,534
452 FIRE EQUIPT CAPL LEASE		
100 General Fund	Debt Serv Pymt - Fire Equipment	172,216
TOTAL TRANSFERS IN - 452 FIRE EQUIPT CAPL LEASE		\$172,216
453 CEC LOAN REPMT		
100 General Fund	Debt Serv Pymt - Fire Equipment	194,000
TOTAL TRANSFERS IN - 453 CEC LOAN REPMT		\$194,000

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2009-10 ADOPTED
471 2003 REFUNDING CERT OF PART		
651 Redevelopment Agency SW/TICII/OV Proj	Debt Service - 03 Refunding COP RDA 93 COP	1,054,505
TOTAL TRANSFERS IN - 471 2003 REFUNDING CERT OF PART		\$1,054,505
472 2004 COP CIV CTR PROJ PHASE I		
100 General Fund	Debt Service - Civic Center Phase 1	314,875
572 Public Facilities DIF - Civic Center	Debt Service - Civic Center Phase 1	1,402,000
717 Residential Construction Tax	Debt Service - Western Chula Vista Infrastructure	679,242
TOTAL TRANSFERS IN - 472 2004 COP CIV CTR PROJ PHASE I		\$2,396,117
473 2006 COP CIV CTR PROJ PHASE 2		
100 General Fund	Debt Service - Civic Center Phase 2	287,698
572 Public Facilities DIF - Civic Center	Debt Service - Civic Center Phase 2	990,502
TOTAL TRANSFERS IN - 473 2006 COP CIV CTR PROJ PHASE 2		\$1,278,200
571 PUBLIC FACILITIES DIF		
451 LT Adv DSF City	Interfund loan from TDIF to PFDIF	5,300,000
TOTAL TRANSFERS IN - 571 PUBLIC FACILITIES DIF		\$5,300,000
591 TRANSPORTATION DIF		
736 Oth Transportation Prog	Capital expenditure reimbursements	1,402,000
TOTAL TRANSFERS IN - 591 TRANSPORTATION DIF		\$1,402,000
611 BAYFRONT/TCI		
653 RDA 2008 TABs Proj	Fund street improvement capital project	800,000
TOTAL TRANSFERS IN - 611 BAYFRONT/TCI		\$800,000
653 RDA 2008 TABB		
652 RDA 2000 TABs Proj	Close out project fund due to refunding of 2000 TABs	45,000
TOTAL TRANSFERS IN - 653 RDA 2008 TABB		\$45,000

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2009-10 ADOPTED
691 LONG-TERM ADVANCES DSF - RDA		
611 Redevelopment/Town Ctr	Interfund loans payment to GF	472,955
651 Redevelopment Agency SW/TCII/OV Proj	Interfund loans payment to GF	2,309,887
TOTAL TRANSFERS IN - 691 LONG-TERM ADVANCES DSF - RDA		\$2,782,842
693 05 TAX REV (ERAF)		
611 Redevelopment/Town Ctr	Debt Service payment	50,888
651 So West/Town Ctr/Il/Otay Valley	Debt Service payment	49,681
TOTAL TRANSFERS IN - 693 05 TAX REV (ERAF)		\$100,569
694 06 TAX REV (ERAF)		
611 Redevelopment/Town Ctr	Debt Service payment	79,274
651 So West/Town Ctr/Il/Otay Valley	Debt Service payment	46,358
TOTAL TRANSFERS IN - 694 06 TAX REV (ERAF)		\$125,632
695 06 SR TABS SER A		
611 Redevelopment/Town Ctr	Debt Service payment	1,017,545
TOTAL TRANSFERS IN - 695 06 SR TABS SER A		\$1,017,545
696 06 SR TABS SER B		
611 Redevelopment/Town Ctr	Debt Service payment	994,199
TOTAL TRANSFERS IN - 696 06 SR TABS SER B		\$994,199
697 08 TABS		
651 So West/Town Ctr/Il/Otay Valley	Debt Service payment	448,636
689 00 Tax Alloc Bnds	Close fund 689 due to refunding	515,000
TOTAL TRANSFERS IN - 697 08 TABS		\$963,636
717 RESID CONST		
515 AD2005-1 Tobias	Project reimbursement	60,000
TOTAL TRANSFERS IN - 717 RESID CONST		\$60,000

SCHEDULE OF INTERFUND TRANSFERS

FUND/ACCOUNT	DESCRIPTION	FY 2009-10 ADOPTED
723 BICYCLE FACILITIES		
227 TransNet	Capital expenditure reimbursements	1,429
TOTAL TRANSFERS IN - 723 BICYCLE FACILITIES		\$1,429
GRAND TOTAL ALL FUNDS		\$55,362,467



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A U T H O R I Z E D P O S I T I O N S B Y
D E P A R T M E N T

S U M M A R Y T A B L E S

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
CITY COUNCIL				
Chief of Staff	1.00	-	(1.00)	-
Coastal/Environmental Policy Consultant	1.00	-	(1.00)	-
Constituent Services Manager	1.00	-	-	1.00
Councilperson	4.00	-	-	4.00
Executive Secretary	1.00	-	-	1.00
Mayor	1.00	-	-	1.00
Office Specialist (Mayor/ at will)	1.00	-	-	1.00
Senior Council Assistant	4.00	-	1.00	5.00
CITY COUNCIL TOTAL	14.00	-	(1.00)	13.00
CITY CLERK				
Administrative Secretary	1.00	-	-	1.00
Assistant City Clerk	1.00	-	(1.00)	-
City Clerk	1.00	-	-	1.00
Deputy City Clerk	1.00	-	-	1.00
Records Manager	1.00	-	-	1.00
Records Specialist	1.00	-	-	1.00
Senior Office Specialist	0.50	-	-	0.50
Senior Records Specialist	1.00	-	-	1.00
CITY CLERK TOTAL	7.50	-	(1.00)	6.50
CITY ATTORNEY				
Assistant City Attorney	-	-	1.00	1.00
City Attorney	1.00	-	-	1.00
Deputy City Attorney II	1.00	-	1.00	2.00
Deputy City Attorney III	4.00	-	(2.00)	2.00
Executive Secretary	1.00	-	(1.00)	-
Legal Assistant	2.00	-	-	2.00
Senior Assistant City Attorney	2.00	-	(1.00)	1.00
Senior Legal Assistant	1.00	-	-	1.00
CITY ATTORNEY TOTAL	12.00	-	(2.00)	10.00
ADMINISTRATION				
Administrative Secretary	1.00	-	(1.00)	-
Administrative Technician	1.00	-	-	1.00
Assistant City Manager	1.00	-	-	1.00
Assistant Director of Budget & Analysis	1.00	-	(1.00)	-
City Manager	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Communications Coordinator	-	-	1.00	1.00
Director of Budget and Analysis	1.00	-	(1.00)	-
Director of Communications	1.00	-	(1.00)	-
Director of Conservation & Environmental Services	1.00	-	-	1.00
Economic Development Officer	1.00	-	(1.00)	-
Environmental Resource Manager	1.00	-	-	1.00
Environmental Resource Specialist	1.00	-	-	1.00
Executive Assistant to the City Manager	1.00	-	(1.00)	-
Executive Secretary	1.00	-	-	1.00
Fiscal & Management Analyst	4.00	-	(4.00)	-
Government Relations Liaison	1.00	-	(1.00)	-
Graphic Designer	1.00	-	(1.00)	-
Principal Economic Development Specialist	1.00	-	(1.00)	-
Principal Management Analyst	1.00	-	(1.00)	-
Senior Graphic Designer	1.00	-	-	1.00
Senior Management Analyst	1.00	-	(1.00)	-
Senior Secretary	1.00	-	-	1.00
Special Events Planner	1.00	-	(1.00)	-
Special Projects Manager	1.00	-	(1.00)	-
ADMINISTRATION TOTAL	26.00	-	(16.00)	10.00

ITS

Administrative Secretary	1.00	-	(1.00)	-
Director of Information Technology Services	1.00	-	-	1.00
GIS Specialist	3.00	-	-	3.00
GIS Supervisor	1.00	-	-	1.00
Information Technology Support Manager	1.00	-	-	1.00
Information Technology Support Specialist	6.00	1.00	(2.00)	5.00
Operations & Telecommunications Manager	1.00	-	-	1.00
Senior Applications Support Specialist	2.00	-	(1.00)	1.00
Senior Information Technology Support Specialist	2.00	-	-	2.00
Senior Programmer Analyst	2.00	-	-	2.00
Telecommunications Specialist	1.00	-	-	1.00
Webmaster	2.00	-	(1.00)	1.00
ITS TOTAL	23.00	1.00	(5.00)	19.00

HUMAN RESOURCES

Administrative Secretary	1.00	-	-	1.00
Assistant Director of Human Resources	1.00	-	(1.00)	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Benefits Manager	1.00	-	-	1.00
Benefits Technician	2.00	-	(1.00)	1.00
Director of Human Resources	1.00	-	-	1.00
Fiscal Office Specialist	0.50	-	(0.50)	-
Human Resources Analyst	3.00	-	-	3.00
Human Resources Operations Manager	1.00	-	-	1.00
Human Resources Technician	1.00	-	-	1.00
Principal Human Resources Analyst	1.00	-	(1.00)	-
Risk Manager	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Human Resources Analyst	1.00	-	1.00	2.00
Senior Risk Management Specialist	5.00	-	(2.00)	3.00
HUMAN RESOURCES TOTAL	20.50	-	(4.50)	16.00

FINANCE

Accounting Assistant	9.00	-	(1.00)	8.00
Accounting Technician	4.00	-	-	4.00
Assistant Director of Finance	1.00	-	-	1.00
Associate Accountant	2.00	-	-	2.00
Budget & Analysis Manager	-	-	1.00	1.00
Business License Representative	1.00	-	-	1.00
Director of Finance	1.00	-	-	1.00
Fiscal & Management Analyst	-	-	3.00	3.00
Fiscal Operations Manager	1.00	-	-	1.00
Procurement Specialist	2.00	-	(1.00)	1.00
Purchasing Agent	1.00	-	(1.00)	-
Senior Accountant	1.00	-	-	1.00
Senior Procurement Specialist	1.00	-	-	1.00
Treasury Manager	1.00	-	-	1.00
FINANCE TOTAL	25.00	-	1.00	26.00

ANIMAL CARE FACILITY

Animal Adoption Counselor	-	-	1.75	1.75
Animal Care Assistant	-	-	5.00	5.00
Animal Care Facility Manager	-	-	1.00	1.00
Animal Control Officer	-	-	4.00	4.00
Animal Control Officer Supervisor	-	-	1.00	1.00
Office Specialist	-	-	3.50	3.50
Registered Veterinary Technician	-	-	2.00	2.00
Senior Animal Care Assistant	-	-	2.00	2.00
Senior Office Specialist	-	-	1.00	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Veterinary Assistant	-	-	1.00	1.00
ANIMAL CARE FACILITY TOTAL	-	-	22.25	22.25

PLANNING & BUILDING SERVICES

Administrative Technician	-	-	1.00	1.00
Advanced Planning Manager	1.00	-	-	1.00
Associate Planner	2.00	-	-	2.00
Code Enforcement Manager	1.00	-	-	1.00
Code Enforcement Officer I/II	6.00	2.00	-	8.00
Deputy City Manager/Director of Development Services	-	-	1.00	1.00
Development Automation Specialist	-	-	1.00	1.00
Economic Development Officer	-	-	1.00	1.00
Planning Technician	2.00	-	-	2.00
Principal Economic Development Specialist	-	-	1.00	1.00
Principal Planner	2.00	-	-	2.00
Secretary	1.00	-	(1.00)	-
Senior Administrative Secretary	-	-	1.00	1.00
Senior Code Enforcement Officer	2.00	-	-	2.00
Senior Office Specialist	1.00	-	-	1.00
Senior Planner	1.00	-	(1.00)	-
Senior Planning Technician	1.00	-	-	1.00
Senior Project Coordinator	-	-	1.00	1.00
Senior Secretary	-	-	1.00	1.00
PLANNING & BUILDING SERVICES TOTAL	20.00	2.00	6.00	28.00

ENGINEERING

Administrative Analyst I/II	2.00	-	(2.00)	-
Assistant Director of Engineering	1.00	-	(1.00)	-
Assistant Surveyor I/II	1.00	-	(1.00)	-
Associate Engineer	9.00	-	(9.00)	-
Building Project Manager	2.00	-	(2.00)	-
Director of Engineering / City Engineer	1.00	-	(1.00)	-
Engineering Technician I/II	1.00	-	(1.00)	-
Land Surveyor	1.00	-	(1.00)	-
Landscape Architect	0.50	-	(0.50)	-
Principal Civil Engineer	2.00	-	(2.00)	-
Principal Management Analyst	1.00	-	(1.00)	-
Real Property Manager	1.00	-	(1.00)	-
Secretary	1.00	-	(1.00)	-
Senior Administrative Secretary	1.00	-	(1.00)	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Senior Civil Engineer	5.00	-	(5.00)	-
Senior Engineering Technician	2.00	-	(2.00)	-
Senior Office Specialist	1.00	-	(1.00)	-
Signal Systems Engineer I/II	1.00	-	(1.00)	-
Survey Technician I/II	1.00	-	(1.00)	-
ENGINEERING TOTAL	34.50	-	(34.50)	-

POLICE

Administrative Services Manager	1.00	-	-	1.00
Chief of Police	1.00	-	-	1.00
Civilian Background Investigator	-	-	1.00	1.00
Community Service Officer	7.00	-	(4.00)	3.00
Crime Laboratory Manager	1.00	-	-	1.00
Detention Facility Manager	1.00	-	-	1.00
Evidence Control Assistant	2.00	-	-	2.00
Facility & Supply Specialist	0.50	-	-	0.50
Forensics Specialist	2.00	-	-	2.00
Latent Print Examiner	3.00	-	(1.00)	2.00
Office Specialist	1.00	-	(1.00)	-
Parking Enforcement Officer	2.00	-	-	2.00
Peace Officer	151.00	-	(2.00)	149.00
Police Agent	53.00	1.00	(5.00)	49.00
Police Captain	3.00	-	-	3.00
Police Communications Systems Manager	1.00	-	-	1.00
Police Community Relations Specialist	2.00	-	(2.00)	-
Police Data Specialist	3.00	-	-	3.00
Police Dispatcher	20.00	-	-	20.00
Police Dispatcher Supervisor	6.00	-	-	6.00
Police Lieutenant	9.00	-	-	9.00
Police Records Specialist	5.50	-	-	5.50
Police Records Transcriptionist	2.00	-	-	2.00
Police Sergeant	25.00	-	-	25.00
Police Services Officer	12.00	-	-	12.00
Police Support Services Manager	1.00	-	-	1.00
Police Technology Specialist	1.00	-	-	1.00
Police Training and Development Supervisor	1.00	-	(1.00)	-
Principal Management Analyst	-	-	1.00	1.00
Public Information Officer (PD)	1.00	-	(1.00)	-
Public Safety Analyst	5.00	-	(1.50)	3.50
Range Master	0.50	-	-	0.50
Secretary	4.00	-	-	4.00
Senior Administrative Secretary	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Senior Fiscal Office Specialist	2.00	-	-	2.00
Senior Office Specialist	4.00	-	-	4.00
Senior Police Data Specialist	1.00	-	-	1.00
Senior Public Safety Analyst	1.00	-	-	1.00
Training Programs Specialist	1.00	-	-	1.00
POLICE TOTAL	337.50	1.00	(16.50)	322.00

FIRE

Administrative Secretary	1.00	-	-	1.00
Administrative Services Manager	1.00	-	-	1.00
Assistant Fire Chief	1.00	-	(1.00)	-
Deputy Fire Chief	-	-	3.00	3.00
Division Chief	-	-	1.00	1.00
Facility & Supply Specialist	1.00	-	-	1.00
Fire Battalion Chief	7.00	-	(1.00)	6.00
Fire Captain	34.00	-	-	34.00
Fire Chief	1.00	-	-	1.00
Fire Engineer	35.00	-	-	35.00
Fire Inspector I/II	5.00	-	-	5.00
Fire Marshal	1.00	-	(1.00)	-
Fire Prevention Engineer	1.00	-	-	1.00
Firefighter	42.00	-	-	42.00
Office Specialist	1.00	-	-	1.00
Public Safety Analyst	1.00	-	-	1.00
Secretary	1.00	-	-	1.00
Senior Fire Inspector	1.00	-	-	1.00
Senior Office Specialist	1.00	-	-	1.00
FIRE TOTAL	135.00	-	1.00	136.00

PUBLIC WORKS

Administrative Analyst I/II	-	-	2.00	2.00
Administrative Secretary	1.00	-	-	1.00
Administrative Services Manager	1.00	-	-	1.00
Animal Adoption Counselor	1.25	-	(1.25)	-
Animal Care Assistant	6.50	-	(6.50)	-
Animal Control Manager	1.00	-	(1.00)	-
Animal Control Officer	4.00	-	(4.00)	-
Animal Control Officer Supervisor	1.00	-	(1.00)	-
Assistant Director of Engineering	-	-	1.00	1.00
Assistant Director of Public Works	1.00	-	-	1.00
Assistant Surveyor I/II	-	-	1.00	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Associate Engineer	-	-	10.00	10.00
Building Project Manager	-	-	2.00	2.00
Carpenter	1.00	-	-	1.00
Construction & Repair Manager	1.00	-	-	1.00
Custodial & Facilities Manager	1.00	-	-	1.00
Custodial Supervisor	4.00	-	-	4.00
Custodian	14.50	-	(1.00)	13.50
Director of Public Works	1.00	-	-	1.00
Electrician	3.00	-	(1.00)	2.00
Electrician/Equipment Installer	1.00	-	-	1.00
Electronics Technician	2.00	-	-	2.00
Electronics Technician Supervisor	1.00	-	-	1.00
Engineering Technician I/II	1.00	-	1.00	2.00
Environmental Health Specialist	2.00	-	-	2.00
Equipment Operator	3.00	-	(1.00)	2.00
Fiscal Office Specialist	2.00	-	-	2.00
Gardener I/II	25.00	-	(2.00)	23.00
HVAC Technician	3.00	-	(1.00)	2.00
Land Surveyor	-	-	1.00	1.00
Lead Custodian	7.00	-	-	7.00
Locksmith	2.00	-	-	2.00
Maintenance Worker I/II	18.00	-	(5.00)	13.00
Office Specialist	3.50	-	(3.50)	-
Open Space Inspector	6.00	-	(1.00)	5.00
Open Space Manager	1.00	-	-	1.00
Painter	2.00	-	(2.00)	-
Parks & Open Space Manager	1.00	-	(1.00)	-
Parks Manager	1.00	-	-	1.00
Parks Supervisor	5.00	-	-	5.00
Plumber	2.00	-	-	2.00
Principal Civil Engineer	1.00	-	2.00	3.00
Principal Management Analyst	-	-	1.00	1.00
Public Works Inspector I/II	-	-	6.00	6.00
Public Works Manager	2.00	-	(1.00)	1.00
Public Works Specialist	3.00	-	-	3.00
Public Works Supervisor	3.00	-	-	3.00
Pump Maintenance Supervisor	1.00	-	-	1.00
Pump Maintenance Technician	4.00	-	-	4.00
Real Property Manager	-	-	1.00	1.00
Registered Veterinary Technician	1.00	-	(1.00)	-
Secretary	-	-	1.00	1.00
Senior Administrative Secretary	-	-	1.00	1.00
Senior Animal Care Assistant	1.00	-	(1.00)	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Senior Civil Engineer	1.00	-	5.00	6.00
Senior Electrician	1.00	-	(1.00)	-
Senior Engineering Technician	-	-	2.00	2.00
Senior Fiscal Office Specialist	2.00	-	-	2.00
Senior Gardener	9.00	-	-	9.00
Senior HVAC Technician	1.00	-	-	1.00
Senior Landscape Inspector	-	-	1.00	1.00
Senior Maintenance Worker	14.00	-	(3.00)	11.00
Senior Office Specialist	2.00	-	(1.00)	1.00
Senior Open Space Inspector	1.00	-	-	1.00
Senior Park Ranger	1.00	-	-	1.00
Senior Public Works Inspector	-	-	2.00	2.00
Senior Public Works Specialist	1.00	-	-	1.00
Senior Secretary	-	-	1.00	1.00
Senior Tree Trimmer	2.00	-	-	2.00
Signal Systems Engineer I/II	-	-	1.00	1.00
Signing & Striping Supervisor	1.00	-	-	1.00
Stormwater Compliance Inspector I/II	2.00	-	(1.00)	1.00
Survey Technician I/II	-	-	1.00	1.00
Traffic Devices Technician	4.00	-	(1.00)	3.00
Traffic Devices Technician Supervisor	1.00	-	-	1.00
Tree Trimmer	3.00	-	(1.00)	2.00
Tree Trimmer Supervisor	1.00	-	-	1.00
Wastewater Collections Manager	1.00	-	-	1.00
PUBLIC WORKS TOTAL	194.75	-	(0.25)	194.50

RECREATION

Administrative Secretary	2.00	-	(1.00)	1.00
Aquarist	0.75	-	(0.75)	-
Aquatic Supervisor I	1.00	-	-	1.00
Aquatic Supervisor II	2.00	-	-	2.00
Aquatic Supervisor III	1.00	-	-	1.00
Assistant Director Of Recreation	1.00	-	(1.00)	-
Director of Recreation	1.00	-	-	1.00
Fiscal & Management Analyst	-	-	1.00	1.00
Nature Center Grounds Maintenance Specialist	1.00	-	(1.00)	-
Nature Center Grounds Maintenance Worker	1.00	-	(1.00)	-
Nature Center Program Manager	3.00	-	(3.00)	-
Principal Recreation Manager	2.00	-	-	2.00
Recreation Supervisor I	6.00	-	-	6.00
Recreation Supervisor II	6.00	-	(2.00)	4.00
Recreation Supervisor III	7.00	-	(1.00)	6.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Registered Veterinary Technician	0.75	-	(0.75)	-
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Office Specialist	1.00	-	(1.00)	-
Senior Recreation Manager	1.00	-	(1.00)	-
RECREATION TOTAL	38.50	-	(12.50)	26.00

LIBRARY

Administrative Secretary	1.00	-	-	1.00
Assistant Library Director	1.00	-	(1.00)	-
Delivery Driver	1.00	-	(0.50)	0.50
Director of Library	1.00	-	-	1.00
Educational Services Supervisor	3.00	-	(3.00)	-
Family and Youth Coordinator	1.00	-	-	1.00
Librarian I/II	8.00	-	(1.00)	7.00
Librarian III	4.00	-	1.00	5.00
Library Administrative Coordinator	1.00	-	-	1.00
Library Assistant	0.50	-	-	0.50
Library Associate	15.75	-	-	15.75
Library Digital Services Manager	1.00	-	-	1.00
Library Technician	2.00	-	-	2.00
Library Volunteer Coordinator	0.50	-	-	0.50
Literacy & Programming Coordinator	1.00	-	(1.00)	-
Principal Librarian	2.00	-	(1.00)	1.00
Secretary	1.00	-	-	1.00
Senior Educational Services Supervisor	1.00	-	(1.00)	-
Senior Librarian	3.00	-	(1.00)	2.00
Senior Office Specialist	2.00	-	(2.00)	-
LIBRARY TOTAL	50.75	-	(10.50)	40.25

GENERAL FUND SUBTOTAL

939.00	4.00	(73.50)	869.50
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DEVELOPMENT SERVICES FUND

Administrative Technician	1.00	-	(1.00)	-
Assistant Director of Building & Housing	1.00	-	(1.00)	-
Assistant Director of Planning	1.00	(1.00)	-	-
Assistant Planner	1.00	-	-	1.00
Associate Engineer	3.00	-	-	3.00
Associate Planner	5.00	(1.00)	-	4.00
Building Inspector I/II	7.00	(2.00)	(1.00)	4.00
Building Inspector III	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Deputy Building Official	1.00	-	-	1.00
Development Automation Specialist	1.00	-	(1.00)	-
Development Planning Manager	1.00	-	-	1.00
Development Services Counter Manager	1.00	(1.00)	-	-
Development Services Technician I/II	4.50	(2.50)	-	2.00
Development Services Technician III	3.00	(1.00)	-	2.00
Director of Planning & Building	1.00	-	(1.00)	-
Engineering Technician I/II	1.00	-	-	1.00
Landscape Architect	1.00	-	-	1.00
Landscape Planner I/II	3.00	-	-	3.00
Office Specialist	0.50	-	(0.50)	-
Plans Examiner	3.00	-	-	3.00
Principal Planner	3.00	(1.00)	-	2.00
Public Works Inspector I/II	5.00	-	(5.00)	-
Secretary	1.00	-	-	1.00
Senior Administrative Secretary	1.00	-	(1.00)	-
Senior Building Inspector	1.00	-	-	1.00
Senior Civil Engineer	3.00	-	(2.00)	1.00
Senior Engineering Technician	1.00	-	-	1.00
Senior Landscape Inspector	1.00	-	(1.00)	-
Senior Office Specialist	1.00	-	-	1.00
Senior Planner	5.00	-	(1.00)	4.00
Senior Plans Examiner	1.00	(1.00)	-	-
Senior Public Works Inspector	3.00	-	(3.00)	-
Senior Secretary	2.00	-	(2.00)	-
Transportation Engineer w/Certificate	1.00	-	-	1.00
DEVELOPMENT SERVICES FUND TOTAL	70.00	(10.50)	(20.50)	39.00

PARKING METER

Parking Meter Technician	0.50	-	(0.50)	-
PARKING METER TOTAL	0.50	-	(0.50)	-

POLICE DEPT GRANTS FUND

CBAG Administrative Analyst II	1.00	-	-	1.00
CBAG Analyst	3.00	-	-	3.00
CBAG Budget Manager	1.00	-	(1.00)	-
CBAG Deputy Executive Director	1.00	-	-	1.00
CBAG Director of SD LECC	1.00	-	-	1.00
CBAG Executive Assistant	1.00	-	-	1.00
CBAG Executive Director	1.00	-	-	1.00
CBAG Graphic Designer/Webmaster	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
CBAG Lead Programmer Analyst	1.00	-	(1.00)	-
CBAG Management Assistant	1.00	-	-	1.00
CBAG Micro Computer Specialist	1.00	-	-	1.00
CBAG Network Administrator I/II	2.00	-	-	2.00
CBAG Network Manager	1.00	-	-	1.00
CBAG Program Analyst	1.00	-	-	1.00
CBAG Program Manager	2.00	-	-	2.00
CBAG RCFL Network Engineer	1.00	-	-	1.00
Peace Officer	1.00	-	-	1.00
Police Community Relations Specialist	-	-	1.00	1.00
Police Training and Development Supervisor	-	-	1.00	1.00
Public Information Officer (PD)	-	-	1.00	1.00
Public Safety Analyst	-	-	0.50	0.50
POLICE DEPT GRANTS FUND TOTAL	21.00	-	1.50	22.50
ENVIRONMENTAL SERVICES				
Environmental Services Program Manager	1.00	-	-	1.00
Recycling Specialist I/II	2.00	-	1.00	3.00
ENVIRONMENTAL SERVICES TOTAL	3.00	-	1.00	4.00
FLEET MANAGEMENT				
Equipment Maintenance Manager	1.00	-	(1.00)	-
Equipment Mechanic	3.00	-	-	3.00
Fire Apparatus Mechanic	2.00	-	-	2.00
Fiscal Office Specialist	1.00	-	-	1.00
Fleet Manager	-	-	1.00	1.00
Mechanic Assistant	2.00	-	-	2.00
Senior Equipment Mechanic	1.00	-	-	1.00
FLEET MANAGEMENT TOTAL	10.00	-	-	10.00
TRANSIT				
Administrative Technician	1.00	-	-	1.00
Transit Manager	1.00	-	-	1.00
Transit Operations Coordinator	1.00	-	-	1.00
TRANSIT TOTAL	3.00	-	-	3.00
SEWER				
Associate Engineer	2.00	-	-	2.00
Engineering Technician I/II	2.00	-	-	2.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2008-09 ADOPTED BUDGET	FY 2008-09 MIDYEAR CHANGES	FY 2009-10 PROPOSED CHANGES*	FY 2009-10 ADOPTED BUDGET
Equipment Operator	3.00	-	-	3.00
Maintenance Worker I/II	18.00	-	-	18.00
Public Works Specialist	1.00	-	-	1.00
Public Works Supervisor	4.00	-	-	4.00
Senior Civil Engineer	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Maintenance Worker	14.00	-	-	14.00
SEWER TOTAL	46.00	-	-	46.00
REDEVELOPMENT & HOUSING				
Accountant	1.00	-	-	1.00
Assistant Director of Redevelopment and Housing	1.00	-	-	1.00
Director of Redevelopment and Housing (formerly Director of Community Development)	1.00	-	(1.00)	-
Principal Project Coordinator	2.00	-	(1.00)	1.00
Project Coordinator I/II	4.00	-	(2.00)	2.00
Redevelopment and Housing Manager	1.00	-	-	1.00
Senior Administrative Secretary	1.00	-	-	1.00
Senior Fiscal Office Specialist	1.00	-	-	1.00
Senior Project Coordinator	4.00	-	(1.00)	3.00
Senior Secretary	1.00	-	(1.00)	-
REDEVELOPMENT & HOUSING TOTAL	17.00	-	(6.00)	11.00
NON-GENERAL FUND SUBTOTAL	170.50	(10.50)	(24.50)	135.50
TOTAL AUTHORIZED POSITIONS	1,109.50	(6.50)	(98.00)	1,005.00

**FY 2009-10 Proposed Changes column includes implementation of the budget reduction plan, reorganization of Development & Maintenance services and Administration, various reclassifications, and new positions.*



A D O P T E D B U D G E T

APPENDIX

- Budget Process
- Fiscal Policies
- Investment Policies
- Debt Administration
- Gann Appropriations Limit
- Legal Debt Margin
- List of Acronyms
- Glossary
- Chula Vista at a Glance

BUDGET PROCESS

In the development of the fiscal year 2009-10 budget the City incorporated additional budget workshops with Council, community groups and employees in order to improve communication and transparency. The budget process began in November 2008 with the identification of a \$4.0 million deficit in the 2008-09 fiscal year that was projected to grow to approximately \$20.0 million for fiscal year 2009-10. In order to mitigate the estimated deficits, City departments began a comprehensive process to develop a budget reduction plan. This process began with briefings of city employees, labor groups, the media and City Council. Following the initial briefings was the establishment of an employee focus group to generate cost saving ideas, as well as several community workshops. The Budget Reduction Plan was presented to the City Council at several Council meetings in December 2008. The City Council approved the Budget Reduction Plan on January 13, 2009.

BUDGET CALENDAR

October & November: Revenue and expenditure projections prepared by Finance and departments, resulting in the preliminary baseline budget

November: Analysis of baseline budget to determine budgetary gap, development of budget balancing plan

December & January: Council review of budget balancing strategy

April & May: Development of City Manager's proposed budget and implementation of Budget Reduction Plan

May 26th – Budget submitted to City Council

June 9th – Public budget hearings and adoption of budget

On May 26th, the City Manager transmitted the proposed budget to the City Council for review. A budget workshop was held for the benefit of the public and City Council on June 9th at which time the City Council voted to adopt the budget. Copies of the proposed budget were made available for public review in the Office of the City Clerk and City libraries approximately 2 weeks prior to the June 9th public hearing.

As set forth in the City Charter, at any meeting after the adoption of the budget, the City Council may amend or supplement the budget by motion adopted by affirmative votes of at least four members. Throughout the year, the Finance Department provides Council with quarterly fiscal status reports comparing expenditure and revenue projections to budgeted amounts, highlighting any variances and recommending corrective actions as necessary.

General Fund Budget Development Milestones

- November 17, 2008
At the first Council Budget Workshop, an overview of the fiscal year 2009-10 budget was presented to City Council in conjunction with an updated 5-year forecast and budget balancing options.
- December 4, 2008
At the second Council Budget Workshop, the proposed Budget Reduction Plan was presented. The primary purpose of the workshop was to review the proposal and receive Council feedback. These discussions were continued to the council meetings of December 9 and December 16, 2008, and January 6, 2009.
- January 13, 2009
The City Council approved the Budget Reduction Plan at which time the implementation of a majority of the plan moved forward.
- May 12, 2009
An overview of the fiscal year 2009-10 proposed operating and capital improvement budgets were presented to the City Council.
- May 26, 2009
As required by City Charter, the City Manager's proposed budget was submitted to the City Council at least thirty-five days before the beginning of the fiscal year. Copies of the proposed budget were made available for public review in the Office of the City Clerk and City libraries at least ten days before the public hearings, as required by City Charter.

- June 9, 2009

A public hearing was held before Council considered the adoption of the budget in order to give residents an additional opportunity to participate in the budget process. In compliance with the City Charter, a notice of these meetings was published in the local newspaper at least ten days prior to the public hearings. Adoption of the budget requires the affirmative votes of at least three members of the Council.



FISCAL POLICIES

This section of the budget document reiterates the fiscal policies that were reviewed and acknowledged by the City Council in January 2000. These policies form the overall framework within which the operating budget was formulated. The fiscal policies, most of which are already codified in one form or another, are not considered new or controversial, but are summarized here to assist you to better understand the basis for the resource allocation decisions that were made.

A. General

1. The City's financial assets will be managed in a sound and prudent manner in order to ensure the continued viability of the organization.
2. A comprehensive operating and capital budget for all City funds will be developed annually and presented to the City Council for approval. The purpose of the annual budget will be to:
 - a. Identify community needs for essential services.
 - b. Identify the programs and specific activities required to provide these essential services.
 - c. Establish program policies and goals that define the nature and level of program services required.
 - d. Identify alternatives for improving the delivery of program services.
 - e. Identify the resources required to fund identified programs and activities, and enable accomplishment of program objectives.
 - f. Set standards to facilitate the measurement and evaluation of program performance.

3. The City's annual operating budget will be balanced whereby planned expenditures do not exceed anticipated revenues.
4. Recurring revenues will fund recurring expenditures. One-time revenues will be used for capital, reserve augmentation, or other non-recurring expenditures.
5. Accounting systems will be maintained in accordance with Generally Accepted Accounting Principles.
6. Investment policy and practice will be in accordance with State statutes that emphasize safety and liquidity over yield, including quarterly status reports to the City Council. (*Council Policy*)
7. City operations will be managed and budgets prepared with the goal of maintaining an available fund balance in the General Fund of no less than eight percent of the General Fund operating budget. (*Council Policy*)
8. General Fund fiscal status reports reflecting comparisons of actual and projected performance with budget allocations for both revenues and expenditures will be presented to the City Council on a quarterly basis. (*City Charter*)

B. Revenue

1. The City will endeavor to maintain a diversified and stable revenue base in order to minimize the impact to programs from short-term economic fluctuations.
2. Revenue projections will be maintained for the current year and four future fiscal years, and estimates will be based on a conservative, analytical, and objective process.
3. In order to maintain maximum flexibility, except as required by law or the funding source, the City will avoid earmarking any unrestricted revenues for a specific purpose or program.
4. User fees will be imposed when appropriate and set at a level to recover the full cost of services provided which are of a special benefit to easily identified individuals or groups.
5. User fees will be reviewed and updated on an ongoing basis to ensure that program costs continue to be recovered and that the fees reflect changes in levels of service delivery.

6. The City will recover the cost of new facilities and infrastructure necessitated by new development consistent with State law and the City's Growth Management Program. Development Impact Fees will be closely monitored and updated to ensure that they are maintained at a level adequate to recover costs. (*GMOC Ordinance*)
7. When considering new development alternatives, the City will attempt to determine the fiscal impact of proposed projects, annexations, etc. and ensure that mechanisms are put in place to provide funding for any projected negative impacts on City operations. (*GMOC Ordinance*)

C. Expenditures

1. Budgetary control will be exercised at the Department/category level, meaning that each department is authorized to spend up to the total amount appropriated for that department within the expenditure categories of Personnel Costs, Supplies & Services, Other Charges, Utilities, and Capital. Transfers of appropriations between expenditure categories of up to \$15,000 may be approved by the City Manager. Transfers of appropriations between expenditure categories in excess of \$15,000, or between departments require City Council approval. (*City Charter & Council Policy*)
2. Appropriations, other than for capital projects, remaining unspent at the end of any fiscal year will be cancelled and returned to Available Fund Balance with the exception of any appropriations encumbered as the result of a valid purchase order or as approved for a specific project or purpose by the City Council or the City Manager. Appropriations for capital projects will necessarily be carried over from year to year until the project is deemed to be complete. (*Council Policy*)
3. The City will establish and maintain equipment replacement and facility maintenance funds as deemed necessary to ensure that monies are set aside and available to fund ongoing replacement needs.
4. The City will attempt to compensate non-safety employees at rates above the middle of the labor market as measured by the median rate for similar jurisdictions. (*Council Policy*)

D. Capital Improvement Program (CIP)

1. Major capital projects will be included in a CIP Budget reflecting a five-year period. The CIP budget will be updated annually and presented to City Council for approval. Resources will be formally appropriated (budgeted) for the various projects on an annual basis in accordance with the five-year plan.

E. Capital Financing & Debt Management

1. The City will consider the use of debt financing only for one-time capital improvement projects when the project's useful life will exceed the term of the financing and when resources are identified sufficient to fund the debt service requirements. The only exception to this limitation is the issuance of short-term instruments such as tax and revenue anticipation notes, which will only be considered in order to meet legitimate cash flow needs occurring within a fiscal year.
2. The City will attempt to limit the total amount of annual debt service payments guaranteed by the General Fund to no more than ten percent of estimated General Fund revenues.
3. The City will consider requests from developers for the use of debt financing secured by property based assessments or special taxes in order to provide for necessary infrastructure for new development only under strict guidelines adopted by Council, which may include minimum value-to-lien ratios and maximum tax burdens. (*Community Facility District Ordinance*)
4. The City will strive to minimize borrowing costs by:
 - a. Seeking the highest credit rating possible.
 - b. Procuring credit enhancement such as letters of credit or insurance, when cost effective.
 - c. Maintaining good communications with credit rating agencies regarding the City's fiscal condition.
5. The City will diligently monitor its compliance with bond legal covenants, including adherence to continuing disclosure requirements and federal arbitrage regulations.
6. In addition to externally financed debt, the City utilizes inter-fund loans whenever possible to reduce borrowing costs or provide for shorter term loans. When interest is charged on internal loans, it is done at the same rate the City earns from its investments.

INVESTMENT POLICIES

1.0 Purpose:

This “Investment Policy and Guidelines” (the “Investment Policy”) Policy is intended to provide guidelines for the prudent investment of the City of Chula Vista's (the “City”) cash balances, and outline policies to assist in maximizing the efficiency of the City's cash management system, while meeting the daily cash flow demands of the City.

2.0 Policy:

The investment practices and policies of the City of Chula Vista are based upon state law and prudent money management. The primary goals of these practices are:

- A. To ensure compliance with all Federal, State, and local laws governing the investment of public funds under the control of the Director of Finance/Treasurer.
- B. To protect the principal monies entrusted to the City's Finance Department.
- C. Achieve a reasonable rate of return within the parameters of prudent risk management while minimizing the potential for capital losses arising from market changes or issuer default.

3.0 Scope:

This Investment Policy applies to all financial assets of the City of Chula Vista, as indicated in 3.1 below. These funds are accounted for in the City's Comprehensive Annual Financial Report.

3.1 Funds:

The Director of Finance/Treasurer is responsible for investing the unexpended cash in the City Treasury for all funds, except for the employee's retirement funds, which are administered separately, and those funds which are managed separately by trustees appointed under indenture agreements. The Director of Finance/Treasurer will strive to maintain the level of investment of this cash as close as possible to 100%. These funds are described in the City's annual financial report and include:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Trust and Agency Funds
- Any new fund created by the legislative body, unless specifically exempted

This Investment Policy applies to all transactions involving the financial assets and related activity of the foregoing funds.

4.0 Prudence:

The standard of prudence to be used by the Director of Finance/Treasurer shall be the "**prudent investor standard**". This shall be applied in the context of managing an overall portfolio. The "**prudent investor standard**" is applied to local agencies, pursuant to California Government Code Section 53600.3 which provides, in pertinent part:

“ ... all governing bodies of local agencies or persons authorized to make investment decisions on behalf of those local agencies investing public funds pursuant to this chapter are trustees and therefore fiduciaries subject to the prudent investor standard. When investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency. ...”

4.1 Personal Responsibility:

The Director of Finance/Treasurer, Assistant Director of Finance and Treasury Manager as investment officers acting in accordance with written procedures and the Investment Policy and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported to the City Council in a timely fashion and appropriate action is taken to control adverse developments.

5.0 Objective:

Consistent with this aim, investments are made under the terms and conditions of California Government Code Section 53600, et seq. Criteria for selecting investments and the absolute order of priority are:

5.1 Safety:

Safety of principal is the foremost objective of the investment program. Investments of the City of Chula Vista shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

5.2 Liquidity:

The City of Chula Vista's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated and to maintain compliance with any indenture agreement, as applicable. Liquidity is essential to the safety of principal.

5.3 Return on Investments:

The City of Chula Vista's investment portfolio shall be designed with the objective of attaining a market-average rate of return throughout budgetary and economic cycles (market interest rates), within the City's Investment Policy's risk parameters and the City's cash flow needs. See also Section 16.1.

6.0 Delegation of Authority:

The Director of Finance/Treasurer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials. The responsibility for the day-to-day investment of City funds will be delegated to the Treasury Manager under the general direction of the Assistant Director of Finance.

7.0 Ethics and Conflicts of Interest:

In addition to state and local statutes relating to conflicts of interest, all persons involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officers are required to file annual disclosure statements as required for "public officials who manage public investments" [as defined and required by the Political Reform Act and related regulations, including Government Code Sections 81000, et seq., and the rules, regulations and guidelines promulgated by California's Fair Political Practices Commission (FFPC)].

8.0 Authorized Financial Dealers and Institutions:

The City's Director of Finance/Treasurer will maintain a list of the financial institutions and brokers/dealers authorized to provide investment and depository services and will perform an annual review of the financial condition and registrations of qualified bidders and require annual audited financial statements to be on file for each company. The City will utilize Moody's Securities or other such services to determine financially sound institutions with which to do business. The City shall annually send a copy of the current Investment Policy to all financial institutions and brokers/dealers approved to do business with the City.

As far as possible, all money belonging to, or in the custody of, a local agency, including money paid to the City's Director of Finance/Treasurer or other official to pay the principal, interest, or penalties of bonds, shall be deposited for safekeeping in state or national banks, savings associations, federal associations, credit unions, or federally insured industrial loan companies in this state selected by the City's Director of Finance/Treasurer; or may be invested in the investments set forth in Section 9.0. To be eligible to receive local agency money, a bank, savings association, federal association, or federally insured industrial loan company shall have received an overall rating of not less than "satisfactory" in its most recent evaluation by the appropriate federal financial supervisory agency of its record of meeting the credit needs of California's communities, including low- and moderate-income neighborhoods.

To provide for the optimum yield in the investment of City funds, the City's investment procedures shall encourage competitive bidding on transactions from approved brokers/dealers. In order to be approved by the City, the dealer must meet the following criteria: (i) the dealer must be a "primary" dealer or regional dealer that qualifies under Securities and Exchange Commission Rule 15C3-1 (Uniform Net Capital Rule); (ii) the dealer's institution must have an office in California; (iii) the dealer

must be experienced in institutional trading practices and familiar with the California Government Code as related to investments appropriate for the City; and (iv) all other applicable criteria, as may be established in the investment procedures. All brokers/dealers and financial institutions who desire to become qualified bidders for investment transactions must submit a "Broker/Dealer Application" and related documents relative to eligibility including a current audited annual financial statement, U4 form for the broker, proof of state registration, proof of National Association of Securities Dealers certification and a certification of having read and understood the City's Investment Policy and agreeing to comply with the Investment Policy. The City's Director of Finance/Treasurer shall determine if they are adequately capitalized (i.e. minimum capital requirements of \$10,000,000 and five years of operation).

9.0 Authorized & Suitable Investments:

The City is authorized by California Government Code Section 53600, *et. seq.*, to invest in specific types of securities. Investments not specifically listed below are deemed inappropriate and prohibited:

- A. BANKERS' ACCEPTANCES, maximum 25% of portfolio (up to 40% with Council approval). Maximum term 180 days. Banks must have a short term rating of at least A1/PI and a long-term rating of A or higher as provided by Moody's Investors Service or Standard and Poor's Corp. No more than 30% of the agency's money may be invested in the bankers' acceptances of any one commercial bank pursuant to this section.
- B. NEGOTIABLE CERTIFICATES OF DEPOSIT, maximum 30% of portfolio. Maximum term 3 years, (Up to 5 years with Council approval). Banks must have a short term rating of A1/PI and a long term rating of at least a single A from a nationally recognized authority on ratings.
- C. COMMERCIAL PAPER, maximum 25% of portfolio. Maximum term 270 days. Commercial paper of prime quality of the highest ranking or of the highest letter and number rating as provided for by Moody's Investor Services, Standard & Poor's and Fitch Financial Services. The issuing corporation must be organized and operating within the United States, with total assets in excess of \$500 million and shall issue debt, other than commercial paper, that is rated "A" or higher by Moody's, S&P and Fitch. Split ratings (i.e. A2/PI) are not allowable. No more than 10% of the outstanding commercial paper of any single corporate issue may be purchased.
- D. BONDS ISSUED BY THE CITY OR ANY LOCAL AGENCY WITHIN THE STATE OF CALIFORNIA.

Bonds must have an "A" rating or better from a nationally recognized authority on ratings.

E. OBLIGATIONS OF THE UNITED STATES TREASURY

United States Treasury Notes, bonds, bills or certificates of indebtedness, or those for which the faith and credit of the United States are pledged for the payment of principal and interest. There is no limit on the percentage of the portfolio that can be invested in this category.

F. FEDERAL AGENCIES

Debt instruments issued by agencies of the Federal government. Though not general obligations of the U.S. Treasury, such securities are sponsored by the government or related to the government and, therefore, have high safety ratings. The following are authorized Federal Intermediate Credit Bank (FICB), Federal Land Bank (FLB), Federal Home Loan Bank (FHLB), Federal National Mortgage Association (FNMA), Federal Home Loan Mortgage Corporation (FHLMC), Government National Mortgage Association (GNMA), Tennessee Valley Authorities (TVA), Student Loan Association Notes (SLMA) and Small Business Administration (SBA). There is no limit on the percentage of the portfolio that can be invested in this category.

G. REPURCHASE AGREEMENT, maximum term 3 months.

Investments in repurchase agreements may be made, on any investment authorized in this section, when the term of the agreement does not exceed 3 months. A Master Repurchase Agreement must be signed with the bank or broker/dealer who is selling the securities to the City.

H. REVERSE-REPURCHASE AGREEMENTS (Requires Council approval for each transaction)

Reverse repurchase agreements or securities lending agreements may be utilized only when all of the following conditions are met:

- a) The security to be sold on reverse repurchase agreement or securities lending agreement has been owned and fully paid for by the local agency for a minimum of 30 days prior to sale.
- b) The total of all reverse repurchase agreements and securities lending agreements on investments owned by the local agency does not exceed 20% of the base value of the portfolio.
- c) The agreement does not exceed a term of 92 days, unless the agreement includes a written codicil guaranteeing a minimum earning or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement and the final maturity date of the same security.

- d) Funds obtained or funds within the pool of an equivalent amount to that obtained from selling a security to a counter party by way of a reverse repurchase agreement or securities lending agreement, shall not be used to purchase another security with a maturity longer than 92 days from the initial settlement date of the reverse repurchase agreement or securities lending agreement, unless the reverse repurchase agreement or securities lending agreement includes a written codicil guaranteeing a minimum earning or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement and the final maturity date of the same security. Investments in reverse repurchase agreements, securities lending agreements, or similar investments in which the local agency sells securities prior to purchase with a simultaneous agreement to repurchase the security shall only be made with primary dealers of the Federal Reserve Bank of New York or with a nationally or state-chartered bank that has or has had a significant banking relationship with a local agency.
- e) For purposes of this chapter, "significant banking relationship" means any of the following activities of a bank:
- i. Involvement in the creation, sale, purchase, or retirement of a local agency's bonds, warrants, notes, or other evidence of indebtedness.
 - ii. Financing of a local agency's activities.
 - iii. Acceptance of a local agency's securities or funds as deposits.
- I. MEDIUM-TERM CORPORATE NOTES, maximum 20% of portfolio (30% with Council approval), with a maximum remaining maturity of five years or less. Notes eligible for investment shall be "A" rated or its equivalent or better as determined by a nationally recognized rating service.
- J. TIME DEPOSITS-CERTIFICATES OF DEPOSIT (non-negotiable certificates of deposit.) Maximum of 3 years. Deposits must be made with banks or savings & loan that have a short term rating of A1/P1 or a long term rating of at least a single A from a generally recognized authority on ratings.
- K. OBLIGATIONS OF THE STATE OF CALIFORNIA
Obligations must be "A" rated or better from a nationally recognized authority on ratings.

- L. MONEY MARKET FUNDS, maximum 15% of portfolio. (Requires Council approval for each transaction)

No more than 10% of the agency's surplus funds may be invested in shares of beneficial interest of any one Money Market fund. Local agencies may invest in "shares of beneficial interest" issued by diversified management companies which invest only in direct obligations in U.S. Treasury bills, notes and bonds, and repurchase agreements with a weighted average of 60 days or less. They must have the highest rating from two national rating agencies, must maintain a daily principal per share value of \$1.00 per share and distribute interest monthly, and must have a minimum of \$500 million in assets under management. The purchase price of the shares may not include commission.

- M. THE LOCAL AGENCY INVESTMENT FUND (LAIF)

LAIF is a special fund of the California State Treasury through which any local government may pool investments. The City may invest up to \$40 million in this fund. Currently, the City has established two (2) agency funds through which the Director of Finance/Treasurer may invest the unexpended cash for all funds: The City of Chula Vista City Fund, and the Chula Vista Redevelopment Agency Fund. Investments in LAIF are highly liquid and may be converted to cash within 24 hours.

- N. INVESTMENT TRUST OF CALIFORNIA (CALTRUST)

The City may invest in shares of beneficial interest issued by the Investment Trust of California (CalTRUST), a local government investment pool established by local entities as a joint powers authority pursuant to California Government Code Sections 6509.7 and 53601(p), provided:

- CalTRUST investments are limited to the securities and obligations authorized for local agency investment pursuant to Subdivisions (a) to (n), inclusive, of California Government Code Section 53601; and
- CalTRUST shall have retained an investment adviser that:
 - Is registered or exempt from registration with the Securities and Exchange Commission;
 - Has not less than five years experience investing in the securities and obligations authorized for local agency investment pursuant to subdivisions (a) to (n), inclusive, of California Government Code Section 53601; and
 - Has assets under management in excess of five hundred million dollars (\$500,000,000).

9.1 Investment Pools:

The City's Director of Finance/Treasurer or designee shall be required to investigate all local

government investment pools and money market mutual funds prior to investing and performing at least a quarterly review thereafter while the City is invested in the pool or the money market fund. LAIF is authorized under provisions in Section 16429.1 of the California Government Code as an allowable investment for local agencies even though some of the individual investments of the pool are not allowed as a direct investment by a local agency.

10.0 Portfolio Adjustments:

Should any investment listed in section 9.0 exceed a percentage-of-portfolio limitation due to an incident such as fluctuation in portfolio size, the affected securities may be held to maturity to avoid losses. When no loss is indicated, the Director of Finance/Treasurer shall consider reconstructing the portfolio basing his or her decision on the expected length of time the portfolio will be unbalanced. If this occurs, the City Council shall be notified.

11.0 Collateralization:

Under provisions of the California Government Code, California banks, and savings and loan associations are required to secure the City's deposits by pledging government securities with a value of 110 % of principal and accrued interest. California law also allows financial institutions to secure City deposits by pledging first trust deed mortgage notes having a value of 150% of the City's total deposits. Collateral will always be held by an independent third party. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to the City and retained. The market value of securities that underlay a repurchase agreement shall be valued at 102% or greater of the funds borrowed against those securities and the value shall be adjusted no less than quarterly. Since the market value of the underlying securities is subject to daily market fluctuations, the investments in repurchase agreements shall be in compliance if the value of the underlying securities is brought back up to 102% no later than the next business day. The Director of Finance/Treasurer, at his or her discretion, may waive the collateral requirement for deposits that are fully insured up to \$100,000 by the Federal Deposit Insurance Corporation. The right of collateral substitution is granted.

12.0 Safekeeping and Custody:

All City investments shall identify the City of Chula Vista as the registered owner, and all interest and principal payments and withdrawals shall indicate the City of Chula Vista as the payee. All securities shall be safe kept with the City itself or with a qualified financial institution, contracted by the City as a third party. All agreements and statements will be subject to review annually by external auditors in conjunction with their audit. In the event that the City has a financial institution

hold the securities, a separate custodial agreement shall be required. All securities shall be acquired by the safekeeping institution on a "Delivery-Vs-Payment" (DVP) basis. For Repurchase Agreements, the purchase may be delivered by book entry, physical delivery or by third-party custodial agreement consistent with the Government Code. The transfer of securities to the counter party bank's customer book entry account may be used for book entry delivery.

13.0 Diversification:

The City's investment portfolio will be diversified to avoid incurring unreasonable and avoidable risks associated with concentrating investments in specific security types, maturity segment, or in individual financial institutions. With the exception of U.S. Treasury securities and authorized pools, no more than 60% of the total investment portfolio will be invested in a single security type or with a single financial institution. In addition, no more than 10% of the investment portfolio shall be in securities of any one issuer except for U.S. Treasuries and U.S. Government Agency issues.

- A. Credit risk, defined as the risk of loss due to failure of the insurer of a security, shall be mitigated by investing in those securities with an "A" or above rating and approved in the Investment Policy and by diversifying the investment portfolio so that the failure of anyone issuer would not unduly harm the City's cash flow.

- B. Market risk, defined as the risk of market value fluctuations due to overall changes in the general level of interest rates, shall be mitigated by structuring the portfolio so that securities mature at the same time that major cash outflows occur, thus eliminating the need to sell securities prior to their maturity. It is explicitly recognized herein, however, that in a diversified portfolio, occasional measured losses are inevitable and must be considered within the context of overall investment return. The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated.

14.0 Maximum Maturities:

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest in securities maturing more than five (5) years from the date of purchase, unless, the legislative body has granted express authority to make that investment either specifically, or as a part of an investment program approved by the City Council.

15.0 Internal Control:

The Director of Finance/Treasurer shall establish a system of internal controls designed to prevent loss of public funds due to fraud, employee error, misrepresentation by third parties, or unanticipated market changes. No investment personnel may engage in an investment transaction except as provided for under the terms of this Investment Policy and the procedure established by the Director of Finance/Treasurer.

The external auditors shall annually review the investments with respect to the Investment Policy. This review will provide internal control by assuring compliance with policies and procedures for the investments that are selected for testing. Additionally, account reconciliation and verification of general ledger balances relating to the purchasing or maturing of investments and allocation of investments to fund balances shall be performed by the Finance Department and approved by the Director of Finance/Treasurer. To provide further protection of City funds, written procedures prohibit the wiring of any City funds without the authorization of at least two of the following four designated City staff:

1. Director of Finance/Treasurer
2. Assistant Director of Finance
3. Treasury Manager
4. Fiscal Operations Manager

16.0 Performance Standards:

This Investment Policy shall be reviewed at least annually by the Director of Finance/Treasurer to ensure its consistency with the overall objective of preservation of principal, liquidity, and return, and its relevance to current law and financial and economic trends. All financial assets of all other funds shall be administered in accordance with the provisions of this Investment Policy.

The monies entrusted to the Director of Finance/Treasurer will be held in a passively managed (“hold to maturity”) portfolio. However, the Director of Finance/Treasurer will use best efforts to observe, review, and react to changing conditions that affect the portfolio, and to do so in a manner that is consistent with this Investment Policy.

16.1 Market Yield (Benchmark):

The investment portfolio shall be managed to attain a market-average rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and cash flow. Investment return becomes a consideration only after the basic requirements of investment

safety and liquidity have been met. Because the investment portfolio is designed to operate on a 'hold-to-maturity' premise (or passive investment style) and because of the safety, liquidity, and yield priorities, the performance benchmark that will be used to determine whether market yields are being achieved shall be the average of the monthly LAIF rate and the 12-month rolling average 2 - Year Constant Maturity Treasury (CMT) rate. While the City will not make investments for the purpose of trading or speculation as the dominant criterion, the Director of Finance/Treasurer shall seek to enhance total portfolio return by means of ongoing portfolio and cash management. The prohibition of highly speculative investments precludes pursuit of gain or profit through unusual risk and precludes investments primarily directed at gains or profits from conjectural fluctuations in market prices. The Director of Finance/Treasurer will not directly pursue any investments that are leveraged or deemed derivative in nature. However, as long as the original investments can be justified by their ordinary earning power, trading in response to changes in market value can be used as part of on-going portfolio management.

17.0 Reporting:

The Director of Finance/Treasurer shall submit a quarterly investment report to the City Council and City Manager following the end of each quarter. This report will include the following elements:

- Type of investment
- Institutional Issuer
- Purchase Date
- Date of maturity
- Amount of deposit or cost of the investment
- Face value of the investment
- Current market value of securities and source of valuation
- Rate of interest
- Interest earnings
- Statement relating the report to its compliance with the Statement of Investment Policy or the manner in which the portfolio is not in compliance
- Statement on availability of funds to meet the next six month's obligations
- Monthly and Year-to-date Budget Amounts for Interest Income
- Percentage of Portfolio by Investment Type
- Days to Maturity for all Investments
- Comparative report on Monthly Investment Balances & Interest Yields
- Monthly transactions

This quarterly investment report shall be an information item for the City Council and City Manager. In addition, a commentary on capital markets and economic conditions may be included with the report.

18.0 Investment Policy Adoption:

By virtue of a resolution of the City Council of the City of Chula Vista, the Council shall acknowledge the receipt and filing of this annual statement of Investment Policy for the respective fiscal year.



DEBT ADMINISTRATION

Based on the audited financial statements for the year ended June 30, 2008, the City and the Redevelopment Agency (Agency) had borrowed funds through several long-term debt issues and had other obligations to be funded over a period of time longer than one year, which can be categorized as follows:

Description	Amount Outstanding
Tax Allocation Bonds	\$40,185,000
Pension Obligation Bonds	8,820,000
Certificates of Participation	135,045,000
Bond Premium	30,712
Bond Discount	(457,704)
Capital Leases	2,211,933
Notes/Loans Payable	1,589,326
CDBG Section 108 Loan	9,500,000
Miscellaneous Claims Payable	15,667,881
Compensated Absences (Employee Leave)	<u>6,430,075</u>
Subtotal	\$219,022,223
Advances from other Funds	<u>49,414,199</u>
Total Long Term Debt	<u>\$268,436,422</u>

The Long-Term Debt total reflects a decrease of \$0.4 million when compared to the June 2007 amount. The decrease is due to combination of a net increase in long-term debt of \$4.0 million offset by a decrease in Advances from other Funds of \$4.4 million. The additions to the City's long-term debt include a \$9.5 million loan from the U.S. Department of Housing and Urban Development secured by the City's Community Development Block Grant. In addition, the City entered into a 5-

year lease purchase agreement (\$0.8 million) for medical resuscitation equipment for use by the fire Department.

Tax Allocation Bonds (\$40.2 million)

Tax Allocation Bonds (TABS) are issued by the Agency and utilize tax increment revenue for debt service. The 2006 Senior TABS, Series A and 2006 Subordinate TABS, Series B were issued to refund the 1994 TABS Series A, C and D that were issued to refund prior obligations of the Bayfront and Town Center 1 project areas. The 2000 TABS were issued by the Southwest, Otay Valley and Town Center 2 project areas to finance certain redevelopment activities in those areas.

Pension Obligation Bonds (\$8.8 million)

The Pension Obligation Bonds represent money borrowed in 1994 to allow the City to pay down the liability to the Public Employees' Retirement System that had accumulated over many years, and for which the City was being charged a higher interest rate than was obtained by this borrowing.

Certificates of Participation (\$135.0 million)

As of June 30, 2008, the City currently has five outstanding Certificates of Participation. The Chula Vista Public Financing Authority (Authority) issued the 2000 COP to finance improvements to the City's 800-megahertz emergency communications system and the City's Corporation yard. The 2002 COP was issued to finance the cost of constructing the City's Police Facility. In May 2003, the Authority issued the 2003 Refunding COP to defease the 1993 Refunding COP and the 1993 COP and reimburse the City for amounts it has advanced to prepay an equipment lease. The 2004 COP was issued to finance the Phase 1 reconstruction, renovation and equipping of the City's Civic Center Complex. In March 2006, the Authority issued the 2006 COP to finance the Phase 2 construction and equipping of certain improvements to the Civic Center Complex of the City and other existing City Facilities.

Bond Premium (\$30,712)

This is the premium on the issuance of the 2004 COP Civic Center Phase 1. Original amount was \$35,324. This amount is amortized over 30 years.

Bond Discount (-\$457,704)

This is the discount on the issuance of the 2006 Refunding TABS. Original amount was \$505,884. This amount is amortized over 20 years.

Capital Leases (\$2.2 million)

The Capital Leases represent three long-term lease-purchase obligations for the San Diego County Regionalized Communications System and for replacement of the library's computerized catalog and circulation system and the 5-year lease purchase agreement for medical resuscitation equipment for use by the fire Department.

Notes/Loans Payable (\$1.6 million)

The Agency participated in a Loan Agreement with the California Statewide Communities Development Authority to finance the 2005 and 2006 share of the Educational Revenue Augmentation Fund (ERAF) payments to the County Auditor (\$765,000 and \$930,000 respectively). In January 1994, the City entered into a note payable with a private party in order to purchase certain land for the ultimate purpose of constructing a three-level parking structure.

CDBG Section 108 Loan (\$9.5 million)

The City entered into a contract for Loan Guarantee Assistance with the U.S. Department of Housing and Urban Development (HUD) as part of the Section 108 Loan Program in the amount of \$9,500,000 in June 2008. The Section 108 Loan is an "advance" of future CDBG entitlement funds and as such is repaid with a portion of the City's annual entitlement. Proceeds of the loan will be used to fund multiple capital improvement projects. Debt service payments will be made with future CDBG entitlements for the next 20 years.

Miscellaneous Loans Payable (\$15.7 million)

The Miscellaneous Claims Payable represents the probable amount of loss as estimated by legal counsel and risk management staff due to worker's compensation and general liability claims filed against the City.

Compensated Absences (\$6.4 million)

The obligation for Compensated Absences represents the current dollar value of accumulated leave balances, primarily vacation leave, for employees that would have to be paid off if all employees terminated for whatever reason as of June 30, 2008.

Advances From Other Funds (\$49.4 million)

Advances from Other Funds include obligations related to the Agency. The balance includes \$4.5 million of funds loaned from the Bayfront/Town Center 1 Project Area to various Capital Project Funds. In addition, the Agency has entered into various loans and obligations covered under reimbursement agreements with the City totaling \$26.3 million for certain lease payments and \$4.5 million for operating purposes. These obligations have been incurred to support various redevelopment activities throughout the City.

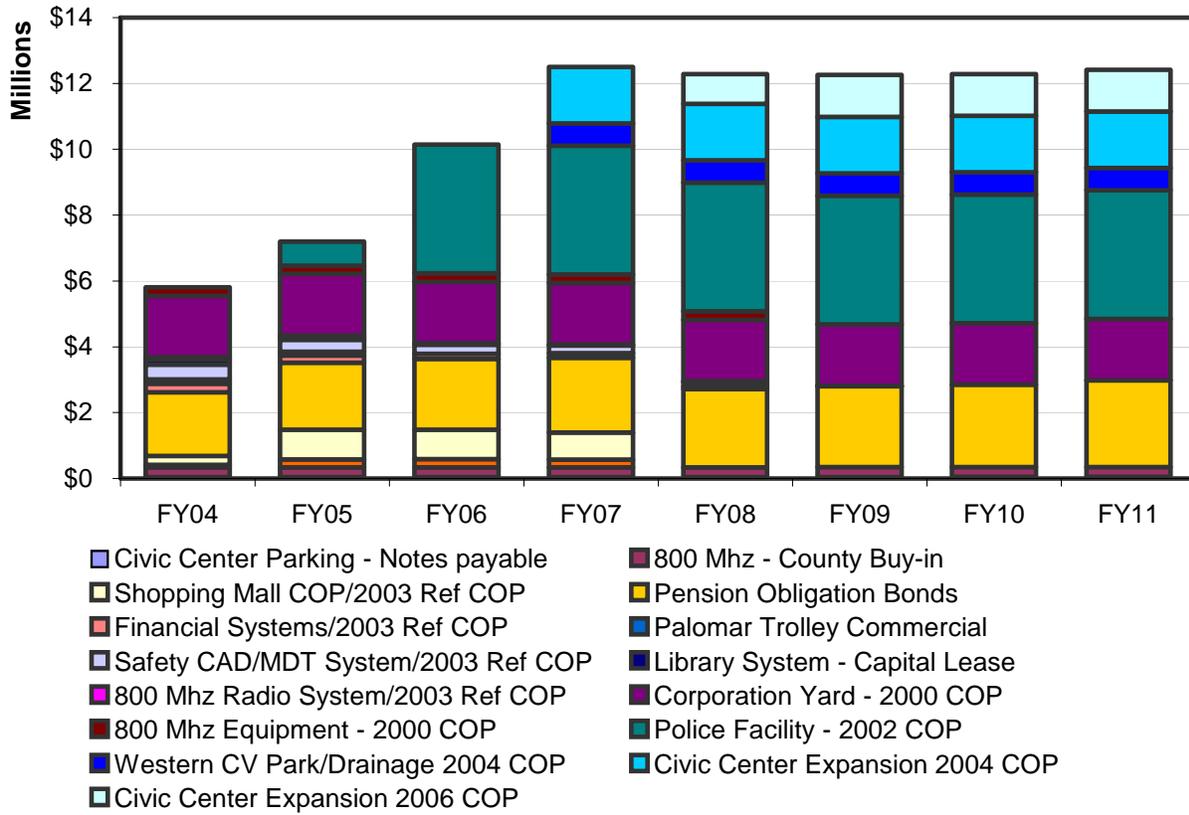
The Trunk Sewer Fund has advanced to the Salt Creek DIF \$13.3 million for major sewer projects needed to support continued growth. The Corporation Yard Relocation fund advanced \$0.9 million to the General Fund for the Animal Shelter expansion.

General Fund Long-Term Debt for Fiscal Year 2009-10

The General Fund's annual debt service "commitment" in fiscal year 2009-10 is approximately \$12.2 million, or approximately 9.2% of the General Fund operating budget. However, it must be noted that although this amount is truly a General Fund commitment, only \$6.3 million will actually be paid from General Fund resources, with the remaining \$5.9 million paid from development impact fees, residential construction tax and various other funding sources. The \$6.3 million represents approximately 4.4% of the General Fund operating budget, which would be considered more of an average debt burden for a local governmental entity.

Annual Debt Service Obligation of the General Fund

Fiscal Years 2003-04 through 2010-11





GANN APPROPRIATIONS LIMIT

Article XIII B of the California Constitution, approved by the voters in 1979, imposed the concept of spending limits on local governments. This Constitutional provision and related implementing legislation specifies that annual increases in appropriations financed from "Proceeds of Taxes" are limited to a base year (1978-79) amount increased annually by an inflation factor comprised of the change in population of the City combined with the greater of the change in new non-residential construction or the change in the California per capita personal income. By definition, "Proceeds of Taxes" includes such revenues as property taxes, sales and use taxes, utility users taxes, transient occupancy taxes, and state subventions. Revenues from other sources like fees/charges and federal grants are considered "Non-Proceeds of Taxes" and are not subject to the annual spending limit. This calculation has always been perfunctory for the City of Chula Vista, since the proceeds of taxes for the City are far less than the statutory appropriation limit.

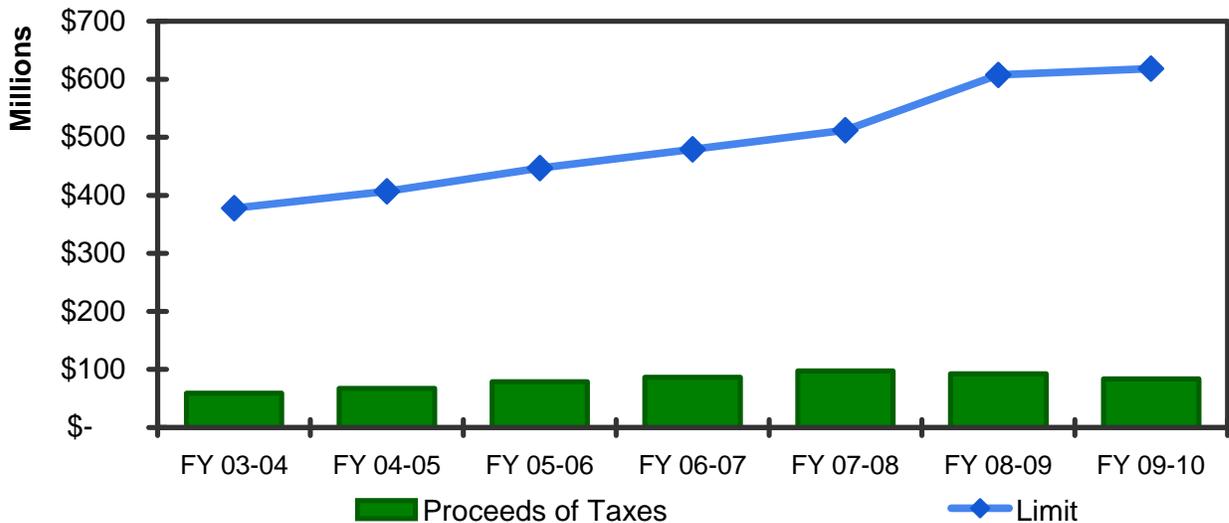
The State Department of Finance and the San Diego County Assessor's Office are charged with providing the data necessary for local jurisdictions to establish their appropriation limit. According to these sources, for purposes of the fiscal year 2009-2010 calculation, the population increased 1.2% and California per capita personal income increased by 0.62%. New non-residential construction decreased by -3.5% consequently California per capita personal income was used in the formula to compute the limit since this increase was higher than the decrease in new non-residential construction.

The fiscal year 2009-10 Appropriation Limit has been calculated as follows:

Fiscal Year 2008-09 Appropriation Limit	\$607,303,566
Increased by an inflation factor composed of the increases in population and CA per capita income change	<u> X 1.0183</u>
Fiscal Year 2009-10 Appropriations Limit	<u>\$618,401,675</u>

The "Proceeds of Taxes" as included in the fiscal year 2009-10 Proposed Budget that are subject to the appropriations limit are estimated to be \$84,016,291 (see attachment). Therefore the City has what is referred to as an appropriation "gap" of \$534,385,384 (\$618,401,675 - \$84,016,291). Simply stated, this means that the City could collect and spend up to \$534,385,384 more in taxes during Fiscal Year 2009-2010 without exceeding the Constitutional limit.

Proceeds of Taxes Compared to Legal Spending Limit



LEGAL DEBT MARGIN

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within City boundaries. As of June 30, 2009 the City's legal debt limit is \$3,693,009,150. In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to this limit. As the City of Chula Vista currently has no General Obligation Bonds outstanding it is not at risk of exceeding the legal limit. The table below summarizes the City's debt limit margin.

Computation of Debt Limit Margin Fiscal Years Ended 2007 through 2009

	June 30, 2007	June 30, 2008	June 30, 2009
Total Assessed Valuation	\$ 21,340,592,935	\$ 24,358,502,560	\$ 24,620,061,000
Debt Limitation-15% of Assessed Valuation	\$ 3,201,088,940	\$ 3,653,775,384	\$ 3,693,009,150
Less: General Obligation Bonds Outstanding	\$ -	\$ -	\$ -
Legal Debt Margin	\$ 3,201,088,940	\$ 3,653,775,384	\$ 3,693,009,150



LIST OF ACRONYMS

ADA – American with Disabilities Act

ALS – Advanced Life Support

BLS – Basic Life Support

BCT – Bayfront Conservancy Trust

BRT – Business Response Team

CAD – Computer Aided Dispatch

CAFR – Comprehensive Annual Financial Report

CalPERS – California Public Employees Retirement System

CAST – Citizens Adversity Support Team

CBAG – California Border Alliance Group

CDBG – Community Development Block Grant

CES – Conservation Environmental Services

CHIP – Community Housing Improvement Program

CIP – Capital Improvement Plan/Project/Program

CLSA – California Library Services Act

CMP – Corrugated Metal Pipe

COP – Certificate of Participation

CPI – Consumer Price Index

CSO – Community Service Officer

CVRC – Chula Vista Redevelopment Corporation

CVT – Chula Vista Transit

DASH – Dynamic After School Hours

DIF – Development Impact Fee

EDC – Economic Development Commission

EDS – Economic Development Strategy

EMS – Emergency Medical Services

ENA – Exclusive Negotiating Agreements

EOC – Emergency Operation Center

ERA – Economic Research Associates

ERAF – Educational Revenue Augmentation Fund

FPPC – Fair Political Practices

FOG – Fats, Oils and Grease

FTE – Full-Time Equivalent

FY – Fiscal Year

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officers of America

GIS – Geographic Information System

GMOC – Growth Management Oversight Committee

HAZCOM – Hazardous Communications

HOA – Home Owners Association

HR – Human Resources

HUD – Housing and Urban Development

HVAC – Heating\Ventilation\Air Conditioning

IFAS – Integrated Fund Accounting System

IIPP – Injury Illness Prevention Program

ITS – Information Technology Services

JPA – Joint Powers Authority

LAD – Landscape Architecture Division

LAN – Local Area Network

LEAP (Community Development) – Local Employer Assistance Program

LEAP (Library) – Library Educational Afterschool Program

MGD – Million Gallons per Day

MHZ – Megahertz

MOU – Memorandum of Understanding

MSCP – Multiple Species Conservation Plan

MTDB – Metropolitan Transit Development Board

MTS – Metropolitan Transit System

NCCP – Natural Community Conservation Plan

NPDES – National Pollution Discharge Elimination System

PSB – Public Services Building

PBID – Property-based Business Improvement District

PDM – Project Design and Management

PFDIF – Public Facilities Development Impact Fees

PLF – Public Library Foundation Act

RCS – Regional Communications System

RCT – Residential Construction Tax

RDA – Redevelopment Agency

RFP – Request for Proposals

RFQ – Request for Qualifications

RVT – Registered Veterinarian Technician

SANDAG – San Diego Association of Governments

SANDPIPA – San Diego Pooled Insurance Policy Association

SBEZ – South Bay Enterprise Zone

SCADA – Supervisory Control and Data Acquisition

SPA – Specific Planning Area

SRO – School Resource Officer

SSMP – Sewer System Management Plan

STRETCH – Safe Time For Recreation, Enrichment And Tutoring

TDA – Transportation Development Act

TDIF – Transportation Development Impact Fee

UCSP – Urban Core Specific Plan

USFWS – United States Fish and Wildlife Service

UUT – Utility Users Tax

VLf – Vehicle License Fee

WMS – Work Management System

GLOSSARY

Accrual Basis of Accounting – The accounting basis used by the City by which transactions are recognized when they occur, regardless of the timing of cash receipts and disbursements.

Accounting System – The collective set of records and procedures used to record, classify, and report information on the financial status and operations of the City.

Accounts Payable – Amounts owed by the City to external entities for goods and services received.

Accounts Receivable – Amounts due to the City from external entities for goods and services furnished.

Adopted Budget – The title of the budget following its formal adoption by resolution of the City Council.

Ad Valorem – In proportion to value, a basis for levy of taxes on property.

Amended Budget – The title of the budget version that includes all amendments to the Adopted Budget approved by Council throughout the fiscal year.

Appropriation – A legislative act by the City Council authorizing the expenditure of a designated amount of public funds for a specific purpose.

Audit – An examination of City records and accounts by an external source to check their validity and accuracy.

Balanced Budget – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources.

Bond – A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget – A spending plan and policy guide comprised of an itemized summary of the City's probable expenditures and revenues for a given fiscal year.

Calendar Year (CY) – The 12-month period from January through December.

Capital Expenditures – Expenditures related to the acquisition, replacement, or improvement of a section of Chula Vista's infrastructure.

Capital Improvement Program – The long-range construction plan designed to foresee and address the City's future need of physical improvements or additions of a fixed or permanent nature (e.g. a new fire station, replacement of a street signal)

Capital Project – Any major construction, acquisition, or renovation that increases the useful life of the City's physical assets or adds to their value.

Capital Project Funds – Funds that are utilized to account for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by proprietary funds.

Community Development Block Grant (CDBG) Funds – Funds received from the federal government and expenditures as prescribed under the Community Development Grant Program.

Debt Service Funds– Funds used for payment of interest and principal to holders of the City's various debt instruments.

Deferred Maintenance – A backlog of needed repairs to City facilities including facility maintenance, painting and structural repairs.

Depreciation – The expense incurred with the expiration of a capital asset.

Direct Costs – Operational expenditures exclusive to a specific service or program.

Discretionary Revenue – Revenues that are generated by general or specific taxing authority such as Property or Sales Taxes.

Encumbrance – The designation or reserving of funds to buy an item or service.

Enterprise Funds – Funds established to account for specific services funded directly by fees and charges to users such as sewer services. These funds are intended to be self-supporting.

Expenditure – The actual outlay of monies set aside by appropriation for identified goods and services.

Fiscal Year (FY) – The twelve-month period beginning July 1st and ending June 30th of the subsequent calendar year.

Fixed Assets – An asset with a useful life greater than three years.

Fringe Benefits – This consists of the costs to provide employee benefits that include the flexible benefit program, insurance, and retirement.

Full-time Equivalent Positions (FTE) – The conversion of part-time, temporary, or volunteer positions to a decimal equivalent of a full-time position based on an annual amount of 2,080 hours worked.

Fund – A set of interrelated accounts to record revenues and expenditures.

Fund Balance – The excess of an entity's assets over its liabilities. A negative fund balance is sometimes referred to as a deficit.

Generally Accepted Accounting Principles – A uniform set of minimum standards for external financial accounting and reporting.

Gann Appropriation Limit – A State of California mandated appropriation limit imposed on local jurisdictions.

General Fund – The City’s main operating fund that is used to pay for City services.

General Plan – The fundamental policy document that guides the City’s future growth and development.

General Revenue – See Discretionary Revenues.

Grants – A contribution by a government or other organization to provide funding for a specific project. Grants can either be classified as capital projects or programmatic, depending on the grant.

Indirect Cost – Costs that are essential to the operation of the City but not exclusive to any specific service or program. Indirect costs are primarily associated with support departments such as City Clerk, City Attorney, Administration, Management Information Systems (MIS), Human Resources, and Finance.

Infrastructure – Basic physical assets such as buildings, streets, sewers, and parks.

Interest Expense – Interest costs paid by Chula Vista on loans and bonds.

Internal Service Funds– Funds that are used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis.

Levy – To impose or collect a tax, special assessments, or charges for the support of City services.

Liability – Debt or other legal obligations arising out of past transactions that will be liquidated, renewed, or refunded at some future date.

Memorandum of Understanding – A document detailing the outcomes of labor negotiations between the City and its various bargaining units.

Municipal Code – A collection of ordinances approved by City Council.

Operating Budget – Costs associated with the on-going municipal services.

Ordinance – A formal legislative enactment by the City Council.

Other Expenditures – All budgeted expenditures that do not fall into one of the three primary expenditure categories: Personnel, Supplies and Services, and Capital.

Personnel Services Expenditures – Expenses related to employee compensation including salaries, wages, and benefits.

Program Revenue – Revenues generated by a given activity.

Proposed Budget – The title of the budget prior to its formal adoption by resolution of the City Council.

Reserves – The portion of the General Fund balance set aside for contingencies.

Resolution – A special order of the City Council that requires less legal formality than an Ordinance.

Revenue – Funds received from various sources to finance expenditures.

Sewer Funds– Funds that account for revenues and expenditures related to the City's sewer programs, including maintenance and expansion of the City's conveyance system and payment of Metro Sewer treatment costs.

Special Revenue Funds – Funds that are used to account for proceeds derived from specific revenues sources, which are legally restricted to expenditures for special purposes. (e.g. Transportation Funds, parking Funds, Public Safety Funds)

Spending Plan – A preliminary budget approved by Council contingent upon subsequent adoption of appropriations.

Supplies and Services Expenditures – Expenditures for supplies required for the daily operation of the City and for contractual and professional services.

Transient Occupancy Tax (TOT) – A tax that is charged on occupants of hotel and motel rooms in the City.

Yield – The rate of return earned on an investment based on the price paid.

CHULA VISTA AT A GLANCE

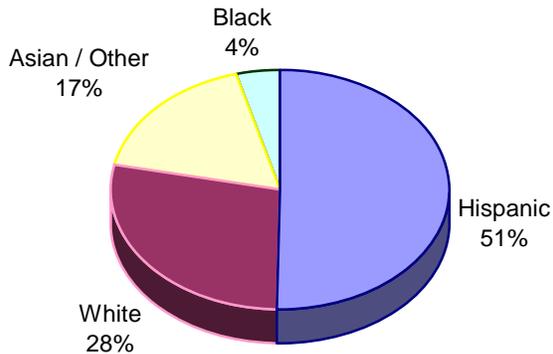
GENERAL INFORMATION

Incorporated1911
 Government..... Council/Manager
 Bond Rating..... A -

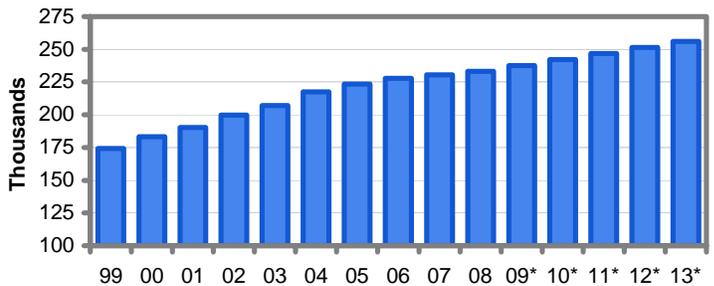
POPULATION

Population 233,108
 Median Age..... 33.2

POPULATION BY ETHNIC GROUP



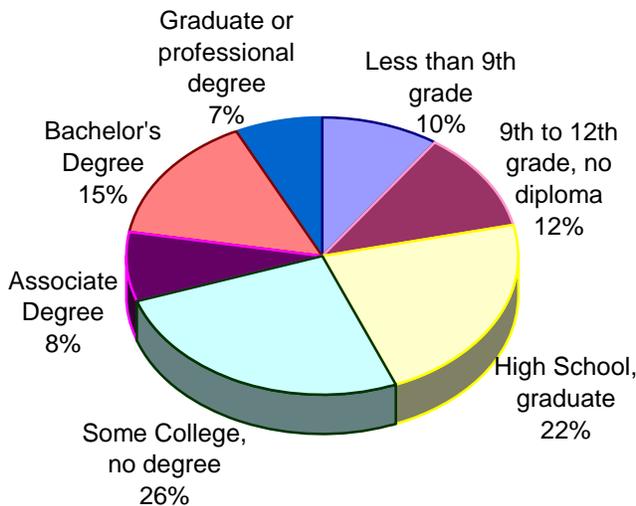
CHULA VISTA POPULATION GROWTH



Note: The 1999 – 2008 population figures are for January 1st of the fiscal year. The 2009 to 2013 population estimate assumes a growth rate of approximately 1.9%.

Source: California Department of Finance

EDUCATIONAL ATTAINMENT¹



ELEMENTARY SCHOOLS

Chula Vista Elementary School District
www.cvesd.org
 (619) 425-9600

Number of Schools 44
 Projected Enrollment 27,400
 Average Class Size
 Kindergarten – 3rd grade 20
 Grades 4 - 6 29

SECONDARY SCHOOLS

Sweetwater Union High School District
www.suhsd.k12.ca.us
 (619) 691-5500

Number of Schools: 32
 Projected Enrollment 42,083
 Average Class Size 26

¹ Educational Attainment is based on population 25 years and over

HOUSING

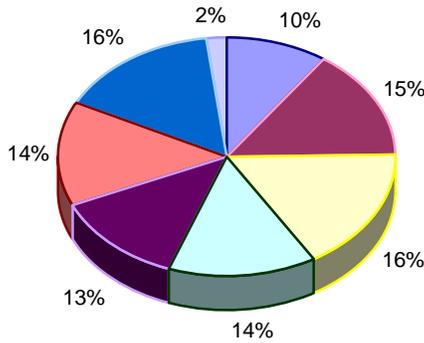
Housing Units	77,452
Persons Per Household.....	3.06
Vacancy Rate	3.00%

HOUSING TYPE

Single Family	40,847
Multiple Family	32,879
Mobile Homes	3,726

HOUSEHOLD INCOME

Median Income	\$72,236
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PUBLIC SAFETY

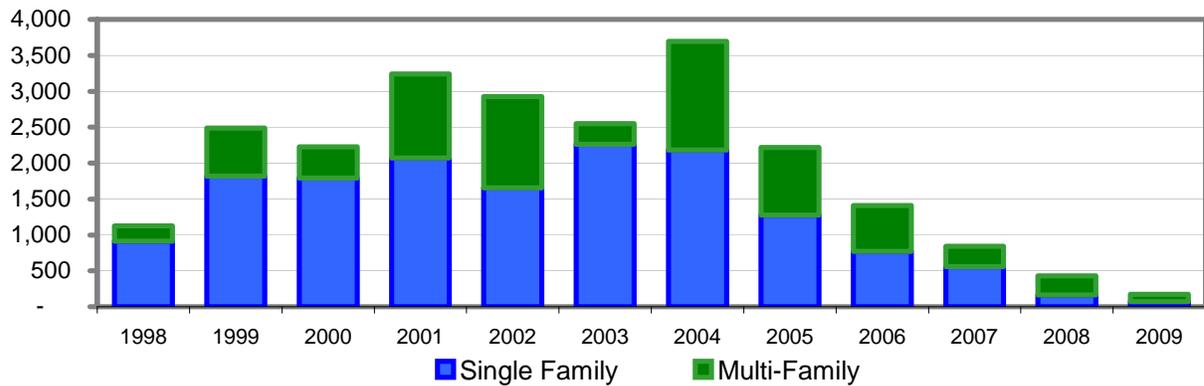
Fire Uniform Strength	118
Fire Stations.....	9
Priority Fire Calls For Service ²	12,231
Police Uniform Strength.....	244
Priority Police Calls for Service ²	75,026

COMMUNITY FACILITIES

Acres of Developed Parks	520
Total Number of Parks.....	62
Libraries	3
Recreation Facilities	11

Sources:
 San Diego Association of Governments; California
 Department of Finance; City of Chula Vista staff

CONSTRUCTION PERMITS



² Call for service data is for fiscal year 2008